

**ANNUAL REPORT
OF THE TOWN OFFICERS
OF THE TOWN OF
COLUMBIA
NEW HAMPSHIRE
For the Year Ending
December 31, 2022**

**Including the Report of the
School Directors**

INDEX

Auditor's Report	72
Budget - 2022 - MS636	12
Comparative Statement of Appropriations	20
Comparative Statement of Receipts	22
Connecticut River Joint Commission - Headwaters Subcommittee - Annual Report	63
Connecticut River Joint Commission - Annual Report	64
Coos County Transfer Station Report	48
Coos County Transfer Station - Information Sheet	49
Detailed Statement of Payments	39
Financial Statement	32
45th Parallel EMS - Annual Report	64
Invoice of Property	29
Minutes of 2022 Town Meeting	23
Northern Borders Dispatch - Report for 2022	73
Northwoods Home Health & Hospice - Annual Report	65
Planning Board Report	62
Resident Death Report	77
Resident Marriage Report	77
Schedule of Town Property	33
Selectmen's Report	6
Summary of Payments - Selectmen's Report	37
Summary of Receipts - Selectmen's Report	36
Tax Collector's Report	51
Tax Collector's Report - MS61	52
Tax Rate Calculation - 2022	30
Tax Rate Comparison Over Last Five Years	31
Tax Rate Comparison Over Last Five Years Broken Down by Category	31
Town Clerk's Report	35
Town Information	2
Town Officers	4
Treasurer's Report	46
Trust Fund Report	76
Unpaid Taxes Listing	58
Warrant - 2022 Town Meeting	8

**COVER PHOTO - DECORATIONS PROVIDED BY
STACEY CAMPBELL FOR THE NOVEMBER
GENERAL ELECTION**

TOWN INFORMATION

PHONE NUMBER: 237-5255

FAX NUMBER: 237-8270

MAILING ADDRESS: P.O. Box 157
Colebrook, NH 03576

PHYSICAL ADDRESS:
(Town Office) 1679 US Route 3
Columbia, NH 03576
(Town Hall) 1919 US Route 3
Columbia, NH 03576

E-MAIL ADDRESS: towncolumbia@myfairpoint.net

WEBSITE ADDRESS: www.columbianh.org

BOARD OF SELECTMEN

MEETINGS: 2nd & 4th Wednesday of each
month – 6:00 pm

PLANNING BOARD MEETINGS:

2nd Wednesday of each
month – 4:30 pm

BOARD OF ADJUSTMENT

MEETINGS:

as needed

TOWN CLERK/SECRETARY

HOURS:

Monday – 10:00 – 4:00

Tuesday – 10:00 – 4:00

Wednesday – 10:00 – 4:00

Thursday – 10:00 – 4:00

Friday – Closed

TAX COLLECTOR HOURS:

same as above

TOWN OFFICERS

OFFICER	POSITION	TERM EXPIRES
Norman Cloutier	Chairman-Board of Selectmen	2025
Eric Stohl	Selectman	2024
Donald Campbell	Selectman	2023
	Northern Borders Dispatch Center – Chairman	
Stephen Brooks	Moderator	2024
Marcia Parkhurst	Town Clerk/ Secretary	2023
Carrie Klebe	Treasurer	2023
Debra DeBlois	Tax Collector	2023
Marcia Parkhurst	Deputy Tax Collector	2023
Diane Little	Supervisor of Checklist	2028
Isabelle Parkhurst	Supervisor of Checklist	2026
Stacey Campbell	Supervisor of Checklist	2024
Marcia Parkhurst	Trustee of Trust Funds	2023
Scott DeBlois	Trustee of Trust Funds	2025
Isabelle Parkhurst	Trustee of Trust Funds	2024
Peter Dion	Fire Warden	2023
Wallace Adair	Deputy Fire Warden	2023
Jonathan Fogg	Deputy Fire Warden	2023
Brett Brooks	Deputy Fire Warden	2023
Kenneth Parkhurst	Deputy Fire Warden	2023

Robert Soucy, D.O.	Health Officer	2023
Jeffers, Clark Jr.	Road Agent	
Board of Selectmen	Civil Defense Director	
DeBlois, Scott	Planning Board - Chairman	2024
DeBlois, Debra	Planning Board - Secretary	
Chapple, Conrad, Sr.	Planning Board	2025
Haynes, Linda	Planning Board	2023
Rella, Paul	Planning Board	2023
Cloutier, Norman	Planning Board	2025
Foss, Carolyn	Planning Board – Alternate	2024
Sullivan, Michael	Planning Board – Alternate	2025
Alan “Bob” Baker	Board of Adjustment - Chairman	2023
Vacant	Board of Adjustment - Secretary	
Stohl, Eric	Board of Adjustment	2024
Vacant	Board of Adjustment	
DeBlois, Scott	Board of Adjustment	2024
Vacant	Board of Adjustment	
Stohl, Eric	Conservation Commission	2024
Hastings, Kenneth	Conservation Commission	2023
Brady, Joyce	Conservation Commission	2025
Fogg, Jonathan	Conservation Commission	2025
Vacant	Conservation Commission	

SELECTMEN'S REPORT

While the country is getting back to “normal” after the pandemic, things here in Columbia have been busy.

As reported in last year's Town Report, the Town applied for and was granted \$76,946.89 in funds from the federal government under the “American Rescue Plan Act (ARPA) .“ These funds were to be used only for “infrastructure” projects such as water, sewer, internet/broadband improvements, etc. After holding a public hearing on acceptance of these funds, the Town reached out to several different internet/broadband companies. The Town entered into a contract with Netafy. Beginning in the fall, Netafy has been working on installing five repeaters in several areas in Columbia. These sites include Bunnell Road, Stoddard Road, Gray Road, Meridan Hill Road and US Route 3. Once completed, these sites, along with the company's existing sites, are projected to be able to provide high speed internet service to approximately 85 – 90 percent of Columbia. We are very excited about this project and look forward to getting feedback from taxpayers as to how this has improved their lives.

In the summer of 2022, the State of New Hampshire granted Towns additional funds to be used for road improvements. After holding a public hearing on the acceptance of this money, the Board voted to use the \$35,681.04 that we received to do additional paving. As a result, the Town was able to spend \$118,000 on paving. This also allowed us to “encumber” \$29,000.00 from the 2022 Summer Road budget to be used for additional paving/road work in 2023

In December, the Town received a one-time payment from the State of New Hampshire in the amount of \$47,654.89 This money is allocated to be used for bridge repairs, construction, etc. After holding a public meeting, it was determined that these monies will be used to repair a bridge on Bungy Road.

We were pleased to be able to keep our tax rate low again this year. As you were probably excited to see, the rate went down \$.01. We will continue to do everything we can to keep the rate low, however, the general economy being what it is, that may not always be possible.

We finished the year by opening the "Columbia Museum" which has been talked about for several years. The museum is located at the Town Hall and has been well received by everyone who has visited it. We encourage you to stop in during Town Meeting/Elections and see what we have so far. We have received several interesting donations from people. If you have anything that you think we might be interested in, please contact us. We are always open for donations.

As always, we are proud to serve the people of Columbia as your Selectmen. Please feel free to contact us if you have any questions or concerns. We meet on the second and fourth Wednesday of each month beginning at 6:00.

Norman Cloutier, Chairman

Eric Stohl

Donald Campbell

Board of Selectmen

WARRANT

The Polls will be open from 11:00 am to 6:00 pm.

To the inhabitants of the Town of Columbia, in the County of Coos, in the State of New Hampshire, qualified to vote in Town Affairs:

You are hereby notified to meet at the Columbia Town Hall on Tuesday, the 14th day of March, next, immediately following the School District Meeting to act on the following subjects:

Article 1: To vote to bring in ballots for election of Town Officers to be elected by ballot for the year ensuing.

Article 2: To see if the Town will instruct its Selectmen to appoint all other Town Officials as required.

Article 3: To see if the Town will vote to raise and appropriate the sum of \$117,000.00 for Town Charges for the ensuing year.

Article 4: To see if the Town will vote to raise and appropriate the sum of \$15,000.00 for extinguishing fires in said Town.

Article 5: To see if the Town will vote to raise and appropriate the sum of \$13,426.00 to help support the operations of the Northern Borders Dispatch Center.

Article 6: To see if the Town will vote to raise and appropriate the sum of \$72,052.00 to help support the services of the 45th Parallel Emergency Medical Services.

Article 7: To see if the Town will vote to raise and appropriate the sum of \$2,000.00 to pay for police coverage from the Town of Colebrook.

Article 8: To see if the Town will vote to raise and appropriate the sum of \$2,200.00 for the Upper Connecticut Valley Hospital Association to cover medical emergencies.

Article 9: To see if the Town will vote to raise and appropriate the sum of \$3,000.00 for operating expenses of the North Country Home Health & Hospice.

Article 10: To see if the Town will vote to raise and appropriate the sum of \$700.00 as a contribution for the support and services of Northern Human Services.

Article 11: To see if the Town will vote to raise and appropriate the sum of \$6,000.00 for the maintenance of the Town's cemeteries.

Article 12: To see if the Town will vote to raise and appropriate the sum of \$125.00 for the support of the Geo. L. O'Neil Post 62 American Legion.

Article 13: To see if the Town will vote to raise and appropriate the sum of \$1,000.00 for the support of the Tri-County Community Outreach Program.

Article 14: To see if the Town will vote to raise and appropriate the sum of \$6,000.00 for the support of the poor.

Article 15: To see if the Town will vote to raise and appropriate the sum of \$180,000.00 for the maintenance of summer roads. Out of this amount approximately \$40,000 to be reimbursed by the State of New Hampshire Highway Block Grant monies.

Article 16: To see if the Town will vote to raise and appropriate the sum of \$113,000.00 for the maintenance of winter roads.

Article 17: To see if the Town will vote to raise and appropriate the sum of \$55,000.00 for solid waste disposal and recycling.

Article 18: To see if the Town will vote to raise and appropriate the sum of \$3,332.00 for the Colebrook Public Library.

Article 19: To see if the Town will vote to raise and appropriate the sum of \$30,000.00 for appraisal upkeep.

Article 20: To see if the Town will vote to raise and appropriate the sum of \$1,400.00 for maintenance of the Tax Maps.

Article 21: To see if the Town will vote to raise and appropriate the sum of \$10,000.00 for expenses of the Planning Board.

Article 22: To see if the Town will vote to raise and appropriate the sum of \$768.00 to help support the services of the American Red Cross.

Article 23: To see if the Town will vote to raise and appropriate the sum of \$500.00 to help support the Colebrook Area Food Pantry.

Article 24: To see if the Town will vote to raise and appropriate the sum of \$10,000.00 to be added to the Road Improvement Expendable Trust Fund previously established. (Board of Selectmen recommends this appropriation.)

Article 25: To see if the Town will vote to raise and appropriate the sum of \$1,000.00 to help support the services of Helping Hands North.

Article 26: To see if the Town will vote to raise and appropriate the sum of \$1,000.00 to help support the Kiwanis Club's 4th of July fireworks display.

Article 27: Shall the Town of Columbia re-adopt the OPTIONAL VETERANS' TAX CREDIT in accordance with RSA 73:28, II for an annual tax credit on residential property of \$100.00. (Majority vote required)

Article 28: Shall the Town of Columbia re-adopt the ALL VETERANS' TAX CREDIT in accordance with RSA 73:28-b for an annual tax credit on residential property which shall be equal to the same amount as the standard or optional veterans' tax credit voted by the Town of Columbia under RSA 73:28? (Majority vote required)

Article 29: To transact any other business which may legally come before this meeting.

Given our hands and seals, this 8th day of February, A.D.,
2023.

s/ Norman Cloutier
s/ Eric Stohl
s/ Donald Campbell

A True Copy – Attest
s/ Norman Cloutier
s/ Eric Stohl
s/ Donald Campbell



Appropriations

Account	Purpose	Article	Expenditures for	Appropriations	Proposed Appropriations for period	
			period ending	for period ending	ending 12/31/2023	
			12/31/2022	12/31/2022	(Recommended)	(Not Recommended)
General Government						
4130-4139	Executive	03	\$112,128	\$115,000	\$117,000	\$0
4140-4149	Election, Registration, and Vital Statistics		\$0	\$0	\$0	\$0
4150-4151	Financial Administration		\$0	\$0	\$0	\$0
4152	Revaluation of Property	19	\$28,848	\$30,000	\$30,000	\$0
4153	Legal Expense		\$0	\$0	\$0	\$0
4155-4159	Personnel Administration		\$0	\$0	\$0	\$0
4191-4193	Planning and Zoning	21	\$6,971	\$8,000	\$10,000	\$0
4194	General Government Buildings		\$0	\$0	\$0	\$0
4195	Cemeteries	11	\$3,195	\$6,000	\$6,000	\$0
4196	Insurance		\$0	\$0	\$0	\$0
4197	Advertising and Regional Association		\$0	\$0	\$0	\$0
4199	Other General Government	20	\$1,200	\$1,200	\$1,400	\$0
General Government Subtotal			\$152,342	\$160,200	\$164,400	\$0
Public Safety						
4210-4214	Police	07	\$300	\$2,000	\$2,000	\$0
4215-4219	Ambulance	06	\$58,260	\$58,260	\$72,052	\$0
4220-4229	Fire	04	\$10,313	\$15,000	\$15,000	\$0
4240-4249	Building Inspection		\$0	\$0	\$0	\$0
4290-4298	Emergency Management		\$0	\$0	\$0	\$0
4299	Other (Including Communications)	05	\$21,945	\$21,945	\$13,426	\$0
Public Safety Subtotal			\$90,818	\$97,205	\$102,478	\$0
Airport/Aviation Center						
4301-4309	Airport Operations		\$0	\$0	\$0	\$0
Airport/Aviation Center Subtotal			\$0	\$0	\$0	\$0
Highways and Streets						
4311	Administration		\$0	\$0	\$0	\$0
4312	Highways and Streets	15,16	\$286,308	\$291,000	\$293,000	\$0
4313	Bridges		\$0	\$0	\$0	\$0
4316	Street Lighting		\$0	\$0	\$0	\$0
4319	Other		\$0	\$0	\$0	\$0
Highways and Streets Subtotal			\$286,308	\$291,000	\$293,000	\$0



Appropriations

Account	Purpose	Article	Expenditures for	Appropriations	Proposed Appropriations for period	
			period ending	for period ending	ending 12/31/2023	
			12/31/2022	12/31/2022	(Recommended)	(Not Recommended)
Sanitation						
4321	Administration		\$0	\$0	\$0	\$0
4323	Solid Waste Collection		\$0	\$0	\$0	\$0
4324	Solid Waste Disposal	17	\$45,893	\$55,000	\$55,000	\$0
4325	Solid Waste Cleanup		\$0	\$0	\$0	\$0
4326-4328	Sewage Collection and Disposal		\$0	\$0	\$0	\$0
4329	Other Sanitation		\$0	\$0	\$0	\$0
	Sanitation Subtotal		\$45,893	\$55,000	\$55,000	\$0
Water Distribution and Treatment						
4331	Administration		\$0	\$0	\$0	\$0
4332	Water Services		\$0	\$0	\$0	\$0
4335	Water Treatment		\$0	\$0	\$0	\$0
4338-4339	Water Conservation and Other		\$0	\$0	\$0	\$0
	Water Distribution and Treatment Subtotal		\$0	\$0	\$0	\$0
Electric						
4351-4352	Administration and Generation		\$0	\$0	\$0	\$0
4353	Purchase Costs		\$0	\$0	\$0	\$0
4354	Electric Equipment Maintenance		\$0	\$0	\$0	\$0
4359	Other Electric Costs		\$0	\$0	\$0	\$0
	Electric Subtotal		\$0	\$0	\$0	\$0
Health						
4411	Administration		\$0	\$0	\$0	\$0
4414	Pest Control		\$0	\$0	\$0	\$0
4415-4419	Health Agencies, Hospitals, and Other		\$6,668	\$6,668	\$0	\$0
	Health Subtotal		\$6,668	\$6,668	\$0	\$0
Welfare						
4441-4442	Administration and Direct Assistance	14	\$0	\$6,000	\$6,000	\$0
4444	Intergovernmental Welfare Payments		\$0	\$0	\$0	\$0
4445-4449	Vendor Payments and Other		\$2,460	\$2,450	\$0	\$0
	Welfare Subtotal		\$2,460	\$8,450	\$6,000	\$0
Culture and Recreation						
4520-4529	Parks and Recreation		\$0	\$0	\$0	\$0
4550-4559	Library		\$2,975	\$2,975	\$0	\$0
4583	Patriotic Purposes		\$875	\$875	\$0	\$0
4589	Other Culture and Recreation		\$0	\$0	\$0	\$0
	Culture and Recreation Subtotal		\$3,850	\$3,850	\$0	\$0



