

**ANNUAL REPORT
OF THE TOWN OFFICERS
OF THE TOWN OF
COLUMBIA
NEW HAMPSHIRE
For the Year Ending
December 31, 2023**

**Including the Report of the
School Directors**

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**COVER OF TOWN REPORT - CHRISTMAS
WREATHS MADE AND DONATED BY STACEY
CAMPELL.**

TOWN INFORMATION

PHONE NUMBER: 237-5255

FAX NUMBER: 237-8270

MAILING ADDRESS: P.O. Box 157
Colebrook, NH 03576

PHYSICAL ADDRESS:
(Town Office) 1679 US Route 3
Columbia, NH 03576
(Town Hall) 1919 US Route 3
Columbia, NH 03576

E-MAIL ADDRESS: towncolumbia@myfairpoint.net

WEBSITE ADDRESS: www.columbianh.org

BOARD OF SELECTMEN
MEETINGS: 2nd & 4th Wednesday of each
month – 6:00 pm

PLANNING BOARD MEETINGS:

2nd Wednesday of each
month – 4:30 pm

BOARD OF ADJUSTMENT
MEETINGS:

as needed

TOWN CLERK/SECRETARY
HOURS:

Monday – 10:00 – 4:00
Tuesday – 10:00 – 4:00
Wednesday – 10:00 – 4:00
Thursday – 10:00 – 4:00
Friday – Closed

TAX COLLECTOR HOURS:

same as above

TOWN OFFICERS

OFFICER	POSITION	TERM EXPIRES
Norman Cloutier	Chairman-Board of Selectmen	2025
Eric Stohl	Selectman	2024
Donald Campbell	Selectman	2026
	Northern Borders Dispatch Center – Chairman	
Stephen Brooks	Moderator	2024
Marcia Parkhurst	Town Clerk/ Secretary	2026
Carrie Klebe	Treasurer	2026
Sophia Goodreau	Deputy Treasurer	2026
Debra DeBlois	Tax Collector	2026
Marcia Parkhurst	Deputy Tax Collector	2026
Diane Little	Supervisor of Checklist	2028
Isabelle Parkhurst	Supervisor of Checklist	2026
Stacey Campbell	Supervisor of Checklist	2024
Marcia Parkhurst	Trustee of Trust Funds	2026
Scott DeBlois	Trustee of Trust Funds	2025
Isabelle Parkhurst	Trustee of Trust Funds	2024
Peter Dion	Fire Warden	2024
Wallace Adair	Deputy Fire Warden	2024
Jonathan Fogg	Deputy Fire Warden	2024
Brett Brooks	Deputy Fire Warden	2024

Vacant	Health Officer	
Vacant	Road Agent	
Board of Selectmen	Civil Defense Director	
DeBlois, Scott	Planning Board - Chairman	2024
DeBlois, Debra	Planning Board - Secretary	
Chapple, Conrad, Sr.	Planning Board	2025
Haynes, Linda	Planning Board	2026
Rella, Paul	Planning Board	2026
Cloutier, Norman	Planning Board	2025
Foss, Carolyn	Planning Board – Alternate	2024
Sullivan, Michael	Planning Board – Alternate	2025
Alan “Bob” Baker	Board of Adjustment - Chairman	2026
Vacant	Board of Adjustment - Secretary	
Stohl, Eric	Board of Adjustment	2024
Vacant	Board of Adjustment	
DeBlois, Scott	Board of Adjustment	2024
Vacant	Board of Adjustment	
Stohl, Eric	Conservation Commission	2024
Vacant	Conservation Commission	
Brady, Joyce	Conservation Commission	2025
Fogg, Jonathan	Conservation Commission	2025
Vacant	Conservation Commission	

SELECTMEN'S REPORT

It is hard to believe that another year has passed and we are, once again, presenting you with a proposed budget for the next year. As always, we strive to hold taxes to a minimum but, unfortunately, we all are feeling the impact of rising prices.

Most of our line items have increased very little. However, there are three items that are larger this year. Those are the summer roads budget, the Northern Borders Dispatch budget and the ambulance budget. All of these items have to do with the safety and well-being of our residents and visitors. We consider this a top priority. Even though the costs may seem to have increased a great deal in one year, we believe the benefits are worth it. It is essential that we have safe roads to travel on, a place to call in the case of an emergency and medical services when our families need it. We encourage you to support all three of these articles.

As we told you last year, the Town has opened a small museum in the Town Hall. If you haven't had a chance to stop and look at what we have, we encourage you to do so. The museum will be open during any elections and town meetings. The people who have been working on the museum are going to be holding a "fundraiser" to earn money to build shelving, etc. They plan to sell Columbia T-shirts. They hope to have these shirts available at Town Meeting for people to look at and purchase. They will also be available at the Town Office during regular business hours. We would appreciate you supporting this effort.

We are always available to hear your concerns and thoughts about things going on in Columbia. Our meetings are open to the public. We meet on the second and fourth Wednesday of each month beginning at 6:00 pm at the Town Office.

We thank you for your continued support.

Norman Cloutier, Chairman

Eric Stohl

Donald Campbell

Board of Selectmen

WARRANT

The Polls will be open from 11:00 am to 6:00 pm.

To the inhabitants of the Town of Columbia, in the County of Coos, in the State of New Hampshire, qualified to vote in Town Affairs:

You are hereby notified to meet at the Columbia Town Hall on Tuesday, the 12th day of March, next, immediately following the School District Meeting to act on the following subjects:

Article 01: To vote to bring in ballots for election of Town Officers to be elected by ballot for the year ensuing.

Article 02: To see if the Town will instruct its Selectmen to appoint all other Town Officials as required.

Article 03: To see if the Town will vote to raise and appropriate the sum of \$120,000.00 for Town Charges for the ensuing year. (Board of Selectmen recommends this appropriation.) (Majority vote required)

Article 04: To see if the Town will vote to raise and appropriate the sum of \$15,000.00 for extinguishing fires in said Town. (Board of Selectmen recommends this appropriation.) (Majority vote required)

Article 05: To see if the Town will vote to raise and appropriate the sum of \$20,073.00 to help support the operations of the Northern Borders Dispatch Center. (Board of Selectmen recommends this appropriation.) (Majority vote required)

Article 06: To see if the Town will vote to raise and appropriate the sum of \$82,339.00 to help support the services of the 45th Parallel Emergency Medical Services. (Board of Selectmen recommends this appropriation.) (Majority vote required)

Article 07: To see if the Town will vote to raise and appropriate the sum of \$2,000.00 to pay for police coverage from the Town of Colebrook. (Board of Selectmen recommends this appropriation.) (Majority vote required)

Article 08: To see if the Town will vote to raise and appropriate the sum of \$2,200.00 for the Upper Connecticut Valley Hospital Association to cover medical emergencies. (Board of Selectmen recommends this appropriation.) (Majority vote required)

Article 09: To see if the Town will vote to raise and appropriate the sum of \$3,000.00 for operating expenses of the North Country Home Health & Hospice. (Board of Selectmen recommends this appropriation.) (Majority vote required)

Article 10: To see if the Town will vote to raise and appropriate the sum of \$700.00 as a contribution for the support and services of Northern Human Services. (Board of Selectmen recommends this appropriation.) (Majority vote required)

Article 11: To see if the Town will vote to raise and appropriate the sum of \$5,000.00 for the maintenance of the Town's cemeteries. (Board of Selectmen recommends this appropriation.) (Majority vote required)

Article 12: To see if the Town will vote to raise and appropriate the sum of \$125.00 for the support of the Geo. L. O'Neil Post 62 American Legion. (Board of Selectmen recommends this appropriation.) (Majority vote required)

Article 13: To see if the Town will vote to raise and appropriate the sum of \$1,000.00 for the support of the Tri-County Community Outreach Program. (Board of Selectmen recommends this appropriation.) (Majority vote required)

Article 14: To see if the Town will vote to raise and appropriate the sum of \$5,000.00 for the support of the poor. (Board of Selectmen recommends this appropriation.) (Majority vote required)

Article 15: To see if the Town will vote to raise and appropriate the sum of \$200,000.00 for the maintenance of summer roads. Out of this amount approximately \$40,000 to be reimbursed by the State of New Hampshire Highway Block Grant monies. (Board of Selectmen recommends this appropriation.) (Majority vote required)

Article 16: To see if the Town will vote to raise and appropriate the sum of \$120,000.00 for the maintenance of winter roads. (Board of Selectmen recommends this appropriation.) (Majority vote required)

Article 17: To see if the Town will vote to raise and appropriate the sum of \$55,000.00 for solid waste disposal and recycling. (Board of Selectmen recommends this appropriation.) (Majority vote required)

Article 18: To see if the Town will vote to raise and appropriate the sum of \$3,332.00 for the Colebrook Public Library. (Board of Selectmen recommends this appropriation.) (Majority vote required)

Article 19: To see if the Town will vote to raise and appropriate the sum of \$32,000.00 for appraisal upkeep. (Board of Selectmen recommends this appropriation.) (Majority vote required)

Article 20: To see if the Town will vote to raise and appropriate the sum of \$1,500.00 for maintenance of the Tax Maps. (Board of Selectmen recommends this appropriation.) (Majority vote required)

Article 21: To see if the Town will vote to raise and appropriate the sum of \$10,000.00 for expenses of the Planning Board. (Board of Selectmen recommends this appropriation.) (Majority vote required)

Article 22: To see if the Town will vote to raise and appropriate the sum of \$768.00 to help support the services of the American Red Cross. (Board of Selectmen recommends this appropriation.) (Majority vote required)

Article 23: To see if the Town will vote to raise and appropriate the sum of \$500.00 to help support the Colebrook Area Food Pantry (Board of Selectmen recommends this appropriation.) (Majority vote required)

Article 24: To see if the Town will vote to raise and appropriate the sum of \$10,000.00 to be added to the Road Improvement Expendable Trust Fund previously established. (Board of Selectmen recommends this appropriation.) (Majority vote required)

Article 25: To see if the Town will vote to raise and appropriate the sum of \$1,000.00 to help support the services of Helping Hands North. (Board of Selectmen recommends this appropriation.) (Majority vote required)

Article 26: To see if the Town will vote to raise and appropriate the sum of \$1,000.00 to help support the Kiwanis Club's 4th of July fireworks display. (Board of Selectmen recommends this appropriation.) (Majority vote required)

Article 27: To transact any other business which may legally come before this meeting.

Given our hands and seals, this 14th day of February, A.D., 2024.

s/ Norman Cloutier
s/ Eric Stohl
s/ Donald Campbell

A True Copy – Attest
s/ Norman Cloutier
s/ Eric Stohl
s/ Donald Campbell



Appropriations

Account	Purpose	Article	Expenditures for period ending 12/31/2023	Appropriations for period ending 12/31/2023	Proposed Appropriations for period ending 12/31/2024	
					(Recommended)	(Not Recommended)
General Government						
4130	Executive	03	\$117,779	\$117,000	\$120,000	\$0
4140	Election, Registration, and Vital Statistics		\$0	\$0	\$0	\$0
4150	Financial Administration		\$0	\$0	\$0	\$0
4152	Property Assessment	19	\$29,350	\$30,000	\$32,000	\$0
4153	Legal Expense		\$0	\$0	\$0	\$0
4155	Personnel Administration		\$0	\$0	\$0	\$0
4191	Planning and Zoning	21	\$8,343	\$10,000	\$10,000	\$0
4194	General Government Buildings		\$0	\$0	\$0	\$0
4195	Cemeteries	11	\$3,848	\$6,000	\$5,000	\$0
4196	Insurance Not Otherwise Allocated		\$0	\$0	\$0	\$0
4197	Advertising and Regional Associations		\$0	\$0	\$0	\$0
4198	Contingency		\$0	\$0	\$0	\$0
4199	Other General Government	20	\$1,400	\$1,400	\$1,500	\$0
	General Government Subtotal		\$160,720	\$164,400	\$168,500	\$0
Public Safety						
4210	Police	07	\$900	\$2,000	\$2,000	\$0
4215	Ambulances	06	\$72,052	\$72,052	\$82,339	\$0
4220	Fire	04	\$7,876	\$15,000	\$15,000	\$0
4240	Building Inspection		\$0	\$0	\$0	\$0
4290	Emergency Management		\$0	\$0	\$0	\$0
4299	Other Public Safety	05	\$13,426	\$13,426	\$20,073	\$0
	Public Safety Subtotal		\$94,254	\$102,478	\$119,412	\$0
Airport/Aviation Center						
4301	Airport Administration		\$0	\$0	\$0	\$0
4302	Airport Operations		\$0	\$0	\$0	\$0
4309	Other Airport		\$0	\$0	\$0	\$0
	Airport/Aviation Center Subtotal		\$0	\$0	\$0	\$0
Highways and Streets						
4311	Highway Administration		\$0	\$0	\$0	\$0
4312	Highways and Streets	15,16	\$314,656	\$293,000	\$320,000	\$0
4313	Bridges		\$0	\$0	\$0	\$0
4316	Street Lighting		\$0	\$0	\$0	\$0
4319	Other Highway, Streets, and Bridges		\$0	\$0	\$0	\$0
	Highways and Streets Subtotal		\$314,656	\$293,000	\$320,000	\$0



**2024
MS-636**

Appropriations

Account	Purpose	Article	Expenditures for	Appropriations	Proposed Appropriations for period	
			period ending	for period ending	ending 12/31/2024	
			12/31/2023	12/31/2023	(Recommended)	(Not Recommended)
Sanitation						
4321	Sanitation Administration		\$0	\$0	\$0	\$0
4323	Solid Waste Collection		\$0	\$0	\$0	\$0
4324	Solid Waste Disposal	17	\$46,243	\$55,000	\$55,000	\$0
4325	Solid Waste Facilities Clean-Up		\$0	\$0	\$0	\$0
4326	Sewage Collection and Disposal		\$0	\$0	\$0	\$0
4329	Other Sanitation		\$0	\$0	\$0	\$0
	Sanitation Subtotal		\$46,243	\$55,000	\$55,000	\$0
Water Distribution and Treatment						
4331	Water Administration		\$0	\$0	\$0	\$0
4332	Water Services		\$0	\$0	\$0	\$0
4335	Water Treatment		\$0	\$0	\$0	\$0
4338	Water Conservation		\$0	\$0	\$0	\$0
	Water Distribution and Treatment Subtotal		\$0	\$0	\$0	\$0
Electric						
4351	Electric Administration		\$0	\$0	\$0	\$0
4352	Generation		\$0	\$0	\$0	\$0
4353	Purchase Costs		\$0	\$0	\$0	\$0
4354	Electric Equipment Maintenance		\$0	\$0	\$0	\$0
4359	Other Electric Costs		\$0	\$0	\$0	\$0
	Electric Subtotal		\$0	\$0	\$0	\$0
Health						
4411	Health Administration		\$0	\$0	\$0	\$0
4414	Pest Control		\$0	\$0	\$0	\$0
4415	Health Agencies and Hospitals		\$6,668	\$6,668	\$0	\$0
4419	Other Health		\$0	\$0	\$0	\$0
	Health Subtotal		\$6,668	\$6,668	\$0	\$0
Welfare						
4441	Welfare Administration		\$900	\$6,000	\$0	\$0
4442	Direct Assistance	14	\$0	\$0	\$5,000	\$0
4444	Intergovernmental Welfare Payments		\$0	\$0	\$0	\$0
4445	Vendor Payments		\$0	\$0	\$0	\$0
4449	Other Welfare		\$2,500	\$2,500	\$0	\$0
	Welfare Subtotal		\$3,400	\$8,500	\$5,000	\$0



Appropriations

Account	Purpose	Article	Expenditures for	Appropriations	Proposed Appropriations for period	
			period ending 12/31/2023	for period ending 12/31/2023	ending 12/31/2024	ending 12/31/2024
					(Recommended)	(Not Recommended)
Culture and Recreation						
4520	Parks and Recreation		\$0	\$0	\$0	\$0
4550	Library	18	\$3,332	\$3,332	\$3,332	\$0
4583	Patriotic Purposes		\$1,125	\$1,125	\$0	\$0
4589	Other Culture and Recreation		\$0	\$0	\$0	\$0
	Culture and Recreation Subtotal		\$4,457	\$4,457	\$3,332	\$0
Conservation and Development						
4611	Conservation Administration		\$0	\$0	\$0	\$0
4612	Purchase of Natural Resources		\$0	\$0	\$0	\$0
4619	Other Conservation		\$0	\$0	\$0	\$0
4631	Redevelopment and Housing Administration		\$0	\$0	\$0	\$0
4632	Other Redevelopment and Housing		\$0	\$0	\$0	\$0
4651	Economic Development Administration		\$0	\$0	\$0	\$0
4652	Economic Development		\$0	\$0	\$0	\$0
4659	Other Economic Development		\$0	\$0	\$0	\$0
	Conservation and Development Subtotal		\$0	\$0	\$0	\$0
Debt Service						
4711	Principal - Long Term Bonds, Notes, and Other Debt		\$0	\$0	\$0	\$0
4721	Interest - Long Term Bonds, Notes, and Other Debt		\$0	\$0	\$0	\$0
4723	Interest on Tax and Revenue Anticipation Notes		\$0	\$0	\$0	\$0
4790	Other Debt Service Charges		\$0	\$0	\$0	\$0
	Debt Service Subtotal		\$0	\$0	\$0	\$0
Capital Outlay						
4901	Land		\$0	\$0	\$0	\$0
4902	Machinery, Vehicles, and Equipment		\$0	\$0	\$0	\$0
4903	Buildings		\$0	\$0	\$0	\$0
4909	Improvements Other than Buildings		\$0	\$0	\$0	\$0
	Capital Outlay Subtotal		\$0	\$0	\$0	\$0



Appropriations

Account	Purpose	Article	Expenditures for period ending 12/31/2023	Appropriations for period ending 12/31/2023	Proposed Appropriations for period ending 12/31/2024	
					(Recommended)	(Not Recommended)
Operating Transfers Out						
4911	To Revolving Funds		\$0	\$0	\$0	\$0
4912	To Special Revenue Funds		\$0	\$0	\$0	\$0
4913	To Capital Projects Funds		\$0	\$0	\$0	\$0
4914A	To Airport Proprietary Fund		\$0	\$0	\$0	\$0
4914E	To Electric Proprietary Fund		\$0	\$0	\$0	\$0
4914O	To Other Proprietary Fund		\$0	\$0	\$0	\$0
4914S	To Sewer Proprietary Fund		\$0	\$0	\$0	\$0
4914W	To Water Proprietary Fund		\$0	\$0	\$0	\$0
4918	To Non-Expendable Trust Funds		\$0	\$0	\$0	\$0
4919	To Fiduciary Funds		\$0	\$0	\$0	\$0
	Operating Transfers Out Subtotal		\$0	\$0	\$0	\$0
Total Operating Budget Appropriations					\$671,244	\$0



Special Warrant Articles

Account	Purpose	Article	Proposed Appropriations for period ending 12/31/2024	
			(Recommended)	(Not Recommended)
4916	To Expendable Trusts	24	\$10,000	\$0
	<i>Purpose: transfer to trust funds</i>			
4915	To Capital Reserve Fund		\$0	\$0
4916	To Expendable Trust Fund		\$0	\$0
4917	To Health Maintenance Trust Fund		\$0	\$0
Total Proposed Special Articles			\$10,000	\$0



Individual Warrant Articles

Account	Purpose	Article	Proposed Appropriations for period ending 12/31/2024	
			(Recommended)	(Not Recommended)
4415	Health Agencies and Hospitals	09 <i>Purpose: home health agency</i>	\$3,000	\$0
4415	Health Agencies and Hospitals	08 <i>Purpose: hospital</i>	\$2,200	\$0
4415	Health Agencies and Hospitals	10 <i>Purpose: mental health</i>	\$700	\$0
4444	Intergovernmental Welfare Payments	13 <i>Purpose: community action</i>	\$1,000	\$0
4444	Intergovernmental Welfare Payments	22 <i>Purpose: American Red Cross</i>	\$768	\$0
4449	Other Welfare	23 <i>Purpose: Food Pantry</i>	\$500	\$0
4449	Other Welfare	25 <i>Purpose: helping hands</i>	\$1,000	\$0
4583	Patriotic Purposes	26 <i>Purpose: patriotic purposes</i>	\$1,000	\$0
4583	Patriotic Purposes	12 <i>Purpose: patriotic purposes</i>	\$125	\$0
Total Proposed Individual Articles			\$10,293	\$0



Revenues

Account	Source	Article	Actual Revenues for period ending 12/31/2023	Estimated Revenues for period ending 12/31/2023	Estimated Revenues for period ending 12/31/2024
Taxes					
3120	Land Use Change Taxes for General Fund	03	\$4,205	\$2,000	\$5,000
3180	Resident Taxes		\$0	\$0	\$0
3185	Yield Taxes	03	\$7,894	\$10,000	\$7,000
3186	Payment in Lieu of Taxes	03	\$1,500	\$1,500	\$1,500
3187	Excavation Tax	03	\$3	\$10	\$10
3189	Other Taxes		\$0	\$0	\$0
3190	Interest and Penalties on Delinquent Taxes	03	\$6,816	\$8,000	\$8,000
Taxes Subtotal			\$20,418	\$21,510	\$21,510
Licenses, Permits, and Fees					
3210	Business Licenses and Permits	03	\$801	\$800	\$800
3220	Motor Vehicle Permit Fees	03	\$193,427	\$150,000	\$180,000
3230	Building Permits	03	\$5,067	\$3,000	\$4,000
3290	Other Licenses, Permits, and Fees	03	\$822	\$900	\$900
Licenses, Permits, and Fees Subtotal			\$200,117	\$154,700	\$185,700
From Federal Government					
3311	Housing and Urban Development		\$0	\$0	\$0
3312	Environmental Protection		\$0	\$0	\$0
3313	Federal Emergency		\$0	\$0	\$0
3314	Federal Drug Enforcement		\$0	\$0	\$0
3319	Other Federal Grants and Reimbursements		\$0	\$0	\$0
From Federal Government Subtotal			\$0	\$0	\$0
State Sources					
3351	Shared Revenues - Block Grant		\$0	\$0	\$0
3352	Meals and Rooms Tax Distribution	03	\$62,300	\$62,300	\$30,000
3353	Highway Block Grant	03	\$41,169	\$41,174	\$40,000
3354	Water Pollution Grant		\$0	\$0	\$0
3355	Housing and Community Development		\$0	\$0	\$0
3356	State and Federal Forest Land Reimbursement	03	\$4,989	\$1,051	\$5,000
3357	Flood Control Reimbursement		\$0	\$0	\$0
3359	Railroad Tax Distribution	03	\$2,208	\$2,208	\$1,000
3360	Water Filtration Grants		\$0	\$0	\$0
3361	Landfill Closure Grants		\$0	\$0	\$0
3369	Other Intergovernmental Revenue from State of NH	03	\$0	\$0	\$500
3379	Intergovernmental Revenues - Other		\$0	\$0	\$0
State Sources Subtotal			\$110,666	\$106,733	\$76,500



Revenues

Account	Source	Article	Actual Revenues for period ending 12/31/2023	Estimated Revenues for period ending 12/31/2023	Estimated Revenues for period ending 12/31/2024
Charges for Services					
3401	Income from Departments		\$0	\$0	\$0
3402	Water Supply System Charges		\$0	\$0	\$0
3403	Sewer User Charges		\$0	\$0	\$0
3404	Garbage-Refuse Charges		\$0	\$0	\$0
3405	Electric User Charges		\$0	\$0	\$0
3406	Airport Fees		\$0	\$0	\$0
3409	Other Charges		\$0	\$0	\$0
Charges for Services Subtotal			\$0	\$0	\$0
Miscellaneous Revenues					
3500	Special Assessments		\$0	\$0	\$0
3501	Sale of Municipal Property		\$0	\$0	\$0
3502	Interest on Investments	03	\$15,078	\$3,000	\$10,000
3503	Other		\$0	\$0	\$0
3504	Fines and Forfeits		\$0	\$0	\$0
3506	Insurance Dividends and Reimbursements		\$0	\$0	\$0
3508	Contributions and Donations		\$0	\$0	\$0
3509	Revenue from Misc Sources Not Otherwise Classified		\$0	\$0	\$0
Miscellaneous Revenues Subtotal			\$15,078	\$3,000	\$10,000
Interfund Operating Transfers In					
3911	From Revolving Funds		\$0	\$0	\$0
3912	From Special Revenue Funds		\$0	\$0	\$0
3913	From Capital Projects Funds		\$0	\$0	\$0
3914A	From Airport Proprietary Fund		\$0	\$0	\$0
3914E	From Electric Proprietary Fund		\$0	\$0	\$0
3914O	From Other Proprietary Fund		\$0	\$0	\$0
3914S	From Sewer Proprietary Fund		\$0	\$0	\$0
3914W	From Water Proprietary Fund		\$0	\$0	\$0
3915	From Capital Reserve Funds		\$0	\$0	\$0
3916	From Trust and Fiduciary Funds		\$0	\$0	\$0
3917	From Conservation Funds		\$0	\$0	\$0
Interfund Operating Transfers In Subtotal			\$0	\$0	\$0
Other Financing Sources					
3934	Proceeds from LT Notes/Bonds/Other Sources		\$0	\$0	\$0
9998	Amount Voted from Fund Balance		\$0	\$0	\$0
9999	Fund Balance to Reduce Taxes		\$0	\$0	\$0
Other Financing Sources Subtotal			\$0	\$0	\$0
Total Estimated Revenues and Credits			\$346,279	\$285,943	\$293,710



Budget Summary

Item	Period ending 12/31/2024
Operating Budget Appropriations	\$671,244
Special Warrant Articles	\$10,000
Individual Warrant Articles	\$10,293
Total Appropriations	\$691,537
Less Amount of Estimated Revenues & Credits	\$293,710
Estimated Amount of Taxes to be Raised	\$397,827

**COMPARATIVE
STATEMENT - APPROPRIATIONS
YEAR ENDING DECEMBER 31, 2023**

	PROPOSED BUDGET 2023	SPENT 2023	PROPOSED BUDGET 2024	VARIANCE
TOWN CHARGES:	\$117,000.00	\$117,779.00	\$120,000.00	\$3,000.00
PROTECTION OF PERSONS & PROPERTY:				
Northern Borders Dispatch Center	\$13,426.00	\$13,426.00	\$20,073.00	\$6,647.00
Colebrook Fire Department	\$15,000.00	\$7,876.00	\$15,000.00	\$0.00
Colebrook Police Department	\$2,000.00	\$900.00	\$2,000.00	\$0.00
HEALTH & SANITATION:				
Northern Human Services	\$700.00	\$700.00	\$700.00	\$0.00
North Country Home Health & Hospice	\$3,000.00	\$3,000.00	\$3,000.00	\$0.00
UCV Hospital Association	\$2,200.00	\$2,200.00	\$2,200.00	\$0.00
45 th Parallel EMS	\$72,052.00	\$72,052.00	\$82,339.00	\$10,287.00
Waste Disposal & Recycling	\$55,000.00	\$46,243.00	\$55,000.00	\$0.00
HIGHWAYS & BRIDGES:				
Summer Roads	\$180,000.00	\$202,636.00*	\$200,000.00	\$20,000.00
Winter Roads	\$113,000.00	\$112,020.00	\$120,000.00	\$7,000.00
Road Improvement Trust Fund	\$10,000.00	\$10,000.00	\$10,000.00	\$0.00
LIBRARIES:				
Colebrook Public Library	\$3,332.00	\$3,332.00	\$3,332.00	\$0.00

Includes \$29,000.00 in 2022 funds
used in 2023.

**COMPARATIVE
STATEMENT - APPROPRIATIONS
YEAR ENDING DECEMBER 31, 2023**

	PROPOSED BUDGET 2023	SPENT 2023	PROPOSED BUDGET 2024	VARIANCE
PUBLIC WELFARE:				
Town Poor	\$6,000.00	\$900.00	\$5,000.00	(\$1,000.00)
Tri-County Community Action	\$1,000.00	\$1,000.00	\$1,000.00	\$0.00
Red Cross	\$768.00	\$768.00	\$768.00	\$0.00
Colebrook Area Food Pantry	\$500.00	\$500.00	\$500.00	\$0.00
Helping Hands North	\$1,000.00	\$1,000.00	\$1,000.00	\$0.00
CEMETERIES:				
Cemetery Maintenance	\$6,000.00	\$3,848.00	\$5,000.00	(\$1,000.00)
Geo. L. O'Neil Post 62 American Legion - Flags	\$125.00	\$125.00	\$125.00	\$0.00
MISCELLANEOUS:				
Appraisal Upkeep	\$30,000.00	\$29,300.00	\$32,000.00	\$2,000.00
Tax Map & Upkeep	\$1,400.00	\$1,400.00	\$1,500.00	\$100.00
Planning Board	\$10,000.00	\$8,343.00	\$10,000.00	\$0.00
Kiwanis Fireworks	\$1,000.00	\$1,000.00	\$1,000.00	\$0.00
	\$644,503.00	\$439,735.00	\$691,537.00	\$47,034.00
LESS ESTIMATED REVENUE:			(\$293,710.00)	
NET ESTIMATED TOWN APPROPRIATION:			\$397,827.00	

**COMPARATIVE STATEMENT - REVENUES
YEAR ENDING DECEMBER 31, 2023**

	PROPOSED REVENUE 2023	ACTUAL 2023	PROPOSED REVENUE 2024
LOCAL:			
Yield Taxes	\$10,000.00	\$7,894.00	\$7,000.00
Land Use Change Taxes	\$5,000.00	\$4,205.00	\$5,000.00
Excavation Tax (\$.02/cu. yd.)	\$10.00	\$3.00	\$10.00
Interest/Penalties on Delinquent Taxes	\$8,000.00	\$6,816.00	\$8,000.00
Motor Vehicle Fees	\$150,000.00	\$193,427.00	\$180,000.00
Dog License Fees	\$900.00	\$822.00	\$900.00
Business Licenses, Permits & Fees	\$800.00	\$801.00	\$800.00
Interest Received on Deposits	\$1,000.00	\$15,078.00	\$10,000.00
Income from Planning Board	\$3,000.00	\$5,067.00	\$4,000.00
Payment in Lieu of Taxes	\$1,500.00	\$1,500.00	\$1,500.00
STATE OF NEW HAMPSHIRE:			
Block Grant Aid	\$40,000.00	\$41,169.00	\$40,000.00
Forest Fire Reimbursement	\$1,000.00	\$506.00	\$500.00
Forest Land Reimbursement	\$1,000.00	\$1,051.00	\$1,000.00
Meals & Room Tax	\$30,000.00	\$62,300.00	\$30,000.00
SP Railroad Tax	\$1,000.00	\$2,208.00	\$1,000.00
MISCELLANEOUS			
US Wildlife Refugee Payment in Lieu of Taxes	\$4,000.00	\$3,938.00	\$4,000.00
	\$257,210.00	\$346,785.00	\$293,710.00

MINUTES OF COLUMBIA TOWN MEETING

MARCH 14, 2023

Moderator Stephen Brooks called the meeting to order at 7:41 pm and led the group in the Pledge of Allegiance.

The moderator announced the results of the election as follows:

Selectman – Donald Campbell – 3-year term

Trustee of Trust Funds – Marcia Parkhurst – 3 year term

Town Clerk – Marcia Parkhurst – 3-year term

Treasurer – Carrie Klebe – 3-year term

Planning Board – Linda Haynes – 3-year term

Planning Board – Paul Rella – 3-year term

Tax Collector – Debra DeBlois – 3-year term

(56 voters cast ballots during the day. Approximately 30 people attended Town Meeting.)

Articles on the warrant were voted on as follows:

ARTICLE #2: Motion made by Laverna Cass and seconded by Carolyn Foss to instruct the Selectmen to appoint all other Town Officials as required. (Motion passed by voice vote)

ARTICLE #3: Motion made by Selectman Cloutier and seconded by Selectman Campbell to see if the Town will vote to raise and appropriate the sum of \$117,000.00 for Town Charges for the ensuing year. (Motion passed by voice vote.)

ARTICLE #4: Motion made by Selectman Stohl and seconded by Carolyn Foss to see if the Town will vote to raise and appropriate the sum of \$15,000.00 for extinguishing fires in said Town. (Motion passed by voice vote.)

ARTICLE #5: Motion made by Selectman Campbell and seconded by Laverna Cass to raise and appropriate the sum of \$13,426.00 to help support the operations of the Northern Borders Dispatch Center. Selectman Campbell explained why the figure is less than the previous year. (Motion passed by voice vote.)

ARTICLE #6: Motion made by Selectman Cloutier and seconded by Selectman Stohl to raise and appropriate the sum of \$72,052.00 to help support the services of the 45th Parallel Emergency Medical Services. The Board explained why there is an increase for the upcoming year. (Motion passed by voice vote.)

ARTICLE #7: Motion made by Selectman Campbell and seconded by Carolyn Foss to raise and appropriate the sum of \$2,000.00 for police coverage from the Town of Colebrook. (Motion passed by voice vote.)

ARTICLE #8: Motion made by Selectman Stohl and seconded by Jennifer Wells to raise and appropriate the sum of \$2,200.00 for the Upper Connecticut Valley Hospital Association to cover medical emergencies. (Motion passed by voice vote.)

ARTICLE #9: Motion made by Selectman Cloutier and seconded by Jennifer Wells to raise and appropriate the sum of \$3,000.00 for operating expenses of the North Country Home Health & Hospice. (Motion passed by voice vote.)

ARTICLE #10: Motion made by Selectman Stohl and seconded by Eric Brungot to raise and appropriate the sum of \$700.00 as a contribution for the support and services of Northern Human Services. (Motion passed by voice vote.)

ARTICLE #11: Motion made by Selectman Campbell and seconded by Jennifer Wells to raise and appropriate the sum of \$6,000.00 for maintenance of the Town's cemeteries. (Motion passed by voice vote.)

ARTICLE #12: Motion made by Selectman Cloutier and seconded by Eric Brungot to raise and appropriate the sum of \$125.00 for the support of the Geo. L. O'Neil Post 62 American Legion. (Motion passed by voice vote.)

ARTICLE #13: Motion made by Selectman Stohl and seconded by Carolyn Foss to raise and appropriate the sum of \$1,000.00 for the support of the Tri-County Community Outreach Program. (Motion passed by voice vote.)

ARTICLE #14: Motion made by Selectman Campbell and seconded by Jennifer Wells to raise and appropriate the sum of \$6,000.00 for the support of the poor. (Motion passed by voice vote.)

ARTICLE #15: Motion made by Selectman Cloutier and seconded by Selectman Campbell to raise and appropriate the sum of \$180,000.00 for the maintenance of summer roads. Out of this amount approximately \$40,000.00 to be reimbursed by the State of new Hampshire Highway Block Grant. (Motion passed by voice vote.)

ARTICLE #16: Motion made by Selectman Stohl and seconded by Jennifer Wells to raise and appropriate the sum of \$113,000.00 for the maintenance of winter roads. (Motion passed by voice vote.)

ARTICLE #17: Motion made by Selectman Campbell and seconded by Carolyn Foss to raise and appropriate the sum of \$55,000.00 for solid waste disposal and recycling. (Motion passed by voice vote.)

ARTICLE #18: Motion made by Selectman Cloutier and seconded by Jennifer Wells to raise and appropriate the sum of \$3,332.00 for the Colebrook Public Library. (Motion passed by voice vote.)

ARTICLE #19: Motion made by Selectman Stohl and seconded by Jennifer Wells to raise and appropriate the sum of \$30,000.00 for appraisal upkeep. (Motion passed by voice vote.)

ARTICLE #20: Motion made by Selectman Campbell and seconded by Vaughn Gibbons to raise and appropriate the sum of \$1,400.00 for maintenance of the Tax Maps. (Motion passed by voice vote.)

ARTICLE #21: Motion made by Selectman Cloutier and seconded by Eric Brungot to raise and appropriate the sum of \$10,000.00 for expenses of the Planning Board. (Motion passed by voice vote.)

ARTICLE #22: Motion made by Selectman Stohl and seconded by Jennifer Wells to raise and appropriate the sum of \$768.00 to help support the services of the American Red Cross. (Motion passed by voice vote.)

ARTICLE #23: Motion made by Selectman Campbell and seconded by Eric Brungot to raise and appropriate the sum of \$500.00 to help support the services of the Colebrook Area Food Pantry (Motion passed by voice vote.)

ARTICLE #24: Motion made by Selectman Cloutier and seconded by Eric Brungot to raise and appropriate the sum of \$10,000.00 to be added to the Road Improvement Expendable Trust Fund previously established. (Board of Selectmen recommends this appropriation.) (Motion passed by voice vote.)

ARTICLE #25: Motion made by Selectman Campbell and seconded by Carolyn Foss to raise and appropriate the sum of \$1,000.00 to help support the services of Helping Hands North. (Motion passed by voice vote.)

ARTICLE #26: Motion made by Selectman Stohl and seconded by Carolyn Foss to raise and appropriate the sum of \$1,000.00 to help support the Kiwanis Club's 4th of July fireworks display. (Motion passed by voice vote.)

ARTICLE #27: Motion made by Selectman Campbell and seconded by Laverna Cass to re-adopt the OPTIONAL VETERANS' TAX CREDIT in accordance with RSA 72:28, II for an annual tax credit on residential property of \$100.00. Majority vote required. Selectman Stohl explained that this article and article 28 were previously adopted by the Town and that the wording of the law had changed and it is required that the Town re-adopt it. (Motion passed by voice vote.)

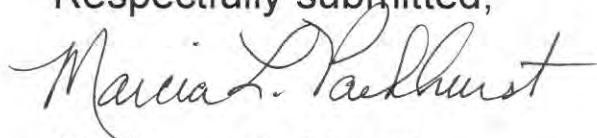
ARTICLE #28: Motion made by Jennifer Wells and seconded by Carolyn Foss to re-adopt the ALL VETERANS' TAX CREDIT in accordance with RSA 72:28-b for an annual tax credit on residential property which shall be equal to the same amount as the standard or optional veterans' tax credit voted by the Town of Columbia under RSA 72:28. Majority vote required. (Motion passed by voice vote.)

ARTICLE #29: Motion made by Selectman Campbell and seconded by Selectman Cloutier to transact any other business which may legally come before this meeting. (Motion passed by voice vote.)

Selectman Campbell informed the group that he would like to look into the cost of installing aluminum storm windows at the Town Hall. John Fallick suggested that wooden ones would be more in keeping with the historic value of the building.

Motion made by Selectman Stohl and seconded by Selectman Cloutier to adjourn the meeting. Motion passed by voice vote. Moderator Stephen Brooks declared the meeting adjourned at 8:41 pm.

Respectfully submitted,

A handwritten signature in cursive script that reads "Marcia L. Parkhurst". The signature is written in black ink and is positioned above the printed name.

Marcia L. Parkhurst

Town Clerk

INVOICE OF PROPERTY

LAND	ACRES	VALUE	
Residential	2,321.20	\$17,252,400.00	
Commercial	184.02	\$1,014,200.00	
Discretionary Preservation Easements	2.00	\$1,900.00	
Current Use	30,576.66	\$1,142,117.00	
Tax Exempt	6,562.21	\$5,017,200.00	
TOTAL OF TAXABLE LAND:	33,083.88		\$19,410,617.00
BUILDINGS			
Residential		\$43,542,691.00	
Commercial		\$2,359,300.00	
Manufactured Housing		\$2,652,100.00	
Discretionary Preservation Easement		\$31,209.00	
Tax Exempt		\$1,154,500.00	
TOTAL OF TAXABLE BUILDINGS:			\$48,585,300.00
PUBLIC UTILITIES			
PSNH		\$1,547,100.00	
NHEC		\$873,100.00	
PNGTS		\$19,031,500.00	
TOTAL UTILITIES:			\$21,451,700.00
TOTAL VALUATION BEFORE EXEMPTIONS			\$89,447,617.00
Less Elderly Exemptions		(\$43,900.00)	
Less Solar/Wind Exemptions		(\$15,000.00)	
			(\$58,900.00)
NET VALUATION USED FOR COUNTY, MUNICIPAL & LOCAL EDUCATION TAX RATES			\$89,388,717.00
LESS UTILITIES			(\$21,451,700.00)
NET VALUATION USED FOR STATE EDUCATION TAX RATE			\$67,937,017.00

2023 TAX RATE CALCULATIONS

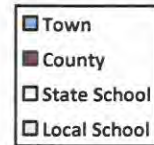
Town Appropriations:	\$ 644,503.00
Less: Revenues	(\$ 285,943.00)
Less: Fund Balance to Reduce Taxes	(\$ 150,000.00)
Add: Overlay	\$ 5,087.00
Add: War Service Credits	\$ 8,200.00
NET REQUIRED LOCAL TAX EFFORT:	\$221,847.00

School Appropriations:	\$1,132,503.00
Less: Adequate Education Grant	(\$ 338,726.00)
Less: State Education Taxes	(\$ 129,795.00)
NET REQUIRED LOCAL EDUCATION TAX EFFORT:	\$663,982.00

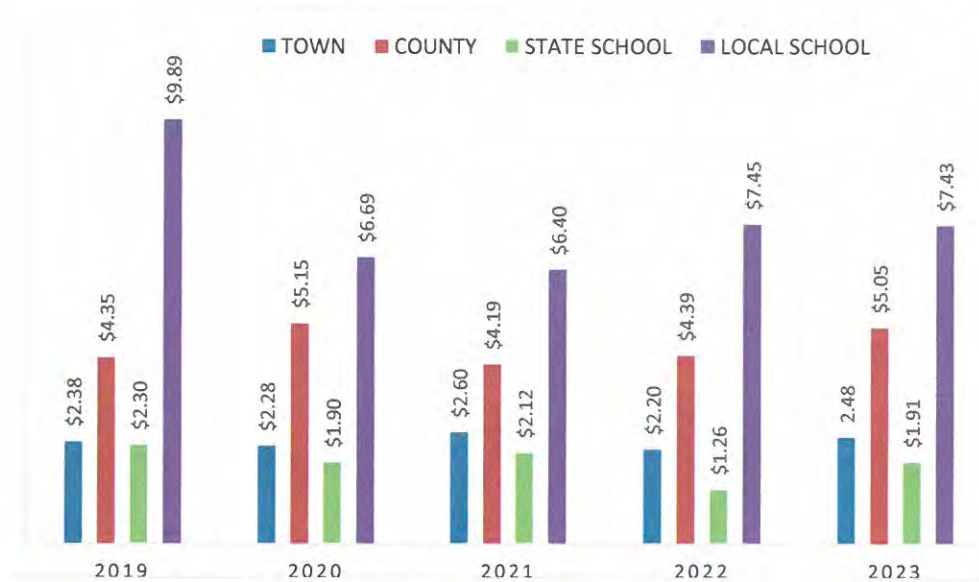
NET STATE EDUCATION TAX EFFORT: \$129,795.00

NET COUNTY APPROPRIATIONS: \$448,709.00

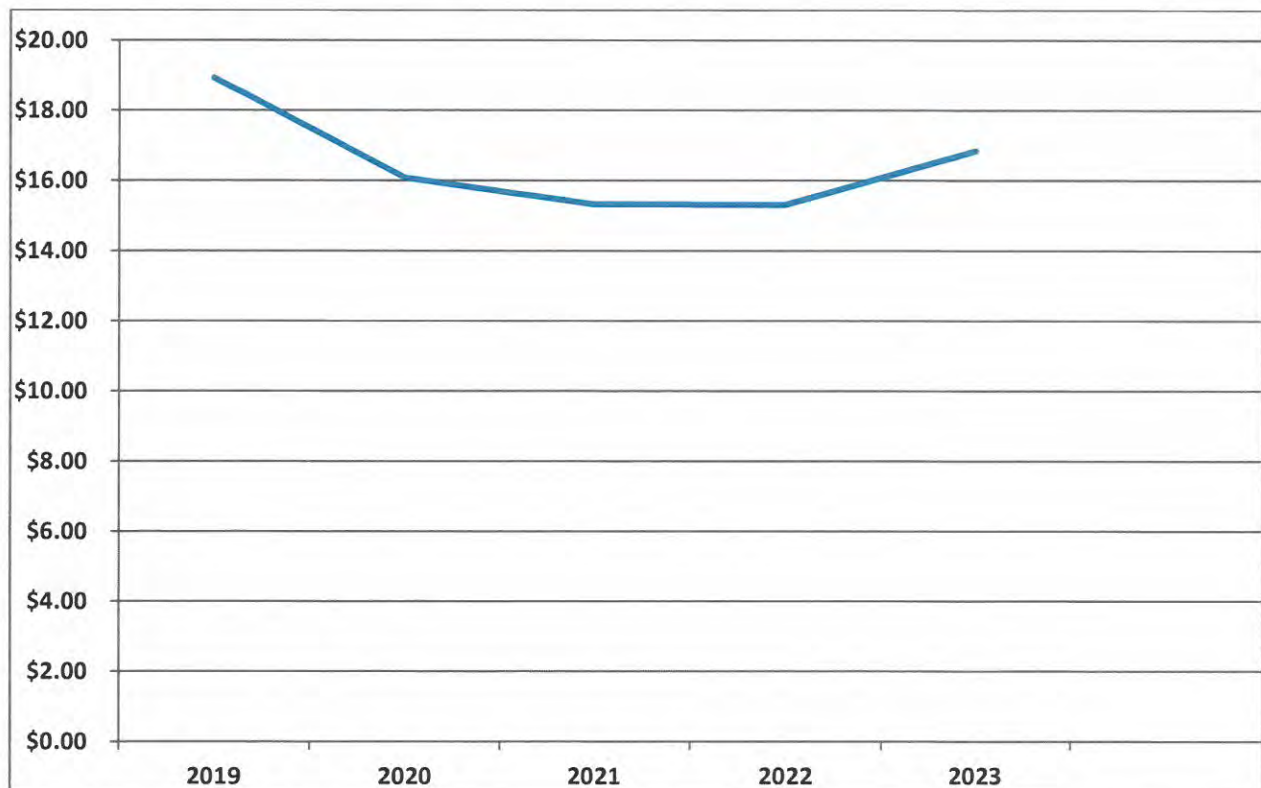
Town Tax Rate:	\$ 2.48
County Tax Rate:	\$ 5.02
State School Tax Rate:	\$ 1.91
Local School Tax Rate:	\$ 7.43
 Total:	 \$16.84



TAX RATE BROKEN DOWN BY CATEGORIES OVER LAST FIVE YEARS



TOTAL TAX RATE COMPARISON OVER LAST FIVE YEARS



FINANCIAL STATEMENT

Cash with Treasurer, January 1, 2024: \$ 598,038.89

Unredeemed Taxes:

Levy of 2021 \$16,404.80

Levy of 2022: \$16,911.32

\$ 33,315.92

Uncollected Taxes:

2023 1st Installment: \$20,384.87

2022 2nd Installment: \$80,720.61

2023 Yield Tax \$ 4,683.50

2023 Land Use Change \$ 3,109.00

\$ 108,897.98

Trust Funds: \$ 404,221.70

TOTAL ASSETS: \$1,144,474.49

Due School District: \$518,770.00

TOTAL LIABILITIES: \$ 518,770.00

NET ASSETS: \$ 625,704.49

SCHEDULE OF TOWN PROPERTY

Town Hall & 14.77 acres	(Map 408, Lot 25)	\$250,300.00
Town Office Building &		
55 acres	(Map 408, Lot 9)	\$357,700.00
17 acres	(Map 408, Lot 7)	\$ 69,100.00
Furniture & Equipment		\$104,952.00
Columbia Covered Bridge		\$390,000.00
Town Garage (Keach Road – Map 420, Lot 74)		\$ 19,500.00
Lyman Falls Property		
11.9 acres	(Map 403, Lot 4)	\$ 11,300.00
Boat Launch – Columbia Bridge (Map 407, Lot 5.02)		
(.52 acres)		\$ 3,500.00
Tax-Deeded Property		
Map 407, Lot 16.1 - .11 acres		
(West River Road, LLC)		\$ 5,300.00

Cemeteries:

Lyman Cemetery (Map 403, Lot 5)	\$ 13,700.00
Meridan Hill Cemetery (Map 404, Lot 32)	\$ 4,200.00
Columbia Bridge Cemetery (Map 407, Lot 11)	\$ 17,600.00
Keach Road Cemetery (Map 417, Lot 90)	\$ 21,700.00
East Columbia Cemetery (Map 420, Lot 77)	\$ 7,700.00

TOWN CLERK'S REPORT

During the year ending December 31, 2023, I received and remitted to the Treasurer the following amounts:

Auto Permits	\$193,427.33
Dog License Fees	\$ 822.00
Vital Statistics	
State	\$ 162.00
Town	\$ 143.00
Marriage Licenses	
State	\$ 43.00
Town	\$ 7.00
UCC Filing Fees	\$ 90.00
Copy of Checklist/ Bad Check Fees	\$ 400.00
 TOTAL COLLECTED	 \$195,004.13

Marcia L. Parkhurst
Town Clerk

SELECTMEN'S REPORT

SUMMARY OF RECEIPTS - 2023

Business, Licenses, Permits & Fees	\$130.00
Citizens Bank; Interest on Deposits	\$362.89
Citizens Bank; Refund	\$5.47
Cooper, Cargill & Chant, PA; Refund	\$850.00
History Books, Sale of	\$115.95
Department of Treasury-Internal Revenue Service - Refund	\$100.89
NHPDIP; Interest on Savings Account	\$15,854.98
Northway Bank; Interest on Deposits	\$91.86
Planning Board; Fees	\$5,067.27
Shallow River Properties; Payment in Lieu of Taxes	\$1,500.00
State of New Hampshire; Fire Permits and mileage - State's Share	\$506.37
State of New Hampshire; Forest Land Reimbursement	\$1,051.14
State of New Hampshire; Highway Block Grant	\$41,169.02
State of New Hampshire: One-time Bridge Funds	\$12,756.15
State of New Hampshire - One-time Class V Roads	\$11,396.47
State of New Hampshire; Rooms & Meals Tax	\$62,299.66
State of New Hampshire; Railroad Distribution	\$2,208.48
Tax Collector	\$1,455,977.36
Town Clerk	\$195,094.33
Transfer Monies from Trust Funds	\$60,000.00
US Fish & Wildlife; Payment in Lieu of Taxes	\$3,938.00
	\$1,870,476.29

SELECTMEN'S REPORT

SUMMARY OF PAYMENTS - 2023

TOWN CHARGES:

Officers' Salaries	\$36,257.09
Officers' Expenses	\$57,182.61
Election & Registration	\$774.84
Town Buildings & Utilities	\$21,819.72
Planning Board Expenses	\$8,342.90

PROTECTION OF PERSONS & PROPERTY:

Fire	\$7,876.00
Forest Fire Wardens	\$1,270.74
Radio Communications	\$13,426.48
Health	\$81,219.72
Sanitation & Recycling	\$46,242.77
Police Coverage	\$900.00

HIGHWAYS & BRIDGES:

Summer Road & Bridges	\$202,636.27	*
Winter Roads	\$112,000.00	

LIBRARY:

Colebrook Public Library	\$3,332.00
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*\$29,000.00 in 2022 funds
used in 2023.

SELECTMEN'S REPORT

SUMMARY OF PAYMENTS - 2023

PUBLIC WELFARE:

Town Poor	\$900.00
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CEMETERIES:

Cemeteries	\$3,847.82
Cemetery Stone Maintenance	\$10,000.00 *

PAYMENTS TO OTHER GOVERNMENT DIVISIONS:

State & County	\$449,747.66
Columbia School District	\$799,983.00

MISCELLANEOUS:

Land & Building Appraisals	\$29,350.00
Regional Associations	\$1,197.00
Taxes Bought By Town	\$30,508.20
Refunds/Reimbursements	\$1,091.00
Patriotic Purposes	\$1,125.00

TRANSFER MONIES:

Transfer to Road Improvement Trust Fund	\$10,000.00
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\$1,931,030.82

*Money transferred from Cemetery Trust Fund.