Appropriations

Account	Purpose	Article	Expenditures for	Appropriations	Proposed Appropriations for period	
			period ending	for period ending	ending 12/31/2023	
			12/31/2022	12/31/2022	(Recommended) (Not Recommended)	
Conservation and Development						
4611-4612	Administration and Purchasing of Natural Resources		\$0	\$0	\$0	\$0
4619	Other Conservation		\$0	\$0	\$0	\$0
4631-4632	Redevelopment and Housing		\$0	\$0	\$0	\$0
4651-4659	Economic Development		\$0	\$0	\$0	\$0
	Conservation and Development Subtotal		\$0	\$0	\$0	\$0
Debt Service						
4711	Long Term Bonds and Notes - Principal		\$0	\$0	\$0	\$0
4721	Long Term Bonds and Notes - Interest		\$0	\$0	\$0	\$0
4723	Tax Anticipation Notes - Interest		\$0	\$0	\$0	\$0
4790-4799	Other Debt Service		\$0	\$0	\$0	\$0
	Debt Service Subtotal		\$0	\$0	\$0	\$0
Capital Outlay						
4901	Land		\$0	\$0	\$0	\$0
4902	Machinery, Vehicles, and Equipment		\$0	\$0	\$0	\$0
4903	Buildings		\$0	\$0	\$0	\$0
4909	Improvements Other than Buildings		\$0	\$0	\$0	\$0
	Capital Outlay Subtotal		\$0	\$0	\$0	\$0
Operating Transfers Out						
4912	To Special Revenue Fund		\$0	\$0	\$0	\$0
4913	To Capital Projects Fund		\$0	\$0	\$0	\$0
4914A	To Proprietary Fund - Airport		\$0	\$0	\$0	\$0
4914E	To Proprietary Fund - Electric		\$0	\$0	\$0	\$0
4914O	To Proprietary Fund - Other		\$0	\$0	\$0	\$0
4914S	To Proprietary Fund - Sewer		\$0	\$0	\$0	\$0
4914W	To Proprietary Fund - Water		\$0	\$0	\$0	\$0
4918	To Non-Expendable Trust Funds		\$0	\$0	\$0	\$0
4919	To Fiduciary Funds		\$0	\$0	\$0	\$0
	Operating Transfers Out Subtotal		\$0	\$0	\$0	\$0
Total Operating Budget Appropriations					\$620,878	\$0



Special Warrant Articles

Account	Purpose	Article	Proposed Appropriations for period ending 12/31/2023	
			(Recommended)	(Not Recommended)
4916	To Expendable Trusts/Fiduciary Funds	24	\$10,000	\$0
	<i>Purpose: Road Improvement Fund</i>			
4915	To Capital Reserve Fund		\$0	\$0
4916	To Expendable Trust Fund		\$0	\$0
4917	To Health Maintenance Trust Fund		\$0	\$0
Total Proposed Special Articles			\$10,000	\$0



Individual Warrant Articles

Account	Purpose	Article	Proposed Appropriations for period ending 12/31/2023	
			(Recommended)	(Not Recommended)
4415-4419	Health Agencies, Hospitals, and Other	10 <i>Purpose: Northern Human Services</i>	\$700	\$0
4415-4419	Health Agencies, Hospitals, and Other	08 <i>Purpose: Upper Connecticut Valley Hospital Association</i>	\$2,200	\$0
4415-4419	Health Agencies, Hospitals, and Other	09 <i>Purpose: Northwoods Home Health & Hospice</i>	\$3,000	\$0
4415-4419	Health Agencies, Hospitals, and Other	22 <i>Purpose: American Red Cross</i>	\$768	\$0
4445-4449	Vendor Payments and Other	13 <i>Purpose: Tri-County Community Action Program</i>	\$1,000	\$0
4445-4449	Vendor Payments and Other	25 <i>Purpose: Helping Hands North</i>	\$1,000	\$0
4445-4449	Vendor Payments and Other	23 <i>Purpose: Colebrook Area Food Panty</i>	\$500	\$0
4550-4559	Library	18 <i>Purpose: Colebrook Public Library</i>	\$3,332	\$0
4583	Patriotic Purposes	12 <i>Purpose: Geo. L. O'Neil American Legion Post #62</i>	\$125	\$0
4583	Patriotic Purposes	26 <i>Purpose: Kiwanis Club July 4th Fireworks</i>	\$1,000	\$0
Total Proposed Individual Articles			\$13,625	\$0



Revenues

Account	Source	Article	Actual Revenues for period ending 12/31/2022	Estimated Revenues for period ending 12/31/2022	Estimated Revenues for period ending 12/31/2023
Taxes					
3120	Land Use Change Tax - General Fund	03	\$6,920	\$5,000	\$5,000
3180	Resident Tax		\$0	\$0	\$0
3185	Yield Tax	03	\$35,563	\$35,000	\$10,000
3186	Payment in Lieu of Taxes	03	\$1,500	\$1,500	\$1,500
3187	Excavation Tax	03	\$6	\$5	\$10
3189	Other Taxes		\$0	\$0	\$0
3190	Interest and Penalties on Delinquent Taxes	03	\$6,552	\$8,000	\$8,000
9991	Inventory Penalties		\$0	\$0	\$0
Taxes Subtotal			\$50,541	\$49,505	\$24,510
Licenses, Permits, and Fees					
3210	Business Licenses and Permits	03	\$876	\$800	\$800
3220	Motor Vehicle Permit Fees	03	\$201,983	\$150,000	\$150,000
3230	Building Permits	03	\$6,040	\$2,000	\$3,000
3290	Other Licenses, Permits, and Fees	03	\$9,160	\$900	\$900
3311-3319	From Federal Government		\$0	\$0	\$0
Licenses, Permits, and Fees Subtotal			\$218,059	\$153,700	\$154,700
State Sources					
3351	Municipal Aid/Shared Revenues		\$0	\$0	\$0
3352	Meals and Rooms Tax Distribution	03	\$58,030	\$58,030	\$30,000
3353	Highway Block Grant	03	\$41,659	\$41,832	\$40,000
3354	Water Pollution Grant		\$0	\$0	\$0
3355	Housing and Community Development		\$0	\$0	\$0
3356	State and Federal Forest Land Reimbursement	03	\$4,822	\$1,303	\$5,000
3357	Flood Control Reimbursement		\$0	\$0	\$0
3359	Other (Including Railroad Tax)	03	\$4,831	\$4,827	\$2,000
3379	From Other Governments		\$0	\$0	\$0
State Sources Subtotal			\$109,342	\$105,992	\$77,000
Charges for Services					
3401-3406	Income from Departments		\$0	\$0	\$0
3409	Other Charges		\$0	\$0	\$0
Charges for Services Subtotal			\$0	\$0	\$0
Miscellaneous Revenues					
3501	Sale of Municipal Property		\$0	\$0	\$0
3502	Interest on Investments	03	\$765	\$1,000	\$1,000
3503-3509	Other		\$0	\$0	\$0
Miscellaneous Revenues Subtotal			\$765	\$1,000	\$1,000



Revenues

Account	Source	Article	Actual Revenues for period ending 12/31/2022	Estimated Revenues for period ending 12/31/2022	Estimated Revenues for period ending 12/31/2023
Interfund Operating Transfers In					
3912	From Special Revenue Funds		\$0	\$0	\$0
3913	From Capital Projects Funds		\$0	\$0	\$0
3914A	From Enterprise Funds: Airport (Offset)		\$0	\$0	\$0
3914E	From Enterprise Funds: Electric (Offset)		\$0	\$0	\$0
3914O	From Enterprise Funds: Other (Offset)		\$0	\$0	\$0
3914S	From Enterprise Funds: Sewer (Offset)		\$0	\$0	\$0
3914W	From Enterprise Funds: Water (Offset)		\$0	\$0	\$0
3915	From Capital Reserve Funds		\$0	\$0	\$0
3916	From Trust and Fiduciary Funds		\$0	\$0	\$0
3917	From Conservation Funds		\$0	\$0	\$0
Interfund Operating Transfers In Subtotal			\$0	\$0	\$0
Other Financing Sources					
3934	Proceeds from Long Term Bonds and Notes		\$0	\$0	\$0
9998	Amount Voted from Fund Balance		\$0	\$0	\$0
9999	Fund Balance to Reduce Taxes		\$0	\$0	\$0
Other Financing Sources Subtotal			\$0	\$0	\$0
Total Estimated Revenues and Credits			\$378,707	\$310,197	\$257,210



Budget Summary

Item	Period ending 12/31/2023
Operating Budget Appropriations	\$620,878
Special Warrant Articles	\$10,000
Individual Warrant Articles	\$13,625
Total Appropriations	\$644,503
Less Amount of Estimated Revenues & Credits	\$257,210
Estimated Amount of Taxes to be Raised	\$387,293

**COMPARATIVE
STATEMENT - APPROPRIATIONS
YEAR ENDING DECEMBER 31, 2022**

	PROPOSED BUDGET 2022	SPENT 2022	PROPOSED BUDGET 2023	VARIANCE
TOWN CHARGES:	\$115,000.00	\$112,128.00	\$117,000.00	\$2,000.00
PROTECTION OF PERSONS & PROPERTY:				
Northern Borders Dispatch Center	\$21,945.00	\$21,945.00	\$13,426.00	(\$8,519.00)
Colebrook Fire Department	\$15,000.00	\$10,313.00	\$15,000.00	\$0.00
Colebrook Police Department	\$2,000.00	\$300.00	\$2,000.00	\$0.00
HEALTH & SANITATION:				
Northern Human Services	\$700.00	\$700.00	\$700.00	\$0.00
North Country Home Health & Hospice	\$3,000.00	\$3,000.00	\$3,000.00	\$0.00
UCV Hospital Association	\$2,200.00	\$2,200.00	\$2,200.00	\$0.00
45 th Parallel EMS	\$58,260.00	\$58,260.00	\$72,052.00	\$13,792.00
Waste Disposal & Recycling	\$55,000.00	\$45,893.00	\$55,000.00	\$0.00
HIGHWAYS & BRIDGES:				
Summer Roads	\$180,000.00	\$206,852.00*	\$180,000.00	\$0.00
Winter Roads	\$111,000.00	\$106,308.00	\$113,000.00	\$2,000.00
Road Improvement Trust Fund	\$10,000.00	\$10,000.00	\$10,000.00	\$0.00
LIBRARIES:				
Colebrook Public Library	\$2,975.00	\$2,975.00	\$3,332.00	\$357.00

*Includes \$25,000.00 - 2021 funds
used in 2022.

Includes \$35,681.04 from State of
New Hampshire - one time payment
Includes \$29,000.00 - 2022 funds to be
used in 2023

**COMPARATIVE
STATEMENT - APPROPRIATIONS
YEAR ENDING DECEMBER 31, 2022**

	PROPOSED BUDGET 2022	SPENT 2022	PROPOSED BUDGET	VARIANCE
PUBLIC WELFARE:				
Town Poor	\$6,000.00	\$0.00	\$6,000.00	\$0.00
Tri-County Community Action	\$650.00	\$650.00	\$1,000.00	\$350.00
Red Cross	\$768.00	\$768.00	\$768.00	\$0.00
Colebrook Area Food Pantry	\$500.00	\$500.00	\$500.00	\$0.00
Tri-County Transit	\$250.00	\$250.00	\$0.00	(\$250.00)
ServiceLink	\$50.00	\$50.00	\$0.00	(\$50.00)
Helping Hands North	\$1,000.00	\$1,000.00	\$1,000.00	\$0.00
CEMETERIES:				
Cemetery Maintenance	\$6,000.00	\$3,195.00	\$6,000.00	\$0.00
Geo. L. O'Neil Post 62 American Legion - Flags	\$125.00	\$125.00	\$125.00	\$0.00
MISCELLANEOUS:				
Appraisal Upkeep	\$30,000.00	\$28,848.00	\$30,000.00	\$0.00
Tax Map & Upkeep	\$1,200.00	\$1,200.00	\$1,400.00	\$200.00
Planning Board	\$8,000.00	\$6,971.00	\$10,000.00	\$2,000.00
Kiwanis Fireworks	\$750.00	\$750.00	\$1,000.00	\$250.00
	\$632,373.00	\$625,151.00	\$644,503.00	\$12,130.00
LESS ESTIMATED REVENUE:			(\$257,210.00)	
NET ESTIMATED TOWN APPROPRIATION:			\$387,293.00	

**COMPARATIVE STATEMENT - REVENUES
YEAR ENDING DECEMBER 31, 2022**

	PROPOSED REVENUE 2022	ACTUAL 2022	PROPOSED REVENUE 2023
LOCAL:			
Yield Taxes	\$10,000.00	\$35,563.00	\$10,000.00
Land Use Change Taxes	\$5,000.00	\$6,920.00	\$5,000.00
Excavation Tax (\$.02/cu. yd.)	\$25.00	\$6.00	\$10.00
Interest/Penalties on Delinquent Taxes	\$12,000.00	\$6,552.00	\$8,000.00
Motor Vehicle Fees	\$150,000.00	\$201,983.00	\$150,000.00
Dog License Fees	\$900.00	\$916.00	\$900.00
Business Licenses, Permits & Fees	\$800.00	\$876.00	\$800.00
Interest Received on Deposits	\$1,000.00	\$765.00	\$1,000.00
Income from Planning Board	\$2,000.00	\$5,040.00	\$3,000.00
Payment in Lieu of Taxes	\$1,500.00	\$1,500.00	\$1,500.00
STATE OF NEW HAMPSHIRE:			
Block Grant Aid	\$40,000.00	\$41,659.00	\$40,000.00
Forest Fire Reimbursement	\$1,000.00	\$764.00	\$1,000.00
Forest Land Reimbursement	\$1,000.00	\$1,303.00	\$1,000.00
Meals & Room Tax	\$30,000.00	\$58,030.00	\$30,000.00
SP Railroad Tax	\$1,000.00	\$4,067.00	\$1,000.00
MISCELLANEOUS			
US Wildlife Refugee Payment in Lieu of Taxes	\$4,000.00	\$3,519.00	\$4,000.00
	\$260,225.00	\$402,856.00	\$257,210.00

MINUTES OF COLUMBIA TOWN MEETING

MARCH 8, 2022

Moderator Stephen Brooks called the meeting to order at 7:32 pm and led the group in the Pledge of Allegiance.

The moderator announced the results of the election as follows:

Selectman – Norman Cloutier – 3-year term

Moderator – Stephen Brooks – 2-year term

Supervisor of Checklist – Diane Little – 6-year term

Trustee of Trust Funds – Scott DeBlois – 3-year term

Planning Board – Conrad Chapple, Sr. (all write-ins) 3-year term

(38 voters cast ballots during the day. Approximately 25 people attended the meeting.)

Articles on the warrant were voted on as follows:

Article #2: Motion made by Peter Rouleau and seconded by Carolyn Foss to instruct the Selectmen to appoint all other Town Officials as required. (Motion carried by voice vote.)

Article #3: Motion made by Norman Cloutier and seconded by Eric Stohl to raise and appropriate the sum of \$115,000.00 for Town Charges for the ensuing year. (Motion passed by voice vote.)

Article #4: Motion made by Eric Stohl and seconded by Donald Campbell to raise and appropriate the sum of \$15,000.00 for extinguishing fires in said Town. (Motion passed by voice vote.)

Article #5: Motion made by Donald Campbell and seconded by Norman Cloutier to raise and appropriate the sum of \$21,945.00 to help support the operations of the Northern Borders Dispatch Center. (Motion passed by voice vote.)

Article #6: Motion made by Norman Cloutier and seconded by Eric Stohl to raise and appropriate the sum of \$58,260.00 to help support the services of the 45th Parallel Emergency Medical Services. (Motion passed by voice vote.)

Article #7: Motion made by Eric Stohl and seconded by Donald Campbell to raise and appropriate the sum of \$2,000.00 to pay for police coverage from the Town of Colebrook. (Motion passed by voice vote.)

Article #8: Motion made by Donald Campbell and seconded by Norman Cloutier to raise and appropriate the sum of \$2,200.00 for the Upper Connecticut Valley Hospital Association to cover medical emergencies. (Motion passed by voice vote.)

Article #9: Motion made by Norman Cloutier and seconded by Donald Campbell to raise and appropriate the sum of \$3,000.00 for operating expenses of the North Country Home Health and Hospice. (Motion passed by voice vote.)

Article #10: Motion made by Eric Stohl and seconded by Donald Campbell to raise and appropriate the sum of \$700.00 as a contribution for the support of Northern Human Services. (Motion passed by voice vote.)

Article #11: Motion made by Donald Campbell and seconded by Eric Stohl to raise and appropriate the sum of \$6,000.00 for the maintenance of the Town's cemeteries. (Motion passed by voice vote.)

Article #12: Motion made by Norman Cloutier and seconded by Donald Campbell to raise and appropriate the sum of \$125.00 for the support of the Geo. L. O'Neil Post 62 American Legion. (Motion passed by voice vote.)

Article #13: Motion made by Eric Stohl and seconded by Donald Campbell to raise and appropriate the sum of \$950.00 for the support of the Tri-County Community Action Program. (Motion passed by voice vote.)

Article #14: Motion made by Donald Campbell and seconded by Norman Cloutier to raise and appropriate the sum of \$6,000.00 for the support of the poor. (Motion passed by voice vote.)

Article #15: Motion made by Norman Cloutier and seconded by Eric Stohl to raise and appropriate the sum of \$180,000.00 for the maintenance of summer roads. Out of this amount approximately \$40,000.00 to be reimbursed by the State of New Hampshire Highway Block Grant monies. (Motion passed by voice vote.)

Article #16: Motion made by Eric Stohl and seconded by Donald Campbell to raise and appropriate the sum of \$111,000.00 for the maintenance to winter roads. (Motion passed by voice vote.)

Article #17: Motion made by Donald Campbell and seconded by Norman Cloutier to raise and appropriate the sum of \$55,000.00 for solid waste disposal and recycling. (Motion passed by voice vote.)

Article #18: Motion made by Norman Cloutier and seconded by Donald Campbell to raise and appropriate the sum of \$2,975.00 for the Colebrook Public Library. (Motion passed by voice vote.)

Article #19: Motion made by Eric Stohl and seconded by Norman Cloutier to raise and appropriate the sum \$30,000.00 for appraisal upkeep. (Motion passed by voice vote.)

Article #20: Motion made by Donald Campbell and seconded by Norman Cloutier to raise and appropriate the sum of \$1,200.00 for maintenance of the tax maps. (Motion passed by voice vote.)

Article #21: Motion made by Norman Cloutier and seconded by Eric Stohl to raise and appropriate the sum of \$8,000.00 for expenses of the Planning Board. (Motion passed by voice vote.)

Article #22: Motion made by Eric Stohl and seconded by Norman Cloutier to raise and appropriate the sum of \$768.00 to help support the services of the American Red Cross. (Motion passed by voice vote.)