**SELECTMEN'S REPORT
DETAILED STATEMENT OF PAYMENTS - 2023**

GENERAL GOVERNMENT - TOWN CHARGES

OFFICERS' SALARIES:

Campbell, Donald; Selectman Salary	\$1,847.00
Cloutier, Norman; Selectman Salary	\$1,847.00
DeBlois, Debra; Tax Collector Salary	\$4,155.75
Goodreau, Sophia; Deputy Treasurer Salary	\$461.75
Klebe, Carrie; Treasurer Salary	\$1,847.00
Parkhurst, Marcia; Town Clerk/ Secretary Salary	\$24,251.59
Stohl, Eric; Selectman Salary	\$1,847.00

\$36,257.09

OFFICERS' EXPENSES:

Avitar Associates of N.E., Inc.; Software Support, Tax Bills, etc.	\$5,233.61
B.M.S.I.; Software Support & Updates	\$300.00
CAI; Website Maps and Map Maintenance	\$3,800.00
Citizen Bank; Check Fees	\$60.00
Cohos Advisors; Auditing	\$9,550.00
Colebrook Copy Center; Printing	\$2,305.00
DeBlois, Debra; Fees	\$1,632.00
Donahue, Tucker & Ciandella, PLLC; Legal Advice	\$431.10
Freedom Printers; Checks and Deposit Tickets	\$438.14
Gworks; Software Support	\$2,278.00
J.P. Cooke; Town Clerk Supplies	\$119.15
Jordan Associates; Notices	\$48.00
Lazerworks; Computer supplies	\$772.95
Matthew Bender Co., Law Book Updates	\$1,003.93
News & Sentinel, The; Notices,	\$882.75
Northway Bank; Bank Fees	\$20.00
Parkhurst, Marcia; Supplies	\$39.98
Pitney Bowes Credit Corporation Postage Machine Rental and Supplies	\$976.54
Postmaster, Colebrook; Box Rental	\$244.00
Primex; Insurance	\$6,058.14
Purchase Power; Postage	\$320.99
Sunnvalley; Website Maintenance	\$625.22
Treasurer, State of NH; Records Request	\$25.00
Treasurer, State of NH; Notary Public Fee	\$75.00
U.S. Postal Service; Refill Postage Meter	\$3,600.00
U.S. Treasury; Social Security, Federal & Medicare Taxes	\$10,651.26
W.B. Mason Co., Inc.; Office Supplies	\$3,358.90
Waystack Frizzell; Legal Advice	\$2,332.95

\$57,182.61

**SELECTMEN'S REPORT
DETAILED STATEMENT OF PAYMENTS - 2023**

ELECTION & REGISTRATION:

Brooks, Stephen; Moderator	\$138.53
Campbell, Stacey; Supervisor of Checklist	\$122.37
Dinco, Carol; Ballot Clerk	\$115.44
Little, Diane; Supervisor of Checklist	\$115.44
News & Sentinel; Notices	\$45.25
Parkhurst, Isabelle; Supervisor of Checklist	\$122.37
Sullivan, Judy; Ballot Clerk	\$115.44
	\$774.84

TOWN BUILDINGS:

Boudle, Ghislaine; Wreaths	\$45.00
C.N. Brown; Fuel	\$5,681.63
Campbell, Stacey; Painting	\$93.56
Consolidated Communications; Phone & Internet	\$2,244.01
Eversource; Electricity	\$2,363.89
Impact Fire; Fire Extinguishers	\$1,071.43
Komisarek, Karl; Cleaning	\$792.70
Mohawk Plumbing & Heating; Furnace Repair	\$220.00
News & Setinel, The; Ads	\$250.00
P.A. Hicks & Sons; Supplies	\$47.67
Rancloes, Corey; Snowplowing	\$2,230.00
S. Gray Construction, Inc.; Plowing	\$270.00
Stratford Windows; Town Hall Windows	\$3,937.81
Treasurer, State of NH; Boiler Inspection	\$50.00
White, David; Mowing Field	\$640.00
Yeti Yard Man; Mowing	\$1,600.02
Zizza Lock & Safe; New door lock	\$282.00
	\$21,819.72

PLANNING BOARD EXPENSES:

Chapple, Conrad Sr.; Salary	\$554.10
Cloutier, Norman; Salary	\$554.10
Cooper, Cargill & Chant, PLLC; Legal Advice	\$2,282.50
DeBlois, Debra; Secretary Salary	\$1,200.55
DeBlois, Scott; Salary	\$1,385.25
Foss, Carolyn; Salary	\$554.10
Haynes, Linda; Salary	\$554.10
News & Sentinel; Notices	\$150.00
Rella, Paul; Salary	\$554.10
Sullivan, Michael; Salary	\$554.10
	\$8,342.90

**SELECTMEN'S REPORT
DETAILED STATEMENT OF PAYMENTS - 2023**

PROTECTION OF PERSONS & PROPERTY:

FIRE:

Adair, Wallace; Deputy Forest Fire Warden Reimbursement	\$305.93
Brooks, Brett; Deputy Forest Fire Warden Reimbursement	\$423.02
Colebrook Fire Department; Fire Protection	\$7,876.00
Dion, Peter; Forest Fire Warden Reimbursement	\$224.61
Fogg, Jonathan; Deputy Forest Fire Warden Reimbursement	\$177.67
Parkhurst, Kenneth; Deputy Forest Fire Warden Reimbursement	\$139.51
	\$9,146.74

RADIO COMMUNICATIONS:

Northern Borders Regional Dispatch Center; Communications	\$13,426.48
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POLICE:

Town of Colebrook; Police Coverage	\$900.00
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HEALTH:

American Red Cross; Appropriation	\$768.00
45th Parallel EMS; Appropriation	\$72,051.72
Colebrook Area Food Pantry; Appropriation	\$500.00
Helping Hands North; Appropriation	\$1,000.00
North Country Home, Health & Hospice; Appropriation	\$3,000.00
Northern Human Services; Appropriation	\$700.00
Tri-County Community Action Program;	\$1,000.00
U.C.V.H. Association; Appropriation	\$2,200.00
	\$81,219.72

**SELECTMEN'S REPORT
DETAILED STATEMENT OF PAYMENTS - 2023**

SANITATION:

AVRRD; Tipping Fees	\$13,530.36
Coos County Recycling Center; Columbia's Share	\$7,662.00
Coos County Transfer Station Account; Solid Waste Disposal	\$25,050.41
	\$46,242.77

HIGHWAYS & BRIDGES:

MAINTENANCE - SUMMER ROADS:

Cloutier Sand & Gravel, Inc. Excavator, Gravel, Dump truck,	\$26,861.30
Colebrook Farm & Garden; Calcuim Chloride	\$175.00
CTSG, LLC; Gravel	\$1,533.24
Jeffers, Clark Jr.; Gravel	\$1,177.37
P.A. Hicks & Sons, Inc.; Culverts	\$2,838.01
Pike Industries, Inc. ; Cold Patch	\$922.35
White, David; Roadside Mowing	\$7,200.00
W. D. Dorman & Son; Paving	\$161,929.00
	\$202,636.27

*\$29,000.00 encumbered in 2022 to be used in 2023

WINTER ROADS

Cargill Incorporated' Winter Salt	\$3,161.23 *
Cloutier Sand & Gravel, Inc.; Plowing Contract and Thawing culverts	\$108,838.77
	\$112,000.00

*To be reimbursed by plowing contractor.

LIBRARY:

Colebrook Public Library; Appropriation	\$3,332.00
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**SELECTMEN'S REPORT
DETAILED STATEMENT OF PAYMENTS - 2023**

TOWN POOR:

Eversource; Resident Assistance **\$900.00**

CEMETERIES:

Bianchi Memorials; Stone Cleaning/Repairs	\$10,000.00 *
Gooch, Robert, Jr.; Mowing	\$345.00
Jeffers, Clark; Ledgepack	\$127.84
Parkhurst, Sheila: Cemetery Sexton	\$50.00
News & Sentinel, The; Newspaper Ads	\$125.00
Yetti Yard Man; Mowing	\$3,199.98
	\$13,847.82

STATE/COUNTY

Coos County; County Tax	\$448,709.00
Coos County Registry of Deeds; Recording Fees, Redemptions, Postage	\$477.16
Department of Agriculture; Dog Licenses	\$372.50
Treasurer, State of New Hampshire; Vital Statistics	\$189.00
	\$449,747.66

SCHOOL DISTRICT:

Columbia School District **\$749,983.00**

MISCELLANEOUS:

LAND & BUILDING APPRAISALS:

Brett S. Purvis & Associates; Assessing & Cyclical Evaluations	\$18,600.00
Sansoucy, George; Utility Appraisals	\$10,750.00
	\$29,350.00

**SELECTMEN'S REPORT
DETAILED STATEMENT OF PAYMENTS - 2023**

REFUNDS/ABATEMENTS:

CoreLogic; 2023 Property Tax Refund	\$1,055.00
Town of Columbia; 2021 Propety Tax Refund	\$36.00
	\$1,091.00

REGIONAL ASSOCIATIONS:

NH Association of Assessing Officials; 2023 Dues	\$20.00
NH City and Town Clerk's Association 2023 Dues	\$20.00
NH Tax Collectors' Association; 2023 Dues	\$20.00
NH Municipal Association;s Dues	\$1,137.00
	\$1,197.00

TAXES BOUGHT BY TOWN:

Town of Columbia; Purchase of 2022 Tax Liens	\$30,508.20
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PATRIOTIC PURPOSES:

Geo. L. O'Neil Post #62; Flags	\$125.00
Kiwanis Club; Fireworks	\$1,000.00
	\$1,125.00

TRANSFER MONIES:

Transfer monies to Road Improvement Trust Fund	\$10,000.00
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GRAND TOTAL OF PAYMENTS;	\$1,931,030.82
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TREASURER'S REPORT

Balance on Hand - January 1, 2023:

Citizens Bank	\$265,270.12
Northway Bank	\$418,253.86
NHPDIP	\$1,022.68

Total Balance - January 1, 2021

\$684,546.66

Revenue Received:

Tax Collector Deposits	\$1,458,704.83
Town Clerk Deposits	\$195,084.33
Selectmen's Deposits	\$2,865.49
Planning Board	\$5,052.27
Interest Earned - Citizens	\$362.89
Interest Earned - Northway	\$91.86
Interest Earned - NHPDIP	\$15,854.98
Miscellaneous Refund	\$100.89
State of New Hampshire - Highway Block Grant	\$65,321.64
State of New Hampshire - RR	\$2,208.48
State of New Hampshire - Warden Services	\$506.37
State of New Hampshire - DRA Forest & Lands	\$1,051.14
State of New Hampshire - Meals & Rooms	\$62,299.66
Transfer from School & Cemetery Trust Funds	\$60,000.00
US Fish & Wildlife Services, Land Reimbursement	\$3,938.00

TOTAL REVENUE RECEIVED

\$1,873,442.83

TREASURER'S REPORT

EXPENSES:

Bank Fees	\$75.00
Returned Checks	-\$1,123.82
Selectmen's Payments (Checks/Manifests)	-\$1,958,751.78

TOTAL EXPENSES: - \$1,959,800.60

TOTAL BALANCE ON HAND - 12/31/2023: \$598,038.89

TOTAL BALANCE ON HAND - DECEMBER 31, 2022:

	\$116,803.26
Citizens Bank	\$277,357.97
Northway Bank	\$203,877.66
NHPDIP	

TOTAL BALANCE - JANUARY 1, 2023 \$598,038.89

Carrie Klebe, Treasurer

COOS COUNTY TRANSFER STATION INFORMATIONAL SHEET

HOURS OF OPERATION: (246-7112)	Monday	8:00 – 12:00
	Tuesday	CLOSED
	Wednesday	8:00 – 12:00
	Thursday	8:00 – 12:00
	Friday	12:00 – 4:00
	Saturday	8:00 – 4:00
	Sunday	CLOSED

FEES ARE CHARGED AS FOLLOWS:

Propane Tanks: No Charge

Tires:

Passenger Tires up to 24"	\$ 4.00
Tractor Trailer Tires 22.5" and 24"	\$20.00

Televisions:

24" and smaller	\$ 5.00
25" – 37"	\$10.00
38" – 70"	\$20.00

Batteries

No Charge

Brush, leaves & unfinished wood No Charge (place on burn pile)

Clothes/Shoes/Bedding/Linens No Charge

Computer Screens (desktops) \$ 5.00

Computers (CPUs) \$ 5.00

Fluorescent Lamps No Charge

Mattress and Box Springs \$10.00 each

Plywood, painted/stained wood, treated wood, household debris \$25.00/per cubic

Refrigerators/Air Conditioners, etc. \$20.00

Rugs \$ 5.00

Scrap Metals No Charge (place on metal pile)

Sheetrock – per cubic yard \$50.00

Shingles – per cubic yard \$50.00

Sinks/Toilets \$ 6.00

Sofas \$20.00

Stoves/Appliances	No Charge
Tubs/Shower Stalls	\$10.00
Upholstered Chairs/Recliners	\$10.00

PLEASE RECYCLE THE FOLLOWING ITEMS:

ITEM	INCLUDES	PREPARATIONS
Glass	All glass bottles & jars	Wash food out of all containers
Aluminum Cans	Beer, soda & food tins	Empty and rinse out Remove labels
Steel/Tin Cans	All steel, tin or metal cans	Empty and rinse out Remove labels
Plastic Bottles	Soda, water & liquor bottles	Empty and rinse out Remove caps
Plastic house- hold bottles	Detergent, shampoo, etc.	Empty and rinse out Remove caps
Plastic jugs	Milk & water jugs	Empty and rinse out Remove caps
Paper:	Newspaper Catalogs (soft cover books) Brown paper bags Chipboard (cereal, shoe boxes, etc.) Computer Paper Egg cartons Envelopes Fax Paper Hard cover books (with covers removed) Junk Mail Magazines Manila Envelopes Office Paper Telephone books White or colored paper	
Cardboard	Double walled boxes	Remove all tape and staples. Flatten boxes

Coös County Recycling Source Separation

Some minor changes are being made to the way recyclable containers will be accepted at your transfer station. Recyclable containers will now be separated by type at the transfer station. The program accepts (3) types of plastic containers and (2) types of metal containers. The plastics will now be separated by their type/ color and the metal cans will be separated according to their type. There are no changes to the way you dispose of glass containers.

The (3) types of Plastics are #1 PET or PETE, #2 HDPE Multi-Colored/ Solid, #2 HDPE Natural or Cloudy. Simply separate your plastics according to their type and dispose of them accordingly into the container. The container at your transfer station will be signed to let you know where these plastics need to go.

The (2) types of Metal are Aluminum Cans and Steel Cans. These will be separated and disposed of in their own compartments of the container.



PETE

Please see the examples listed below of the different container types.

We thank you for your all your help!



HDPE

Glass	Aluminum	Steel
<p>#1 Plastic PET or PETE "Clear Plastics"</p>	<p>#2 HDPE "Multicolored Solid Plastic"</p>	<p>#2 HDPE Natural "Cloudy Plastic"</p>

COOS COUNTY TRANSFER STATION JANUARY 1, 2023-DECEMBER 31, 2023

RECEIPTS:

Town of Stewartstown	\$69,089.62
Town of Columbia	\$23,953.61
Town of Lemington	\$6,538.15
Residents, Building Debris, electronics, tires, etc.	\$23,610.00
All-Metals Recycling	\$2,998.60
NRRA; Stipend	\$200.00

TOTAL RECEIPTS: **\$126,389.98**

PAYMENTS:

Belknap Septic; Snowplowing	\$5,250.00
C.D.S. Portable Toilets; Portable Unit	\$1,500.00
Caron, Philip; Compacting	\$8,115.00
Coos County; Running Station	\$36,504.00
Freedom Printers; Deposit Tickets	\$161.69
Joos, Aaron; Labor	\$1,223.00
Klebe, Carrie; Treasurer Salary	\$300.00
Normandeau Trucking, Inc.	\$65,209.55
Northeast Resource Recovery Association, Tires, electronics, etc.	\$8,066.74
Rancourt, Laurent	\$60.00

TOTAL PAYMENTS **\$126,389.98**

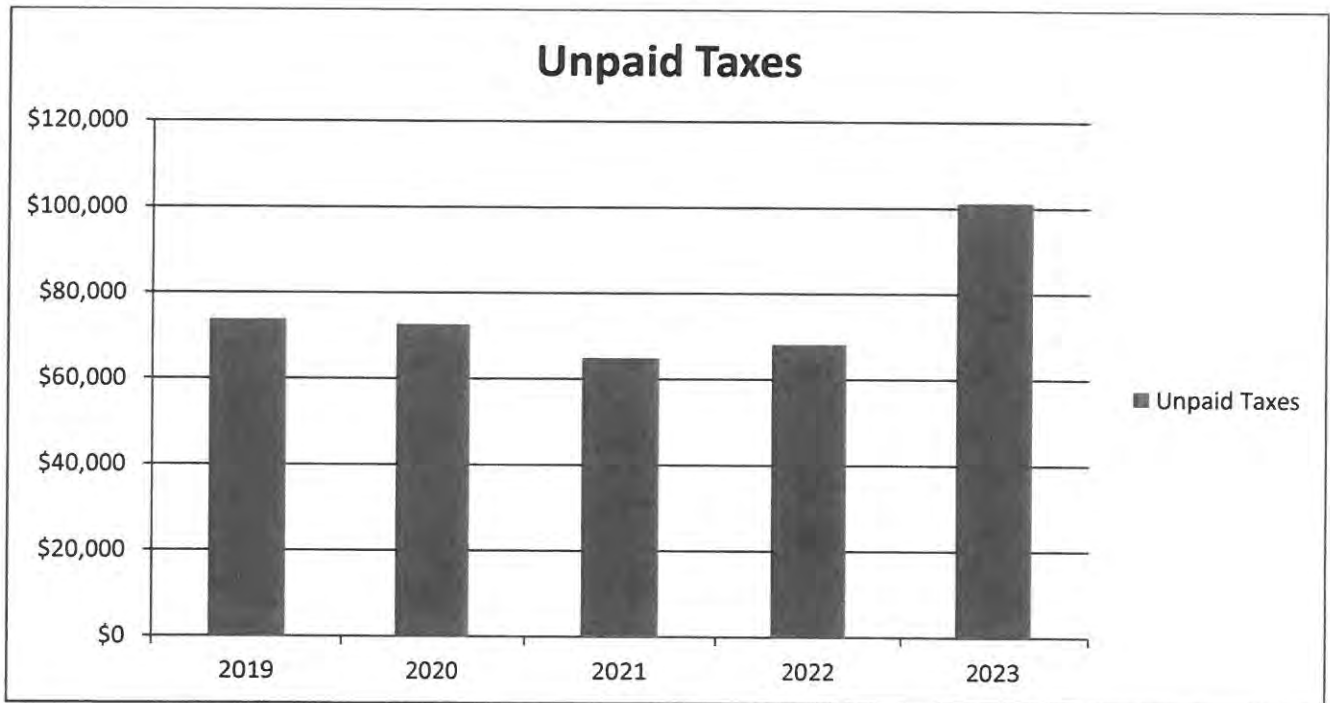
TAX COLLECTOR'S REPORT

On the following pages, is my report for the year ending December 31, 2023, along with a list of unpaid taxes as of that date.

Below is a graph showing the unpaid taxes at the end of each of the last five years.

The option to pay your taxes on line continues to gain popularity. If this is something that you are interested in doing, please visit the Town's website at www.columbianh.org and click on the blue "property tax" button.

Debra DeBlois
Tax Collector





Tax Collector's Report

For the period beginning and ending

This form is due **March 1st (Calendar Year) or September 1st (Fiscal Year)**

Instructions

Cover Page

- Specify the period begin and period end dates above
- Select the entity name from the pull down menu (County will automatically populate)
- Enter the year of the report
- Enter the preparer's information

For Assistance Please Contact:

NH DRA Municipal and Property Division
Phone: (603) 230-5090
Fax: (603) 230-5947
<http://www.revenue.nh.gov/mun-prop/>

ENTITY'S INFORMATION

Municipality: County: Report Year:

PREPARER'S INFORMATION

First Name Last Name

Street No. Street Name Phone Number

Email (optional)



New Hampshire
 Department of
 Revenue Administration

MS-61

Debits						
Uncollected Taxes Beginning of Year	Account	Levy for Year of this Report	Prior Levies (Please Specify Years)			
			Year: 2022	Year: 2021	Year: 2020	
Property Taxes	3110		\$68,043.85			
Resident Taxes	3180					
Land Use Change Taxes	3120					
Yield Taxes	3185					
Excavation Tax	3187					
Other Taxes	3189					
Property Tax Credit Balance		(\$1,491.24)				
Other Tax or Charges Credit Balance						

Taxes Committed This Year	Account	Levy for Year of this Report	2022	Prior Levies	
Property Taxes	3110	\$1,459,838.00			
Resident Taxes	3180				
Land Use Change Taxes	3120	\$9,353.50			
Yield Taxes	3185	\$12,577.79			
Excavation Tax	3187	\$3.50			
Other Taxes	3189				

Overpayment Refunds	Account	Levy for Year of this Report	2022	2021	2020
Property Taxes	3110	\$1,009.00			
Resident Taxes	3180				
Land Use Change Taxes	3120				
Yield Taxes	3185				
Excavation Tax	3187				
Interest and Penalties on Delinquent Taxes	3190	\$502.81	\$4,095.97		
Interest and Penalties on Resident Taxes	3190				
Total Debits		\$1,481,793.36	\$72,139.82	\$0.00	\$0.00



Credits				
Remitted to Treasurer	Levy for Year of this Report	Prior Levies		
		2022	2021	2020
Property Taxes	\$1,349,297.59	\$40,068.49		
Resident Taxes				
Land Use Change Taxes	\$4,204.50			
Yield Taxes	\$7,894.29			
Interest (Include Lien Conversion)	\$452.81	\$1,787.22		
Penalties	\$50.00	\$2,308.75		
Excavation Tax	\$3.50			
Other Taxes				
Conversion to Lien (Principal Only)		\$27,975.36		
<input style="width: 300px; height: 20px;" type="text"/>				
Discounts Allowed				

Abatements Made	Levy for Year of this Report	Prior Levies		
		2022	2021	2020
Property Taxes	\$11,114.00			
Resident Taxes				
Land Use Change Taxes	\$2,040.00			
Yield Taxes				
Excavation Tax				
Other Taxes				
<input style="width: 300px; height: 20px;" type="text"/>				
Current Levy Deeded				



Uncollected Taxes - End of Year # 1080	Levy for Year of this Report	Prior Levies		
		2022	2021	2020
Property Taxes	\$101,105.48			
Resident Taxes				
Land Use Change Taxes	\$3,109.00			
Yield Taxes	\$4,683.50			
Excavation Tax				
Other Taxes				
Property Tax Credit Balance	(\$2,161.31)			
Other Tax or Charges Credit Balance				
Total Credits	\$1,481,793.36	\$72,139.82	\$0.00	\$0.00

For DRA Use Only	
Total Uncollected Taxes (Account #1080 - All Years)	\$106,736.67
Total Unredeemed Liens (Account #1110 - All Years)	\$33,316.12



Lien Summary

Summary of Debits

	Last Year's Levy	Prior Levies (Please Specify Years)		
		Year: 2022	Year: 2021	Year: 2020
Unredeemed Liens Balance - Beginning of Year			\$21,139.77	\$3,284.13
Liens Executed During Fiscal Year		\$30,508.20		
Interest & Costs Collected (After Lien Execution)		\$361.36	\$934.57	\$951.59
Total Debits	\$0.00	\$30,869.56	\$22,074.34	\$4,235.72

Summary of Credits

	Last Year's Levy	Prior Levies		
		2022	2021	2020
Redemptions		\$13,596.88	\$4,734.97	\$3,284.13
Interest & Costs Collected (After Lien Execution) #3190		\$361.36	\$934.57	\$951.59
Abatements of Unredeemed Liens				
Liens Deeded to Municipality				
Unredeemed Liens Balance - End of Year #1110		\$16,911.32	\$16,404.80	
Total Credits	\$0.00	\$30,869.56	\$22,074.34	\$4,235.72

For DRA Use Only	
Total Uncollected Taxes (Account #1080 - All Years)	\$106,736.67
Total Unredeemed Liens (Account #1110 -All Years)	\$33,316.12



COLUMBIA (97)

1. CERTIFY THIS FORM
Under penalties of perjury, I declare that I have examined the information contained in this form and to the best of my belief it is true, correct and complete.

Preparer's First Name	Preparer's Last Name	Date
Debra	DeBlois	Jan 14, 2024

2. SAVE AND EMAIL THIS FORM
Please save and e-mail the completed PDF form to your Municipal Bureau Advisor.

3. PRINT, SIGN, AND UPLOAD THIS FORM
This completed PDF form must be PRINTED, SIGNED, SCANNED, and UPLOADED onto the Municipal Tax Rate Setting Portal (MTRSP) at <http://proptax.org/nh/>. If you have any questions, please contact your Municipal Services Advisor.

PREPARER'S CERTIFICATION
Under penalties of perjury, I declare that I have examined the information contained in this form and to the best of my belief it is true, correct and complete.