Article #23: Motion made by Donald Campbell and seconded by Eric Stohl to raise and appropriate the sum of \$500.00 to help support the Colebrook Area Food Pantry. (Motion passed by voice vote.)

Article #24: Motion made by Norman Cloutier and seconded by Eric Stohl to raise and appropriate the sum of \$10,000.00 to be added to the Road Improvement Expendable Trust Fund previously established. (Board of Selectmen recommends this appropriation.) (Motion passed by voice vote.)

Article #25: Motion made by Eric Stohl and seconded by Donald Campbell raise and appropriate the sum of \$1,000.00 to help support the services of Helping Hands North. (Motion passed by voice vote.)

Article #26: Motion made by Donald Campbell and seconded by Norman Cloutier to raise and appropriate the sum of \$750.00 to help support the Kiwanis Club's 4th of July fireworks display. (Motion passed by voice vote.)

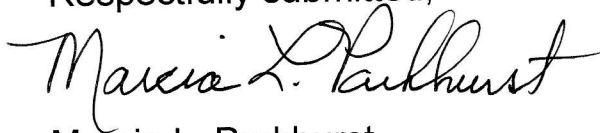
Article #27: Motion made by Eric Stohl and seconded by Donald Campbell to transact any other business which may legally come before this meeting.

Stacey Campbell mentioned that several people had been discussing the idea of having a "Columbia Day" and wanted to know if anyone was interested.

Selectman Stohl asked for a round of applause for Kenneth and Isabelle Parkhurst. The 2022 Town Report was dedicated to the Parkhursts for their many years of service to the Town.

On a motion made by Eric Stohl and seconded by Norman Cloutier, the group voted to adjourn the meeting. Moderator Stephen Brooks declared the meeting adjourned at 8:03 pm.

Respectfully submitted,

A handwritten signature in cursive script that reads "Marcia L. Parkhurst". The signature is written in black ink and is positioned above the printed name.

Marcia L. Parkhurst

Town Clerk

INVOICE OF PROPERTY

LAND	ACRES	VALUE	
Residential	2,316.62	\$17,221,200.00	
Commercial	184.77	\$1,011,400.00	
Discretionary Preservation Easements	2.00	\$1,900.00	
Current Use	30,574.66	\$1,429,961.00	
Tax Exempt	6,562.21	5,037,700.00	
TOTAL OF TAXABLE LAND:	33,078.05		\$19,664,461.00
BUILDINGS			
Residential		\$42,336,291.00	
Commercial		\$2,542,100.00	
Manufactured Housing		\$2,207,200.00	
Discretionary Preservation Easement		\$31,209.00	
Tax Exempt		\$1,182,200.00	
TOTAL OF TAXABLE BUILDINGS:			\$47,116,800.00
PUBLIC UTILITIES			
PSNH		\$1,817,600.00	
NHEC		\$1,061,500.00	
PNGTS		\$23,124,200.00	
TOTAL UTILITIES:			\$26,003,300.00
TOTAL VALUATION BEFORE EXEMPTIONS			\$92,784,561.00
Less Elderly Exemptions		(\$43,900.00)	
Less Solar/Wind Exemptions		(\$15,000.00)	
			(\$58,900.00)
NET VALUATION USED FOR COUNTY, MUNICIPAL & LOCAL EDUCATION TAX RATES			\$92,725,661.00
LESS UTILITIES			(\$26,003,300.00)
NET VALUATION USED FOR STATE EDUCATION TAX RATE			\$66,722,361.00

2022 TAX RATE CALCULATION

Town Appropriation	\$632,373.00
Less Revenue	-\$310,197.00
Add Overlay	\$5,410.00
Add War Service Credits	\$6,400.00
Fund Balance to Reduce Taxes	-\$130,000.00
NET REQUIRED LOCAL TAX EFFORT	\$203,986.00

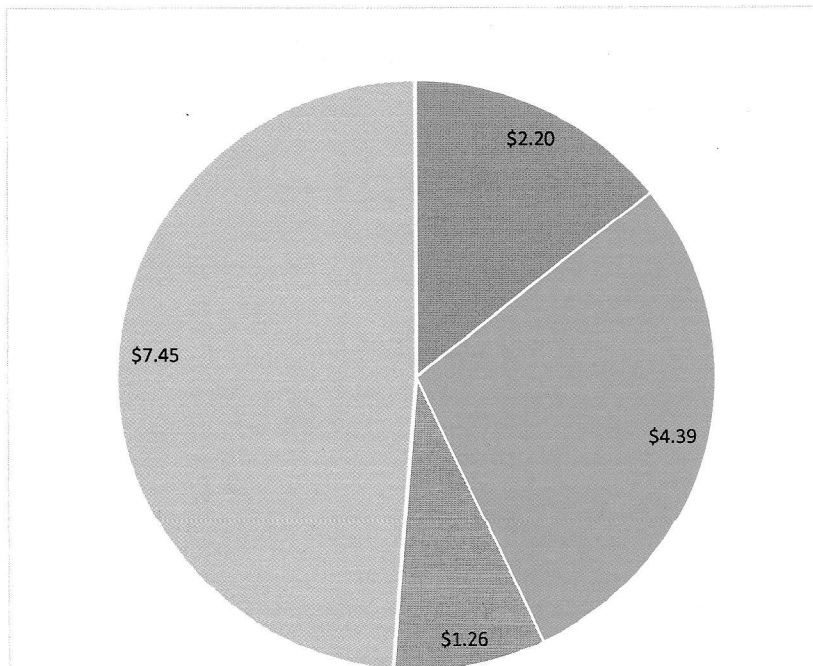
School Appropriation	\$1,182,077.00
Less Adequate Education Grant	-\$407,094.00
Less State Education Taxes	-\$84,040.00
NET REQUIRED LOCAL EDUCATION TAX EFFORT	\$690,943.00

NET REQUIRED STATE EDUCATION TAX EFFORT **\$84,042.00**

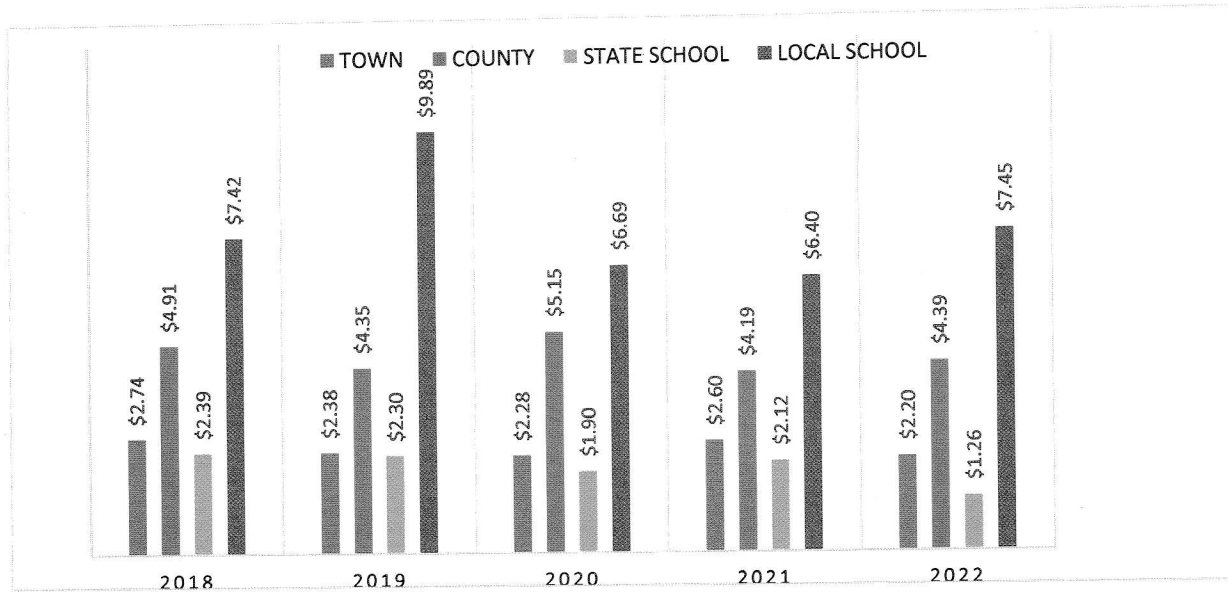
NET REQUIRED COUNTY TAX EFFORT **\$406,969.00**

Town Tax	\$2.20
County Tax	\$4.39
State School Tax	\$1.26
Local School Tax	\$7.45

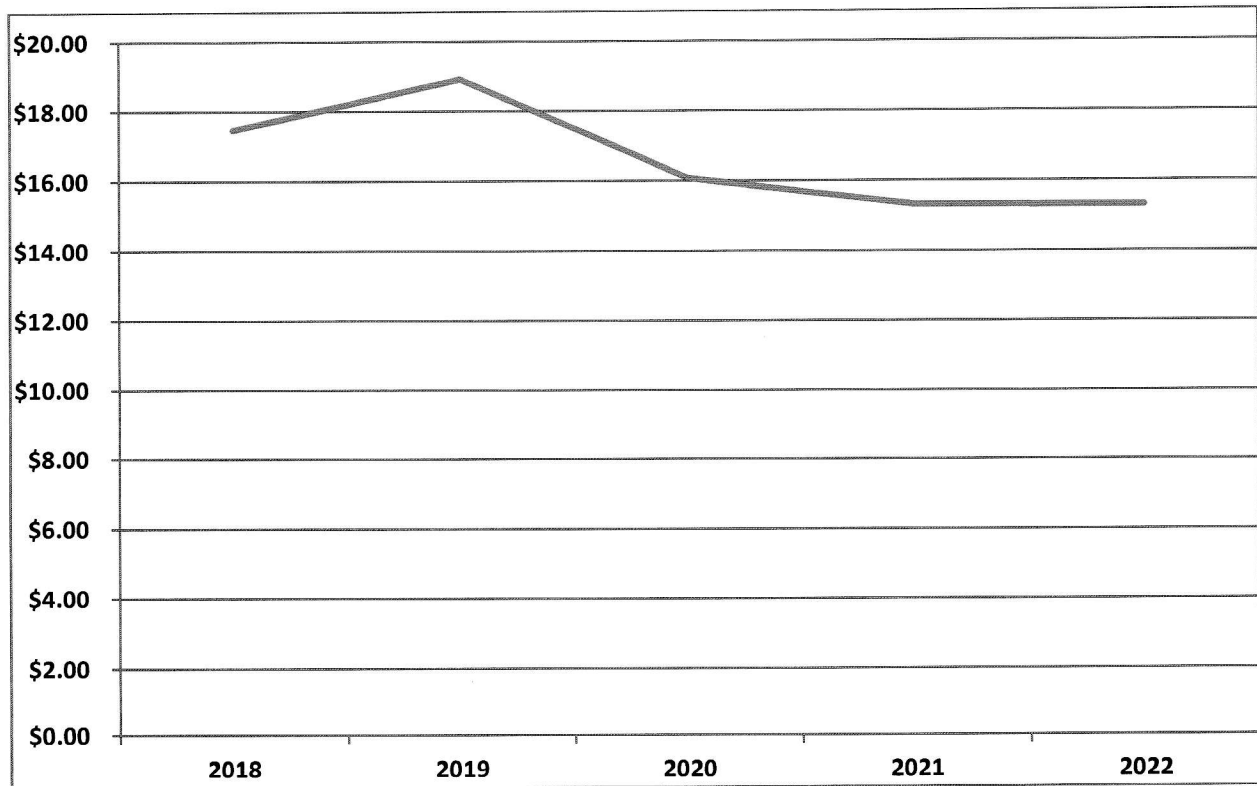
\$15.30



TAX RATE BROKEN DOWN BY CATEGORIES OVER LAST FIVE YEARS



TOTAL TAX RATE COMPARISON OVER LAST FIVE YEARS



FINANCIAL STATEMENT

Cash with Treasurer, January 1, 2023:		\$ 684,833.52
Unredeemed Taxes:		
Levy of 2020	\$ 3,284.13	
Levy of 2021:	\$21,139.77	
		\$ 24,423.90
Uncollected Taxes:		
2022 1st Installment:	\$18,329.75	
2022 2 nd Installment:	\$49,714.10	
		\$ 68,043.85
Trust Funds:		\$ 433,914.67
TOTAL ASSETS:		\$1,211,215.94
Due School District:	\$499,983.00	
TOTAL LIABILITIES:		\$ 499,983.00
NET ASSETS:		\$ 711,232.94

SCHEDULE OF TOWN PROPERTY

Town Hall & 14.77 acres	(Map 408, Lot 25)	\$250,300.00
Town Office Building &		
55 acres	(Map 408, Lot 9)	\$357,700.00
17 acres	(Map 408, Lot 7)	\$ 69,100.00
Furniture & Equipment		\$104,952.00
Columbia Covered Bridge		\$390,000.00
Town Garage (Keach Road – Map 420, Lot 74)		\$ 19,500.00
Lyman Falls Property		
11.9 acres	(Map 403, Lot 4)	\$ 11,300.00
Boat Launch – Columbia Bridge (Map 407, Lot 5.02)		
(.52 acres)		\$ 3,500.00
Tax-Deeded Property		
Map 407, Lot 16.1 - .11 acres		
(West River Road, LLC)		\$ 5,300.00

Cemeteries:

Lyman Cemetery (Map 403, Lot 5)	\$ 13,700.00
Meridan Hill Cemetery (Map 404, Lot 32)	\$ 4,200.00
Columbia Bridge Cemetery (Map 407, Lot 11)	\$ 17,600.00
Keach Road Cemetery (Map 417, Lot 90)	\$ 21,700.00
East Columbia Cemetery (Map 420, Lot 77)	\$ 7,700.00

TOWN CLERK'S REPORT

During the year ending December 31, 2022, I received and remitted to the Treasurer the following amounts:

Auto Permits	\$201,983.00
Dog License Fees	\$ 916.00
Vital Statistics	
State	\$ 109.00
Town	\$ 96.00
Marriage Licenses	
State	\$ 86.00
Town	\$ 14.00
UCC Filing Fees	\$ 120.00
Copy of Checklist/ Bad Check Fees	\$ 450.00
 TOTAL COLLECTED	 \$203,774.00

Marcia L. Parkhurst
Town Clerk

SELECTMEN'S REPORT

SUMMARY OF RECEIPTS - 2022

Business, Licenses, Permits & Fees	\$196.00
Citizens Bank; Interest on Deposits	\$21.13
Citizens Bank; Refund	\$56.53
Columbia Resident, Reimbursement for Fire Calls	\$415.40
History Books, Sale of	\$301.85
NHPDIP; Interest on Savings Account	\$16.79
Northway Bank; Interest on Deposits	\$727.03
Planning Board; Fees	\$5,040.34
Residents; Reimbursement for Road Signs	\$114.00
Shallow River Properties; Payment in Lieu of Taxes	\$1,500.00
State of New Hampshire; Fire Permits and mileage - State's Share	\$763.54
State of New Hampshire; Forest Land Reimbursement	\$1,302.71
State of New Hampshire; Highway Block Grant	\$77,350.29
State of New Hampshire: One-time Bridge Funds	\$47,654.89
State of New Hampshire; Rooms & Meals Tax	\$58,029.57
State of New Hampshire; Railroad Distribution	\$55.09
State of New Hampshire, RR NSBF miles	\$4,011.93
Tax Collector	\$1,467,343.12
Tax Deeded Property, Sale of	\$31,100.00
Town Clerk	\$203,774.00
Transfer Monires	\$825,000.00
US Fish & Wildlife; Payment in Lieu of Taxes	\$3,519.00
US Treasury, ARPA Funds	\$38,473.45
	\$2,766,766.66

SELECTMEN'S REPORT

SUMMARY OF PAYMENTS - 2022

TOWN CHARGES:

Officers' Salaries	\$37,231.61
Officers' Expenses	\$49,268.96
Election & Registration	\$1,399.22
Town Buildings & Utilities	\$23,894.59
Planning Board Expenses	\$6,970.79

PROTECTION OF PERSONS & PROPERTY:

Fire	\$10,312.70
Forest Fire Wardens	\$1,527.07
Radio Communications	\$21,945.03
Health	\$67,377.64
Sanitation & Recycling	\$45,894.82
Police Coverage	\$300.00

HIGHWAYS & BRIDGES:

Summer Road & Bridges	\$206,852.41 *
Winter Roads	\$106,307.50

LIBRARY:

Colebrook Public Library	\$2,975.00
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*\$29,000.00 in 2022 funds
to be used in 2023.

SELECTMEN'S REPORT

SUMMARY OF PAYMENTS - 2022

PUBLIC WELFARE:

Town Poor \$0.00

CEMETERIES:

Cemeteries \$3,194.90

PAYMENTS TO OTHER GOVERNMENT DIVISIONS:

State & County \$408,082.22

Columbia School District \$1,014,701.00

MISCELLANEOUS:

Land & Building Appraisals \$28,484.10

Regional Associations \$1,184.00

Taxes Bought By Town \$43,683.85

Refunds/Reimbursements \$3,834.73

Patriotic Purposes \$875.00

Transfer to Trust Fund \$10,000.00

Transfers to NHPDIP/Citizens \$825,000.00

Broadband Project- ARPA Funds \$77,571.89

TOTAL PAYMENTS FOR 2022: \$2,998,869.03

**SELECTMEN'S REPORT
DETAILED STATEMENT OF PAYMENTS - 2022**

GENERAL GOVERNMENT - TOWN CHARGES

OFFICERS' SALARIES:

Campbell, Donald; Selectman Salary	\$1,847.00
Cloutier, Norman; Selectman Salary	\$1,847.00
DeBlois, Debra; Deputy Town Clerk Salary	\$1,266.23
DeBlois, Debra; Tax Collector Salary	\$4,155.75
Klebe, Carrie; Treasurer Salary	\$1,847.00
Parkhurst, Marcia; Town Clerk/ Secretary Salary	\$24,421.63
Stohl, Eric; Selectman Salary	\$1,847.00
	\$37,231.61

OFFICERS' EXPENSES:

Avitar Associates of N.E., Inc.; Software Support, Tax Bills, etc.	\$4,948.63
Blossom Shop; Arrangement	\$100.00
B.M.S.I.; Software Support & Updates	\$2,098.00
CAI; Webite Maps and Map Maintenance	\$3,700.00
Citizens Bank; Fees, Check Order, etc.	\$257.20
Cohos Advisors; Auditing	\$8,725.00
Colebrook Copy Center; Printing	\$2,325.00
DeBlois, Debra; Fees	\$2,178.00
Everything Engraving; Engraving plaque	\$27.03
J.P. Cooke; Town Clerk Supplies	\$105.30
Jordan Associates; Notices	\$152.50
Lazerworks; Computer supplies	\$75.00
Matthew Bender Co., Law Book Updates	\$887.51
News & Sentinel, The; Notices,	\$1,000.00
Pitney Bowes Credit Corporation Postage Machine Rental and Supplies	\$1,205.19
Postmaster, Colebrook; Box Rental	\$224.00
Sunnvalley; Website Maintenance	\$487.49
U.S. Postal Service; Refill Postage Meter	\$3,000.00
U.S. Treasury; Social Security, Federal & Medicare Taxes	\$10,956.29

**SELECTMEN'S REPORT
DETAILED STATEMENT OF PAYMENTS - 2022**

W.B. Mason Co., Inc.; Office Supplies	\$3,724.51
Waystack Frizzell; Legal Advice	\$3,092.31
	\$49,268.96

ELECTION & REGISTRATION:

Brooks, Stephen; Moderator	\$207.81
Campbell, Stacey; Supervisor of Checklist	\$242.46
Dinco, Carol; Ballot Clerk	\$207.81
Foss, Carolyn; Ballot Clerk	\$69.27
Little, Diane; Supervisor of Checklist	\$235.54
News & Sentinel; Notices	\$62.25
Parkhurst, Isabelle; Supervisor of Checklist	\$235.54
Sullivan, Judy; Ballot Clerk	\$138.54
	\$1,399.22

TOWN BUILDINGS:

Boire Property Maintenance; Snowplowing	\$3,275.00
Boudle, Ghislaine; Wreaths	\$40.00
C.N. Brown; Fuel	\$6,480.84
Campbell, Stacey; Landscaping	\$210.60
Campbell, Donald; Supplies & Labor	\$2,064.64
Carr, Patrick; Labor	\$300.00
Consolidated Communications; Phone & Internet	\$2,158.74
Edwards, Berkley; Electrical work	\$575.00
Eversource; Electricity	\$2,083.93
Farmyard Store; Generator repairs	\$375.21
Impact Fire; Fire Extinguishers	\$777.00
Komisarek, Karl; Cleaning	\$715.74
Mohawk Plumbing & Heating; Furnace Repair	\$1,216.50
News & Setinel, The; Ads	\$375.00
North Country Flag; Flags	\$255.99
P.A. Hicks & Sons, Inc.; Supplies	\$500.40
Riley, Dwaine; Carpentry Work	\$300.00
White, David; Mowing Field	\$640.00
Yetti Yard Man; Mowing	\$1,550.00
	\$23,894.59

**SELECTMEN'S REPORT
DETAILED STATEMENT OF PAYMENTS - 2022**

PLANNING BOARD EXPENSES:

Chapple, Conrad Sr.; Salary	\$554.10
Cloutier, Norman; Salary	\$554.10
DeBlois, Debra; Secretary Salary	\$1,200.55
DeBlois, Scott; Salary	\$1,385.25
Foss, Carolyn; Salary	\$554.10
Haynes, Linda; Salary	\$554.10
News & Sentinel; Notices	\$150.00
Rella, Paul; Salary	\$554.10
Sullivan, Michael; Salary	\$554.10
Waystack Frizzell; Legal Services	\$910.39
	\$6,970.79

PROTECTION OF PERSONS & PROPERTY:

FIRE:

Adair, Wallace; Deputy Forest Fire Warden Reimbursement	\$322.83
Brooks, Brett; Deputy Forest Fire Warden Reimbursement	\$607.60
Colebrook Fire Department; Fire Protection	\$10,312.70
Dion, Peter; Forest Fire Warden Reimbursement	\$270.19
Fogg, Jonathan; Deputy Forest Fire Warden Reimbursement	\$156.30
Parkhurst, Kenneth; Deputy Forest Fire Warden Reimbursement	\$170.15
	\$11,839.77

RADIO COMMUNICATIONS:

Northern Borders Regional Dispatch Center; Communications	\$21,945.03
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**SELECTMEN'S REPORT
DETAILED STATEMENT OF PAYMENTS - 2022**

POLICE:

Town of Colebrook; Police Coverage	\$300.00
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HEALTH:

American Red Cross; Appropriation	\$768.00
45th Parallel EMS; Appropriation	\$58,259.64
Colebrook Area Food Pantry; Appropriation	\$500.00
Helping Hands North; Appropriation	\$1,000.00
North Country Home, Health & Hospice; Appropriation	\$3,000.00
Northern Human Services; Appropriation	\$700.00
Servicelink; Appropriation	\$50.00
Tri-County Community Action Program;	\$650.00
Tri-County Transit	\$250.00
U.C.V.H. Association; Appropriation	\$2,200.00
	\$67,377.64

SANITATION:

AVRRD; Tipping Fees	\$12,696.35
Coos County Recycling Center; Columbia's Share	\$6,204.00
Coos County Transfer Station Account; Solid Waste Disposal	\$26,994.47
	\$45,894.82

HIGHWAYS & BRIDGES:

MAINTENANCE - SUMMER ROADS:

Central Asphalt Paving, LLC ; Paving	\$118,199.00
Cloutier Sand & Gravel, Inc. Excavator, Gravel, Dump truck,	\$30,273.60
Colebrook Feeds; Calcuim Chloride	\$1,051.00
Jeffers, Clark Jr.; Trucking & Gravel	\$41,319.83
P.A. Hicks & Sons, Inc.; Culverts	\$5,076.24
Pike Industries, Inc. ; Cold Patch	\$454.74
S. Gray Construction, Inc.; Trucking	\$3,050.00
Treasurer, State of NH; Signs	\$228.00
White, David; Roadside Mowing	\$7,200.00
	\$206,852.41

*\$29,000.00 encumbered in 2022 to be used in 2023

**SELECTMEN'S REPORT
DETAILED STATEMENT OF PAYMENTS - 2022**

WINTER ROADS

Barnett Trucking; Road Salt	\$3,246.74 *
Cloutier Sand & Gravel, Inc.; Plowing Contract and Thawing culverts	\$102,090.76
Jeffers, Clark Jr.; Gravel	\$970.00
	\$106,307.50

*To be reimbursed by plowing contractor.

LIBRARY:

	\$2,975.00
Colebrook Public Library; Appropriation	

TOWN POOR:

\$0.00

CEMETERIES:

Gooch, Robert, Jr.; Mowing	\$345.00
Yetti Yard Man; Mowing	\$2,849.90
	\$3,194.90

STATE/COUNTY

Coos County; County Tax	\$406,969.00
Coos County Registry of Deeds; Recording Fees, Redemptions, Postage	\$549.72
Department of Agriculture; Dog Licenses	\$368.50
Treasurer, State of New Hampshire; Vital Statistics	\$195.00
	\$408,082.22

**SELECTMEN'S REPORT
DETAILED STATEMENT OF PAYMENTS - 2022**

SCHOOL DISTRICT:

Columbia School District **\$1,014,701.00**

MISCELLANEOUS:

LAND & BUILDING APPRAISALS:

Brett S. Purvis & Associates; Assessing
& Cyclical Evaluations \$18,600.00
Sansoucy, George; Utility Appraisals \$9,884.10

\$28,484.10

REFUNDS/ABATEMENTS:

CoreLogic; 2022 Property Tax Refund \$2,814.00
Columbia Storage, LLC; 2022 Property Tax Refund \$353.00
Foss, Carolyn; 2022 Property Tax Refund \$170.00
Granite State Landholdings; 2022 Property Tax Refund \$117.00
Lee, Robert; 2021 Property Tax Refund \$60.73
Marquis, Beth; 2022 Property Tax Refund \$320.00

\$3,834.73

REGIONAL ASSOCIATIONS:

NH Association of Assessing Officials;
2022 Dues \$20.00
NH City and Town Clerk's Association
2022 Dues \$20.00
NH Tax Collectors' Association;
2022 Dues \$40.00
NH Municipal Association;s Dues \$1,104.00

\$1,184.00

TAXES BOUGHT BY TOWN:

Town of Columbia; Purchase of 2020 Tax Liens **\$43,683.85**

**SELECTMEN'S REPORT
DETAILED STATEMENT OF PAYMENTS - 2022**

PATRIOTIC PURPOSES:

Geo. L. O'Neil Post #62; Flags	\$125.00
Kiwanis Club; Fireworks	\$750.00
	\$875.00

TRANSFER MONIES:

Transfer monies from Savings to Checking	\$825,000.00
Trustees of Trust Funds	\$10,000.00
	\$835,000.00

ARPA (AMERICA RESCUE RECOVERY ACT):

Cohos Advisors; Auditing	\$625.00
Netafy; Broadband expansion	\$76,946.89
	\$77,571.89

GRAND TOTAL OF PAYMENTS;	\$2,998,869.03
---------------------------------	-----------------------

TREASURER'S REPORT

Balance on Hand - January 1, 2022:	
Citizens Bank	\$273,853.38
Northway Bank	\$640,696.83
NHPDIP	\$1,005.89
Total Balance - January 1, 2021	\$915,556.10

Revenue Received:

Tax Collector Deposits	\$1,467,322.55
Town Clerk Deposits	\$203,674.00
Selectmen's Deposits	\$33,577.25
Planning Board	\$5,040.34
Interest Earned - Citizens	\$21.13
Interest Earned - Northway	\$727.03
Interest Earned - NHPDIP	\$16.79
Miscellaneous Refund	\$56.53
ARPA (American Rescue Plan Act)	\$38,473.45
State of New Hampshire - Highway Block Grant	\$77,350.29
State of New Hampshire - RR NSBF Miles	\$55.09
State of New Hampshire - RR	\$4,011.93
State of New Hampshire - Warden Services	\$763.54
State of New Hampshire - DRA Forest & Lands	\$1,302.71
State of New Hampshire - Meals & Rooms	\$58,029.57
State of New Hampshire - One-time Bridge Payment	\$47,654.89
US Fish & Wildlife Services, Land Reimbursement	\$3,519.00
TOTAL REVENUE RECEIVED	\$1,941,596.09

EXPENSES:

Bank Fees	\$20.00
Deluxe - Checks and Deposit Tickets	-\$177.20
Selectmen's Payments (Checks/Manifests)	-\$2,172,161.47
TOTAL EXPENSES:	-\$2,172,318.67

TREASURER'S REPORT

TOTAL BALANCE ON HAND - DECEMBER 31, 2022:	\$684,833.52
Citizens Bank	\$265,556.98
Northway Bank	\$418,253.86
NHPDIP	\$1,022.68
TOTAL BALANCE - JANUARY 1, 2023	\$684,833.52

Carrie Klebe, Treasurer

COOS COUNTY TRANSFER STATION JANUARY 1, 2022-DECEMBER 31, 2022

RECEIPTS:

Town of Stewartstown	\$74,401.28
Town of Columbia	\$26,994.47
Town of Lemington	\$6,896.05
Residents, Building Debris. electronics, tires, etc.	\$16,277.00
All-Metals Recycling	\$3,138.88

TOTAL RECEIPTS: **\$127,707.68**

PAYMENTS:

Atlantic Recycling; Repairs	\$6,103.09
Bangor Savinigs Bank; Check Order	\$128.51
Belknap Septic; Snowplowing	\$5,245.00
C.D.S. Portable Toilets; Portable Unit	\$1,500.00
Canaan, Town of; Compacting	\$70.00
Caron, Philip; Compacting	\$5,385.00
Coos Auto; Supplies	\$165.96
Coos County; Running Station	\$35,168.00
Klebe, Carrie; Treasurer Salary	\$300.00 *
Normandeau Trucking, Inc.	\$66,642.95 **
Northeast Resource Recovery Association, Tires, electronics, etc.	\$5,964.17
Rancloes, Corey; Compacting	\$400.00
Wilco; Repairs	\$835.00

TOTAL PAYMENTS **\$127,907.68**

*\$150.00 paid in 2022 was credited to 2021

**\$200.00 error in Town's billing in February, 2022
to be charged to Town's in January, 2023.

COOS COUNTY TRANSFER STATION INFORMATIONAL SHEET

HOURS OF OPERATION: (246-7112)	Monday	8:00 – 12:00
	Tuesday	CLOSED
	Wednesday	8:00 – 12:00
	Thursday	8:00 – 12:00
	Friday	12:00 – 4:00
	Saturday	8:00 – 4:00
	Sunday	CLOSED

FEES ARE CHARGED AS FOLLOWS:

Propane Tanks: No Charge

Tires:

Passenger Tires up to 24"	\$ 4.00
Tractor Trailer Tires 22.5" and 24"	\$20.00

Televisions:

24" and smaller	\$ 5.00
25" – 37"	\$10.00
38" – 70"	\$20.00

Batteries

No Charge

Brush, leaves & unfinished wood No Charge (place on burn pile)

Clothes/Shoes/Bedding/Linens No Charge

Computer Screens (desktops) \$ 5.00

Computers (CPUs) \$ 5.00

Fluorescent Lamps No Charge

Mattress and Box Springs \$10.00

Plywood, painted/stained wood, treated wood, household debris \$25.00/per cubic

Refrigerators/Air Conditioners \$20.00

Rugs \$ 5.00

Scrap Metals No Charge (place on metal pile)

Sheetrock – per cubic yard \$50.00

Shingles – per cubic yard \$50.00

Sinks/Toilets \$ 6.00

Sofas \$20.00

Stoves/Appliances	No Charge
Tubs/Shower Stalls	\$10.00
Upholstered Chairs/Recliners	\$10.00

PLEASE RECYCLE THE FOLLOWING ITEMS:

ITEM	INCLUDES	PREPARATIONS
Glass	All glass bottles & jars	Wash food out of all containers
Aluminum Cans	Beer, soda & food tins	Empty and rinse out Remove labels
Steel/Tin Cans	All steel, tin or metal cans	Empty and rinse out Remove labels
Plastic Bottles	Soda, water & liquor bottles	Empty and rinse out Remove caps
Plastic house- hold bottles	Detergent, shampoo, etc.	Empty and rinse out Remove caps
Plastic jugs	Milk & water jugs	Empty and rinse out Remove caps
Paper:	Newspaper Catalogs (soft cover books) Brown paper bags Chipboard (cereal, shoe boxes, etc.) Computer Paper Egg cartons Envelopes Fax Paper Hard cover books (with covers removed) Junk Mail Magazines Manila Envelopes Office Paper Telephone books White or colored paper	
Cardboard	Double walled boxes	Remove all tape and staples. Flatten boxes

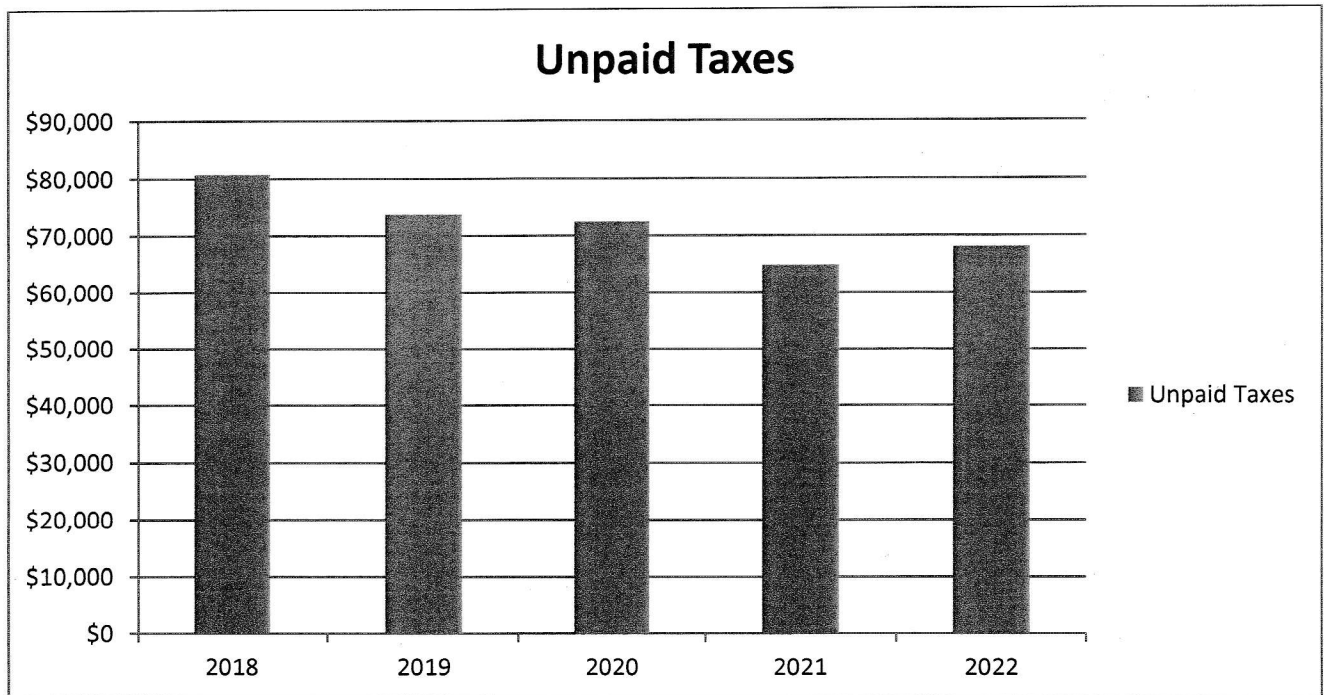
TAX COLLECTOR'S REPORT

On the following pages, is my report for the year ending December 31, 2022, along with a list of unpaid taxes as of that date.