Debra DeBlois, Tax Collector

Preparer's Signature and Title

UNPAID TAXES

UNCOLLECTED PROPERTY TAXES - 2023

	1st Installment	2nd Installment
46 Park Street, LLC	\$ 171.00	\$ 205.00
Abbott, Valerie	\$ 527.00	\$ 633.00
Adair, Brittnie		\$ 124.00 *
Anderson, Michael		\$ 3.00
Anderson, Michael		\$ 1,381.00
Archambault, Gregory		\$ 404.00
Archambault, Gregory		\$ 12.00 *
Archambault, Gregory		\$ 1.00 *
Archambault, Gregory		\$ 8.00 *
Archambault, Gregory		\$ 6.00 *
Archambault, Gregory		\$ 1.00 *
Archambault, Gregory		\$ 3.00 *
Archambault, Gregory		\$ 4.00 *
Avery, Justin	\$ 402.00	\$ 484.00
Bell, Raymond E.		\$ 2.00 *
Bell, Raymond E.		\$ 122.00 *
Bell, Raymond E.		\$ 3.00 *
Bell, Raymond E.		\$ 343.00 *
Bell, Raymond E.		\$ 1,180.00 *
Bell, Raymond E.		\$ 15.00 *
Bell, Raymond E.		\$ 32.00 *
Bell, Raymond E.		\$ 1.00 *
Benevento, Robbie	\$ 385.00	\$ 461.00
Biladeau, Alfred		\$ 659.00
Blais, Michael C.		\$ 520.00
Boisvert, Quinton D.	\$ 776.00	\$ 932.00
Boucher, Benjamin		\$ 1,130.00
Bradley, George		\$ 46.00
Brady, Christopher		\$ 1,402.00
Buckley, Joan R.	\$ 758.99	\$ 1,597.00
Buckley, Joan R.		\$ 7.00
Bunnell, Janet		\$ 1,213.00 *
Busfield, J. Scott	\$ 446.00	\$ 536.00
Carroll, Anna L.	\$ 227.00	\$ 272.00
Carter, Kim C.	\$ 88.00	\$ 106.00
Carter, Paul		\$ 85.00 *
Carter, Paul		\$ 27.00 *
Carter, Paul		\$ 281.00 *
Cass, Jacqueline		\$ 798.00 *
Cass, Kevin		\$ 3.00
Cass, Kevin		\$ 207.00
Cass, Shawn		\$ 249.00
Chapple, Patricia	\$ 919.02	\$ 1,080.00
Chicoine, David		\$ 146.00
Colarusso, Michael		\$ 1,192.00 *
Cullman, Duncan Thayer	\$ 135.00	\$ 742.00
Cullman, Duncan Thayer	\$ 112.00	\$ 163.00

UNPAID TAXES

	1st Installment		2nd Installment
Cullman, Duncan Thayer			\$ 132.00
Cunningham, Kelly			\$ 1,259.00
Day, Marcus			\$ 242.00
Delemus, Susan			\$ 177.00
DeLong, Robert			\$ 212.00 *
DeLong, Robert			\$ 434.00 *
Demond, David			\$ 397.00 *
Dion, Peter			\$ 1,499.00 *
Dixville Woodlands			\$ 39.00 *
Dobson, James			\$ 3.00 *
Donovan, Dwayne			\$ 319.01 *
Drozdowski, Robert			\$ 7.00
Drozdowski, Robert			\$ 8.00
Duval, Sandra			\$ 207.00 *
Duval, Sandra			\$ 6.00 *
Fedrick, Claire (Trustee)	\$ 226.00		\$ 272.00
Feltham, Richard P.	\$ 108.00		\$ 127.00
Gadwah, Joseph M.	\$ 336.00		\$ 414.00
Garrett, Scott	\$ 145.00		\$ 175.00
Gay, Douglas			\$ 1,764.00
Gay, Douglas			\$ 144.00
Grace, Timothy			\$ 199.00 *
Grand International Holdings			\$ 14.00
Grand International Holdings			\$ 4.00
Grand International Holdings			\$ 15.00
Grover, Mona	\$ 97.00		\$ 117.00
Guild, Gregary			\$ 783.00
Haggerty, Glenn			\$ 828.00 *
Hall, Diane			\$ 707.00
Hamel, Derek R.	\$ 770.00		\$ 924.00
Hays, Brian			\$ 1.00
Hunt, Grace			\$ 52.00 *
Hutchins, Trisha			\$ 39.00
Jennings, Andrew			\$ 520.00
Johnson, Kathleen			\$ 13.00
Johnson, Russell			\$ 1,204.00
Kaiser, Brian	\$ 3.00		\$ 1.00
Kellett, Craig			\$ 442.00
King, Rebecca			\$ 2.00
King, Rebecca			\$ 420.00
King, Rebecca			\$ 1.00
Klebe, Duane			\$ 431.00
Lagage, Jean			\$ 540.00 *
Lambert Recreation LLC			\$ 93.48 *
Langevin, Jonathan			\$ 355.00
Lawton, Ronald	\$ 672.00		\$ 807.00
Laycock, Barron T.	\$ 216.00		\$ 259.00

UNPAID TAXES

	1st Installment	2nd Installment
Laycock, Barron T.	\$ 5.00	\$ 7.00
Laycock, Barron T.	\$ 19.00	\$ 23.00
Leavenworth, Michelle	\$ 1.00	\$ 1.00
Leavenworth, Ronald	\$ 24.00	\$ 28.00
Leavenworth, Ronald	\$ 21.00	\$ 24.00
Legros, James		\$ 324.00
Lentz, Dennis E.	\$ 3.00	\$ 3.00
Lewis, Gregory C.	\$ 323.00	\$ 385.00
Linehan, Janet Rose	\$ 1,991.00	\$ 2,391.00
Locke, Dana		\$ 87.00 *
MacLure, Robert J.	\$ 519.00	\$ 624.00
Mailhiot, Ryan		\$ 1,002.00 *
Marquis, Beth		\$ 1,429.00 *
Marrone, Joseph A.	\$ 268.00	\$ 321.00
Matthews, Lisa Ellen	\$ 237.00	\$ 274.00
McCormack, John		\$ 1,251.00 *
McKinnon, Malik		\$ 392.00 *
Mills, Arlene M.	\$ 9.00	\$ 7.00
Mills, Arlene M.	\$ 606.00	\$ 728.00
Mills, Arlene M.	\$ 460.00	\$ 552.00
Mills, Arlene M.	\$ 19.00	\$ 15.00
Mills, Arlene M.		\$ 1,871.00
Mills, Ellen E.	\$ 537.00	\$ 645.00
Mills, Laura		\$ 718.00
Mitchell, Eric B.	\$ 770.00	\$ 924.00
Molloy, Thomas	\$ 1,276.00	*
Murphy, Patrick		\$ 578.00
Nall, Judith E.	\$ 148.00	\$ 177.00
Neary, William		\$ 560.00
Neil, Eric		\$ 50.00
Nicholls, MacKenzie		\$ 304.00 *
Noddin, Charles		\$ 254.00 *
O'Hara, Brian		\$ 122.00
O'Hara, Brian		\$ 171.00
O'Hara, Brian		\$ 183.00
Ordeshook, Justin		\$ 551.00 *
Osgood, Todd	\$ 11.14	
Paquette, Melanie	\$ 401.00	\$ 481.00 *
Parker, Ronald		\$ 1,191.00
Perry, Wade	\$ 1,480.00	\$ 1,777.00
Phillips, Robert	\$ 151.00	\$ 182.00 *
Poindexter, Laurence R.	\$ 139.00	\$ 167.00
Poindexter, Shawna	\$ 84.00	\$ 101.00
Poindexter, Tammy	\$ 47.00	\$ 56.00
Puglisi, Gary		\$ 2.00
Puglisi, Gary		\$ 483.00
Puglisi, Gary		\$ 1.00
Quintal, Donald		\$ 170.00
Richards, Craig		\$ 335.00
Reinecker, Carl		\$ 144.00 *
Riff, Brian		\$ 25.00 *
Robinson, Michael		\$ 637.78
Rooney, Devan		\$ 254.00
Roux, Pamela, et als		\$ 100.34
Sessa, Daniel		\$ 1,412.00 *

UNPAID TAXES

	1st Installment	2nd Installment
Shimkus, Michael		\$ 4.00 *
Smith, Fred B.	\$ 913.00	\$ 1,098.00
Smith, Vernon		\$ 1,302.00
Soucie, Thomas E.	\$ 61.00	\$ 74.00
Sousa, Steven		\$ 1,378.00 *
St. Onge, Raymond		\$ 2.00
St. Onge, Raymond		\$ 2.00
Sterrer, Wolfgang		\$ 1.00 *
Sterrer, Wolfgang		\$ 1,345.00 *
Sterrer, Wolfgang		\$ 1.00 *
Sterrer, Wolfgang		\$ 2.00 *
Sterrer, Wolfgang		\$ 22.00 *
Stewart, William	\$ 7.72	\$ 1,025.00
TCC Network, Inc.		\$ 628.00
TCC Network, Inc.		\$ 628.00
TCC Network, Inc.		\$ 628.00
Tessier, Amy		\$ 897.00
Tessier, Darlene M.	\$ 24.00	\$ 30.00 *
Tessier, Paul A. & Rita	\$ 765.00	\$ 916.00
Tessier, Paul A. & Rita	\$ 18.00	\$ 14.00
Tetreault, Ryan		\$ 1,518.00 *
Tierney, Edward	\$ 95.00	\$ 850.00
Tierney, Edward	\$ 108.00	\$ 128.00
Temblay, Norman	\$ 138.00	\$ 165.00 *
Trombetta, Matthew		\$ 10.00
US Bank National Association		\$ 1,017.00
Wells, Daniel I. & Jennifer	\$ 775.00	\$ 931.00
Wells, Daniel I.	\$ 31.00	\$ 24.00
Wells, Daniel I.	\$ 27.00	\$ 21.00
Wells, Daniel I.	\$ 3.00	\$ 3.00
White, Charles		\$ 3,085.00
Williams, Brett		\$ 377.00 *
Williams, Kenneth	\$ 167.00	\$ 200.00
Witham, Albert		\$ 501.00
Woodward, Freeman		\$ 1,260.00 *
York, Pamela	\$ 156.00	\$ 188.00
Young, Clarence		\$ 496.00
Young, Jason		\$ 4.00
Zitzman, Jennifer L.	\$ 27.00	\$ 21.00
TOTAL PROPERTY TAXES-2023:	\$ 20,384.87	\$ 80,720.61

UNPAID TAXES

UNCOLLECTED YIELD TAXES

Lumberjack, LLC	\$	3,971.43
Lumberjack, LLC	\$	712.07
TOTAL YIELD TAXES - 2023:	\$	4,683.50

UNCOLLECTED LAND USE CHANGE TAXES

Robbins, Kelsey	\$	3,109.00
UNCOLLECTED LAND USE CHANGE TAXES-2023:	\$	3,109.00

Levy of 2021:

Boisvert, Quinton	\$	133.49
Busfield, J. Scott	\$	963.22 *
Carroll, Anna L.	\$	510.34
DeBlois, Gilles	\$	1,853.74
Fedrick, Claire, Trustee	\$	476.01
Garrett, Scott	\$	179.34
Hamel, Derek	\$	875.67
Laycock, Barron T.	\$	246.57
Laycock, Barron T.	\$	15.09
Laycock, Barron T.	\$	28.34
Leavenworth, Michelle	\$	39.82
Leavenworth, Ronald	\$	86.47
Leavenworth, Ronald	\$	52.50
Linehan, Janet Rose	\$	3,114.30
MacLure, Robert J.	\$	1,126.55
Mills, Ellen E.	\$	1,151.85 *
Smith, Fred B.	\$	3,831.66
Soucie, Thomas T.	\$	91.26
Tessier, Paul A. & Rita	\$	1,628.58
TOTAL FOR 2021:	\$	16,404.80

UNPAID TAXES

LEVY OF 2022:

Avery, Justin	\$	449.35
Boisvert, Quinton	\$	1,666.60
Busfield, J. Scott	\$	966.15
Carroll, Anna L.	\$	511.31
Carter, Kim C	\$	5.61
Fedrick, Claire, Trustee	\$	509.24
Gadwah, Joseph	\$	212.96 *
Garrett, Scott	\$	343.73
Grover, Mona	\$	239.66
Hamel, Derek	\$	1,639.54
Laycock, Barron T.	\$	486.34
Laycock, Barron T.	\$	21.43
Laycock, Barron T.	\$	49.55
Leavenworth, Michelle	\$	39.83
Leavenworth, Ronald	\$	86.68
Leavenworth, Ronald	\$	52.69
Linehan, Janet Rose	\$	4,181.12
MacLure, Robert	\$	1,138.23
Mills, Ellen	\$	1,155.57
Smith, Fred B.	\$	1,942.79
Soucie, Thomas	\$	164.73
Tessier, Darlene M.	\$	113.69 *
Tessier, Paul	\$	706.33
Williams, Kenneth	\$	228.19
TOTAL FOR 2022:	\$	16,911.32

* Denotes paid after 12/31/2023.

PLANNING BOARD REPORT

The Columbia Planning Board issued a total of **49 ZONING COMPLIANCE CERTIFICATES** for the year 2023:

Residential structures, including camps:	7
Accessory structures, garage, sheds, act:	28
Camper permits:	14
TOTAL:	49

The Planning Board also received four (4) Site Plan Reviews and two (2) lot line adjustments.

SUMMARY OF RECEIPTS

Zoning Compliance Certificates:	\$2,020.00
Site Plan Review:	\$ 566.02
Penalties:	\$ 61.00
Lot Line Adjustments:	\$ 505.25
After the Fact Fees:	\$1,600.00
TOTAL:	\$4,752.27

Debra DeBlois
Planning Board Secretary

Headwaters Local River Subcommittee

of the Connecticut River Joint Commissions



New Hampshire - Pittsburg, Clarksville, Stewartstown, Colebrook, Columbia, Stratford, Northumberland
Vermont - Canaan (Beecher Falls), Lemington, Bloomfield, Brunswick, Maidstone

Connecticut River – Headwaters Local River Subcommittee – Annual Report 2023

The Headwaters Subcommittee of the Connecticut River Joint Commissions (CRJC) meets quarterly and consists of up to two volunteers nominated by riverfront municipalities, with allowance for alternates. Throughout 2023, the Subcommittee has maintained a hybrid meeting format where a quorum of participating municipalities is required to be present in person. Current members of Vermont are Tom Caron from Canaan, with openings in Lemington, Bloomfield, Brunswick, and Maidstone. Current members of New Hampshire are Kevin McKinnon from Colebrook, Ed Mellett and Dale Covey from Northumberland, Jennifer Caron from Stratford, and openings in Pittsburg, Clarksville, Columbia, and Stewartstown. Those with only one representative have an opening for a second volunteer. During 2023, Ed Mellett served as chair. Meetings and events are open to the public.

Headwaters is one of the five subcommittees a part of the CRJC since 1989. The Subcommittees provide a local voice to help steward the resources on or affecting the Connecticut River, particularly on topics related to the maintenance of good water quality, wildlife habitat, and appropriate development. Specific responsibilities include providing feedback on proposed permits and plans to NH Department of Environmental Services, VT Agency of Natural Resources, and municipalities. In addition, CRJC is responsible for maintaining a bi-state watershed plan.

During 2023, Headwaters engaged on several issues. Permits reviewed include herbicide use, town water supply well replacement location, camp sewage disposal, and water and sewer line replacement. Headwaters is also following conditions at Murphy Dam, the Twin States Clean Energy Link, and wild and scenic designation for Paul Stream and Nulhegan River.

Headwaters supported outreach efforts in service of the Connecticut River, including the Making Room series: Planning for those who are here and those on their way; as well as the Connecticut River Watershed Partnership meeting in coordination with Friends of Conte. Further, Headwaters supported water quality monitoring efforts along the Connecticut River.

In 2024, Headwaters will continue their activities in management, outreach, and learning for the Connecticut River. Headwaters welcomes local participation in permit reviews, educational events, watershed planning, and water quality monitoring. If you are interested to learn more, please contact us at info@crjc.org.



North Country Home Health & Hospice Agency

2023 Annual Report - Town of Columbia

North Country Home Health & Hospice Agency provides quality services that include Hospice, Home Health, Palliative, and Long-term care. Within these services we also provide nursing, rehabilitation, social services, and homemaking in 51 towns, covering all of Coos County and northern Grafton County and we've expanded our territory south to Plymouth, NH. In 2023, for the Town of Columbia, we visited 2 patients on Long-Term Care and Palliative Care 52 times, provided Home Health services to 2 patients over 45 visits, and cared for 1 patient on Hospice Care over 13 visits. Our providers visited your friends and neighbors in your community over 110 times in 2023 to provide vital care.

Hospice Care is centered on improving the quality of life for patients and supporting their caregivers in realizing goals and wishes. Our dedicated team, including physicians, nurse practitioners, nurses, social workers, home health aides, spiritual counselors, and volunteers, collaborates with patients to manage pain, address emotional and spiritual needs, and provide necessary medications and equipment. Beyond end-of-life care, we offer family and caregiver education, short-term inpatient treatment for challenging symptoms, and bereavement counseling for surviving loved ones. Choosing hospice is not a surrender, but a decision to focus on quality of life, offering a unique, compassionate approach that diverges from the traditional medical model.

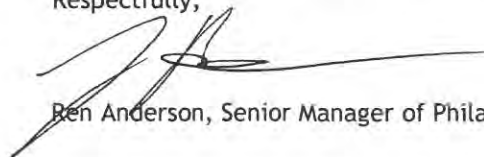
Home Health Care plays a pivotal role in addressing the growing healthcare needs of our community. Our proficient clinical team adeptly monitors health issues and delivers disease management within the familiar confines of patients' homes, mitigating the necessity for more expensive healthcare alternatives like hospitalization or long-term institutional care. With a primary focus on restoring patients to their baseline, our dedicated nursing team and therapists work collaboratively. Given the heightened strain on hospitals over the past year, we've operated at an elevated capacity to alleviate their burden, creating space for much-needed beds. This increased demand has introduced a higher acuity of Home Health patients, presenting a unique challenge that we're committed to addressing with unwavering dedication.

Long-Term Care is committed to delivering essential home health aide, homemaking, and companion services to individuals facing challenges in performing vital activities of daily living independently, including bathing, dressing, meal preparation, and household tasks. These services are particularly designed to assist those with physical, medical, or mental limitations, enabling them to maintain their independence. Our focus is to support the elderly and disabled, facilitating their ability to stay in the comfort of their homes while averting hospital readmissions and preventing the need for long-term institutionalization. By addressing these fundamental needs, we strive to enhance the quality of life for those we serve.

Our Palliative Care Program, launched as a pilot in 2019, has rapidly expanded from its initial 5 patients to now encompass 112 active patients. Distinguished by its primarily home-based approach, our Advanced Practice Registered Nurses (APRNs) and Social Workers engage with patients in their homes to delve into discussions about their serious illnesses, advanced care planning, code status, goals, wishes, and, most importantly, what holds significance for them. While the program targets individuals with serious illnesses, it doesn't necessitate terminal conditions, as Hospice does. Recognizing the broad spectrum of patients in need, especially in our service territories, NCHHA fills a crucial gap between Home Health services for recovery and Hospice services for terminal cases. Palliative Care acts as a vital bridge, offering support for those with serious illnesses who may not be ready for Hospice services yet.

The team at the North Country Home Health & Hospice Agency, along with our esteemed Board of Directors, expresses profound gratitude to the Town of Columbia for their unwavering support of our agency. This steadfast commitment enables us to fulfill our mission of delivering services to individuals, irrespective of their ability to pay. Our dedication extends to providing essential services in the Town of Columbia, ensuring that clients and their families can reside in the familiarity of their homes within a safe and supportive environment. By doing so, we aim to enhance overall health outcomes within the community and uphold our commitment to fostering well-being in the lives of those we serve.

Respectfully,



Ben Anderson, Senior Manager of Philanthropy & Community Engagement

STATE OF NEW HAMPSHIRE
Executive Council

JOSEPH D. KENNEY
EXECUTIVE COUNCILOR
DISTRICT ONE



STATE HOUSE ROOM 207
107 NORTH MAIN STREET
CONCORD, NH 03301
(603) 271-3632

The year of 2023 saw a rise in inflation both statewide and nationally. The hot topics continue to be housing, workforce, childcare and food security. This year also saw a lot of storm damage in July and December which has required a lot of roads, bridge infrastructure and trail repair around the state.

Many of my priorities have been directed at economic development, outreach to the business community, mental health system improvement, and food security. This Councilor has been an advocate for a northern New Hampshire food warehouse to enable food pantries to replenish in a timely manner and to provide fresh produce and meats.

The Governor's Office for Emergency Relief and Recovery (GOFERR) and the Executive Council provided \$15.4 million to Strafford County to support the building of a new nursing home. Strafford County Commissioners and Legislative Delegation continue to work on the project. The Council approved the transfer of the Old Rochester Courthouse to the City of Rochester in the exchange of land on Rochester Hill Road to build a \$17.5 million Rochester District Courthouse.

The Governor's Advisory Commission on Intermodal Transportation (GACIT) had completed its work in 2023, and the NH Legislature and Governor will approve of its findings in 2024. This Councilor conducted 8 public hearings around the district to hear input from the public and regional planning commissions on transportation and infrastructure concerns.

The Governor and Council approved \$20 million of the American Rescue Plan Act to fund the community center grant program, administered through the Community Development Finance Authority. The two round programs have been completed, dozens of projects around the state have received funding and construction is ongoing.

Between January to December 2023, the Executive Council confirmed 8 judicial candidates to the Circuit, Superior and Supreme Court levels. Additionally, 3 other judicial candidates received public hearings in December and will be up for confirmation in January 2024. The Council confirmed a new Chief Justice of the Superior Court, a new Commissioner of Health and Human Services, a new Insurance Commissioner, and a new Department of Environmental Services Deputy Commissioner.

The total contract items reviewed by the Executive Council were approximately 2,919 to include 5 late items over the course of 22 meetings. Of the 231 confirmations of board and commission positions, 55 were from District 1. On July 19th the District 1 on the road meeting was held at the Rotary Arts Pavilion in Dover, NH in honor of the 400th Celebration.

The sale of the Laconia State Property is scheduled for early 2024. The Council has been an active participant with NH Administrative Services to make sure all aspects of this purchase and sales agreement is completed and thorough. State officials continue to work on retention and recruitment of businesses to our state.

The Governor and Council are always looking for volunteers to serve on the dozens of state boards and commissions. If you are interested, please send your resume to Governor Chris Sununu, State House, 107 North Main Street, Concord, NH 03301 attention to Director of Appointments/Liaison or call at (603) 271-2121. A complete list of all state boards and commissions are available at the NH Secretary of State website: www.sos.nh.gov/redbook/index.htm

My office is open to requests for state constitutions, tourist maps, consumer handbooks, etc. I periodically email my weekly schedule and Wrap Up Newsletter. If you would like to be included on this list, contact me at joseph.d.kenney@nh.gov. I also have an internship program for college students. My office number is (603) 271-3632. I am always available to old and new friends. Please stay in touch.

Serving you,

Executive Councilor
Joe Kenney

45th Parallel Emergency Medical Services
2023 Annual Report



Proudly serving the Communities of:
Canaan, Clarksville, Colebrook, Columbia, Dixville, Lemington,
Norton, Pittsburg, Stewartstown, and the United Towns and
Gores

January 2024

It is an honor to present the 2023 Annual Report for the 45th Parallel Emergency Medical Services. The 45th Parallel EMS is a 501-C-3 nonprofit corporation that was founded in 2008 to provide emergency medical services to Beecher Falls, Canaan, Clarksville, Colebrook, Columbia, Dixville, Lemington, Norton, Pittsburg, Stewartstown, and the United Towns and Gores. The agency started as a mix of volunteer and paid staff and has steadily grown over the years. The 45th Parallel EMS is now a full-time paramedic level service, offering the highest available Advanced Life Support services to the member towns, and critical care transport services between local hospitals and larger specialty care and trauma centers.

The official emergency declaration of the Covid-19 pandemic ended May 11, 2023. However, many of the challenges that resulted from the pandemic remain. EMS and healthcare systems nationwide still struggle with staffing issues, equipment and medication shortages, and consequently bed availability at tertiary and specialty care centers. Patients often experience longer wait times to be seen by their primary care provider, specialists and even the emergency department. For emergency medical services, this means there are fewer ambulances available to respond in systems that are already overstressed. And ambulances that are able to respond are traveling longer distances to tertiary care.

Ambulance Activity

	2018	2019	2020	2021	2022	2023
911 Emergency Response - BLS	101	128	141	166	219	183
911 Emergency Response - ALS	361	303	326	280	295	321
911 - Cancellation or no Tx	212	181	225	255	325	269
911 - Mutual Aid Response	10	7	5	3	6	7
ALS Intercept	12	6	6	3	10	10
Standby (Fire or Other)	9	2	14	16	21	8
Total 911	705	627	717	723	876	798

IFT - BLS	93	84	125	163	169	198
IFT - ALS	292	360	292	394	312	315
IFT - With Hospital Staff	4	5	5	3	8	5
IFT - no transport	0	0	0	1	1	0
Total IFT	389	449	422	561	490	518

Total Calls	1094	1076	1139	1284	1366	1316
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Equipment

The 45th Parallel EMS currently owns and operates a fleet of 4 ambulances:

- **45A2** – 2017 AEV Type 1 F-550 4x4
- **45A3** – 2023 Demers Type II Ford Transit AWD
- **45A4** – 2016 AEV Type 1 F-550 4x4
- **45A5** – 2020 Demers Type II Ford Transit

Due to manufacturer delays and supply chain issues, the Type I Crestline Chevy 3500 ambulance ordered in April 2022 is now anticipated to be delivered in February 2024. This valuable addition to the fleet will be replacing and updating 45A2 that has over 258,000 miles.

Personnel

The 45th Parallel EMS strives to provide the highest quality of patient care possible. Maintaining a highly educated, skilled and competent staff are critical to our mission. We currently employ:

- 10 Emergency Medical Technicians (EMT)
- 3 Advanced Emergency Medical Technicians (AEMT)
- 7 Nationally Registered Paramedics (NRP).
 - All paramedics have completed either the Certified Intensive Care Provider (CICP) program, or the CCEMT-P Critical Care Paramedic class.

The members of the 45th Parallel EMS would like to extend the invitation to any community members that may be interested in learning about EMS and helping the community.

Education and Training

The 45th Parallel EMS partnered with Life Safety Institute, LLC from Concord, NH, to assist with EMS education. This program operates an online classroom platform accompanied by Lab Days held at our station. The first of these classes was run in the Spring of 2022. Through the Life Safety Institute, the 45th Parallel EMS is now hosting an additional EMT class with 10 students in attendance, and an Advanced EMT class with an additional 8 students in attendance. It is our hope that these classes and our training partnership will add much needed staffing to the area.

Community Education and Involvement

The 45th Parallel EMS offers CPR and First Aid training through the American Heart Association. Classes are available for healthcare workers, daycare providers, and community members. In addition to Basic Life Support (BLS) classes, the 45th Parallel EMS now has instructors trained to teach Advanced Cardiac Life Support (ACLS), Pediatric Advanced Life Support (PALS), and International Trauma Life Support (ITLS). For more information on these classes, please contact or visit our station.

The 45th Parallel EMS continues to work with area schools and law enforcement agencies to provide “Stop the Bleed” classes to healthcare professionals and community members. Stop the Bleed is intended to cultivate grassroots efforts that encourage bystanders to become trained, equipped, and empowered to help in a bleeding emergency before professional help arrives.

Public Access Defibrillator Program

The 45th Parallel EMS maintains Public Access Defibrillators in local businesses, schools, public buildings and churches. As part of an Emergency Response Plan, the importance of Public Access Defibrillators cannot be stressed enough.

- Defibrillation within three minutes of sudden cardiac arrest increases the chances of survival to 70 percent. Shock within one minute of collapse raises the survival rate to 90 percent.
- Calling 911 is necessary, but the wait for first responders can take too long. The national average call-to-shock time is nine minutes.
- OSHA now recommends AEDs in the workplace, and recent legislation requires many workplaces to provide them.

The 45th Parallel EMS would like to extend our thanks to **Bangor Savings Bank and the Tillotson Foundation** for providing grants to help maintain this program.

911 Signs

Being able to easily identify the address of the incident is of vital importance in an emergency. Having a reflective 911 sign that is clearly visible from the road helps improve our ability to respond. The 45th Parallel EMS can provide you with a 6" x 18" reflective sign to mark your address. These signs are sold by donation, and readily available at our station. **Please help us find you when you need us!**

Board of Directors

As a non-profit organization, the 45th Parallel EMS is governed by a Board of Directors. Members are appointed from every town, fire department and Upper Connecticut Valley Hospital. The Board of Directors meets 6 times a year to oversee the business operation of the company. The board currently has openings for two "at large members". These positions are perfect for community members that are interested in getting involved.

Steve Young, Chairman
Greg Placy, Vice Chair
Michel Dionne, Treasurer
Mike Collins, Secretary
Arnold Gray
Barbara Nolan
Cheryl Shephard
Scott Cooper
Dwayne Covell
Earl Bunnell
Ray Gorman
Steve Ellis
Robert Couture
Greg Cook

Beecher Falls Volunteer Fire Department
Town of Colebrook
Town of Clarksville
Town of Columbia
Pittsburg Fire Department
United Towns and Gores
Town of Norton
Town of Lemington
Town of Stewartstown
Colebrook Fire Department
Town of Dixville
Town of Pittsburg
Town of Canaan
Upper Connecticut Valley Hospital

Thank you for your continued support. It has been an honor and a pleasure to serve this community for another year. For more information on our CPR, First Aid and Stop the Bleed classes, Public Access Defibrillator Program, 911 sign campaign, or to learn how you can get involved, please contact us at (603) 237-5593, or feel free to stop by our station at 46 Ramsey Road, Colebrook, NH 03576.

Respectfully submitted,

A handwritten signature in black ink, appearing to read "Nathan J. Borland". The signature is fluid and cursive, with the first name "Nathan" being the most prominent part.

Nathan J. Borland, FP-C, NRP, CICP
Chief Executive Officer
45th Parallel EMS

NORTHERN BORDERS DISPATCH

17 BRIDGE ST.

COLEBROOK, NH 03576

(603) 237-4487

Fax: (603) 237-9852

Email: dispatch@colebrooknh.org

911



Northern Borders Dispatch ended 2023 with 9,375 calls, which is 167 less calls than received in 2022.

Seeing day in and day out what the Dispatchers here at Northern Borders Dispatch are responding to makes me, as their administrator, extremely proud of my staff who are taking care of our communities. It's not an easy feat, however, the staff handles every call with the time, care, and the attention each call demands.