Below is a graph showing the unpaid taxes at the end of each of the last five years.

The option to pay your taxes on line continues to gain popularity. If this is something that you are interested in doing, please visit the Town's website at www.columbianh.org and click on the blue "property tax" button.

Debra DeBlois
Tax Collector





Tax Collector's Report

For the period beginning and ending

This form is due **March 1st (Calendar Year) or September 1st (Fiscal Year)**

Instructions

Cover Page

- Specify the period begin and period end dates above
- Select the entity name from the pull down menu (County will automatically populate)
- Enter the year of the report
- Enter the preparer's information

For Assistance Please Contact:

NH DRA Municipal and Property Division
Phone: (603) 230-5090
Fax: (603) 230-5947
<http://www.revenue.nh.gov/mun-prop/>

ENTITY'S INFORMATION

Municipality: County: Report Year:

PREPARER'S INFORMATION

First Name Last Name
Street No. Street Name Phone Number
Email (optional)



Debits

Uncollected Taxes Beginning of Year	Account	Levy for Year of this Report	Prior Levies (Please Specify Years)		
			Year: 2021	Year: 2020	Year: 2019
Property Taxes	3110		\$64,767.85		
Resident Taxes	3180				
Land Use Change Taxes	3120		\$1,450.00		
Yield Taxes	3185				
Excavation Tax	3187				
Other Taxes	3189				
Property Tax Credit Balance		(\$2,343.09)			
Other Tax or Charges Credit Balance					

Taxes Committed This Year	Account	Levy for Year of this Report	Prior Levies	
			2021	
Property Taxes	3110	\$1,383,988.00		
Resident Taxes	3180			
Land Use Change Taxes	3120	\$6,919.50		
Yield Taxes	3185	\$35,562.73		
Excavation Tax	3187	\$5.50		
Other Taxes	3189			

Overpayment Refunds	Account	Levy for Year of this Report	Prior Levies		
			2021	2020	2019
Property Taxes	3110	\$2,850.00			
Resident Taxes	3180				
Land Use Change Taxes	3120				
Yield Taxes	3185				
Excavation Tax	3187				
Interest and Penalties on Delinquent Taxes	3190	\$583.42	\$4,872.53		
Interest and Penalties on Resident Taxes	3190				
Total Debits		\$1,427,566.06	\$71,090.38	\$0.00	\$0.00



Credits

Remitted to Treasurer	Levy for Year of this Report	Prior Levies		
		2021	2020	2019
Property Taxes	\$1,307,523.30	\$25,931.16		
Resident Taxes				
Land Use Change Taxes	\$6,919.50			
Yield Taxes	\$35,562.73			
Interest (Include Lien Conversion)	\$508.42	\$2,122.28		
Penalties	\$75.00	\$2,750.25		
Excavation Tax	\$5.50			
Other Taxes				
Conversion to Lien (Principal Only)		\$40,286.69		
<input style="width: 300px; height: 15px;" type="text"/>				
Discounts Allowed				

Abatements Made	Levy for Year of this Report	Prior Levies		
		2021	2020	2019
Property Taxes	\$10,419.00			
Resident Taxes				
Land Use Change Taxes				
Yield Taxes				
Excavation Tax				
Other Taxes				
<input style="width: 300px; height: 15px;" type="text"/>				
Current Levy Deeded				



New Hampshire
 Department of
 Revenue Administration

MS-61

Uncollected Taxes - End of Year # 1080	Levy for Year of this Report	Prior Levies		
		2021	2020	2019
Property Taxes	\$68,043.85			
Resident Taxes				
Land Use Change Taxes				
Yield Taxes				
Excavation Tax				
Other Taxes				
Property Tax Credit Balance	(\$1,491.24)			
Other Tax or Charges Credit Balance				
Total Credits	\$1,427,566.06	\$71,090.38	\$0.00	\$0.00

For DRA Use Only	
Total Uncollected Taxes (Account #1080 - All Years)	\$66,552.61
Total Unredeemed Liens (Account #1110 - All Years)	\$24,423.90



Lien Summary

Summary of Debits

	Last Year's Levy	Prior Levies (Please Specify Years)		
		Year: 2021	Year: 2020	Year: 2019
Unredeemed Liens Balance - Beginning of Year			\$14,567.32	\$10,976.49
Liens Executed During Fiscal Year		\$43,683.85		
Interest & Costs Collected (After Lien Execution)		\$870.09	\$1,612.60	\$2,088.81
Total Debits	\$0.00	\$44,553.94	\$16,179.92	\$13,065.30

Summary of Credits

	Last Year's Levy	Prior Levies		
		2021	2020	2019
Redemptions		\$21,361.14	\$10,035.86	\$9,584.17
Interest & Costs Collected (After Lien Execution) #3190		\$870.09	\$1,612.60	\$2,088.81
Abatements of Unredeemed Liens		\$1,182.94	\$1,247.33	\$1,392.32
Liens Deeded to Municipality				
Unredeemed Liens Balance - End of Year #1110		\$21,139.77	\$3,284.13	
Total Credits	\$0.00	\$44,553.94	\$16,179.92	\$13,065.30

For DRA Use Only	
Total Uncollected Taxes (Account #1080 - All Years)	\$66,552.61
Total Unredeemed Liens (Account #1110 -All Years)	\$24,423.90



COLUMBIA (97)

1. CERTIFY THIS FORM
Under penalties of perjury, I declare that I have examined the information contained in this form and to the best of my belief it is true, correct and complete.

Preparer's First Name	Preparer's Last Name	Date
Debra	DeBlouis	1/14/2023

2. SAVE AND EMAIL THIS FORM
Please save and e-mail the completed PDF form to your Municipal Bureau Advisor.

3. PRINT, SIGN, AND UPLOAD THIS FORM
This completed PDF form must be PRINTED, SIGNED, SCANNED, and UPLOADED onto the Municipal Tax Rate Setting Portal (MTRSP) at <http://proptax.org/nh/>. If you have any questions, please contact your Municipal Services Advisor.

PREPARER'S CERTIFICATION
Under penalties of perjury, I declare that I have examined the information contained in this form and to the best of my belief it is true, correct and complete.

Debra DeBlouis
Preparer's Signature and Title

UNPAID TAXES

UNCOLLECTED 2022 PROPERTY TAXES:

	1st Installment	2nd Installment
Abbott, Valerie	\$ 528.00	\$ 526.00
Adair, Brittme	\$ 103.00	\$ 104.00
Avery, Justin		\$ 402.00
Benevento, Robbie	\$ 387.00	\$ 383.00
Berry, James R.		\$ 281.00
Boisvert, Quinton D.	\$ 784.00	\$ 781.00
Bolton, George L.		\$ 892.00
Buckley, Joan R.	\$ 668.21	\$ 1,328.00
Buckley, Joan R.		\$ 6.00
Busfield, J. Scott	\$ 447.00	\$ 445.00
Carroll, Anna L.	\$ 228.00	\$ 227.00
Carter, Kim C.	\$ 88.00	\$ 88.00
Cass, Kevin M.	\$ 5.00	\$ 3.00 *
Cass, Kevin M.	\$ 175.00	\$ 172.00 *
Chapple, Patricia	\$ 959.00	\$ 910.00
Chase, Christopher L.		\$ 931.00
Cleveland, Paul	\$ 88.67	\$ 580.00
Cullman, Duncan Thayer		\$ 135.00
Cullman, Duncan Thayer		\$ 111.00
Day, Marcus R.		\$ 201.00
Delemus, Susan		\$ 148.00 *
Delong, Robert W.		\$ 359.00
Drozdowski, Robert C.		\$ 8.00 *
Drozdowski, Robert C.		\$ 8.00 *
Estes, Clifton		\$ 6.00
Fedrick, Claire (Trustee)	\$ 227.00	\$ 226.00
Feltham, Richard P.	\$ 58.38	\$ 106.00
Fillon, Donald		\$ 4.00 *
Flanagan, Thomas P.		\$ 16.00
Fortier, Robert J.		\$ 670.00 *
Fortier, Robert J.		\$ 58.00 *
Gadwah, Joseph M.	\$ 386.33	\$ 286.00
Garrett, Scott	\$ 147.00	\$ 147.00
Golden, John Charles		\$ 62.00 *
Gould, Gregory G.		\$ 26.00
Grace, Timothy E.		\$ 165.00 *
Grover, Mona	\$ 97.00	\$ 97.00
Guild, Gregory J.		\$ 642.00
Haggerty, Glenn R.	\$ 690.00	\$ 689.00 *
Hall, Diane		\$ 588.00
Hamel, Derek R.	\$ 771.00	\$ 768.00
Hammond, Russell		\$ 818.00
Harriman, Maurice		\$ 219.00
Haskell, Paul E. III		\$ 1,182.00
Hays, Brian S.		\$ 1.00
Heath, Russell, Trustee		\$ 606.00
Hutchins, Trisha	\$ 32.00	\$ 32.00

UNPAID TAXES

	1st Installment	2nd Installment
Iodice, Joseph Leo	\$ 10.00	
J & G Revocable Trust		\$ 505.00 *
Jennings, Andre W.		\$ 432.00 *
Kaiser, Brian	\$ 3.00	\$ 2.00
Kenney, Evelyn et als	\$ 97.23	\$ 402.00
Labrecque, Thomas		\$ 330.00
Langevin, Jonathan R.		\$ 295.00
Lavoie, Kevin F.		\$ 24.00 *
Lavoie, Kevin F.		\$ 16.00 *
Laycock, Barron T.	\$ 216.00	\$ 215.00
Laycock, Barron T.	\$ 5.00	\$ 6.00
Laycock, Barron T.	\$ 19.00	\$ 19.00
Leavenworth, Michelle	\$ 1.00	\$ 1.00
Leavenworth, Ronald	\$ 24.00	\$ 23.00
Leavenworth, Ronald	\$ 21.00	\$ 20.00
Lentz, Dennis E.	\$ 4.00	\$ 3.00
Lewis, Gregory C.		\$ 315.00 *
Linehan, Janet Rose	\$ 1,993.00	\$ 1,988.00
Lynch, Dana R.	\$ 8.00	\$ 7.00 *
MacDonald, Sonya Jean		\$ 1.00
MacDonald, Sonya Jean		\$ 1,286.00
MacDonald, Sonya Jean		\$ 2.00
MacLure, Robert J.	\$ 516.00	\$ 523.00
Mailhot, Ryan		\$ 833.00
Marrone, Joseph A.	\$ 268.00	\$ 268.00
Matthews, Lisa Ellen		\$ 231.00 *
Meier, George A. Jr.		\$ 378.00
Mills, Arlene M.		\$ 7.00 *
Mills, Arlene M.		\$ 605.00 *
Mills, Arlene M.		\$ 460.00 *
Mills, Arlene M.		\$ 1,555.00 *
Mills, Arlene M.		\$ 15.00 *
Mills, Ellen E.	\$ 538.00	\$ 536.00
Mitchell, Eric B.	\$ 748.00	\$ 745.00
Nall, Judith E.	\$ 148.00	
Neary, William		\$ 453.00
Nichols, MacKenzie D.		\$ 252.00
O'Leary, Patrick		\$ 198.00
Olson, Eric R.		\$ 605.00 *
O'Neil, Barbara		\$ 59.00
Osgood, Todd		\$ 1,961.00
Osterman Propane, LLC		\$ 1,765.00
Paddock, Stefann		\$ 676.00 *
Pageot, Jennifer		\$ 512.00 *
Paquette, Melanie		\$ 385.00
Parker, Robert		\$ 23.00
Perry, Wade	\$ 1,481.00	\$ 1,478.00 *
Phillips, Robert		\$ 151.00
Poindexter, Laurence R.		\$ 139.00
Poindexter, Shawna		\$ 84.00

UNPAID TAXES

	1st Installment	2nd Installment
Poindexter, Tammy		\$ 36.00
Puglisi, Gary L. Estate of	\$ 3.00	\$ 1.00
Puglisi, Gary L. Estate of	\$ 404.00	\$ 402.00
Puglisi, Gary L. Estate of	\$ 2.00	\$ 1.00
Rainville, Ronald		\$ 948.00 *
Reed, Samson Lloyd		\$ 1,902.00
Richard, Jeffrey		\$ 944.00 *
Richards, Craig	\$ 279.00	\$ 278.00
Robinson, Michael		\$ 552.07
Robitaille, Justin Richard		\$ 330.00
Rooney, Devan		\$ 211.00 *
Smith, Fred B.	\$ 1,019.00	\$ 808.00
Smith, Kenneth W.		\$ 700.00
Soucie, Thomas E.	\$ 61.00	\$ 61.00
Sousa, Stephen A.	\$ 1,019.00	
Standford, Mark		\$ 58.00 *
Stone, Elwin		\$ 529.00 *
Sweatt, Hazen E.		\$ 48.00
Tessier, Amy Sue	\$ 748.00	\$ 745.00
Tessier, Darlene M.	\$ 24.93	\$ 24.00
Tessier, Paul A. & Rita	\$ 768.00	\$ 763.00
Tessier, Paul A. & Rita	\$ 23.00	\$ 14.00
Tetreault, Ryan J.		\$ 1,263.00 *
Wells, Daniel I. & Jennifer	\$ 776.00	\$ 774.00
Wells, Daniel I.	\$ 39.00	\$ 24.00
Wells, Daniel I.	\$ 34.00	\$ 21.00
Wells, Daniel I.	\$ 4.00	\$ 2.00
Williams, Kenneth		\$ 186.00
York, PamelaA.	\$ 156.00	\$ 156.00
Young, Jason Alden		\$ 680.00 *
Zitzman, Jennifer L.		\$ 21.00
TOTAL FOR 2022:	\$ 18,329.75	\$ 49,714.07

UNCOLLECTED PROPERTY TAX LIENS:

Levy of 2021:

Boisvert, Quinton		\$ 1,660.73
Busfield, J. Scott		\$ 963.22
Carroll, Anna L.		\$ 510.34
Carter, Kim C.		\$ 186.49
DeBlois, Gilles		\$ 1,853.74
Fedrick, Claire, Trustee		\$ 476.01
Garrett, Scott		\$ 179.34
Hamel, Derek		\$ 1,372.45
Laycock, Barron T.		\$ 246.57
Laycock, Barron T.		\$ 15.09
Laycock, Barron T.		\$ 28.34

UNPAID TAXES

Leavenworth, Ronald	\$	86.47
Leavenworth, Ronald	\$	52.50
Lentz, Dennis E.	\$	46.03
Linehan, Janet Rose	\$	3,114.30
MacLure, Robert J.	\$	1,126.55
Mills, Ellen E.	\$	1,151.85
Nall, Judith E.	\$	180.36
Puglisi, Gary L. Estate of	\$	39.79
Puglisi, Gary L. Estate of	\$	399.12
Puglisi, Gary L. Estate of	\$	11.02
Smith, Fred B.	\$	3,831.66
Soucie, Thomas T.	\$	164.18
Tessier, Paul A. & Rita	\$	1,628.58
Wells, Daniel I. & Jennifer	\$	1,645.15
Wells, Daniel I.	\$	74.42
Wells, Daniel I.	\$	41.58
Wells, Daniel I.	\$	14.07
TOTAL FOR 2021:	\$	21,099.95

Levy of 2020

Boisvert, Quinton	\$	195.36
Busfield, J. Scott	\$	1,013.95 *
Leavenworth, Michelle	\$	39.86
Leavenworth, Ronald	\$	90.33
Leavenworth, Ronald	\$	57.34
MacLure, Robert J.	\$	1,186.14
Mills, Ellen E.	\$	514.21
Puglisi, Gary L.	\$	13.87
Soucie, Thomas	\$	173.07
TOTAL FOR 2020 LIEN:	\$	3,284.13

TOTAL UNPAID TAXES AND LIENS:	\$	92,467.75
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*DENOTES PAID AFTER 12/31/2022

PLANNING BOARD REPORT - 2022

The Columbia Planning Board issued a total of 34 Zoning Compliance Certificates for the year 2022.

Residential structures, including camps:	7
Accessory structures, garages, sheds, etc.:	16
Camper permits:	7
Porches, decks, additions:	4
TOTAL:	34

The Planning Board also received three (1) **Lot Line Adjustment**, three (3) **Two Lot Subdivisions**, and one (1) **Gravel Pit Renewal**.

SUMMARY OF RECEIPTS - 2022

Zoning Compliance Certificates:	\$1,360.00
Penalties:	\$1,170.98
Lot Line Adjustment:	\$234.94
Two Lot Subdivision:	\$906.80
After the Fact Fees:	\$1,000.00
Gravel Pit Renewal:	\$367.62
Total:	\$5,040.34

Debra DeBlois, Secretary – Columbia Planning Board

Headwaters Local River Subcommittee

of the Connecticut River Joint Commissions

New Hampshire - Pittsburg, Clarksville, Stewartstown, Colebrook, Columbia, Stratford, Northumberland
Vermont - Canaan (Beecher Falls), Lemington, Bloomfield, Brunswick, Maidstone



Connecticut River – Headwaters Local River Subcommittee – Annual Report 2022

The Headwaters Subcommittee of the Connecticut River Joint Commissions (CRJC) meets quarterly and consists of up to two volunteers nominated by riverfront municipalities, with allowance for alternates. Throughout 2022, the Subcommittee has maintained a hybrid meeting format where a quorum of participating municipalities is required to be present in person. Current members of Vermont are Tom Caron from Canaan, with openings in Lemington, Bloomfield, Brunswick, and Maidstone. Current members of New Hampshire are Kevin McKinnon from Colebrook, Kenneth Hastings from Columbia, Ed Mellett and Dale Covey from Northumberland, Clayton Macdonald from Stratford, and openings in Pittsburg, Clarksville, and Stewartstown. Those with only one representative have an opening for a second volunteer. During 2022, Ed Mellett served as chair. Meetings and events are open to the public.