As calls continue to come in, it is imperative that our lines remain open for those in an actual emergency. Calls that continually clog our lines preventing those vital calls to come through, include the following:

- Power outages with no down lines, sparks, or fires.
- Power restoration times.
- Road and Trail conditions.
- Town of Colebrook Office calls pertaining to taxes, water, sewer, transfer station questions, selectboard meetings and minutes.
- Department of Motor Vehicle inquiries for hours, registrations, forms needed, licensing and medical cards.
- Town Clerk questions regarding hours, births, deaths, and marriage certificates, elections, voting, establishing residency and registrations.
- Asking for phone numbers for local businesses, Post Office, FedEx, or UPS.

To help reduce costs and the call volume into Northern Borders Dispatch, please share the above with your friends and family. Never hesitate to call us when in doubt as we are always here for you.

We at Northern Borders Dispatch cannot stress the importance of properly numbering your home or business. For a small donation fee, the 45th Parallel will make you a number sign for your home or business. Please call the 45th Parallel at 603-237-5593 for more details. This simple act will save a life.

Again, I would like to thank the staff at Northern Borders Dispatch for their continued hard work, selflessness, and dedication. Without all of you, Northern Borders would not be what it is today.

I would also like to extend our continued gratitude to Colebrook Police Department, Pittsburg Police Department, New Hampshire Sherriff's Department, Vermont Sherriff's Department, New Hampshire State Police, Vermont State Police, Colebrook Fire Department, Beecher Falls Fire Department, Pittsburg Fire Department, Errol Fire Department, 45th Parallel EMS, Errol Ambulance as well as our local Border Patrol Agents, New Hampshire and Vermont Fish & Game, Dartmouth Hitchcock Advanced Response Team, Upper Connecticut Valley Hospital, North Country Healthcare, and more who do what it takes, every day, to protect and service our area communities. Thank you.

Sincerely,

Becky Robinson
NBD Administrator



ACCOUNTANTS' COMPILATION REPORT

To the Board of Selectmen,
Town of Columbia:

Management is responsible for the accompanying financial statements of Town of Columbia, which comprise the balance sheet as of December 31, 2022, and the related statements of revenue and expenditures for the year then ended, included in the accompanying prescribed form MS-535. We have performed a compilation engagement in accordance with Statements on Standards for Accounting and Review Services promulgated by the Accounting and Review Services Committee of the AICPA. We did not audit or review the financial statements included in the accompanying prescribed form MS-535 nor were we required to perform any procedures to verify the accuracy or completeness of the information provided by management. Accordingly, we do not express an opinion, a conclusion, nor provide any form of assurance on the financial statements included in the accompanying prescribed form MS-535.

The financial statements included in the accompanying prescribed form MS-535 are intended to comply with the requirements of New Hampshire Department of Revenue Administration and are not intended to be a presentation in accordance with accounting principles generally accepted in the United States of America.

Cohos Advisors PLLC

August 31, 2023

REPORT OF COMMON TRUST FUND INVESTMENTS FOR TOWN OF COLUMBIA YEAR ENDING DECEMBER 31, 2023

DESCRIPTION OF INVESTMENTS	BEGINNING BALANCE	FUNDS ADDED	WITHDRAWALS	ENDING BALANCE	INCOME		ENDING BALANCE	GRAND TOTAL
					DURING YEAR	EXPENDED DURING YEAR		
***** PRINCIPAL *****								
Ellen Cleveland Cem.	\$101.32	\$0.00	\$0.00	\$101.32	\$0.12	\$0.00	\$0.12	\$101.44
Hattie Chamberlain Cem.	\$230.87	\$0.00	\$0.00	\$230.87	\$0.12	\$0.00	\$0.12	\$230.99
Henry Forristall Cem.	\$202.10	\$0.00	\$0.00	\$202.10	\$0.12	\$0.00	\$0.12	\$202.22
Mary Walker Cem.	\$403.42	\$0.00	\$0.00	\$403.42	\$0.12	\$0.00	\$0.12	\$403.54
Mrs. Warren Marshall Cem.	\$76.22	\$0.00	\$0.00	\$76.22	\$0.12	\$0.00	\$0.12	\$76.34
Percy H. Titus Cem.	\$1,009.41	\$0.00	\$0.00	\$1,009.41	\$0.12	\$0.00	\$0.12	\$1,009.53
Thomas Wallace Cem.	\$1,009.41	\$0.00	\$0.00	\$1,009.41	\$0.12	\$0.00	\$0.12	\$1,009.53
Cemetery Maintenance	\$22,179.41	\$0.00	\$10,000.00	\$12,179.41	\$1,199.09	\$0.00	\$1,199.09	\$13,378.50
Columbia Covered Bridge	\$890.11	\$0.00	\$0.00	\$890.11	\$202.99	\$0.00	\$202.99	\$1,093.10
Road Improvement	\$20,778.39	\$10,000.00	\$0.00	\$30,778.39	\$1,192.49	\$0.00	\$1,192.49	\$31,970.88
School District Tuition	\$324,052.57	\$0.00	\$50,000.00	\$274,052.57	\$14,783.47	\$0.00	\$14,783.47	\$288,836.04
Bridge Improvement Fund	\$62,981.44	\$0.00	\$0.00	\$62,981.44	\$2,928.15	\$0.00	\$2,928.15	\$65,909.59
	\$433,914.67	\$10,000.00	\$60,000.00	\$383,914.67	\$20,307.03	\$0.00	\$20,307.03	\$404,221.70

**RESIDENT MARRIAGE REPORT
JANUARY 1, 2023 - DECEMBER 31, 2023**

DATE	PERSON A	PERSON A'S RESIDENCE	PERSON B	PERSON B'S RESIDENCE	PLACE OF MARRIAGE
9/11/23	Eastland, Daniel	Columbia, NH	Simons, Irene	Columbia, NH	Colebrook, NH

**RESIDENT DEATH REPORT
JANUARY 1, 2023 - DECEMBER 31, 2023**

DATE OF DEATH	DECEDENT'S NAME	PLACE OF DEATH	FATHER'S NAME	MOTHER'S NAME
1/1/2023	Blay, Roberta A.	Columbia, NH	Peters, Robert	Graham, Jane
3/17/2023	Adair, Wallace W.	Columbia, NH	Adair, William	Parker, Edwina
3/18/2023	Davidson, Christopher	Columbia, NH	Davidson, Arthur	Hoover, June
6/4/2023	Fogg, Norman	Lancaster, NH	Fogg Alton	Peabody, Dorothy
7/10/2023	Marshall, Robert Jr.	Columbia, NH	Marshall, Robert Sr.	Ricker, Miriam
8/5/2023	Neary, Marilyn	Whitefield, NH	Mason, Percy	Brow, Eva
12/17/2023	White, Ryan	Columbia, NH	White, Roger	Klebe, Lynne

**RESIDENT BIRTH REPORT
JANUARY 1, 2023 - DECEMBER 31, 2023**

DATE OF BIRTH	CHILD'S NAME	PLACE OF BRTH	FATHER'S NAME	MOTHER'S NAME
5/5/2023	Covill, Grant Gordon	Littleton, NH	Covill, Zacharie	Covill, Dencie
6/6/2023	Covell, Brynlee Marie	Littleton, NH	Covell, Demond	Covell, Emalie

**School Officials' Annual Report
Columbia School District
2022-2023**



Painting by: Alexandra Harvey grade 10

**Annual Meeting
Tuesday, March 12, 2024
7:15 P.M.
Columbia Town Hall**

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Report of
COLUMBIA SCHOOL DISTRICT
OFFICERS

MODERATOR
Eric Stohl

CLERK
Jennifer Wells

TREASURER
Amanda Gaeb

SCHOOL BOARD

Stacey Campbell, Chairman
Kristin Brooks
Eric Brungot

Term Expires 2025
Term Expires 2026
Term Expires 2024

SUPERINTENDENT OF SCHOOLS
Dr. Debra J. Taylor

BUSINESS MANAGER
Bridget Cross

COORDINATOR OF SPECIAL SERVICES
Jennifer Noyes



School Administrative Unit 7

21 Academy Street, Colebrook, New Hampshire 03576 603-237-5571 | 603-237-4961 | fax: 603-237-5126

Debra J. Taylor, Ph.D.
Superintendent of Schools
dtaylor@sau7.org

January 2024

Dear SAU 7 School Community,

It is both my pleasure and my honor to present this Annual Report to the communities of Clarksville, Colebrook, Columbia, Pittsburg, and Stewartstown. As your superintendent, I am especially proud of the growth and progress we have made during the 2022-23 school year. I invite you to look through the pages of this year's report and see for yourself all that is going on in our schools as we pursue our Mission: To prepare all SAU #7 students for success in whatever path they choose.

The greatest challenge we faced over the past year was the loss of the Colebrook School District Building Addition and Renovation vote in March. Prior to the annual school meeting, the Colebrook School Board explained that this \$14.8 million project included a 28,300 SF addition (high school and regulation sized gymnasium) and a 10,000 SF renovation for energy efficiency (elementary school). This project was supported by \$8.9 million in a state building aid grant and a generous donation of \$3.1 million which reduced the tax impact to our community to \$2.8 million through a 15-year bond. However, the donation announcement came late in the process and there was no discussion of these facts at the annual school meeting before the vote. Before and after the annual meeting, The Board worked tirelessly to inform and unite the community in order to provide the necessary elementary school renovations and new high school addition that the students we serve truly need. The work continues in 2023-24 as the Board searches for ways to address the facility problems our students face every day.

Last year was a remarkable year of academic and athletic success for the students in Colebrook Academy and Elementary School. We have a solid foundation in K-8 education. Colebrook also continues to provide a sound secondary educational program of core academics, electives, career and technical opportunities, college courses, and school-to-work opportunities. Our high school graduation rate is nearly 100%. Last year, our graduating class collectively earned 316 college credits through running start and dual enrollment classes taught by our talented high school faculty and through virtual college courses that complement our secondary curriculum. Our seniors were accepted to a large number of colleges including Ivy League, and our Girls Basketball Team won the State Championship. Principal Kim Wheelock continues to find ways to engage the community and provide a safe and welcoming environment for students and staff. Some examples of culture building activities that Colebrook provided in 22-23 include Summer Kindergarten Camp, Popsicles with the Principals, Chalk-the-Walk, Back to School BBQ, BMX Presentation, Plymouth TIGER Program, Homecoming, Children's Author Rebecca Rule visit, Open House, Parent & Teacher Conferences, Spirit Weeks, Veterans Day Celebration, Pumpkin Decorating Competition, Red Ribbon Week, Halloween Parade, Turkey Grams, Reindeer Games, Burke Mountain Ski & Snowboarding Program, Student Wellness Presentations, Timbernook outdoor education, Appalachian Mountain Club outdoor education, White Mountain Science STEM labs, Winter Carnival, Fire Prevention, Community Helpers Day, Random Acts of Kindness Week, Read Across America Week, Scholastic Book Fair and Book Blast, Student & Staff Shoutouts, and Staff Appreciation Week.

The 2022-23 school year also marked the first year of operation for the North Point Career and Technical Education Center. With the collective commitment of our SAU 7 school boards, administrative team, faculty, and staff, we launched five CTE programs in the fall of 2022. These programs include Education, Health Sciences, Information Technology, Culinary/Hospitality, and Automotive Technology. These programs are housed at Colebrook Academy and Elementary School, the old "Agi" tech building, and Pittsburg School. Under the leadership of CTE Director Dr. Tia Cloutier, our Career and Technical education (CTE) pathways allow students to deeply explore career opportunities and develop relevant career skills as well as gain industry credentials and college credits. CTE piques students' interest in professional pathways, sparks their passions, and renews their drive to learn new skills. We are grateful for our community, business, and college partners who help us sharpen our focus on college and career readiness. During the first year of operation North Point was able to apply for the statewide Industry Recognized Credentials grant. The center received this grant in the form of an Anatomage table, valued at \$117,000. This table allows health science students to explore the human body down to a cellular level. North Point also received a donation from Lakes Region Community College and Don Noyes Chevrolet in the form of a Camaro. This has been utilized in our automotive courses to diagnose specific issues and understand how different systems within the vehicle work. The culinary students received a \$15,000 grant from Feed NH and prepared baklava to share at the awards ceremony. The culinary students also won the Region 1 MRE cookoff challenge and participated in the state championship.

Our Pittsburg School community made great strides academically this year. Due to the hard work and dedication of Principal Debbie Lynch and faculty and staff, Pittsburg made positive growth in student achievement which resulted in their removal from the list of schools in need of improvement. Success was apparent in the school climate as well with a welcoming school environment where students feel safe and supported by adults. Examples of schoolwide activities that support school climate include, the Ski program at Burke, SISKIN outdoor education, Fall Festival, Door Decorating for each classroom, Enrichment Displays for annual meeting, Macy's Day Parade, CLIF grant recipient, Donuts with Grownups (reading activity), Pumpkin Decorating and rock painting, Taiko drumming K-8 visits with Veterans and cards sent to all Veterans in the area.

In Stewartstown School our students continue to soar. Here our teachers focused on reaching every student through comprehensive instruction, assessment, and analysis of data. Under the leadership of Principal Stephanie Humphrey, student engagement and opportunities grew and grew. Teacher professional growth was evident as the Stewartstown teachers embraced competency-based education and reporting, taking the lead and modeling excellence in this school system-wide initiative. This school is characterized by innovation, dedication and a can-do attitude that is contagious. The new afterschool Play Club, Lego League Robotics team, school-wide wellness activities, and the ski program at Burke Mountain, holiday concert, quarterly honor roll celebrations, monthly "Caught Being BuzzWorthy" celebrations, Penny drive to fill eight Thanksgiving food baskets to donate, writing letters to Veterans and to the local nursing home residents are just a few examples of the excitement that our PK-8 school community experiences every single day. Students also enjoyed a week of activities before the Christmas Holiday and Winter Carnival in February.

We have all made great strides in the continued implementation of competency-based learning and assessment in response to NH law and Board policy which requires that all students in New Hampshire demonstrate that they have mastered the graduation competencies. Under the leadership and guidance of our Curriculum Director, Jennifer Mathieu, and through the tireless work of our faculty and staff, we have been able to meet not only the letter of the law, but its spirit as well. Our vision is to prepare students for College, Career and Life. To ensure students are able to demonstrate

and apply knowledge and skills across all content areas, a shift in teaching is required. Through competency-based education, students are able to demonstrate skills through a variety of mediums and extended learning opportunities. Summative and formative assessments are used to monitor and measure student growth and mastery of district competencies for learning. We've expanded our focus to our reporting practices and our communication in an effort to ensure that both students and families are clear about our expectations. We initiated a new Student Information System aiding our competency-based grading efforts. More great work to come!

I am also pleased to report on the progress of our preschool programs. Helping our youngest learners be ready for kindergarten is an essential step in ensuring school success, and each of our schools now has a full day preschool program. We also partner with organizations that support children from birth to three years who have disabilities in order to ensure a smooth transition to our school system.

Special Services continue to be an important component of our school system. We currently provide services and support to students with disabilities from ages 3 through 22, assuring compliance with state and federal laws. Our Director of Special Services Jen Noyes, continues to lead the district in support of our special needs students, from securing grant funding, to leading professional development opportunities, and coordinating with outside agency partners around specific students. The growing need for social and emotional support of our students has led to a number of external partnerships, as well as increased staff and counseling for students and families.

Our excellent technology services, under the leadership of Director of Information Technology, Shane Cloutier, have enabled our students and staff to experience 21st century learning. Our 1-1 computing program, recently updated network, enhanced broadband and Erate program are just a few examples of the excellent work of this department. The recent transition to the ALMA student information system provides us with a tool for student grading and reporting. Mr. Cloutier's expertise in the program made our transition seamless. In addition, his attention to cyber security has been constant and we appreciate the programs and training opportunities that help us keep our data and our students safe.

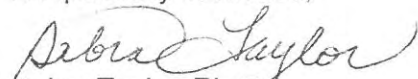
Our financial system continues to function in a rock-solid fashion. Bridget Cross, Business Manager, guides us through the planning, implementation, monitoring, reporting process for all the school districts and SAU 7. Under her capable leadership, we continue to support our employee's compensation, our districts' accounts payable and the extensive grant and financial reporting requirements to ensure that our financial resources are well managed. Our board can make informed decisions and our community maintains confidence that we are carrying out our fiduciary responsibilities.

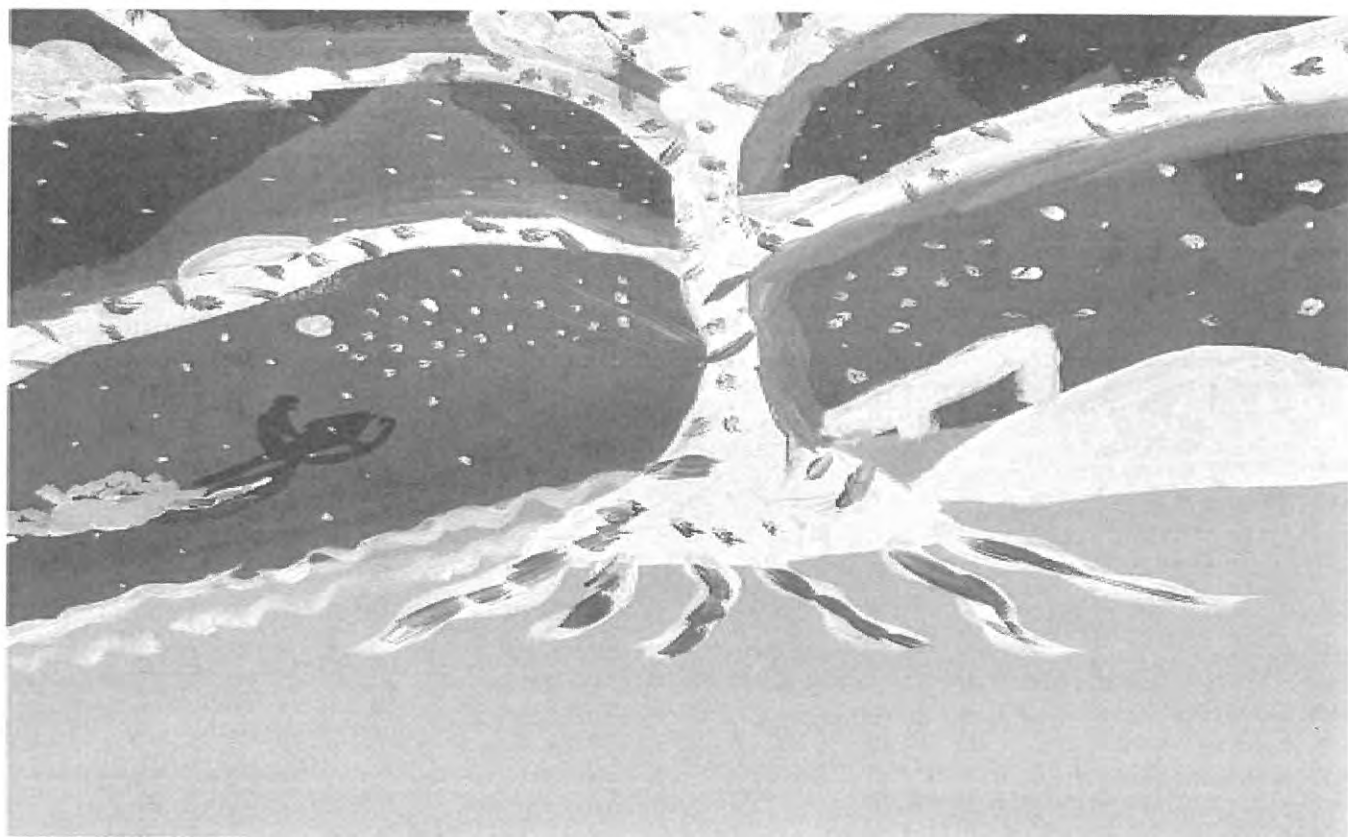
We are not without our challenges at SAU 7, but I can truly say that they pale when compared with our progress and achievements. Our schools are thriving and collaborating to prepare students for success in the 21st Century. Our high school students are engaged with our communities on so many levels - from service-learning projects to school to work opportunities. Our graduation rates are soaring to 100%. Our 2023 graduating seniors continue to gain admission to many fine colleges and universities. Through our North Point Career and Technical Education Center, our students are stepping into career-track experiences that interest and excite them. And through professional development and collaboration, our teachers continue to enhance their ability to provide a safe, supportive, and academically rigorous environment in which students can succeed.

We have much to celebrate given the uniqueness and many strengths of our communities. I invite you to help us continue to create a student-centered community that nurtures the hearts and minds of our students and all members of our school community.

I would like to express my deep gratitude to the many parents, volunteers, board members, business owners, and community members who have donated their time and expertise on behalf of our students and schools this past year. Parent and community involvement is vital to quality schools and school improvement, and to that end, I know the SAU 7 schools are on the right path. We truly are a community-centered and community-supported school district, and it has been my privilege to serve as your superintendent.

Respectfully submitted,


Debra Taylor, Ph. D.
Superintendent of Schools



Painting by: Alexis Santamaria grade 10

2022-2023 Principal Report

We are grateful to our parents, community members, and business partners for all that they do to support the students and staff with various activities, fundraisers, field trips, donations, school-to-work locations, and other opportunities.



One goal for the 2022-2023 school year was to bring more outside presenters to the students. The school year kicked-off with a grant funded BMX Freestyler Assembly for all students which promoted teamwork and resilience. All SAU 7 students were invited to attend the event in Colebrook. We also had the Plymouth State University TIGER performers visit Colebrook in September for a K-6 assembly on the Choose Love Program. The Choose Love Tiger Production focuses on courage, gratitude, forgiveness, and compassion. The North Country Health Consortium representatives visited Colebrook to speak with 6th-12th grade students about the dangers of vaping. A Tillotson Foundation DASH grant helped fund a workshop for middle school. The workshop was based on the book *Oh, Shift for Teens* by Mark Tucker and Jennifer Powers. There were six 55-minute workshop sessions for middle school students to improve their sense of self and communication skills. We held a Chaos and Kindness assembly in Colebrook for all SAU 7 students focusing on motivation and goals. Also, high school students took part in a UNH graduate students study hosted at the Tillotson with Melissa Shaw. The study was designed to learn more about the experience of growing up in NH, and how youth think about the future in NH.



Another goal was to create a Parent Teacher Organization which launched in October of 2022. The PTO has sponsored several activities for students, staff, and families since then.

In November, we recognized the official naming of our gym "Trask Gymnasium" for Buddy and Mary Trask for their many years of coaching and dedication to Colebrook Athletics.

The North Point CTE Center launched the five NH approved programs in the fall of 2022. Students had opportunities to participate in different events within their chosen programs throughout the year. Grants were received for a variety of materials. We also continue to graduate LNA students each year with the help of UCVH and Coos County Nursing Home.



Noyes Chevrolet and Lakes Region



Community College donated a 2012 Camaro to the North Point CTE for students to work on in the Automotive Program.

The first K-Kids charter in Colebrook was created this year. Jenny Keazer, Colebrook Kiwanis Club President-Elect and Faculty Advisor for Colebrook K-Kids, presided over the ceremony. The installation of officers was officiated by John Falconer, Governor of the New England & Bermuda District.

We went to full-day Pre-k to better prepare our students for school during their early learning years.

Our goal of transitioning to Competency Based Education is still underway. We continue with our implementation of Competency Based Education for all staff and students.



Last but not least, the Lady Mohawks won their second State Championship in four years!

As principal, I am so proud to serve the students, staff, and families of Colebrook and Columbia. It takes everyone working as a team to provide the best possible opportunities for our students.

Respectfully Submitted,

Kimberly Wheelock,
Colebrook Schools
Principal



TITLE I

2022-2023 Annual Report Colebrook Elementary

In Colebrook, Title I funds are used to provide in-school reading and math support and educational supplies and materials. The Title I program ensures all children have fair, equal, and significant opportunities for high-quality education. Title I services aim to enable all students to be on grade level in reading and mathematics and to meet local and state standards.

Colebrook Elementary School is a targeted-assisted school that offers intervention services in reading and math to grades kindergarten through fifth. The focus is on early intervention, ensuring that every student receives appropriate and timely support for academic success, and developing partnerships between school personnel and families to work together toward meeting grade-level expectations. This year, our full-time staff consisted of our two full-time teachers, Mr. Ryan Eames, Mrs. Jeannine Brady, and Mrs. Misty Blais, who served as the Project Manager/Teacher.

Using a combination of AIMSweb Plus (a benchmark and progress monitoring system based on direct, frequent, and continuous student assessment), the STAR assessment (computerized adaptive assessment), and formative assessment in the classroom, we were able to identify and focus on student deficiency areas to guide instruction. The Title I staff provided supplemental instruction to at-risk students during Response to Intervention (RTI) services and were able to provide additional supplemental support at other times of the day.

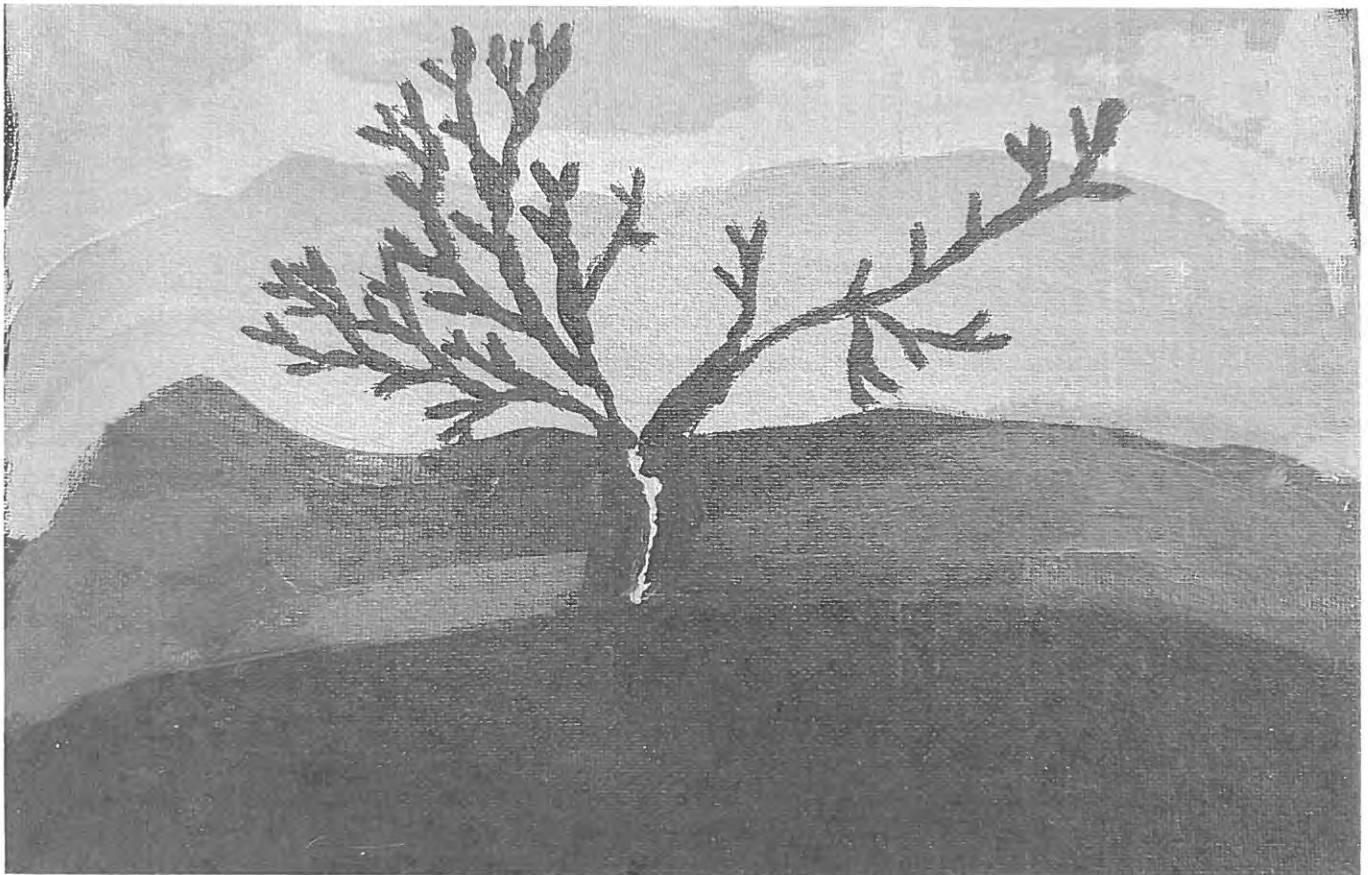
The Title I program for 2022-2023 provided services for 40 students in kindergarten to grade six in both reading and math. We had outstanding students and supportive parents to work with. Title I provided a four-week “Summer Learning Camp” in June and July for students in grades Kindergarten – Three. The teachers were Lisa Grant and Kristen Wheelock. The students attended four days a week for 3 ½ hours daily, participating in hands-on reading and math activities. This program is a great way to build camaraderie among the students and learn from each other.

I thank everyone for their continued support of this program. The Title I Team looks forward to another wonderful year providing supplemental services to the children in Colebrook.

Respectfully submitted,

Misty Blais

Misty Blais Title I Project Manager



Painting by: Karsen Gendreau grade 9



Mrs. Jennifer Mathieu
SAU 7 Director of Curriculum & Assessment
22-23 School Year Report

The 22-23 school year kicked off with several Professional Development opportunities in August for administrators and teachers, alike. The Administrators met for two days of rigorous brainstorming and strategic planning for the upcoming year, and several participated in various opportunities such as Responsive Classroom training, Nonviolent Crisis Intervention training, and opening administrative day events, along with teachers.

Once the school year officially began, grade and subject-level Professional Learning Communities (PLCs) met with me to start planning and focusing on priority standards for each competency strand and to begin aligning the Quality Performance Assessments (QPAs) and rubrics they'd created to date with these competencies and standards. As teachers were implementing our new Into Reading and Into Literature reading programs in grades K-8, I provided support and assistance in the form of resources, coaching sessions, and help sheets, as well as many small group or Zoom meeting times for hands-on tasks and/or discussion. Our Mentor Program began for the year as well, with a total of nine mentees and their assigned mentors. Monthly meetings provided support, guidance, resources, and helped to welcome our new teachers to our SAU 7 community.

Ongoing grant work ensued each month, whether in the form of stakeholders meetings, needs assessments, data collection, activity writing, or necessary grant documentation. The Curriculum, Instruction, and Assessment (CIA) Team met monthly as well, working diligently with consultants Brian Stack and Jonathan Vander Els on transitioning to grading in a competency-based system of education. This work took a great deal of time and effort from many folks, as there are several areas it impacts, including but not limited to the student information system (which includes the Gradebook), competency documents, rubric language, scheduling work, and much, much more! A great deal of hard work, brainstorming, researching, and discussion was had—and continues—to ensure our students will be successful in a high-quality, rigorous education system.

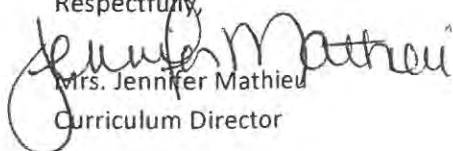
Continued Professional Development opportunities were provided throughout the year, including work with V&S Solutions, ALICE training (school safety), data analysis, health & wellness activities, classroom management sessions, coaching, Into Reading & Into Literature sessions, CPR, Technology (i.e., Google Classroom, Viewboards, and Internet Safety), and other various topics.

PLC teams met again in the Spring for a chunk of time to begin Assessment Mapping with the Math programs in grades K-8. This work will lead to creating a teaching continuum and beginning vertical team alignment meetings. Teams also reviewed and drilled down on additional priority standards and learning targets that were necessary to include for thoroughness as we were approaching the rollout of Competency Based Education (CBE) grading.

Summer planning for Professional Development began in the Spring as well, along with grant-writing procedures to allow the activities to take place. On the last two half-days of the year, teachers were provided time to complete required Global Compliance Network (GCN) training for the following school year, as well as prepare for an upcoming CPR course. Approximately 22 teachers came back for more, officially ending their year later in June with a 3-day Design Studio at Stewartstown Community School, led by V&S Solutions. PLC Teams worked on assessment mapping as well as QPA and rubric creation.

A strong, productive 22-23 school year leaves me looking forward to what the 23-24 school year will bring!

Respectfully,


Mrs. Jennifer Mathieu
Curriculum Director



SAU7

21 Academy Street, Colebrook, New Hampshire 03576
603-237-5571 / 603-237-4961 / fax: 603-237-5126

Debra J. Taylor, Ph.D.

Superintendent of Schools

dtaylor@sau7.org

Jennifer Noyes

Coordinator of Special Services

jnoves@sau7.org

Office of Special Services Annual Report

During the 22/23 school year the SAU serviced approximately 111 students on Individual Education Plans (IEPs) and 75 students with 504 plans. This is an increase in IEPs over the previous year by 23 students. This includes students in our SAU as well as those who have been placed outside by other organizations such as DCYF. Some of these students were on services for the full year while others moved or transferred to regular education part way through the school year. Since covid we have seen an increase in referrals, stemming from behaviors as well as academic struggles. We have also had quite a few new students over the past few years and our special education numbers are on the rise.

An IEP is provided when a child has a disability that impacts them academically and when they need individualized instruction. These students are given evaluations to qualify and if they qualify are serviced through special education and entitled to protections under the Individuals with Disabilities Act. Special Education entitles students individualized instruction as well as accommodations and additional supports. We are responsible for all students who live within the SAU whether they attend our schools or schools outside of the district.

Our office also oversees 504 plans. A 504 plan is given when a child has a disability that affects them significantly in one or more areas of life functioning. Typically, the academic program is not affected for these students and they do not require individualized education. These students are evaluated and if eligible are afforded certain rights under a 504 plan. These students have plans that allow them to

receive accommodation and at times support. Each student's level of need varies so all of these plans are unique and tailored to provide students with the Free, Appropriate, Public Education that IDEA and 504 Law entitles them to. We are only responsible for 504 plans for students who attend our schools.

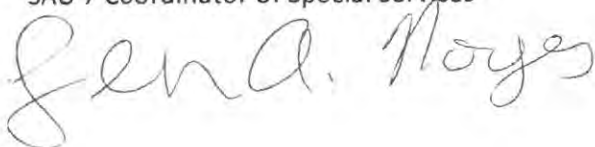
Student behavior and the impact of these behaviors on academics (The student misbehaving as well as the others) was a major focus during the 22/23 school year. We began working with a trainer/coach named Polly Bath to develop systems in our school that promote positive climate and increased positive behaviors. This is a two-year project and funded through the IDEA special education grants. In addition to this the SAU contracts with North Country Education Services for a Board-Certified Behavior Analyst (BCBA). This individual visits each school every other week and provides consultation, support, and helps develop plans for specific students who are struggling. Students are referred through their special educator or 504 teams to receive this service. Last school year our BCBA worked with 20 students during the year. This has been very beneficial for our students who are struggling the most and we have seen some huge growth in our students who have benefitted from this service.

We also provided Crisis Prevention and Intervention training to an increased number of staff member due to recent increased in behavior. This is in addition to continued training around academic interventions that are evidence based, training on Functional Behavior Assessments, and continued work on technology in special education.

We continue to employ our own Occupational Therapist and one Speech and Language Pathologist. We contract for Physical Therapy, a second Speech Pathologist, a Teacher of the Deaf, and an Assistive Augmentative Communication specialist. Our teams that support students are very strong and we have been lucky to have these wonderful providers.

At the end of the 22/23 school year, we lost two special educators to districts outside of the area, Erika Worthing and Samantha Thatcher (both from Colebrook Academy and Elementary School). They have both been missed greatly. This fall we welcomed Molly Boire at Colebrook Academy and Elementary School who is filling one of these roles, leaving one position open. Our School Psychologist, Kathleen Foote, also retired which is a great loss for SAU 7. For the 23/24 we contract with an outside provider for a remote school psychologist to fill this important role.

Jennifer
SAU 7 Coordinator of Special Services



Noyes

Dear Residents,

The 2022-2023 school year was one that shook the School Health Team and presented challenges that we nurses could never have foreseen. School nurses were first challenged with abrupt changes in regards to the management of COVID-19 as the pandemic officially ended near the close of the school year. The School Health Team was also short one member for several months at the end of the year and remains grateful to our newest team member, Vera Stanwood, whose dedication to long term RN substitution in the Colebrook School District provided much needed coverage for the CSD Community.

With plans to change the current Student Information System (SIS) requiring a second change in the health documentation platform looming at the end of the year, the School Health Team knows further challenges lie ahead. Quality assurance and improvement frameworks will be utilized to reimagine programs and assist families in the continued follow-up on care that was missed or postponed during the healthcare crisis caused by the COVID-19 pandemic. Improved rates of compliant childhood vaccination statuses and timely follow-up are projected to be more attainable with less manual labor and increased computer-aided identification of delinquencies to be resolved.

We are hopeful that our offices will return to safe places of learning and routine care for minor injuries, illnesses and follow up. School nurses throughout the District aid in the student learning process directly by providing classroom instruction on subjects such as handwashing/sick mitigation, blood pressure labs, and assisting with other specific medical lessons as needed or requested. School nurses indirectly support the learning process by consistently communicating illness levels and types to the school community, making suggestions to increase hygiene and cleaning processes, and decrease transmission of illness through the dismissal and excusal of students with illnesses.

As another year comes to a close, we remain certain that good things lie in the future of the School Health Program and sincerely appreciate our colleagues' support and patience in a time of great uncertainty.

Respectfully submitted,



Devon Phillips, RN, CEN,
School Health Coordinator
Colebrook School Nurse

Colebrook Academy & Elementary School

27 Dumont Street
Colebrook, New Hampshire 03576
(603) 237-4801 or (603) 237-4270
School Website: www.csd.sau7.org



**COLEBROOK ACADEMY & ELEMENTARY SCHOOL
SCHOOL COUNSELING REPORT
2022 - 2023**

CAES graduated twenty - three seniors in 2023, nine were New Hampshire Scholars. This program encourages and motivates all high school students to complete a rigorous course of study that prepares them for successful transition to college coursework or technical training necessary to enter today's competitive job market. In addition, eleven seniors were silver cord recipients, completing more than 100 hours of community service and nine were inducted into the National Honor Society.

The twenty - three members of the class of 2023 had diverse post-secondary plans. 87% plan to continue their education in some way with 61% attending 4-year schools (10 in state and 3 out of state), and 26% respectively going to 2-year schools (All in-state) and certificate programs. 13% are entering the workforce, working locally for employers in our community.

Eighteen members of the class of 2023 have engaged in dual enrollment learning opportunities; 78% of the class of 2023 are leaving CAES with college credits. They earned these credits in various ways including Running Start, e-start and early college programs. In total, these students earned 311 college credits.

Running Start (RS) is one avenue for our students to earn college credits. CAES has a relationship with WMCC and NHTI to offer courses in our building, taught by our instructors, for college credit. This year we offered seventeen RS courses (College Composition, American Literature, Biology, Marketing, Creative Writing, Intro to drawing, Drawing with color, Spanish, PC Mobile Hardware, Database Design, Programming with Python, PC OS Security and Cloud Fundamentals, Chemistry, Medical Terminology, Human Biology, Foundations in Education and Legal & Ethical Issues).

The class of 2023 had three students complete the LNA course with two students from the class of 2024 in conjunction with the Coos County Nursing Hospital. The health science program partnered with the National Healthcareer Association to be able to offer certification opportunities in the field of Phlebotomy as well as an opportunity for other healthcare related certifications if students choose those paths. The health science program also received a \$117,000 grant for the purchase of an Anatomage table. North Point is the only high school in the state to have one of these tables and our table is one of two in the entire state to include

colleges and universities. The culinary arts program also received a \$15,000 grant from feedNH to purchase items needed for the program.

CAES is located in New Hampshire's Region 1, and can participate in Career & Technical Education Centers (CTE). Our region's center, North Point, is located here in Colebrook with students having the option to join CTE programs in Vermont as well; at the Canaan Career Center. This year North Point had thirty two CTE students. We had four in Education, eight in Health Science, eight in Automotive, four in Information Technology and eight in Culinary/Hospitality. This year we enrolled twelve CTE students in Canaan Career Center. We had one Fire & Emergency Services student, eight Building Trades & Restoration Carpentry students, three Diversified Agriculture & Natural Resources students.

We support students in completing Advanced Placement course work outside the classroom. This year four students did so and took four courses independently - Microeconomics, US Government, Calculus and Biology. CAES administered exams to the students in May.

School-to-Work (STW) provides a unique opportunity to see if a career in a certain field is something students truly want to pursue. This past year three students enrolled in STW learning. These students worked at Upper Connecticut Valley Hospital.

Nine Juniors took the PSAT/NMSQT in October. Four sophomores elected to take the test as well. These juniors also took the SAT School Day test in March. In September, twenty - nine Sophomores took the ASVAB.

Respectfully submitted by,



Tia Cloutier, PhD
School Counselor

**COLEBROOK SCHOOL DISTRICT
2023 - 2024 STAFF LISTING**

NAME	DESCRIPTION
WHEELOCK, KIMBERLY J	Principal Grades PreK-12
CAMERON, STEPHANIE A	Principal - Assistant Grades PreK-12
DAGESSE, JESSICA L	Administrator Assistant & Game Manager
BRITTON, ANNA M	Guidance Administrative Assistant
NEARY, RENEE K	Receptionist
PHILLIPS, DEVON L	Nurse & Nurse Coordinator
CARON, AMY M	Teacher - Guidance Counselor Grades PreK-6, Advisor & Leadership Team
CLOUTIER, TIA A	CTE Director & Guidance Counselor Grades 7-12
HARRIS, CARLTON L	Maintenance/Custodian Supervisor & Substitute Bus Driver
DAGESSE, MAX R	Custodian & Substitute Bus Driver
DEJACKOME, ERIC S SR	Custodian/Groundskeeper & Substitute Bus Driver
DEJACKOME, KELLY	Custodian
HAMMOND, JR., STANLEY E	Custodian
FRIZZELL, JENNIFER N	Teacher - PreK & Teacher Mentor
HALEY, KYLE J	Teacher - Kindergarten
SWEATT, AMELIA J	Teacher - Kindergarten & Teacher Mentee
WHEELOCK, KRISTEN R	Teacher - Grade 1 & Coach
OUIMETTE, CRYSTAL L	Teacher - Grades 1-2 & Teacher Mentor
GRANT, LISA L	Teacher - Grade 2
HAMELIN, TINA M	Teacher - Grade 3, Teacher Mentor & Leadership Team
SLOCUM, FAITH A	Teacher - Grade 4 & Advisor
NEUROTH, VANESSA RG	Teacher - Grade 4 & Teacher Mentee
SABOURIN, BRIANNA D	Teacher - Grade 5 & Teacher Mentee
PARKER, KATIE S	Teacher - Physical Education Grades PreK-5, Health Grades 6-12, Advisor & Coach
CALL, RYAN M	Teacher - Physical Education Grades 6-12, Advisor, Athletic Director & Coach
DEBLOIS, LUCAS P	Teacher - Science Grades 6-8 & Physics Grade 9-12 & Teacher Mentee
KLEE, JESSICA A	Teacher - Mathematics & English Grades 6-8 & Advisor
LAWTON-HAYNES, KATHLEEN L	Teacher - English, Language Art Grades 6-8, CTE, Running Start Teacher, Leadership Team & Advisor
NEARY, SCOTT E	Teacher - History & English Grades 6-12 & Advisor
SANCHEZ-ROOSA, NICOLAS	Teacher - Spanish Grades 6-12, Advisor & Coach
ALLIN, THOMAS L	Teacher - Technology Education Grades 7-12 & Teacher Mentor
DORMAN, KIMBERLY A	Teacher - Science Grades 9-12, CTE, Teacher Mentor, Running Start Teacher & Advisor
ERICKSON, HAYLEA M	Teacher - English Grades 9-12 & Running Start Teacher
FACEY, TODD D	Teacher - Automotive/Welding/Powersports & CTE Grades 9-12 & Teacher Mentee
GRIFFIN, ELIZABETH C	Teacher - Business & Finance Grades 9-12, Running Start Teacher, Leadership Team & Advisor
HALL, EMILIE L	Teacher - History Grades 9-12, Running Start Teacher & Advisor
HURLEY, NICHOLAS R	Teacher - Mathematics Grades 9-12
SNYDER, TYLER J	Teacher - Science & Technology Grades 9-12, STEM PreK & Grades 3-5, CTE & Advisor
DESMOND, MICHELLE M	Teacher - Art Grades PreK-12

HALL, DAWN E	Teacher - Library Media Generalist Grades PreK-12 & Advisor
PAQUETTE, TABITHA L	Teacher - Music/Band/Chorus Grades PreK-12
CALL, EMALIE C	Teacher - Math Interventionist, Teacher Mentee & Coach
KENNY, LISA M	Teacher - Reading Specialist
BOIRE, MOLLY A	Teacher - Special Education Grades 6-8 & Teacher Mentee
DESMOND, WILLIAM S	Teacher - Special Education Grades 9-12 & Advisor
HAILEY, REBECCA L	Teacher - Special Education Grades PreK-3m & Teacher Mentor
HAND, APRIL L	Teacher - Special Education Grades 4-6, Teacher Mentor, Leadership Team & Advisor
BRADY, JEANNINE F	Teacher - Title I
EAMES, RYAN E	Teacher - Title I
BLAIS, MISTY D	Title I Director
AMER, HOLLY S	One on One Para Professional & After School Program Coordinator
COONEY, CHANDLA CH	One on One Para Professional
ELLIOTT, ALLISON S	One on One Para Professional & Advisor
HOWES, BETH A	One on One Para Professional
LECLAIR, JACIE C	One on One Para Professional
NEARY, MARYANN W	One on One Para Professional & After School Program
SMITH-GAGNON, KIAHNA T	One on One Para Professional & Advisor
URAN, LORI A	One on One Para Professional
ANGIER, DANIELLE L	Para Professional
ARSENAULT, MINDY S	Para Professional
GILSON, HOLLY K	Para Professional
MARDIN, DEBRA S	Para Professional
WORSTER, LISA M	Para Professional
DEVINE, LYNDSAY J	Para Professional - Speech & Language Assistant & Advisor
LYONS, RACHEL K	Para Professional - Speech & Language Assistant
SWITSER, JEANIE MARIE	Speech Pathologist
COTE, CHRISTINE M	Occupational Therapist
COVELL, BRANDI R	SAP Counselor
MATHIEU, JENNIFER S	Curriculum Coordinator
RELLA, VALERIE C	SEL Interventionist
JOHNSEN, MICHELE	Teacher Mentor
CASTINE, ELAINE P	Bus Driver
GREENE, DEBORAH B	Elected Official - School Board
LEBEL, NATHAN M	Elected Official - School Board
LYONS, RHONDA L	Elected Official - School Board
MURPHY, ROBERT B	Elected Official - School Board
STEVENS, TIMOTHY F	Elected Official - School Board
YOUNG, TANYA L	Elected Official - School Board
BOIRE, GAETANE R	Elected Official - Treasurer
JOLLES, MARY M	Elected Official - School Clerk

**SCHOOL ADMINISTRATIVE UNIT #7
2023 - 2024 STAFF LISTING**

NAME	DESCRIPTION
TAYLOR, DEBRA J	Superintendent
PAQUETTE, BILLIE J	Executive Assistant to Superintendent
CROSS, BRIDGET E	Business Manager
PERREAULT, TINA E	Lead Payroll/Human Resources Coordinator
HIBBARD, CASEY J	Payroll/Human Resources Clerk
CASTONGUAY, ADRIANNA D	Bookkeeper
LAUGHTON, DONNA I	P/T Administrative Assistant
CLOUTIER, SHANE T	IT Director
PAQUETTE, CHRISTOPHER M	Technology Integrator
NOYES, JENNIFER A	Coordinator of Special Services
PUGLISI, BRENDA K	Special Services Administrative Assistant
THATCHER, BRENDA S.	Para Assistant to School Psychologist
BROOKS, ELDONNA L	Treasurer



TUITION PUPILS & RATES 2022 - 2023			
Grade Levels	Pupils	COLUMBIA TUITION RATE	NON-AREA TUITION RATE
CAES Preschool	3	\$11,762.00	N/A
CAES Kindergarten	7	\$15,783.00	\$16,075.00
CAES Elementary	27	\$18,829.00	\$19,709.00
CAES High School	19	\$21,172.00	\$22,070.00
Estimated			
TUITION PUPILS & RATES 2023 - 2024			
Grade Levels	Pupils	COLUMBIA TUITION RATE	NON-AREA TUITION RATE
CAES Preschool	4	\$8,623.00	N/A
CAES Kindergarten	5	\$21,135.00	\$21,510.00
CAES Elementary	32	\$21,643.00	\$22,532.00
CAES High School	13	\$21,935.00	\$22,633.00
Estimated			
TUITION PUPILS & RATES 2024 - 2025			
Grade Levels	Pupils	COLUMBIA TUITION RATE	NON-AREA TUITION RATE
CAES Preschool	3	\$9,000.00	N/A
CAES Kindergarten	4	\$21,000.00	\$21,375.00
CAES Elementary	35	\$21,750.00	\$22,630.00
CAES High School	13	\$22,000.00	\$22,900.00
Budgeted, Tuition Rates not Set until Fall			
TRANSPORTATION 2023 - 2024			
TRANSPORTER	PUPILS	MILES/DAY	ROUTE
#117	28	73	Rte. 3, Meridan Hill Rd., Fish Pond Rd.

Scholarships By Student

Student Name	Scholarship	Amount
Kimber Cross	Richard & Patricia Beauregard Memorial	\$1,000
	In State Dean's Scholarship	\$14,000
	Tillotson North Country Foundation	\$2,000
Kaiden Dowse	Gordon E. & Helen D. Placy Memorial	\$500
Jessica Falconer	Colebrook Ski-Bee Snowmobile Club	\$500
	Les Beal	\$2,000
	Elk Most Valuable Student	\$4,000
	Priscilla McGuire	\$500
Sara Fernald	Upper Connecticut Valley Hospital	\$1,000
	Paul & Nancy Ames	\$500
	Erica White Memorial Scholarship	\$1,000
Shyanna Fuller (3 rd Honors)	Hughes Family Athletic & Scholarship Achievement	\$500
	American Legion Post 17	\$300
Garrett Hodge (Salutatorian)	Mohawk Grange/Henrietta Jackson Memorial	\$1,000
	Wentzell/Swail Salutatorian Award	\$500
	ETS-Educational Talent Search	\$1,200
Ryan Labrecque	Class of 1991	\$250
	Monty Goodrum Memorial	\$400
	I am College Bound	\$500
Jacob Lane	Errol Bicentennial	\$200
	Christoper Sullivan	\$200
	Everett & Mona Eames	\$200
	Ester & Robert Bean	\$300
	Fran Coffin	\$200
	Craig Boire	\$2,500
Ariana Lord	Arnold Boucher Memorial	\$100
Emma McKeage	CA Alumni	\$500
	Sarah Jane Cummings Memorial	\$1,000
Alex Radum	Lorence Sweatt Memorial	\$350
Zander Richards	Robert David King Memorial	\$1,000
	CA Alumni	\$500
Sierra Riff	Ramsay	\$500
	Nancy Brown Magraw	\$1,000
Liam Shaw	Richard W. Collins	\$1,000
	Edna Greer Manning Memorial	\$2,400
	Les Beal	\$2,000
	ETS - Educational Talent Search	\$1,200
	Heisman Scholarship	\$1,000
Merideth Smith	SNHU Touring Scholarship	\$1,000
	CA Alumni	\$500

	David How Memorial	\$500
	Beaton Family Trust	\$500
Zander Timmsen	George O'Neil American Legion	\$1,000
Tyler Young (Valedictorian)	Lambert/Hastings Scholarship	\$330
	Upper Connecticut Valley Hospital	\$1,000
	CEA	\$500
	North Country Firefighter's Association	\$500
	News & Sentinel Valedictorian	\$500
	Les Beal	\$2,000
	Coos County Nursing Hospital	\$500
	Tillotson North Country Foundation	\$2,000

**COLUMBIA SCHOOL DISTRICT WARRANT
MOTIONS
The State of New Hampshire**

To the Inhabitants of the School District in the Town of Columbia qualified to vote in District affairs:

You are hereby notified to meet at the Town Hall in said District on Tuesday, the 14th day of March 2023 at **7:15pm**, to act upon the following subjects:

Meeting called to order by the Moderator Eric Stohl at 7:15 pm

Approximately 30 number of attendees

1. I move to accept the salaries of the School Board and fix the compensation of any other officers or agents of the District. (Proposed salaries of \$1,300.00 are included in Article 4)

Motion: Stacey Campbell Second: Kristin Brooks

Vote: Approved

2. I move to accept the reports of agents, auditors, committees or officers chosen and pass any vote relating thereto.

Motion: Stacey Campbell Second: Kristin Brooks

Vote: Approved

3. I move to raise and appropriate the sum of FIFTY THOUSAND DOLLARS (\$50,000.00) to be added to the Tuition Expendable Trust Fund previously established.

Motion: Kristin Brooks Second: Stacey Campbell

Vote: Approved

4. I move to raise and appropriate the sum of ONE MILLION, THREE HUNDRED AND EIGHT THOUSAND, ONE HUNDRED SIXTY DOLLARS (\$1,308,160.00) for the support of schools, for the payment of salaries for the School District officials and agents, and for the payment for the statutory obligations of the District.