Headwaters is one of the five subcommittees a part of the CRJC since 1989. The Subcommittees provide a local voice to help steward the resources on or affecting the Connecticut River, particularly on topics related to the maintenance of good water quality and wildlife habitat. Specific responsibilities include providing feedback on river-related topics to NH Department of Environmental Services, VT Agency of Natural Resources, and municipalities. Feedback covers comments on proposed permits and plans, and maintaining a bi-state corridor management plan.

During 2022, Headwaters engaged on several issues. Permits that were reviewed include those for residential development, pesticide use, emergency railroad maintenance over Cone Brook, and transmission line maintenance. Headwaters is also following repairs at the 2nd Connecticut Lake dam, Wyoming dam removal, and wild and scenic designation for Paul Stream and Nulhegan River.

Headwaters supported outreach efforts in service of the Connecticut River, including a virtual speaker series (see www.crjc.org/riverwide) that delved into conversations on the local river recreation economy, stormwater retrofits, native american history & current experiences, and human & beaver dams. Further, Headwaters supported water quality monitoring efforts at 2 sites along the Connecticut River.

In 2023, Headwaters will continue their activities in management, outreach, and learning for the Connecticut River. Headwaters welcomes local participation in permit reviews, educational events, watershed planning, and water quality monitoring. If you are interested to learn more, please contact us at info@crjc.org.

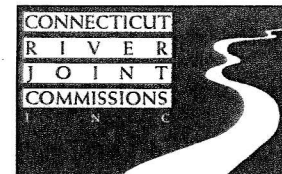


Connecticut River Joint Commissions

Giving voice to New England's great river

New Hampshire – Connecticut River Valley Resource Commission

Vermont – Connecticut River Watershed Advisory Commission



The Connecticut River Joint Commissions (CRJC) is a bi-state organization dedicated to helping preserve the visual, ecological, and working landscape of the Connecticut River Valley while encouraging and maintaining economic viability throughout.

With its full commissions board and its five Local River Subcommittees (LRS), more than 60 volunteers regularly engaged in the CRJC mission during Fiscal Year 2022 (FY22) or July 1, 2021 through June 30, 2022. We are pleased that both Vermont and New Hampshire have again agreed to fund and sustain the CRJC. The CRJC acknowledges the funding assistance of the New Hampshire Charitable Foundation and the Vermont LaRosa Partnership to advance the year's water quality monitoring by CRJC.

During FY22 the CRJC Commissioners specifically engaged in the following activities through research and proactive engagement of local and state stakeholders from both states:

- Bi-state interaction on water quality conditions and data gaps of the Connecticut River
- FERC hydro-power dam relicensing for the Vernon, Bellows Falls, and Wilder stations
- Climate migration in the Connecticut River Valley
- Series of virtual expert presentations on watershed management topics
- Public meeting laws that support CRJC functioning

In the coming year, the CRJC will:

- Continue to make improvements to CRJC communications to be accessible and informative
- Convene bi-state staff and stakeholders to discuss collaborative management of the Valley
- Advance activities on water quality priorities with state partners and each LRS
- Convene stakeholders to gather input for the Tactical Basin Plans in Vermont
- Produce a New Hampshire Biennial LRS report

If you would like more information on any of our projects, or if you are interested in assisting us, please e-mail us at info@crjc.org. For general information on the CRJC see <https://www.crjc.org/>



North Country Home Health & Hospice Agency

2022 Annual Report - Town of Columbia

North Country Home Health & Hospice Agency provides quality services that include Hospice, Home Health, Palliative, and Long-term care. Within these services we also provide nursing, rehabilitation, activities of daily living support, social services, and homemaking in 51 towns. Our territory spans all of Coos County and Grafton County as we now provide services to residents in Plymouth, NH and surrounding towns. **In 2022, for the Town of Columbia, we provided 5 visits for Hospice care and 46 visits for Long Term Care.**

Hospice Care focuses on quality of life and provides support to the patient and their caregivers in achieving their goals and wishes. Our compassionate team, made up of physicians, advanced nurse practitioners, nurses, social workers, home health aides, spiritual counselors, therapists and volunteers, work with the patient to achieve their goal. Services provided to the patient and their caregivers include management of pain and symptoms, assisting patients with the emotional, spiritual and psychosocial aspects of dying, and provides needed medications, medical equipment and medical supplies. Also included is family/ caregiver education on the provision of care and short-term inpatient treatment for management of symptoms that cannot be managed in the home environment or is needed for caregiver respite. Bereavement counseling for surviving family members and friends is also provided. An individual electing hospice care is not giving up on living, rather, making the decision to focus on quality of life. Hospice care provides a high level of quality medical care with a different focus from the traditional medical model.

Home Health Care is critical to serving the growing health care needs of this community. Our skilled clinical team can monitor health problems and provide disease management within the comfort of the home setting, which helps prevent more costly health care such as hospitalization and long-term institutional care.

Long-Term Care provides home health aide, homemaking and companion services to those who are unable to perform essential activities of daily living such as bathing, dressing, meal preparation and household tasks independently. The primary reason for these services is to support individuals who have physical, medical, or mental limitations and cannot perform these basic needs any longer on their own. These services play a critical role in assisting the elderly and disabled to remain in their own homes and to avoid re-admissions to the hospital and to prevent long-term institutionalization.

Our Palliative Care Program is a new program that started as a pilot in 2019. The program started with 5 patients and has grown to now include **110** active patients. Our Palliative Care program is primarily home based; meaning, that our APRN/Nurses and Social Workers visit patients in their homes to discuss their serious illness, advanced care planning, goals and wishes and most of all- what is important to them. The target patient is anyone with a serious illness, it does not have to be terminal like Hospice requires. The scope of patients is broad and we have found that Palliative Care services are much needed, especially in our service territories. NCHHA provides Home Health services to patients that are recovering from an illness and are expected to get better and we provide Hospice services to patients with a terminal illness; but there is a gap in between these two programs and Palliative Care provides a bridge for the patients that have a serious illness, but are not ready for Hospice services yet.

North Country Home Health & Hospice Agency and our Board of Directors are extremely grateful to the **Town of Columbia** for its continued support of our agency. This allows us to fulfill our mission to provide services to all individuals regardless of their ability to pay. North Country Home Health & Hospice Agency is committed to providing services in **Town of Columbia** to support clients and their families to remain in the comfort of their homes, in a safe and supportive environment, and to improve overall health outcomes in the community.

Respectfully,

Tiffany Haynes, President & CEO

Executive Council

JOSEPH D. KENNEY
EXECUTIVE COUNCILOR
DISTRICT ONE



STATE HOUSE ROOM 207
107 NORTH MAIN STREET
CONCORD, NH 03301
(603) 271-3632

The year of 2022 brought forward a strong economy and a transition back to normalcy from the previous COVID-19 years. State government, as in the private sector, has noticed a strong demand for workforce, housing, and childcare. Additionally, there have been strong trends in the state with the growth of Airbnb to support a growing travel and tourism industry. Furthermore, the state has witnessed a growing homelessness population.

During and after the pandemic, the state of New Hampshire received millions of dollars from the federal government in the form of CARES Act and ARPA funding. In response to this, the State of New Hampshire Governor's Office for Emergency Relief and Recovery (GOFERR) was created to distribute funds under various programs: Local Restaurant Infrastructure Investment Program; County Emergency Equipment Program; NH Emergency Rental Assistance Program; Local Fiscal Recovery Fund Program; County Nursing Home Infrastructure Program; and the NH Homeowners Assistance Fund.

Other initiatives included federal and state funding for broadband in underserved or not served areas of the state. The initial award of \$50 million went to NH Electric Cooperative to build out broadband in the rural areas of NH. A second round will be awarded in 2023. The Governor's office put forward a \$20 million initiative to create grants for community center projects around the state which will be administered through the Community Development Finance Authority. The Department of Environmental Services received over \$200 million in ARPA funding to support water and sewage projects around the state in the form of grants and low interest loans.

Additionally, the GOFERR team put forward a \$100 million InvestNH Capital Grant Program to assist in gap funding for workforce and affordable housing projects and to assist local municipalities with local grants to support zoning and planning board technical assistance. Through the efforts of GOFERR and federal funding, the state was able to purchase the Hampstead Hospital as a children's inpatient psychiatric facility, a critical need in our state. Lastly, through GOFERR, the state was able to negotiate a contract with Easterseals NH for \$23 million to build a veteran's campus in Franklin to support veterans with mental health, substance misuse treatment and respite beds for short term stays.

Between January to December 2022, the Executive Council conducted 10 separate public hearings concerning the nominations of five Circuit Court judges, one Superior Court judge and four state Commissioners. The Council approved a new Banking Commissioner; new Commissioner of Transportation; new Acting Commissioner of Health and Human Services; and a previous Commissioner of Agriculture. The Council approved the confirmation of a new Director of Motor Vehicle for the Department of Safety; new Director of the Division of Aeronautics under the Department of Transportation; new Director of Homeland Security and Emergency Management under the Department of Safety; and new Director of the Child Advocate Office. Three other state Commissioners were reappointed and confirmed at the Departments of Labor, Environmental Services and Natural and Cultural Resources.

The total contract items approved were approximately 2,669 to include late items during 23 meetings. Of the 322 confirmations to serve on board and commissions, 62 were from District 1. On September 7th, the District 1 on the road meeting was held on top of Mount Washington inside the Sherman Adams building.

The Governor's Advisory Commission on Intermodal Transportation (GACIT) had completed its work in 2021, and the NH Legislature and Governor approved of its findings in 2022. GACIT directed \$242 million in additional new federal funds for bridges (\$22 million total/\$45 million per year) and electric vehicles charging (\$17 million) as part of the IJA. Fifteen percent (\$6.75 million annually) of the bridge funds will be allocated to the municipal bridge program, and the remainder, to existing bridge projects to free up funds that have greater spending flexibility. Contact William Watson at NHDOT for any additional details at (603)-271-3344.

As stated in the past, I have made economic development my top priority along with mental health and drug prevention, treatment, and recovery programs. In 2022, the state sold the Route 25 Rest Stop to the Town of Rumney, it continues to work on the transfer of 7 acres to the City Lebanon at Westboro Yard for recreational purposes, it acquired \$55 million of federal funding to upgrade the state's fish hatcheries, and as always, the state continues work on retention and recruitment of old and new businesses.

The Governor and Council are always looking for volunteers to serve on the dozens of state boards and commissions. If you are interested, please send your resume to Governor Chris Sununu, State House, 107 North Main Street, Concord, NH 03301 attention Deanna Juris, Director of Appointments/Liaison or call at (603) 271-2121. A complete list of all state boards and commissions are available at the NH Secretary of State website: www.sos.nh.gov/redbook/index.htm

My office is open to receive state constitutions, council maps, etc. I periodically email my weekly schedule and Wrap Up Newsletter. If you would like to be included on this list, contact me at joseph.d.kenney@nh.gov. I also have an internship program for college students. My office number is (603) 271-3632. As a reminder, due to redistricting my District has taken me out of Sullivan County and most of Grafton County and pushed me to northern Strafford County. Nonetheless, I am always available to old friends. Please stay in touch.

Serving you,

Executive Councilor
Joe Kenney
District 1

45th Parallel Emergency Medical Services

2022 Annual Report



Proudly serving the Communities of:
Canaan, Clarksville, Colebrook, Columbia, Dixville, Lemington,
Norton, Pittsburg, Stewartstown, and the United Towns and
Gores

January 2023

A Note from the Chief

2022 presented some difficult challenges for EMS, and for the healthcare community as a whole. From 2020 to 2022, it is estimated that up to 35% of the healthcare workforce left the field due to the Covid-19 pandemic. EMS is no exception to this statistic. Workforce shortages have affected hospitals and ambulances nationwide. As a direct result, bed availability at tertiary and specialty care centers has become much more limited. Patients that require transport to other hospitals for treatments and procedures are waiting longer periods of time in our local Emergency Departments. Furthermore, patients are often times being transferred much greater distances to these facilities, only adding to the strain on EMS departments like the 45th Parallel EMS.

The 45th Parallel EMS partnered with Life Safety Institute, LLC from Concord, NH, to assist with EMS education. This program operates an online classroom platform accompanied by Lab Days held at our station. The first of these classes was run in the Spring of 2022. Through the Life Safety Institute, the 45th Parallel EMS is now hosting an additional EMT class with 10 students in attendance, and an Advanced EMT class with an additional 8 students in attendance. It is our hope that these classes and our training partnership will add much needed staffing to the area.

On September 18, 2022, two of the 45th Parallel EMS staff members were recognized by the New Hampshire Fire and EMS Committee of Merit for their actions and contributions to EMS.

- Michelle Hyde (Colebrook, NH) received the award for EMS Educator of the Year for her dedication to providing EMS and community education since the foundation of the company. Over her tenure, Michelle has provided EMS, CPR and First Aid education to thousands of community members and EMS providers in the North Country.
- Michael Chappell (Clarksville, NH) was awarded the Lawrence A. Volz Memorial Emergency Medical Services Heroism Award for his life-saving actions of a near-drowning patient in May 2021.

The 45th Parallel EMS would like to thank Michelle and Michael, and all of our dedicated staff for their efforts to ensure the health and safety of our community.

Thank you for your continued support. It has been an honor and a pleasure to serve this community for another year. For more information on our CPR, First Aid and Stop the Bleed classes, Public Access Defibrillator Program, 911 sign campaign, or to learn how you can get involved, please contact us at (603) 237-5593, or feel free to stop by our station at 46 Ramsey Road, Colebrook, NH 03576.

Respectfully submitted,



Nathan J. Borland, FP-C, NRP, CICP
Chief Executive Officer
45th Parallel EMS

Introduction

The 45th Parallel EMS is a 501-C-3 nonprofit corporation that was founded in 2008 to provide emergency medical services to Beecher Falls, Canaan, Clarksville, Colebrook, Columbia, Dixville, Lemington, Norton, Pittsburg, Stewartstown, and the United Towns and Gores. The agency started as a mix of volunteer and paid staff and has steadily grown over the years. The 45th Parallel EMS is now a full-time paramedic level service, offering the highest available Advanced Life Support services to the member towns, and critical care transport services between local hospitals and larger specialty care and trauma centers.

The 45th Parallel EMS has a Medical Resource Hospital Agreement (MHRA) with Upper Connecticut Valley Hospital in Colebrook, NH, and a transport contract with North Country Hospital in Newport, VT. The 45th Parallel EMS also provides interfacility transport services to Androscoggin Valley Hospital, Cottage Hospital, Littleton Regional Hospital, Memorial Hospital, Northeastern Vermont Regional Hospital, Spears Memorial Hospital and Weeks Medical Center.

Ambulance Activity

	2018	2019	2020	2021	2022
911 Emergency Response - BLS Transport	101	128	141	166	219
911 Emergency Response - ALS transport	361	303	326	280	295
911 - Cancellation or no transport	212	181	225	255	325
911 - Mutual Aid Response	10	7	5	3	6
ALS Intercept	12	6	6	3	10
Standby (Fire or Other)	9	2	14	16	21
Total 911	705	627	717	723	876

IFT - BLS	93	84	125	163	169
IFT - ALS	292	360	292	394	312
IFT - With Hospital Staff	4	5	5	3	8
IFT - no transport	0	0	0	1	1
Total IFT	389	449	422	561	490

Total Calls	1094	1076	1139	1284	1366
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Equipment

The 45th Parallel EMS currently owns and operates a fleet of 4 ambulances:

- **45A1** – 2012 AEV type III Ford E450
- **45A2** – 2017 AEV Type 1 F-550 4x4
- **45A4** – 2016 AEV Type 1 F-550 4x4
- **45A5** – 2020 Demers Type II Ford Transit

In April 2022, the Board of Directors approved the purchase of a new ambulance to replace 45A1, the oldest truck in the fleet. With the help of Christine Charman of UCVH, the 45th Parallel EMS has applied for a FEMA grant to offset the cost of this ambulance. Delivery of the truck is anticipated to be in the 3rd quarter of 2023.

Personnel

The 45th Parallel EMS strives to provide the highest quality of patient care possible. Maintaining a highly educated, skilled and competent staff are critical to our mission. We currently employ:

- 10 Emergency Medical Technicians (EMT)
- 3 Advanced Emergency Medical Technicians (AEMT)
- 7 Nationally Registered Paramedics (NRP).
 - All paramedics have completed either the Certified Intensive Care Provider (CICP) program, or the CCEMT-P Critical Care Paramedic class.

The members of the 45th Parallel EMS would like to extend the invitation to any community members that may be interested in learning about EMS and helping the community.

Community Education and Involvement

The 45th Parallel EMS offers CPR and First Aid training through the American Heart Association. Classes are available for healthcare workers, daycare providers, and community members. In addition to Basic Life Support (BLS) classes, the 45th Parallel EMS now has instructors trained to teach Advanced Cardiac Life Support (ACLS), Pediatric Advanced Life Support (PALS), and International Trauma Life Support (ITLS). For more information on these classes, please contact or visit our station.

The 45th Parallel EMS continues to work with area schools and law enforcement agencies to provide “Stop the Bleed” classes to healthcare professionals and community members. Stop the Bleed is intended to cultivate grassroots efforts that encourage bystanders to become trained, equipped, and empowered to help in a bleeding emergency before professional help arrives.

Public Access Defibrillator Program

The 45th Parallel EMS maintains Public Access Defibrillators in local businesses, schools, public buildings and churches. As part of an Emergency Response Plan, the importance of Public Access Defibrillators cannot be stressed enough.