Motion: Stacey Campbell Second: Carolyn Foss

Vote:___Approved_____

5. To transact any other business that may legally come before this meeting.

Motion to Adjourn the Meeting:

Motion: _Eric Stohl Moderator_____ Second: _Jen Wells, School Clerk_____

Vote:___Approved_____

Time Adjourned:___7:36 pm_____

Elected Positions

School Board: 3-year position: ___Kristin Brooks_____ 59

School Board: 1-year position: ___Eric Brungot_____ 29

Treasurer: ___Amanda Gaeb_____ 53

Moderator: ___Eric Stohl_____ 54

Clerk: ___Jen Wells_____ 11

Respectfully submitted

Jen Wells, School Clerk

**COLUMBIA SCHOOL DISTRICT
FINANCIAL REPORT
2022 - 2023
BALANCE SHEET-General Fund & Grants
June 30, 2023**

ASSETS:

Current Assets

Cash in Bank	\$ 484,767.55	
Intergovernmental A/R	2,662.28	
Other Receivables	0.00	
Prepaid Expense	0.00	

TOTAL ASSETS

\$ 487,429.83

LIABILITIES AND FUND EQUITY

Current Liabilities

Accounts Payable	261,782.71	
Total Current Liabilities		\$ 261,782.71

Fund Equity

Unreserved Fund Balance	225,647.12	

Total Fund Equity		\$ 225,647.12
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TOTAL LIABILITIES AND FUND EQUITY

\$ 487,429.83

COLUMBIA SCHOOL DISTRICT
STATEMENT OF ANALYSIS OF CHANGES
IN FUND EQUITY
June 30, 2023

Fund Equity, July 1, 2022	185,115.65
Plus Total Revenue	1,248,210.82
Less Total Expenditures	<u>1,207,679.35</u>
Fund Equity, June 30, 2023	<u><u>225,647.12</u></u>



Sheryl A. Pratt, CPA**

Michael J. Campo, CPA, MACCY

Sylvia Y. Petro, CPA, CFE, MSA**

February 5, 2024

February 5, 2024

Members of the School Board
Columbia School District
21 Academy Street
Colebrook, NH 03576

To the Members of the School Board:

This is to advise you that as of February 5, 2024, the audit of the financial statements for the year ending June 30, 2023, has been substantially completed and we are in the process of finalizing the audit. A completed audit report will be sent to you by mid-March 2024.

Sincerely,

Sheryl A. Pratt, CPA
Director

PLODZIK & SANDERSON, P.A.
Certified Public Accountants

COLUMBIA SCHOOL DISTRICT WARRANT
The State of New Hampshire

To the Inhabitants of the School District in the Town of Columbia qualified to vote in District affairs:

You are hereby notified to meet at the Town Hall in said District on Tuesday, the 12th day of March 2024 at **7:15pm**, to act upon the following subjects:

01. To determine the salaries of the School Board and fix the compensation of any other officers or agents of the District. (Total increase in compensation for the School Board and Treasurer is \$829. Total amount of compensation is included in Article 05 in the amount of \$3,048.00.)
02. To hear the reports of agents, auditors, committees or officers chosen and pass any vote relating thereto.
03. To see if the school district will vote to authorize, indefinitely until rescinded, to retain year-end unassigned general funds in an amount not to exceed, in any fiscal year, 5 percent of the current fiscal year's net assessment, in accordance with RSA 198:4-b, II. (Majority Vote Required)
04. To see if the school district will vote to raise and appropriate the sum of ONE HUNDRED THOUSAND DOLLARS (\$100,000.00) to be added to the Tuition Expendable Trust Fund previously established in January 1998. The School Board recommends this appropriation. (Majority Vote Required)
05. To see if the school district will vote to raise and appropriate the sum of ONE MILLION, FOUR HUNDRED SEVENTY SIX THOUSAND, ONE HUNDRED TEN DOLLARS (\$1,476,110.00) for the support of schools, for the payment of salaries for the School District officials and agents, and for the payment for the statutory obligations of the District. The School Board recommends this appropriation. (Majority Vote Required)
06. To transact any other business that may legally come before this meeting.

Given under our hands at said Columbia, the 6th day of February 2024.

COLUMBIA SCHOOL BOARD:

STACEY CAMPBELL, Chairman

KRISTIN BROOKS

ERIC BRUNGOT

True Copy of Warrant - Attest:

COLUMBIA SCHOOL BOARD:

STACEY CAMPBELL, Chairman

KRISTIN BROOKS

ERIC BRUNGOT

Date: _____

**COLUMBIA SCHOOL DISTRICT
SPECIAL WARRANT
The State of New Hampshire**

To the Inhabitants of the School District in the Town of Columbia qualified to vote in District affairs:

You are hereby notified to meet at the Town Hall in said District on Tuesday, the 12th day of March 2024, to act upon the following subjects:

- **School Board:** One 3-year term
- **School Moderator:** One 1-year term
- **School Clerk:** One 1-year term
- **School Treasurer:** One 1-year term

(Polls will be open from 11:00 o'clock in the morning until 6:00 o'clock in the evening)

Given under our hands at said Columbia, the 6th day of February 2024.

COLUMBIA SCHOOL BOARD:

Stacey Campbell, Chairman

Kristin Brooks

Eric Brungot

A true copy of the warrant, attest:

COLUMBIA SCHOOL BOARD:

Stacey Campbell, Chairman

Kristin Brooks

Eric Brungot

COLUMBIA SCHOOL DISTRICT

2024-2025

ESTIMATED REVENUE

	2022-2023	2023-2024	2024-2025	VARIANCE
	REVENUE	REVENUE	PROPOSED REVENUE	
Balance on Hand, June 30th	185,116.00	225,647.00	0.00	(225,647.00)
Adequate Education Grant	407,094.00	338,726.00	338,726.00	0.00
Kindergarten Aid	0.00	0.00	0.00	0.00
Vocational Revenue	0.00	0.00	0.00	0.00
Earning on Investment	10.00	10.00	10.00	0.00
Medicaid Revenue	500.00	0.00	0.00	0.00
Other Local Revenue	0.00	0.00	0.00	0.00
Other State Aid	0.00	0.00	0.00	0.00
Transfer from Tuition Expendable Trust Fund	50,000.00	0.00	0.00	0.00
TOTAL ESTIMATED REVENUE	642,720.00	564,383.00	338,736.00	(225,647.00)

BUDGET SUMMARY				
	2022-2023	2023-2024	2023-2024	
	BUDGET	BUDGET	PROPOSED BUDGET	VARIANCE
Budget (Including Warrant Articles)	1,417,703.00	1,358,160.00	1,576,110.00	217,950.00
Less:				
Estimated Revenue	642,720.00	564,383.00	338,736.00	(225,647.00)
DISTRICT ASSESSMENT	774,983.00	793,777.00	1,237,374.00	443,597.00
State Property Tax	84,040.00	129,795.00	145,087.00	15,292.00
Local Education Tax Rate	690,943.00	663,982.00	1,092,287.00	428,305.00

Columbia School District

3 Year Comparison

Fiscal Year: 2023-2024

Print accounts with zero balance Round to whole dollars Account on new page

Exclude inactive accounts with zero balance

From Date: 11/1/2023 To Date: 11/30/2023

Definition: Budget Comparison - School Budget Summary Report

2023-2023 Adopted Budget

2022-2023 Actual Expenditures

2024-2025 Proposed Budget

Account Description Adopted Budget 2023-2023 Actual Expenditures 2023-2024 Adopted Budget 2024-2025 Proposed Budget Variance

000.1100.561.00.000.0000	Tuition to Other NH LEAs	\$1,159,678.00	\$1,004,742.91	\$1,028,307.00	\$1,201,250.00	\$172,943.00 A.
FUNCTION:	Regular Education Programs - 1100	\$1,159,678.00	\$1,004,742.91	\$1,028,307.00	\$1,201,250.00	\$172,943.00
000.1210.323.00.000.1200	Professional Services - Pupil	\$27,660.00	\$0.22	\$48,384.00	\$17,595.00	(\$30,789.00)
000.1210.561.00.000.1200	Tuition to Other NH LEAs	\$100.00	\$0.00	\$100.00	\$100.00	\$0.00
000.1210.564.00.000.1200	Tuition to Private Schools	\$100.00	\$0.00	\$100.00	\$100.00	\$0.00
FUNCTION:	Special Education Programs - 1210	\$27,860.00	\$0.22	\$48,584.00	\$17,795.00	(\$30,789.00) B.
000.1300.562.00.000.0000	Tuition to LEAs Outside of N	\$21,000.00	\$20,500.00	\$22,000.00	\$23,000.00	\$1,000.00
FUNCTION:	Vocational Education - 1300	\$21,000.00	\$20,500.00	\$22,000.00	\$23,000.00	\$1,000.00 C.
000.2140.323.00.000.1200	Professional Services - Pupil	\$1,000.00	\$0.00	\$1,000.00	\$1,000.00	\$0.00
FUNCTION:	Psychological Services - 2140	\$1,000.00	\$0.00	\$1,000.00	\$1,000.00	\$0.00
000.2150.260.00.000.1200	Worker's Compensation	\$137.00	\$49.05	\$0.00	\$0.00	\$0.00
000.2150.323.00.000.1200	Professional Services - Pupil	\$22,849.00	\$7,544.36	\$15,111.00	\$26,149.00	\$11,038.00
FUNCTION:	Speech Pathology & Audiology Services - 2150	\$22,986.00	\$7,593.41	\$15,111.00	\$26,149.00	\$11,038.00 D.
000.2160.260.00.000.0504	Worker's Compensation	\$152.00	\$53.96	\$0.00	\$0.00	\$0.00
000.2160.323.00.000.1200	Professional Services - Pupil	\$13,779.00	\$4,433.18	\$5,523.00	\$8,975.00	\$3,452.00
FUNCTION:	Physical & Occupational Therapy Services - 2160	\$13,931.00	\$4,487.14	\$5,523.00	\$8,975.00	\$3,452.00 E.
000.2190.323.00.000.0000	Professional Services - Pupil	\$3,050.00	\$0.00	\$3,050.00	\$0.00	(\$3,050.00)

Columbia School District

3 Year Comparison

Fiscal Year: 2023-2024

Print accounts with zero balance Round to whole dollars Account on new page

Exclude inactive accounts with zero balance

From Date: 11/1/2023 To Date: 11/30/2023 Definition: Budget Comparison - School Budget Summary Report 2024-2025 Proposed Budget

2023-2023 Adopted Budget 2022-2023 Actual Expenditures 2023-2024 Adopted Budget 2024-2025 Proposed Budget Variance

Account	Description	2023-2023 Adopted Budget	2022-2023 Actual Expenditures	2023-2024 Adopted Budget	2024-2025 Proposed Budget	Variance
000.2190.323.00.000.1200	Professional Services - Pupil	\$0.00	\$0.00	\$0.00	\$3,050.00	\$3,050.00
000.2190.580.00.000.0000	Travel	\$264.00	\$0.00	\$336.00	\$336.00	\$0.00
FUNCTION: Other Support Services - Students - 2190						
		\$3,314.00	\$0.00	\$3,386.00	\$3,386.00	\$0.00
000.2310.110.00.000.0000	Salaries - Regular Employees	\$2,050.00	\$2,000.00	\$2,050.00	\$2,815.00	\$765.00 F.
000.2310.220.00.000.0000	Social Security Tax	\$157.00	\$153.00	\$157.00	\$216.00	\$59.00 F.
000.2310.260.00.000.0000	Worker's Compensation	\$400.00	\$142.24	\$12.00	\$17.00	\$5.00 F.
000.2310.320.00.000.0000	Professional Services	\$0.00	\$7,419.20	\$7,740.00	\$10,885.00	\$3,145.00 G.
000.2310.330.00.000.0000	Other Professional Services	\$6,500.00	\$0.00	\$0.00	\$0.00	\$0.00
000.2310.521.00.000.0000	Insurance - Other	\$1,935.00	\$3,675.00	\$3,435.00	\$3,735.00	\$300.00
000.2310.540.00.000.0000	Advertising	\$1,000.00	\$312.72	\$1,000.00	\$1,000.00	\$0.00
000.2310.580.00.000.0000	Travel	\$150.00	\$0.00	\$150.00	\$150.00	\$0.00
000.2310.810.00.000.0000	Dues & Fees	\$2,556.00	\$2,555.36	\$2,600.00	\$2,600.00	\$0.00
000.2310.890.00.000.0000	Other Expenses	\$200.00	\$0.00	\$200.00	\$200.00	\$0.00
FUNCTION: School Board Services - 2310						
		\$14,948.00	\$16,257.52	\$17,344.00	\$21,618.00	\$4,274.00
000.2321.339.00.000.0000	Appropriations	\$69,348.00	\$69,348.44	\$77,031.00	\$86,584.00	\$9,553.00 H.
FUNCTION: Office of the Superintendent - 2321						
		\$69,348.00	\$69,348.44	\$77,031.00	\$86,584.00	\$9,553.00
000.2329.580.00.000.0000	Travel	\$100.00	\$0.00	\$100.00	\$67.00	(\$33.00)
000.2329.580.00.000.1200	Travel	\$0.00	\$0.00	\$0.00	\$33.00	\$33.00
FUNCTION: Coordinator of Special Services - 2329						
		\$100.00	\$0.00	\$100.00	\$100.00	\$0.00
000.2721.519.00.000.0000	Purchased Transportation St	\$73,061.00	\$74,687.21	\$82,946.00	\$79,424.00	(\$3,522.00) I.
FUNCTION: Student Transportation - Regular Programs - 2721						
		\$73,061.00	\$74,687.21	\$82,946.00	\$79,424.00	(\$3,522.00)

Columbia School District

3 Year Comparison

Fiscal Year: 2023-2024

Print accounts with zero balance Round to whole dollars Account on new page

Exclude inactive accounts with zero balance

Definition: Budget Comparison - School Budget Summary Report

To Date: 11/30/2023

2023-2023 2022-2023 Actual 2023-2024

Adopted Budget Expenditures Adopted Budget Proposed Budget

Account Description Variance

000.2722.511.00.000.1200	Transportation Purchased Fro	\$4,064.00	\$0.00	\$100.00	\$100.00	\$0.00
FUNCTION: Student Transportation - 2722	Special Programs -	\$4,064.00	\$0.00	\$100.00	\$100.00	\$0.00
000.2743.511.00.000.0000	Transportation Purchased Fro	\$100.00	\$0.00	\$100.00	\$0.00	(\$100.00)
000.2743.580.00.000.0000	travel	\$0.00	\$0.00	\$0.00	\$100.00	\$100.00
FUNCTION: Vocational Transportation - 2743		\$100.00	\$0.00	\$100.00	\$100.00	\$0.00
000.5225.930.00.000.0000	Transfer to Expendable Trust	\$0.00	\$0.00	\$50,000.00	\$100,000.00	\$50,000.00 J.
FUNCTION: Transfer to Expendable Trust - 5225		\$0.00	\$0.00	\$50,000.00	\$100,000.00	\$50,000.00
000.5252.000.00.000.0000	Transfer from Expendable Trust Funds	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
FUNCTION: Transfer to Other Expendable Trust Funds - 5252		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
000.5310.569.00.000.0000	Residential Costs	\$0.00	\$0.00	\$6,628.00	\$6,629.00	\$1.00
000.5310.810.00.000.0000	Dues & Fees	\$6,313.00	\$6,312.50	\$0.00	\$0.00	\$0.00
FUNCTION: Allocations to Charter Schools - 5310		\$6,313.00	\$6,312.50	\$6,628.00	\$6,629.00	\$1.00
Grand Total:		\$1,417,703.00	\$1,203,929.35	\$1,358,160.00	\$1,576,110.00	\$217,950.00

End of Report

COLUMBIA SD PROPOSED BUDGET FY 25 CHANGES

Letter/Account	Explanation of Increase/Decrease	Dollar Amount
A. (1100-561)	Tuition for students based on current students enrolled plus an additional 4 unanticipated. There are 10 additional compared to last year including 2 additional unanticipated	\$172,943.00
B. (1210)	Special Education costs anticipated to decrease based on student needs and services	(\$30,789.00)
C. (1300-562)	Canaan CTE Center Anticipated Tuition Amount and based on 2 students	\$1,000.00
D. (2150)	Speech Services anticipated are higher than last year's budget	\$11,038.00
E. (2160)	Occupational and Physical Therapy Services have an anticipated increase due to student needs	\$3,452.00
F. (2310-110,220,260)	School Board-Stipend increased from \$500 to \$750 for board members. Treasurer stipend increased by \$15. Total amount of increase to include FICA and WC is \$829	\$829.00
G. (2310-320)	Superintendent Search Fee \$3,000/Audit increase of \$145	\$3,145.00
H. (2329)	SAU Office Assessment 6.11% this year. Was 6.10% last year	\$9,553.00
I. (2721)	Shared bus with Colebrook was removed.	(\$3,522.00)
J. (5225)	Depositing \$100,000 into the Tuition Expendable Trust, there is a potential we will withdraw \$200,000 in FY 24 for unanticipated tuition expenditures. Balance if this deposit is approved will be approximately \$231,000	\$50,000.00



New Hampshire
Department of
Revenue Administration

2024
MS-26

**Proposed Budget
Columbia Local School**

Appropriations and Estimates of Revenue for the Fiscal Year from:
July 1, 2024 to June 30, 2025

Form Due Date: **20 Days after the Annual Meeting**

This form was posted with the warrant on: February _____, 2024 _____

SCHOOL BOARD CERTIFICATION

Under penalties of perjury, I declare that I have examined the information contained in this form and to the best of my belief it is true, correct and complete.

Name	Position
Stacey Campbell	School Board Chair
Kristin Brooks	School Board Member
Eric Brungot	School Board Member

Signature

Stacey Campbell
Kristin Brooks

DocuSigned by:
Eric Brungot
130DC8217E148E

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<https://www.proptax.org/>

For assistance please contact:
NH DRA Municipal and Property Division
(603) 230-5090
<http://www.revenue.nh.gov/mun-prop/>



Appropriations

Account	Purpose	Article	Expenditures for period ending 6/30/2023	Appropriations for period ending 6/30/2024	Appropriations for period ending 6/30/2025 (Recommended)	Appropriations for period ending 6/30/2025 (Not Recommended)
Instruction						
1100-1199	Regular Programs	05	\$1,004,743	\$1,028,307	\$1,201,250	\$0
1200-1299	Special Programs	05	\$0	\$48,584	\$17,795	\$0
1300-1399	Vocational Programs	05	\$20,500	\$22,000	\$23,000	\$0
1400-1499	Other Programs		\$0	\$0	\$0	\$0
1500-1599	Non-Public Programs	05	\$0	\$0	\$0	\$0
1600-1699	Adult/Continuing Education Programs		\$0	\$0	\$0	\$0
1700-1799	Community/Junior College Education Programs		\$0	\$0	\$0	\$0
1800-1899	Community Service Programs		\$0	\$0	\$0	\$0
	Instruction Subtotal		\$1,025,243	\$1,098,891	\$1,242,045	\$0
Support Services						
2000-2199	Student Support Services	05	\$12,081	\$25,020	\$39,510	\$0
2200-2299	Instructional Staff Services		\$0	\$0	\$0	\$0
	Support Services Subtotal		\$12,081	\$25,020	\$39,510	\$0
General Administration						
2310 (840)	School Board Contingency		\$0	\$0	\$0	\$0
2310-2319	Other School Board	05	\$16,258	\$17,344	\$21,618	\$0
	General Administration Subtotal		\$16,258	\$17,344	\$21,618	\$0
Executive Administration						
2320 (310)	SAU Management Services		\$0	\$0	\$0	\$0
2320-2399	All Other Administration	05	\$69,348	\$77,131	\$86,684	\$0
2400-2499	School Administration Service		\$0	\$0	\$0	\$0
2500-2599	Business		\$0	\$0	\$0	\$0
2600-2699	Plant Operations and Maintenance		\$0	\$0	\$0	\$0
2700-2799	Student Transportation	05	\$74,687	\$83,146	\$79,624	\$0
2800-2999	Support Service, Central and Other		\$0	\$0	\$0	\$0
	Executive Administration Subtotal		\$144,035	\$160,277	\$166,308	\$0
Non-Instructional Services						
3100	Food Service Operations		\$0	\$0	\$0	\$0
3200	Enterprise Operations		\$0	\$0	\$0	\$0
	Non-Instructional Services Subtotal		\$0	\$0	\$0	\$0



Appropriations

Account	Purpose	Article	Expenditures for period ending 6/30/2023	Appropriations for period ending 6/30/2024	Appropriations for period ending 6/30/2025 (Recommended)	Appropriations for period ending 6/30/2025 (Not Recommended)
Facilities Acquisition and Construction						
4100	Site Acquisition		\$0	\$0	\$0	\$0
4200	Site Improvement		\$0	\$0	\$0	\$0
4300	Architectural/Engineering		\$0	\$0	\$0	\$0
4400	Educational Specification Development		\$0	\$0	\$0	\$0
4500	Building Acquisition/Construction		\$0	\$0	\$0	\$0
4600	Building Improvement Services		\$0	\$0	\$0	\$0
4900	Other Facilities Acquisition and Construction		\$0	\$0	\$0	\$0
	Facilities Acquisition and Construction Subtotal		\$0	\$0	\$0	\$0
Other Outlays						
5110	Debt Service - Principal		\$0	\$0	\$0	\$0
5120	Debt Service - Interest		\$0	\$0	\$0	\$0
	Other Outlays Subtotal		\$0	\$0	\$0	\$0
Fund Transfers						
5220-5221	To Food Service		\$0	\$0	\$0	\$0
5222-5229	To Other Special Revenue		\$0	\$0	\$0	\$0
5230-5239	To Capital Projects		\$0	\$0	\$0	\$0
5254	To Agency Funds		\$0	\$0	\$0	\$0
5310	To Charter Schools	05	\$6,313	\$6,628	\$6,629	\$0
5390	To Other Agencies		\$0	\$0	\$0	\$0
9990	Supplemental Appropriation		\$0	\$0	\$0	\$0
9992	Deficit Appropriation		\$0	\$0	\$0	\$0
	Fund Transfers Subtotal		\$6,313	\$6,628	\$6,629	\$0
	Total Operating Budget Appropriations				\$1,476,110	\$0



Special Warrant Articles

Account	Purpose	Article	Appropriations for	
			period ending 6/30/2025 (Recommended)	period ending 6/30/2025 (Not Recommended)
5252	To Expendable Trusts/Fiduciary Funds	04	\$100,000	\$0
		<i>Purpose: Appropriate and Raise Sum of \$50,000 to add to Tui</i>		
5251	To Capital Reserve Fund		\$0	\$0
5252	To Expendable Trust Fund		\$0	\$0
5253	To Non-Expendable Trust Fund		\$0	\$0
	Total Proposed Special Articles		\$100,000	\$0



Individual Warrant Articles

Account	Purpose	Article	Appropriations for period ending 6/30/2025 (Recommended)	Appropriations for period ending 6/30/2025 (Not Recommended)
Total Proposed Individual Articles			\$0	\$0



Revenues

Account	Source	Article	Actual Revenues for Period ending 6/30/2023	Revised Estimated Revenues for Period ending 6/30/2024	Estimated Revenues for Period ending 6/30/2025
Local Sources					
1300-1349	Tuition		\$0	\$0	\$0
1400-1449	Transportation Fees		\$0	\$0	\$0
1500-1599	Earnings on Investments	05	\$0	\$10	\$10
1600-1699	Food Service Sales		\$0	\$0	\$0
1700-1799	Student Activities		\$0	\$0	\$0
1800-1899	Community Services Activities		\$0	\$0	\$0
1900-1999	Other Local Sources		\$0	\$0	\$0
Local Sources Subtotal			\$0	\$10	\$10
State Sources					
3210	School Building Aid		\$0	\$0	\$0
3215	Kindergarten Building Aid		\$0	\$0	\$0
3220	Kindergarten Aid		\$0	\$0	\$0
3230	Special Education Aid		\$0	\$0	\$0
3240-3249	Vocational Aid		\$0	\$0	\$0
3250	Adult Education		\$0	\$0	\$0
3260	Child Nutrition		\$0	\$0	\$0
3270	Driver Education		\$0	\$0	\$0
3290-3299	Other State Sources		\$0	\$0	\$0
State Sources Subtotal			\$0	\$0	\$0
Federal Sources					
4100-4539	Federal Program Grants		\$0	\$0	\$0
4540	Vocational Education		\$0	\$0	\$0
4550	Adult Education		\$0	\$0	\$0
4560	Child Nutrition		\$0	\$0	\$0
4570	Disabilities Programs		\$0	\$0	\$0
4580	Medicaid Distribution		\$0	\$0	\$0
4590-4999	Other Federal Sources (non-4810)		\$0	\$0	\$0
4810	Federal Forest Reserve		\$0	\$0	\$0
Federal Sources Subtotal			\$0	\$0	\$0



Revenues

Account	Source	Article	Actual Revenues for Period ending 6/30/2023	Revised Estimated Revenues for Period ending 6/30/2024	Estimated Revenues for Period ending 6/30/2025
Other Financing Sources					
5110-5139	Sale of Bonds or Notes		\$0	\$0	\$0
5140	Reimbursement Anticipation Notes		\$0	\$0	\$0
5221	Transfers from Food Service Special Revenues Fund		\$0	\$0	\$0
5222	Transfer from Other Special Revenue Funds		\$0	\$0	\$0
5230	Transfer from Capital Project Funds		\$0	\$0	\$0
5251	Transfer from Capital Reserve Funds		\$0	\$0	\$0
5252	Transfer from Expendable Trust Funds		\$0	\$0	\$0
5253	Transfer from Non-Expendable Trust Funds		\$0	\$0	\$0
5300-5699	Other Financing Sources		\$0	\$0	\$0
9997	Supplemental Appropriation (Contra)		\$0	\$0	\$0
9998	Amount Voted from Fund Balance		\$0	\$0	\$0
9999	Fund Balance to Reduce Taxes		\$0	\$0	\$0
	Other Financing Sources Subtotal		\$0	\$0	\$0
	Total Estimated Revenues and Credits		\$0	\$10	\$10



Budget Summary

Item	Period ending 6/30/2025
Operating Budget Appropriations	\$1,476,110
Special Warrant Articles	\$100,000
Individual Warrant Articles	\$0
Total Appropriations	\$1,576,110
Less Amount of Estimated Revenues & Credits	\$10
Less Amount of State Education Tax/Grant	\$338,726
Estimated Amount of Taxes to be Raised	\$1,237,374

SCHOOL ADMINISTRATIVE UNIT #7							
2024 - 2025							
APPROVED BUDGET							
CATEGORY	TOTAL	COLE	PITTS	STEW	COLU	CLARKS	
		48.13%	29.71%	12.53%	6.11%	3.53%	
Psychological Services	\$77,034.00	\$37,078.11	\$22,885.17	\$9,649.09	\$4,704.75	\$2,716.88	
Other Support Services	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
Technology Services	\$246,267.00	\$118,532.58	\$73,162.89	\$30,846.81	\$15,040.43	\$8,684.29	
Improvement of Instruction	\$10,000.00	\$4,813.21	\$2,970.92	\$1,252.58	\$610.74	\$352.56	
Office of Superintendent	\$371,103.00	\$178,617.81	\$110,250.63	\$46,483.47	\$22,664.63	\$13,086.45	
Coordinator of Special Services	\$246,891.00	\$118,832.92	\$73,349.28	\$30,924.97	\$15,078.54	\$8,705.29	
Fiscal Services	\$498,770.00	\$240,065.67	\$148,180.45	\$62,474.73	\$30,461.72	\$17,587.43	
Plant Services	\$20,350.00	\$9,794.89	\$6,045.82	\$2,548.99	\$1,242.85	\$717.45	
Information Systems	\$77,300.00	\$37,206.14	\$22,964.19	\$9,682.41	\$4,721.00	\$2,726.26	
TOTAL	\$1,547,715.00	\$744,941.35	\$459,809.34	\$193,863.05	\$94,524.66	\$54,576.60	
Total Estimated Revenue	\$ 130,015.00	\$62,579.00	\$38,626.38	\$16,285.37	\$7,940.50	\$ 4,583.75	
Net Appropriation FY 2025	\$1,417,700.00	\$682,362.35	\$421,182.96	\$177,577.68	\$86,584.17	\$49,992.84	
District Share - Prior Year	\$ 1,262,804.50	\$572,801.12	\$390,328.87	\$174,393.30	\$77,031.07	\$48,250.14	
Increase (Decrease) over FY24	\$154,895.50	\$109,561.23	\$30,854.09	\$3,184.38	\$9,553.10	\$1,742.70	