- Defibrillation within three minutes of sudden cardiac arrest increases the chances of survival to 70 percent. Shock within one minute of collapse raises the survival rate to 90 percent.
- Calling 911 is necessary, but the wait for first responders can take too long. The national average call-to-shock time is nine minutes.
- OSHA now recommends AEDs in the workplace, and recent legislation requires many workplaces to provide them.

The 45th Parallel EMS would like to extend our thanks to **Bangor Savings Bank and the Tillotson Foundation** for providing grants to help maintain this program.

911 Signs

Being able to easily identify the address of the incident is of vital importance in an emergency. Having a reflective 911 sign that is clearly visible from the road helps improve our ability to respond. The 45th Parallel EMS can provide you with a 6” x 18” reflective sign to mark your address. These signs are sold by donation, and readily available at our station. **Please help us find you when you need us!**

Board of Directors

As a non-profit organization, the 45th Parallel EMS is governed by a Board of Directors. Members are appointed from every town, fire department and Upper Connecticut Valley Hospital. The Board of Directors meets 6 times a year to oversee the business operation of the company. The board currently has openings for two "at large members". These positions are perfect for community members that are interested in getting involved.

Edward Laverty, Chairman
Steve Young, Vice Chairman
Greg Placy, 2nd Vice Chair
Michel Dionne, Treasurer
Mike Collins, Secretary
Anthony Soldo (alternate rep)
Arnold Gray
Barbara Nolan
Cheryl Shephard
Scott Cooper
Dwayne Covell
Earl Bunnell
Jennifer Fish
Doug Ahlstrin
Robert Couture
Scott Colby

Upper Connecticut Valley Hospital
Beecher Falls Volunteer Fire Department
Town of Colebrook
Town of Clarksville
Town of Columbia
United Towns and Gores
Pittsburg Fire Department
United Towns and Gores
Town of Norton
Town of Lemington
Town of Stewartstown
Colebrook Fire Department
Town of Dixville
Town of Pittsburg
Town of Canaan
Upper Connecticut Valley Hospital

NORTHERN BORDERS DISPATCH

17 BRIDGE ST.

COLEBROOK, NH 03576

(603) 237-4487

Fax: (603) 237-9852

Email: dispatch@colebrooknh.org

911



Northern Boarder Dispatch ended 2022 with 9,542 calls, which is 716 more calls received in 2021. The cause of this increase, sadly, has largely to do with the number of overdoses plaguing our community. The Opioid Epidemic deeply effects our local officers, both Town and State, our local Border Patrol Agents, Fish and Game officers, Upper Connecticut Valley Hospital, the 45th Parallel and more.

Seeing day in and day out what the Dispatchers here at Northern Borders Dispatch are responding to makes me, as their administrator, extremely proud of my staff who are taking care of our 1600 square miles of coverage area. It's not an easy feat, however, the staff handles every call with the time, care, and the attention each call demands.

Northern Borders Dispatch, with the help of New Hampshire Department of Safety, Homeland Security & Emergency Management grant and funding from the Coos County Commissioners made it possible to establish a new site on Cree Notch consisting of a shelter and antenna. This site was installed to help our first responders avoid dead coverage zones for improved radio communication on Us Route 3 and Us Route 26.

As calls continue to increase, it is imperative that our lines remain open for those in an actual emergency. Calls that continually clog our lines, preventing those vital calls to come through, include the following:

- Power outages with no down lines, sparks, or fires.
- Power restoration times
- Road conditions
- Trail conditions
- Town of Colebrook Office calls pertaining to taxes, water, sewer, transfer station questions, selectboard meetings and minutes.
- Department of Motor Vehicle inquiries for hours, registrations, forms needed, licensing and medical cards.
- Town Clerk questions regarding hours, births, deaths, and marriage certificates, elections, voting, establishing residency and registrations.

To help reduce costs and the call volume into Northern Borders Dispatch, please share the above with your friends and family. Never hesitate to call us when in doubt as we are always here for you.

We at Northern Borders Dispatch cannot stress the importance of properly numbering your home or business. For a small donation fee, the 45th Parallel will make you a number sign for your home or business. Please call the 45th Parallel at 603-237-5593 for more details. This simple act will save a life.

Again, I would like to thank the staff at Northern Borders Dispatch for their continued hard work, selflessness, and dedication. Without all of you, Northern Borders would not be what it is today.

I would also like to extend our continued gratitude to Colebrook Police Department, Pittsburg Police Department, New Hampshire Sherriff's Department, Vermont Sherriff's Department, New Hampshire State Police, Vermont State Police, Colebrook Fire Department, Beecher Falls Fire Department, Pittsburg Fire Department, Errol Fire Department, 45th Parallel EMS, Errol Ambulance as well as our local Border Patrol Agents, New Hampshire and

Vermont Fish & Game, Dartmouth Hitchcock Advanced Response Team, Upper Connecticut Valley Hospital, North Country Healthcare, Northern Human Services, New Hampshire Department of Children, Youth and Families, Agency for Adult and Elderly Services and more who do what it takes, every day, to protect and service our area communities. Thank you.

Sincerely,

A handwritten signature in cursive script that reads "Rebecca E. Robinson".

Becky Robinson
NBD Administrator



ACCOUNTANTS' COMPILATION REPORT

To the Board of Selectmen,
Town of Columbia:

Management is responsible for the accompanying financial statements of Town of Columbia, which comprise the balance sheet as of December 31, 2021, and the related statements of revenue and expenditures for the year then ended, included in the accompanying prescribed form MS-535. We have performed a compilation engagement in accordance with Statements on Standards for Accounting and Review Services promulgated by the Accounting and Review Services Committee of the AICPA. We did not audit or review the financial statements included in the accompanying prescribed form MS-535 nor were we required to perform any procedures to verify the accuracy or completeness of the information provided by management. Accordingly, we do not express an opinion, a conclusion, nor provide any form of assurance on the financial statements included in the accompanying prescribed form MS-535.

The financial statements included in the accompanying prescribed form MS-535 are intended to comply with the requirements of New Hampshire Department of Revenue Administration and are not intended to be a presentation in accordance with accounting principles generally accepted in the United States of America.

Cohos Advisors PLLC

August 29, 2022

**REPORT OF COMMON TRUST FUND INVESTMENTS FOR TOWN OF COLUMBIA
YEAR ENDING DECEMBER 31, 2022**

DESCRIPTION OF INVESTMENTS	BEGINNING BALANCE	FUNDS ADDED	WITHDRAWALS	ENDING BALANCE	INCOME DURING YEAR	INCOME EXPENDED DURING YEAR	ENDING BALANCE	GRAND TOTAL
Ellen Cleveland Cem.	\$101.20	\$0.00	\$0.00	\$101.20	\$0.12	\$0.00	\$0.12	\$101.32
Hattie Chamberlain Cem.	\$230.75	\$0.00	\$0.00	\$230.75	\$0.12	\$0.00	\$0.12	\$230.87
Henry Forristall Cem.	\$201.98	\$0.00	\$0.00	\$201.98	\$0.12	\$0.00	\$0.12	\$202.10
Mary Walker Cem.	\$403.30	\$0.00	\$0.00	\$403.30	\$0.12	\$0.00	\$0.12	\$403.42
Mrs. Warren Marshall Cem.	\$76.10	\$0.00	\$0.00	\$76.10	\$0.12	\$0.00	\$0.12	\$76.22
Percy H. Titus Cem.	\$1,009.29	\$0.00	\$0.00	\$1,009.29	\$0.12	\$0.00	\$0.12	\$1,009.41
Thomas Wallace Cem.	\$1,009.29	\$0.00	\$0.00	\$1,009.29	\$0.12	\$0.00	\$0.12	\$1,009.41
Cemetery Maintenance	\$21,682.92	\$0.00	\$0.00	\$21,682.92	\$496.49	\$0.00	\$496.49	\$22,179.41
Columbia Covered Bridge	\$819.25	\$0.00	\$0.00	\$819.25	\$70.86	\$0.00	\$70.86	\$890.11
Road Improvement	\$10,503.25	\$10,000.00	\$0.00	\$20,503.25	\$275.14	\$0.00	\$275.14	\$20,778.39
School District Tuition	\$318,660.76	\$0.00	\$0.00	\$318,660.76	\$5,391.81	\$0.00	\$5,391.81	\$324,052.57
Bridge Improvement Fund	\$62,121.75	\$0.00	\$0.00	\$62,121.75	\$859.69	\$0.00	\$859.69	\$62,981.44
	\$416,819.84	\$10,000.00	\$0.00	\$426,819.84	\$7,094.83	\$0.00	\$7,094.83	\$433,914.67

**RESIDENT MARRIAGE REPORT
JANUARY 1, 2022 - DECEMBER 31, 2022**

DATE	PERSON A	PERSON A'S RESIDENCE	PERSON B	PERSON B'S RESIDENCE	PLACE OF MARRIAGE
12/10/22	Hall, Eric V.	Columbia, NH	Smith, Emilie L.	Haverhill, MA	Kensington, NH

**RESIDENT DEATH REPORT
JANUARY 1, 2022 - DECEMBER 31, 2022**

DATE OF DEATH	DECEDENT'S NAME	PLACE OF DEATH	FATHER'S NAME	MOTHER'S NAME
1/5/2022	Eideb, James Alley Jr.	Colebrook, NH	Eideb, James Sr.	Yule, Meredith
3/30/2022	Dumont, Robert T.	Nashua, NH	Dumont, Wilfred	Tessier, Eledine
4/11/2022	Ferguson, Marygrace	Keene, NH	Kelly, John	Coleman, Nancy
4/17/2022	Adair, William	Columbia, NH	Adair, Ebery	Corliss, Juanita
4/18/2022	Didsbury, Peter D.	Columbia, NH	Didsbury, Richard	Gensel, Pauline
6/6/2022	Marcotte, Russell lee	Columbia, NH	Marcotte, Francis	Gervais, Lena
12/18/2022	Nash, Melanie Dawn	Manchester, NH	Nash, Edard	Perdum, Shirley

**School Officials' Annual Report
Columbia School District
2021-2022**



**Annual Meeting
Tuesday, March 14, 2023
7:15 P.M.
Columbia Town Hall**

COLUMBIA SCHOOL REPORT TABLE OF CONTENTS	
List of Officers	2
Superintendent's Report	3-5
Principal's Report	6
Title I Report	7
Curriculum Report	8-9
Special Services Report	10-11
School Health Report/Health Services Report	12
School Counselor's Report	13-14
School District Staff	15-16
SAU #7 Staff	17
Registration, Attendance, Enrollment and Transportation	18
Scholarships and Graduation Awards	19-24
Prior Year Information	
Annual District Meeting Minutes	25
Financial Report – Balance Sheet 2021-2022	26
Fund Equity (All Funds) – 2021-2022	27
Columbia's Independent Auditors Report FY 2022	28-29
Trustee of Trust Funds – School Report	30
Proposed Budget for Next Year	
Warrant	31
Special Warrant	32
Columbia Estimated Revenue – 2023-2024	33
Columbia Proposed Budget – 2023-2024	34-36
Budget Explanations – 2023-2024	37
MS 26	38-45
SAU #7 Budget – District Share – 2023-2024	46
SAU #7 Estimated Revenue – 2023-2024	47
SAU #7 Budget & Comparison 2023-2024	48-54
SAU #7 Independent Auditor's Report - 2022	55
Notes Page	56

Report of
COLUMBIA SCHOOL DISTRICT

OFFICERS

MODERATOR

Eric Stohl

CLERK

Jennifer Wells

TREASURER

Amanda Gaeb

SCHOOL BOARD

Stacey Campbell, Chairman

Kristin Brooks

Carrie Klebe

Term Expires 2025

Term Expires 2023

Term Expires 2023

SUPERINTENDENT OF SCHOOLS

Dr. Debra J. Taylor

BUSINESS MANAGER

Bridget Cross

COORDINATOR OF SPECIAL SERVICES

Jennifer Noyes



SAU7
SCHOOL ADMINISTRATIVE UNIT 7

*21 Academy Street, Colebrook, New Hampshire 03576
603-237-5571 / 603-237-4961 / fax: 603-237-5126*

*Debra J. Taylor, Ph.D.
Superintendent of Schools
dtaylor@sau7.org*

2021-2022 School Year

Dear School Community Members,

January, 2023

We truly are a community-centered and community-supported school system, and it is a privilege and honor to serve as your Superintendent. As a school system, we are proud of each unique community united together in School Administrative Unit # 7 including Clarksville, Colebrook, Columbia, Pittsburg and Stewartstown.

We have risen to new heights over the course of a few short years in SAU 7. I am proud of the progress we have made through the SAU 7 Strategic Plan which has reimagined our school system. As expressed in our vision, “We believe in a future where our entire school community – in commitment to the success of every student – will leverage the power of collaborative relationships to advance our education system and will serve as vital and supportive advocates for educational equity and opportunity.” We have made great strides at all levels in our schools. Our students' achievements are seen every day in our classrooms. We have remained true to our mission “to prepare all SAU 7 students for success in whatever path they choose.”

Our high school graduation rates are at an all-time high. Many seniors graduated from high school with college credits and the offerings continue to grow. In fact, this year, one of our students will graduate with an Associates Degree (the equivalent of 2 years of college)! We have developed strong partnerships with our community colleges, and state colleges as well as local employers which have flourished with the implementation of the North Point Career and Technical Education Center which was approved last spring by the Department of Education. We were the first new Regional CTE Center to be approved in the state of New Hampshire in over forty years!

Upon Department of Education approval, the North Point Career and Technical Education Center (CTE) was initiated this fall. Dr. Tia Cloutier was appointed by the Colebrook School Board to serve as the CTE Director and College, Career and Technical Education Counselor. The CTE includes the following five programs: Automotive, Culinary and Hospitality, Education, Health Sciences, and Information Technology. The application process was extensive, and many business and college partnerships were established. We have seen many successes this year as we implement our new CTE Center which serves communities in the North Country Region.

The Colebrook School Board is advancing Phase II of their building project to replace the Colebrook Academy and Technical Center. This follows the closure of the Colebrook Academy in 2019 when all high school students transitioned to the Colebrook Elementary School. The Phase II building project aims to complete the plan

established in 2000, when the elementary school was built. It was known that the old academy high school was aging, and future renovations would have been too costly and not a good investment of our taxpayer dollars. The district formed a building committee in the Fall of 2021, contracted with architects in January of 2022, and held several meetings to guide the architects and engineers as they prepared the initial design for the new Academy and CTE Center and drafted the application for building aid. The Colebrook School District received approval for a state building aid grant for the renovation and expansion of the school in the amount of \$9.6 million dollars (60%) of the proposed project. The new Academy, CTE Center and adjacent gym will serve our students well and support the Colebrook community now and into the future.

In Pittsburg, we welcomed Debbie Lynch in November 2021 to serve as Principal of Pittsburg School! Debbie brings several years of leadership and teaching experience to the role. She is passionate about students and works hard to engage them in their learning. She also regularly attends school extracurricular and athletic events - promoting teamwork and school spirit. Mrs. Lynch is a North Country native and has brought several programs to the school such as the Siskin Outdoor Learning program, where our students combine an outdoor investigation and an indoor activity designed to cultivate curiosity, inquiry, perseverance, and evidence-based decision-making. She also welcomed parents to the school for various school celebrations such as the celebration of the International Olympics where students studied a country, learning about the culture and history.

In Stewartstown, we welcomed Stephanie Humphrey in July 2021 to serve as Principal of the Stewartstown Community School. Mrs. Humphrey has been a welcome addition to our school. She is student-centered in her focus and has implemented meaningful collaborative teamwork in the school including a data driven approach to instruction and assessment. The student after school program began last year with the help of a grant. Mrs. Humphrey also re-initiated our student ski and snowboard program which now includes all schools in SAU 7! The students have taken on more leadership roles. Several school-wide projects and celebrations have been held. Stewartstown was recognized by the White Mountain Science Institute (WMSI) for their work on Science, Technology, Engineering, Arts, and Mathematics projects as Stewartstown students were featured in a statewide video!

In SAU 7, we congratulated Cheryl Covill on her retirement, following 30 years of service as Business Administrator. This summer, we welcomed Bridget Cross, who comes to us with extensive experience in finance including business management in a neighboring district.

During 2021-22, our school community - teachers, support staff and administrators - continued to grow professionally as individuals and as a team as we implement our competency-based learning education methods, gained knowledge on quality assessment and instructional practices and continued to support student learning both academically and socially. Our focus on academic achievement and building our professional learning community continues with renewed enthusiasm and commitment.

Our proposed 2023-24 school district budgets are focused on programs that have a strong focus on student learning. There is an urgency to address our literacy and mathematics achievement gap which has been exacerbated by the pandemic. All of our students deserve high-quality classroom instruction and a system that responds to their needs if they don't learn. Our schools not only provide a strong educational experience, they provide a nurturing environment, where we care for the whole child academically, physically, socially, and emotionally.

Here in SAU 7, we are proud of our past, engaged in the present, and looking ahead to a remarkable future that is beckoning. We can be, and must strive to become, the schools that our children need today:

- ★ Deeply integrated into the world at the highest possible levels of excellence
- ★ Providing our students with precise tools, facilities and scholarship that they need now
- ★ Preparing them to lead, shape and improve the world that is to come.

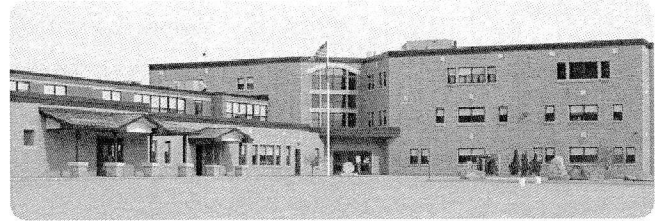
We have a tremendous opportunity to invent our future. I am excited about what is on the horizon for us all, and I thank you for your support and participation in the school communities that comprise SAU 7. Thank you to School Board Members, Administration, and all Staff for their outstanding dedication and support of our children and families. Expressing gratitude in many ways is most appropriate, and I am ever so grateful to live and work here.