SCHOOL ADMINISTRATIVE UNIT #7

ESTIMATED REVENUE

2024 - 2025

	Estimated Revenue	Actual Revenue	Estimated Revenue	Proposed Revenue	Variance
	2022-2023	2022-2023	2023-2024	2024-2025	
Unreserved Fund Balance(carryover applied)	\$100,000.00	\$0.00	\$100,000.00	\$110,000.00	\$10,000.00
IDEA Grant-Pd from District Directly FY23	\$25,000.00	\$18,100.44	\$22,000.00	\$20,000.00	(\$2,000.00)
Other Grants	\$18,308.00	\$0.00	\$18,337.50	\$0.00	(\$18,337.50)
Interest	\$15.00	\$30.09	\$15.00	\$15.00	\$0.00
Refund of Prior Years' Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Other Local Income	\$8,000.00	\$11,116.44	\$0.00	\$0.00	\$0.00
Anticipated Revenue	\$151,323.00	\$29,246.97	\$140,352.50	\$130,015.00	(\$10,337.50)
District Assessment	\$1,185,443.00	\$1,185,433.04	\$1,262,804.50	\$1,417,700.00	\$154,895.50
TOTAL ESTIMATED REVENUE	\$1,336,766.00	\$1,214,680.01	\$1,403,157.00	\$1,547,715.00	\$144,558.00
Total Expenditures/Appropriations	\$1,336,766.00	\$1,204,151.39	\$1,403,157.00	\$1,547,715.00	\$144,558.00

School Administrative Unit #7

Budget Comparison

Fiscal Year: **FY 25** 7/1/24-6/30/25

- Print accounts with zero balance
 Round to whole dollars
 Account on new page
 Exclude inactive accounts with zero balance

Definition: Budget Comparison - School Board Summary
 2022 - 2023 ADOPTED BUDGET
 2023 - 2024 PROPOSED BUDGET
 2024 - 2025 PROPOSED BUDGET

Account	Description	2022 - 2023 ADOPTED BUDGET	2023 - 2024 PROPOSED BUDGET	2024 - 2025 PROPOSED BUDGET	Variance
000.2140.110.00.000.0000	Salaries	\$65,961.00	\$69,322.00	\$17,721.00	(\$51,601.00)
000.2140.211.00.000.0000	Health Insurance	\$17,139.00	\$0.00	\$0.00	\$0.00
000.2140.213.00.000.0000	Life Insurance	\$72.00	\$72.00	\$0.00	(\$72.00)
000.2140.220.00.000.0000	Social Security Tax	\$5,046.00	\$5,532.00	\$1,356.00	(\$4,176.00)
000.2140.232.00.000.0000	Retirement	\$13,865.00	\$13,615.00	\$0.00	(\$13,615.00)
000.2140.260.00.000.0000	Worker's Compensation	\$264.00	\$416.00	\$107.00	(\$309.00)
000.2140.270.00.000.0000	HRA	\$3,000.00	\$0.00	\$0.00	\$0.00
000.2140.290.00.000.0000	Employee Benefit	\$145.00	\$3,145.00	\$0.00	(\$3,145.00)
000.2140.323.00.000.0000	Professional Services	\$800.00	\$800.00	\$55,000.00	\$54,200.00
000.2140.580.00.000.0000	Travel	\$2,050.00	\$2,050.00	\$2,050.00	\$0.00
000.2140.610.00.000.0000	Supplies	\$1,029.00	\$1,200.00	\$200.00	(\$1,000.00)
000.2140.641.00.000.0000	Books	\$50.00	\$100.00	\$100.00	\$0.00
000.2140.650.00.000.0000	Software	\$767.00	\$0.00	\$0.00	\$0.00
000.2140.739.00.000.0000	Equipment	\$100.00	\$0.00	\$0.00	\$0.00
000.2140.810.00.000.0000	Dues and Fees	\$650.00	\$650.00	\$500.00	(\$150.00)
FUNCTION: Psychological Services - 2140		\$110,938.00	\$96,902.00	\$77,034.00	(\$19,868.00) A
000.2190.232.00.000.0000	Retirement	\$0.00	\$0.00	\$0.00	\$0.00
000.2190.580.00.000.0000	Travel	\$0.00	\$0.00	\$0.00	\$0.00
000.2190.810.00.000.0000	Dues & Fees	\$0.00	\$0.00	\$0.00	\$0.00
FUNCTION: Other Support Services - Students - 2190					
000.2191.110.00.000.0000	Salaries - Tech	\$125,908.00	\$133,965.00	\$137,968.00	\$4,003.00 B
000.2191.211.00.000.0000	Health Insurance	\$46,275.00	\$50,837.00	\$63,542.00	\$12,705.00 C

School Administrative Unit #7

Budget Comparison

Fiscal Year: FY 25 Print accounts with zero balance Round to whole dollars Account on new page

7/1/24-6/30/25 Exclude inactive accounts with zero balance

Definition: Budget Comparison -School Board Summary

2022 - 2023 ADOPTED BUDGET 2022 - 2023 YTD Expenditures 2023 - 2024 BUDGET 2024 - 2025 PROPOSED BUDGET

Account	Description	2022 - 2023 ADOPTED BUDGET	2022 - 2023 YTD Expenditures	2023 - 2024 BUDGET	2024 - 2025 PROPOSED BUDGET	Variance
000.2191.213.00.000.0000	Life Insurance	\$144.00	\$144.00	\$144.00	\$126.00	(\$18.00)
000.2191.220.00.000.0000	Social Security	\$9,632.00	\$8,888.74	\$10,248.00	\$10,555.00	\$307.00
000.2191.232.00.000.0000	Retiremet	\$17,727.00	\$17,702.82	\$18,125.00	\$18,667.00	\$542.00
000.2191.260.00.000.0000	Worker's Compensation	\$504.00	\$96.80	\$804.00	\$828.00	\$24.00
000.2191.270.00.000.0000	HRA	\$7,500.00	\$2,122.60	\$9,000.00	\$9,000.00	\$0.00
000.2191.290.00.000.0000	Employee Benefit	\$290.00	\$0.00	\$0.00	\$0.00	\$0.00
000.2191.580.00.000.0000	Travel	\$1,000.00	\$1,665.83	\$4,605.50	\$4,306.00	(\$299.50)
000.2191.610.00.000.0000	Supplies	\$1,000.00	\$182.34	\$0.00	\$0.00	\$0.00
000.2191.642.00.000.0000	Licensing	\$0.00	\$364.43	\$0.00	\$0.00	\$0.00
000.2191.734.00.000.0000	Computer Equipment	\$0.00	(\$318.28)	\$0.00	\$0.00	\$0.00
000.2191.810.00.000.0000	Dues and Fees	\$800.00	\$1,065.58	\$1,275.00	\$1,275.00	\$0.00
FUNCTION: Technology Services - 2191		\$210,780.00	\$202,771.73	\$229,003.50	\$246,267.00	\$17,263.50
000.2210.240.00.000.0000	Course Reimbursement	\$3,000.00	\$0.00	\$10,000.00	\$10,000.00	\$0.00
000.2210.323.00.000.0000	Contracted Services	\$2,500.00	\$0.00	\$2,500.00	\$0.00	(\$2,500.00)
000.2210.580.00.000.0000	Travel	\$500.00	\$0.00	\$500.00	\$0.00	(\$500.00)
000.2210.810.00.000.0000	Dues and Fees	\$1,050.00	\$980.78	\$0.00	\$0.00	\$0.00
FUNCTION: Improvement of Instruction Services - 2210		\$7,050.00	\$980.78	\$13,000.00	\$10,000.00	(\$3000.00)
000.2321.110.00.000.0000	Salaries	\$188,193.00	\$183,709.12	\$173,677.00	\$180,896.00	\$7,219.00 B.
000.2321.120.00.000.0000	Superintendent's Office-Part 1	\$0.00	\$0.00	\$10,348.00	\$12,825.00	\$2,477.00 B.
000.2321.211.00.000.0000	Health Insurance	\$25,708.00	\$17,094.92	\$18,829.00	\$31,771.00	\$12,942.00 C.
000.2321.213.00.000.0000	Life Insurance	\$192.00	\$138.00	\$144.00	\$126.00	(\$18.00)
000.2321.220.00.000.0000	Social Security Tax	\$14,397.00	\$14,246.04	\$14,460.00	\$18,158.00	\$3,698.00

School Administrative Unit #7

Budget Comparison

Fiscal Year: **FY 25** 7/1/24-6/30/25

- Print accounts with zero balance Round to whole dollars Account on new page
 Exclude inactive accounts with zero balance

Definition: Budget Comparison -School Board Summary
 2024 - 2025
 2022 - 2023 2023 - 2024
 ADOPTED BUDGET PROPOSED BUDGET
 BUDGET Expenditures BUDGET BUDGET

Variance

Account	Description	2022 - 2023 ADOPTED BUDGET	2022 - 2023 YTD Expenditures	2023 - 2024 BUDGET	2024 - 2025 PROPOSED BUDGET	Variance
000.2321.232.00.000.0000	Retirement	\$26,498.00	\$22,684.95	\$23,498.00	\$29,702.00	\$6,204.00
000.2321.260.00.000.0000	Worker's Compensation	\$753.00	\$148.05	\$1,104.00	\$1,162.00	\$58.00
000.2321.270.00.000.0000	HRA	\$6,000.00	\$1,611.12	\$3,000.00	\$4,500.00	\$1,500.00
000.2321.280.00.000.0000	Employee Benefit	\$0.00	\$5,318.25	\$5,000.00	\$43,631.00	\$38,631.00 D.
000.2321.329.00.000.0000	Professional Services	\$3,500.00	\$1,575.92	\$6,494.00	\$6,994.00	\$500.00
000.2321.421.00.000.0000	Copier Lease	\$520.00	\$0.00	\$525.00	\$525.00	\$0.00
000.2321.430.00.000.0000	Repair and Maintenance	\$925.00	\$1,442.35	\$925.00	\$925.00	\$0.00
000.2321.442.00.000.0000	Postage Rental	\$864.00	\$0.00	\$288.00	\$288.00	\$0.00
000.2321.443.00.000.0000	Lease/Purchase	\$0.00	\$472.27	\$0.00	\$0.00	\$0.00
000.2321.521.00.000.0000	Insurance	\$5,200.00	\$647.00	\$2,500.00	\$2,500.00	\$0.00
000.2321.531.00.000.0000	Communication	\$1,500.00	\$2,294.10	\$1,800.00	\$3,000.00	\$1,200.00
000.2321.534.00.000.0000	Postage	\$2,000.00	\$850.33	\$2,000.00	\$2,000.00	\$0.00
000.2321.540.00.000.0000	Advertising	\$5,000.00	\$3,162.84	\$5,000.00	\$5,000.00	\$0.00
000.2321.550.00.000.0000	Printing and Binding	\$800.00	\$550.00	\$800.00	\$800.00	\$0.00
000.2321.580.00.000.0000	Travel	\$8,753.00	\$6,814.14	\$10,550.00	\$10,750.00	\$200.00
000.2321.610.00.000.0000	Supplies	\$3,500.00	\$2,074.85	\$3,500.00	\$3,500.00	\$0.00
000.2321.630.00.000.0000	Food	\$1,500.00	\$1,213.30	\$2,500.00	\$2,500.00	\$0.00
000.2321.640.00.000.0000	Super Office-Books	\$0.00	\$0.00	\$300.00	\$300.00	\$0.00
000.2321.641.00.000.0000	Books	\$300.00	\$0.00	\$0.00	\$0.00	\$0.00
000.2321.739.00.000.0000	Equipment	\$0.00	\$329.00	\$0.00	\$0.00	\$0.00
000.2321.810.00.000.0000	Dues and Fees	\$5,685.00	\$7,879.77	\$2,450.00	\$9,250.00	\$6,800.00 E.
FUNCTION: Office of the Superintendent - 2321		\$301,788.00	\$274,256.32	\$289,692.00	\$371,103.00	\$81,411.00
000.2332.110.00.000.0000	Salaries - Regular Employees	\$102,990.00	\$104,385.57	\$118,444.00	\$127,735.00	\$9,291.00 B.

School Administrative Unit #7

Budget Comparison

Fiscal Year: **FY 25** 7/1/24-6/30/25

- Print accounts with zero balance Round to whole dollars Account on new page
 Exclude inactive accounts with zero balance

Definition: Budget Comparison - School Board Summary
 2022 - 2023 2022 - 2023 YTD 2023 - 2024 2024 - 2025
 ADOPTED EXPENDITURES BUDGET PROPOSED
 BUDGET BUDGET BUDGET BUDGET

Description

Account	Description	2022 - 2023 ADOPTED BUDGET	2022 - 2023 YTD EXPENDITURES	2023 - 2024 BUDGET	2024 - 2025 PROPOSED BUDGET	Variance
000.2332.211.00.000.0000	Health Insurance	\$26,137.00	\$39,430.73	\$34,833.00	\$55,305.00	\$20,472.00 C.
000.2332.213.00.000.0000	Life Insurance	\$144.00	\$138.00	\$144.00	\$126.00	(\$18.00)
000.2332.220.00.000.0000	Social Security Tax	\$7,880.00	\$7,542.94	\$9,051.00	\$9,642.00	\$581.00
000.2332.232.00.000.0000	Retirement	\$19,258.00	\$19,362.13	\$20,424.00	\$21,979.00	\$1,555.00
000.2332.260.00.000.0000	Worker's Compensation	\$412.00	\$79.72	\$711.00	\$767.00	\$56.00
000.2332.270.00.000.0000	HRA	\$6,000.00	\$822.67	\$6,000.00	\$7,500.00	\$1,500.00
000.2332.290.00.000.0000	Employee Benefit	\$0.00	\$48.25	\$0.00	\$0.00	\$0.00
000.2332.329.00.000.0000	Professional Services	\$0.00	\$0.00	\$1,494.00	\$1,494.00	\$0.00
000.2332.421.00.000.0000	Lease Copier	\$520.00	\$0.00	\$0.00	\$0.00	\$0.00
000.2332.430.00.000.0000	Repair & Maintenance	\$900.00	\$1,442.45	\$900.00	\$900.00	\$0.00
000.2332.442.00.000.0000	Special Services-Postage Rer	\$0.00	\$0.00	\$288.00	\$288.00	\$0.00
000.2332.443.00.000.0000	Lease/Purchase	\$0.00	\$472.27	\$521.00	\$521.00	\$0.00
000.2332.521.00.000.0000	Insurance - Other	\$3,645.00	\$0.00	\$3,000.00	\$3,000.00	\$0.00
000.2332.531.00.000.0000	Communications	\$1,020.00	\$1,490.75	\$1,560.00	\$1,560.00	\$0.00
000.2332.534.00.000.0000	Postage	\$1,500.00	\$934.99	\$2,000.00	\$2,000.00	\$0.00
000.2332.540.00.000.0000	Advertising	\$1,200.00	\$130.00	\$1,200.00	\$1,200.00	\$0.00
000.2332.550.00.000.0000	Printing & Binding	\$200.00	\$0.00	\$200.00	\$200.00	\$0.00
000.2332.580.00.000.0000	Travel	\$3,350.00	\$1,948.02	\$2,700.00	\$4,000.00	\$1,300.00
000.2332.610.00.000.0000	Supplies	\$1,500.00	\$1,999.04	\$1,100.00	\$1,300.00	\$200.00
000.2332.641.00.000.0000	Books	\$300.00	\$0.00	\$300.00	\$300.00	\$0.00
000.2332.650.00.000.0000	Software	\$1,097.00	\$300.60	\$0.00	\$0.00	\$0.00
000.2332.733.00.000.0000	Furniture & Fixtures	\$0.00	\$0.00	\$5,249.00	\$4,374.00	(\$875.00)
000.2332.739.00.000.0000	Special Services-Other Equip	\$1.00	\$0.00	\$0.00	\$0.00	\$0.00
000.2332.810.00.000.0000	Dues & Fees	\$2,450.00	\$2,110.98	\$2,450.00	\$2,700.00	\$250.00
FUNCTION: Coordinator of Special Services - 2332		\$180,504.00	\$182,639.11	\$212,579.00	\$246,891.00	\$34,312.00

School Administrative Unit #7

Budget Comparison

Fiscal Year: **FY 25** 7/1/24-6/30/25

- Print accounts with zero balance Round to whole dollars Account on new page
 Exclude inactive accounts with zero balance

Definition: Budget Comparison -School Board Summary

Account	2022 - 2023 ADOPTED BUDGET	2022 - 2023 YTD Expenditures	2023 - 2024 BUDGET	2024 - 2025 PROPOSED BUDGET	Variance
000.2520.110.00.000.0000	\$234,534.00	\$232,948.15	\$248,577.00	\$261,825.00	\$13,248.00 B.
000.2520.120.00.000.0000	\$700.00	\$2,880.40	\$11,098.00	\$13,598.00	\$2,500.00 B.
000.2520.211.00.000.0000	\$71,983.00	\$64,541.23	\$81,905.00	\$110,610.00	\$28,705.00 C.
000.2520.213.00.000.0000	\$288.00	\$288.00	\$288.00	\$252.00	(\$36.00)
000.2520.220.00.000.0000	\$17,995.00	\$17,574.49	\$19,865.00	\$21,070.00	\$1,205.00
000.2520.232.00.000.0000	\$37,423.00	\$39,106.25	\$38,765.00	\$35,425.00	(\$3,340.00)
000.2520.260.00.000.0000	\$941.00	\$182.22	\$1,558.00	\$1,658.00	\$100.00
000.2520.270.00.000.0000	\$12,000.00	\$1,849.81	\$13,500.00	\$15,000.00	\$1,500.00
000.2520.290.00.000.0000	\$6,607.00	\$5,821.62	\$145.00	\$145.00	\$0.00
000.2520.329.00.000.0000	\$8,500.00	\$12,587.93	\$14,572.00	\$11,754.00	(\$2,818.00)
000.2520.430.00.000.0000	\$1,275.00	\$1,469.19	\$1,275.00	\$1,275.00	\$0.00
000.2520.442.00.000.0000	\$0.00	\$0.00	\$288.00	\$288.00	\$0.00
000.2520.443.00.000.0000	\$0.00	\$486.56	\$0.00	\$0.00	\$0.00
000.2520.521.00.000.0000	\$4,800.00	\$0.00	\$3,300.00	\$3,300.00	\$0.00
000.2520.531.00.000.0000	\$1,500.00	\$1,511.68	\$1,800.00	\$1,800.00	\$0.00
000.2520.534.00.000.0000	\$1,200.00	\$1,153.39	\$2,000.00	\$2,000.00	\$0.00
000.2520.540.00.000.0000	\$1,500.00	\$153.43	\$1,500.00	\$1,500.00	\$0.00
000.2520.550.00.000.0000	\$200.00	\$0.00	\$200.00	\$200.00	\$0.00
000.2520.580.00.000.0000	\$4,116.00	\$1,750.57	\$4,200.00	\$4,500.00	\$300.00
000.2520.610.00.000.0000	\$5,500.00	\$5,022.89	\$5,500.00	\$7,000.00	\$1,500.00
000.2520.641.00.000.0000	\$300.00	\$0.00	\$300.00	\$300.00	\$0.00
000.2520.650.00.000.0000	\$1,098.00	\$0.00	\$1,098.00	\$0.00	(\$1,098.00)
000.2520.733.00.000.0000	\$0.00	\$0.00	\$400.00	\$1,000.00	\$600.00
000.2520.739.00.000.0000	\$500.00	\$529.00	\$500.00	\$500.00	\$0.00

School Administrative Unit #7

Budget Comparison

Fiscal Year: **FY 25** 7/1/24-6/30/25

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Definition: Budget Comparison - School Board Summary
 2024 - 2025
 2022 - 2023 YTD 2023 - 2024
 ADOPTED BUDGET EXPENDITURES PROPOSED BUDGET VARIANCE

Account	Description	2022 - 2023 ADOPTED BUDGET	2022 - 2023 YTD EXPENDITURES	2023 - 2024 BUDGET	2023 - 2024 BUDGET	Variance
000.2520.810.00.000.0000	Dues and Fees	\$3,350.00	\$1,002.72	\$1,210.00	\$3,770.00	\$2,560.00
FUNCTION: Fiscal Services - 2520		\$416,310.00	\$390,859.53	\$453,844.00	\$498,770.00	\$44,926.00
000.2600.421.00.000.0000	Rubbish Removal	\$1,100.00	\$993.75	\$1,200.00	\$1,200.00	\$0.00
000.2600.430.00.000.0000	Repair and Maintenance	\$600.00	\$150.00	\$500.00	\$500.00	\$0.00
000.2600.441.00.000.0000	Rental Charge	\$18,000.00	\$18,000.00	\$18,000.00	\$18,000.00	\$0.00
000.2600.521.00.000.0000	Property Insurance	\$2,000.00	\$3,000.00	\$3,000.00	\$0.00	(\$3,000.00)
000.2600.610.00.000.0000	Supplies	\$500.00	\$251.64	\$500.00	\$500.00	\$0.00
000.2600.739.00.000.0000	Equipment	\$10.00	\$0.00	\$150.00	\$150.00	\$0.00
000.2600.810.00.000.0000	Dues and Fees	\$990.00	\$0.00	\$0.00	\$0.00	\$0.00
FUNCTION: Operation & Maintenance of Plant Services - 2600		\$23,200.00	\$22,395.39	\$23,350.00	\$20,350.00	(\$3,000.00)
000.2829.532.00.000.0000	Data Communications	\$24,000.00	\$9,894.96	\$30,000.00	\$30,000.00	\$0.00
000.2829.610.00.000.0000	Supplies	\$400.00	\$0.00	\$1,390.00	\$1,140.00	(\$250.00)
000.2829.650.00.000.0000	Licenses	\$0.00	\$23,474.21	\$26,094.00	\$34,600.00	\$8,506.00 F.
000.2829.734.00.000.0000	Computer Equipment	\$0.00	\$16,000.00	\$0.00	\$0.00	\$0.00
000.2829.739.00.000.0000	Equipment	\$16,000.00	\$0.00	\$8,965.00	\$11,560.00	\$2,595.00 G.
000.2829.810.00.000.0000	Dues & Fees	\$27,488.00	\$350.00	\$0.00	\$0.00	\$0.00
FUNCTION: Informational Systems - 2829		\$67,888.00	\$49,719.17	\$66,449.00	\$77,300.00	\$10,851.00
016.2190.110.00.000.0000	Employee Salary	\$15,000.00	\$0.00	\$15,000.00	\$0.00	(\$15,000.00)
016.2190.220.00.000.0000	Social Security Tax	\$1,148.00	\$0.00	\$1,147.50	\$0.00	(\$1,147.50)
016.2190.260.00.000.0000	Worker's Compensation	\$60.00	\$0.00	\$90.00	\$0.00	(\$90.00)
016.2190.580.00.000.0000	Travel	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

School Administrative Unit #7

Budget Comparison

Fiscal Year: **FY 25** 7/1/24-6/30/25

- Print accounts with zero balance Round to whole dollars Account on new page
 Exclude inactive accounts with zero balance

Definition: Budget Comparison -School Board Summary
 2024 - 2025
 2022 - 2023 2023 - 2024 PROPOSED
 ADOPTED Expenditures BUDGET BUDGET BUDGET
 BUDGET

Account	Description	2022 - 2023 ADOPTED BUDGET	2023 - 2024 Expenditures BUDGET	2023 - 2024 BUDGET	PROPOSED BUDGET	Variance
016.2190.610.00.000.0000	Supplies	\$100.00	\$388.23	\$100.00	\$0.00	(\$100.00)
016.2190.739.00.000.0000	Equipment	\$1,000.00	\$0.00	\$1,000.00	\$0.00	(\$1,000.00)
016.2190.810.00.000.0000	Dues and Fees	\$1,000.00	\$0.00	\$1,000.00	\$0.00	(\$1,000.00)
FUNCTION: Other Support Services - Students - 2190		\$18,308.00	\$388.23	\$18,337.50	\$0.00	(\$18,337.50)
Grand Total:		\$1,336,766.00	\$1,204,528.23	\$1,403,157.00	\$1,547,715.00	\$144,558.00

End of Report

SAU BUDGET FY 25 EXPLANATIONS FOR VARIANCES

<u>LETTER</u>	<u>EXPLANATION</u>
A.	Psychologist budget overall is seeing a decrease of \$19,868. We are going to continue to contract out the Psychologist in the amount of \$55,000 of which \$20,000 is reimbursed through IDEA grants from the individual districts. The only SAU staff hired for this section is a school year Para who assists and oversees students during services along with reporting and filing requirements.
B.	Salary and wage increases for Administrators is budgeted at 3%. Support staff will all receive a \$0.75 per hour increase which ranges from 3-4%. We have increased the number of days for the Part Time Administrative Assistant/Receptionist from 189-225 days. The HR/PR Coordinator hours were increased from 38 hours per week to 40. We also updated the Coordinator of Special Services contract from 35 hours to 40. Some overtime hours were budgeted for hourly staff who are sometimes required to work overtime several times per year. Total budget increase for all salaries is \$38,738.
C.	Health Insurance - Our current provider is anticipating a 25% increase on our premiums this year. Due to changes in plans for some staff and the anticipated increase in premiums our health insurance costs alone are increasing by \$74,824.
D.	All but \$5,000 of this is the anticipated severance for the outgoing Superintendent.
E.	Superintendent and staff workshops- NH Superintendent Association dues were higher than anticipated in the current year. This reflects what's anticipated. Additional funds for workshops and professional development fees included.
F.	Wi-Fi Software upgrades for the next year anticipated to be \$4200. We had to increase the number of envelopes sent out through DocuSign as we are using it to send out all contracts, state reports and vouchers. Increase is \$4000.
G.	Additional laptops for staff who didn't currently receive one in FY 24 as well as replacement monitors.



Sheryl A. Pratt, CPA**

Michael J. Campo, CPA, MACC

Sylvia Y. Petro, CPA, CFE, MSA**

February 1, 2024

Members of the School Administrative Unit Board
School Administrative Unit No. 7
21 Academy Street
Colebrook, NH 03576

To the Members of the School Administrative Unit Board:

This is to advise you that as of February 1, 2024, the audit of the financial statements for the year ending June 30, 2023, has been substantially completed and we are in the process of finalizing the audit. A completed audit report will be sent to you by mid-March 2024.

Sincerely,

Sheryl A. Pratt, CPA
Director

PLODZIK & SANDERSON, P.A.
Certified Public Accountants