With my best wishes for all,

Debra Taylor, PhD.
Superintendent of Schools

Colebrook Academy & Elementary School

27 Dumont Street
Colebrook, New Hampshire 03576 (603)
237-4801 or (603) 237-4270
School Website: www.csd.sau7.org



Principal Report

The 2021-2022 school year brought new learning opportunities for students. The North Point Career and Technical Education center was approved to offer five programs for New Hampshire students: Health Sciences, Culinary Arts & Hospitality, Computer Technology, Automotive, and Education. Students in grades 10-12 can take advantage of these programs earning industry recognized credentials and college credit.

Additionally, we implemented the first public school PreK-8 TimberNook program, which is an innovative nature-based developmental program for children. We had nine staff trained. This program offers unique play experiences for children that are designed to foster creativity, imagination, and independent play in the great outdoors.

Also, in 2021-2022 the Portrait of a Graduate work was completed. The vision work began pre- covid in 2020. I created a survey of a variety of skills and surveyed students, staff, business owners, community members & families of current and past students to find out what they ranked as the most important transferable skills for graduates to have upon leaving high school. I then took my survey data results and sent them to a cohort of stakeholders to narrow down the top-rated skills. From there, I created Colebrook's transferable skills POG visual which is in every classroom PreK-12.

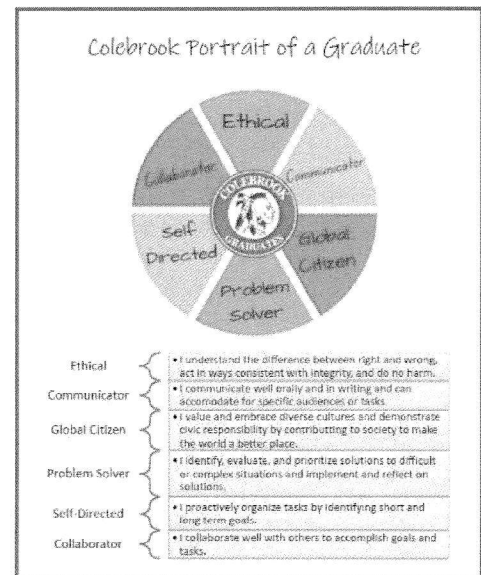
We continue our transition to a Competency Based Education system. A system that allows for more personalized learning and mastery of skills at a student's own pace.

In May of 2022, the Colebrook School Board unanimously supported a recommendation by Principal Wheelock and Athletic Director Call to name the gym in Colebrook after retired, long-time educators and coaches Buddy & Mary Trask.

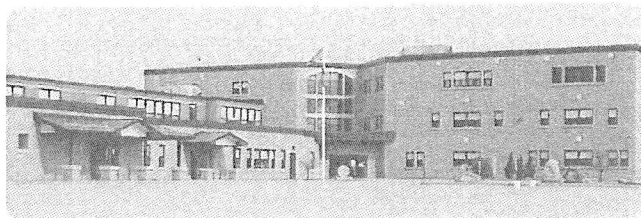
I am proud to serve the students, staff, and families of Colebrook. Respectfully

Submitted,

Kimberly Wheelock, Principal



Colebrook Academy & Elementary School
27 Dumont Street
Colebrook, New Hampshire 03576
(603) 237-4801 or (603) 237-4270
School Website: www.csd.sau7.org



Title I Annual Report
Colebrook School
2021-2022

In Colebrook, Title I funds are used to provide in-school reading and math support, and educational supplies and materials. The Title I program ensures that all children have fair, equal, and significant opportunities for high-quality education. The goal of Title I services is to enable all students to be on grade level in reading and mathematics and to meet local and state standards.

Colebrook Elementary School is a targeted-assisted school that offers intervention services in reading and math to grades kindergarten through fifth. The focus is on early intervention and ensuring that every student receives appropriate and timely support for academic success, and the development of partnerships between school personnel and families to work together toward meeting grade level expectations. This year, our full-time staff consisted of our two full-time teachers, Mr. Ryan Eames, Mrs. Jeannine Brady, and Mrs. Misty Blais, who served as the Project Manager/Teacher.

Using a combination of AIMSweb Plus (a benchmark and progress monitoring system based on direct, frequent, and continuous student assessment), the STAR assessment (computerized adaptive assessment), and formative assessment in the classroom we were able to identify and focus on student deficiency areas to guide instruction. The Title I staff provided supplemental instruction to at-risk students during Response to Intervention (RtI) services and were able to provide additional supplemental support at other times of the day.

Title I provided a four-week "Summer Learning Camp" in July 2022 for 16 students in grades Kindergarten – Three. The teachers were Crystal Ouimette and Kristen Wheelock and the paraprofessional was Lynn Thompson. The students attended four days a week for 3 ½ hours a day participating in hands-on reading and math activities, they walked to the Public Library for different activities with the Summer Reading Program and participated in the Walk to Read program offered at the local River Walk. We feel that this program is a great way to build camaraderie among the students and to learn from each other.

I thank everyone for their continued support of this program. The Title I Team looks forward to another wonderful year providing supplemental services to the children in Colebrook.

Respectfully submitted,


Misty Blais
Title I Project Manager



*21 Academy Street, Colebrook, New Hampshire 03576
603-237-5571 / 603-237-4961 / fax: 603-237-5126*

Debra J. Taylor, Ph.D.
Superintendent of Schools
dtaylor@sau7.org

Mrs. Jennifer Mathieu
SAU 7 Director of Curriculum & Assessment
2021-2022

The excitement and pleasure I find in this role continues to grow as time goes on. I have had many unique opportunities to work with teachers and administrators throughout the past year, during which time I strive to ensure I'm helping to support my colleagues as much as possible. I can state with confidence that the collaborative nature of our work over the past year has grown tremendously, further allowing for effective communication and achievement.

Curriculum, Instruction, and Assessment Team/Work: A great deal of work continues in the area of curriculum. A team of teacher leaders comprises the "CIA Team" and is working closely with consultants Brian Stack & Jonathan Vander Els of V & S Solutions as we work diligently in our transition to Competency Based Education. Teacher teams, by grade-level and/or subject-level meet on a monthly basis, as well as with myself a few times a year, to work on alignment, quality performance assessments, common formative assessments, rubrics, and to ensure consistency and rigor. As a result, assessment literacy has increased tremendously across the district, leading to a higher quality education for our students. Be on the lookout - each principal is including information about Competency Based Education in their monthly newsletters and informational nights will begin, at the start of the 23-24 school year.

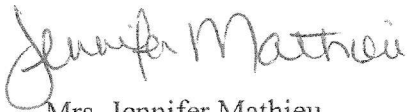
Grants: Grant work is ongoing, but I am excited to report that, all grants have been thoroughly organized and a system put into place to ensure everyone involved has the information necessary for our grant work to continue moving forward smoothly. The Administrative Team meets to discuss and brainstorm grants on a regular basis, ensuring we are utilizing as much of our funding as we possibly can. SAU 7 staff has input on types of activities and professional development that would be beneficial to them via a Needs Assessment, completed each year, that also assists in what is written into our grants.

New Reading Program for K-8: Last year, a team of teacher representatives from grades K-8 gathered to examine various reading programs as the program that the district was using at the time was being discontinued. After several meetings and research, it was decided that we would purchase Houghton Mifflin Harcourt's "Into Reading" for grades K-5 and "Into Literature" for grades 6-8. Teachers have received several training sessions on the program and have access to a coach who will work with them on any questions or concerns they come across.

Professional Development – We work hard to try to ensure that our teachers have access to a variety of professional development opportunities in-district. Over the past year, these have included the Design Studio for competency-based education, Responsive Classroom training, Teacher Mentor training, Orientation for new staff, and various other SEL, behavioral, and academic-based workshops.

This brief overview just gets to the tip of the iceberg of all the great work that is happening in SAU 7. I look forward to continuing this work and helping to move SAU 7 forward in order to make our school system as successful as we can possibly be, for both our students and our staff!

Respectfully,

A handwritten signature in cursive script that reads "Jennifer Mathieu".

Mrs. Jennifer Mathieu
Curriculum Director



21 Academy Street, Colebrook, New Hampshire 03576

603-237-5571 / 603-237-4961 / fax: 603-237-5126

Debra J. Taylor, Ph.D.
Superintendent of Schools
dtaylor@sau7.org

Jennifer Noyes
Coordinator of Special Services
jnoyes@sau7.org

Office of Special Services Annual Report
2021-2022

Last school year the SAU serviced approximately 88 students on Individual Education Plans (IEP). An IEP is provided when a child has a disability that impact them academically and when they need individualized instruction. These students are given evaluations to qualify and if they qualify are serviced through special education and entitled to protections under the Individuals with Disabilities Act. Our office also oversees 504 plans. A 504 plan is given when a child has a disability that affects them significantly in one or more area of life functioning. Typically, the academic program is not affected for these students and they do not require individualized education. These students are evaluated and if eligible are afforded certain rights under a 504 plan. As far as 504 plans, we serviced approximately 73 students within the SAU. These students have plans that allow them to receive accommodations and at times support. Each student's level of need varies so all of these plans are unique and tailored to provide students with the Free, Appropriate, Public Education that IDEA and 504 Law entitles them to.

Our biggest special education category at this time is Specific Learning Disability, meaning that most of the students we service have a learning disability in math, reading, or written expression. Many of our students are experiencing autism, other health impairments, and emotional disturbance. In the 504 plans, many of these are for ADHD, anxiety, and behavioral concerns. As you can imagine, our case managers, special education teachers, and paraprofessionals were (and continue to be) very busy servicing students and managing the plans.

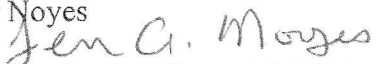
Within the department we have been focused on student progress, providing evidence-based

interventions that impact student growth towards goals, and behavioral support. We have worked to utilize evidence-based interventions within our services that align with classroom-wide programs and provide what our students need. Our staff has been trained in the following programs: Foundations, Seeing Stars, and the Wilson Reading System. We are working on math interventions and will participate in training focused on math throughout the upcoming summer. Additionally, we have received training focused on behavior management including the development and completion of the associated functional behavioral assessments and plans. Both paras and special educators have been provided the opportunity to participate in this behavior training.

Within special education we also focused on using technology to not only improve our work with students in the classrooms, but also to manage paperwork/meetings. We have begun to utilize Google calendar to house all meetings and invite team members. We have begun scanning and storing all paperwork in the hopes that in the future we will be able to move towards paperless files. Additionally, parents have the opportunity to sign and view IEPs and other special education paperwork online through the state system.

At the end of the 21/22 school year Meg Miller retired from Special Education in Stewartstown Community School and an opening became available at Colebrook Academy and Elementary School as a special educator in high school. This fall we welcomed William (Scott) Desmond and Noah Covill as special educators within the SAU, filling these two vacancies. They have been contributors to our team! We wish Meg well in retirement!

Jennifer Noyes


SAU 7 Coordinator of Special Services



21 Academy Street, Colebrook, New Hampshire 03576
603-237-5571 / 603-237-4961 / fax: 603-237-5126

Debra J. Taylor, Ph.D.
Superintendent of Schools
dtaylor@sau7.org

With each completed school year, a golden opportunity for reflection arrives, allowing the school health team to collaborate and improve its role in caring for the school community. School nurses were certainly not exempted from the challenges of the COVID-19 pandemic, often delving into unfamiliar tasks such as implementing complex and rapidly altering COVID-19 workflows, completing countless hours of contact tracing, providing opt-in testing, issuing ever-changing guidance to students, families, and staff, and so much more.

Now, as the world shifts toward a recovery phase, school health staff must also re-establish their priorities in the return to more typical school health roles and responsibilities. The school health team will revisit health related policies and procedures to assure best practices are in place for provision of care to the school community. Further, health education programs that were previously suspended due to the complications of COVID-19 are being reinvented and reintroduced to meet the needs of the current student body.

Pre-pandemic school health programs were comprised of both school-based care such as first aid, emergency care, vision and hearing screenings, as well as assurance of adequate primary healthcare, including well-child examinations, routine vaccinations and developmental screening programs. Over the course of the last several months, school health staff have been redirected to focus their attention on assisting staff, students and their families in securing preventative care that was overlooked, postponed or abandoned during the course of the COVID-19 pandemic. In an already medically underserved community, the pandemic stretched pre-existing gaps to new heights. As such, school health staff must now be prepared to help break barriers and close gaps to promote learning by assuring as healthy an environment as is possible for our school community.

As we reflect upon the last year to evaluate our trials, successes, frustrations, and advances, it becomes apparent that our school community is one of dedicated individuals who committed themselves despite challenge throughout the COVID-19 pandemic. The dedication of the school health team remains steadfast, and we sincerely appreciate those who came forward with kind words, considerations, and thoughtful gestures to support our team during a time in which demand often surpassed obtainable resources. We remain grateful for the support of our school community and look forward to the opportunities that will surely be in our future within SAU #7.

Respectfully submitted,
The SAU #7 School Health Team

Devon Phillips, RN, CEN;

Barbara Pires Lynch, RN;

Tanya Young, RN

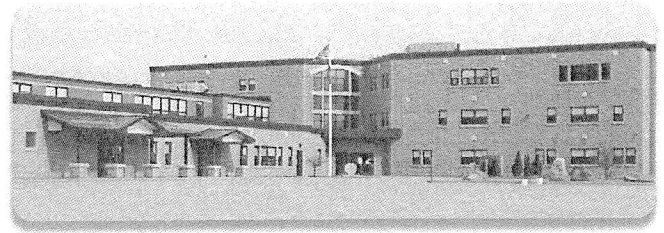
Colebrook Academy & Elementary School

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COLEBROOK ACADEMY & ELEMENTARY SCHOOL SCHOOL COUNSELING REPORT

2021 - 2022

CAES graduated 19 seniors in 2022, 12 were New Hampshire Scholars, 1 with a STEM emphasis. This program encourages and motivates all high school students to complete a rigorous course of study that prepares them for successful transition to college coursework or technical training necessary to enter today's competitive job market. In addition, 3 seniors were silver cord recipients, completing more than 100 hours of community service and 7 were inducted into the National Honor Society.

The 19 members of the class of 2022 had diverse post-secondary plans. 81% plan to continue their education in some way with 62% attending 4-year schools (all but 2 are going out-of-state), and 10% respectively going to 2-year schools (1 in-state and 1 out-of-state) and certificate programs. 14% are entering the workforce, working locally for employers in our community. 5% are undecided.

14 members of the class of 2022 have engaged in dual enrollment learning opportunities; 74% of the class of 2022 are leaving CAES with college credits. They earned these credits in various ways including Running Start, estart and early college programs. In total, these students earned 193 college credits.

Running Start (RS) is one avenue for our students to earn college credits. CAES has a relationship with WMCC to offer courses in our building, taught by our instructors, for college credit. This year we offered seven RS courses (Quantitative Reasoning, Physics, Medical Terminology, Chemistry, Anatomy & Physiology, Spanish, Accounting).

The class of 2022 learned outside of the traditional classroom as well. 6 took advantage of the Connecticut River Collaborative and traveled to Canaan Schools in Canaan, Vermont to take courses. 4 completed the LNA program at the Coos County Nursing Hospital. 4 participated in School-To-Work. 5 took online courses - 4 through the Virtual Learning Academy Charter School (VLACS) and 1 via the Odyssey program.

CAES is located in New Hampshire's Region 1 and can participate in the area's Career & Technical Education Center (CTE). Our region's center is located in Vermont; it's the Canaan Career Center. This year we enrolled 15 CTE students - 3 more than last year. We had 1 Full-time Fire & Emergency Services student, 1 part-time Fire & Emergency Services Student (focus on firefighting), 7 Building Trades & Restoration Carpentry students, 5 full-time Diversified Agriculture & Natural Resources students and 1 Business Technology student.

This year CAES continued the regional collaboration, an effort between Canaan Schools and Pittsburg School, aimed at providing more courses to our students. Students from the three schools can elect to take a ½ day of classes at any school, regardless of where they are enrolled. Throughout the year, 22 CAES students took advantage of the collaboration. 2 took classes at Pittsburg High School and 20 attended Canaan Schools. One student went to Canaan Schools for courses each semester and two students spent their full day, for the year, at Canaan Schools.

We support students in completing Advanced Placement course work outside the classroom. This year one student did so and took two courses independently - Computer Science and Language and Literature. CAES administered exams to the student in May.


6 members of the class of 2022 enrolled in Career & Technical Education courses at the Canaan Career Center in Canaan, Vermont. 6 were program completers, one finished two years of the Diversified Agriculture and Natural Resources program. Three finished two years of Building Trades. One finished two years of Fire/EMS and one completed two years of Fire.

These students earned several industry recognized credentials (IRCs) including: OSHA 10, Game of Logging I - IV, Welding 30, Welding 60, and Tractor & Machinery Training, AHA CPR/AED; NIMS ICS: Intro 100; Wildland Fire Control; WorkKeys Nat'l Career Readiness Certification,

School-to-Work (STW) provides a unique opportunity to see if a career in a certain field is something students truly want to pursue. This past year 6 students enrolled in STW learning. These students worked with All About Kids Learning Center, Upper Connecticut Valley Hospital A Notch Above Real Estate and C4 Automotive.

Juniors took the PSAT/NMSQT in October. Five sophomores elected to take the test as well. These juniors also took the SAT School Day test in March. In October, 23 Sophomores took the ASVAB and 1 Junior.

Respectfully submitted by,



Tia Cloutier, PhD
School Counselor

2022-2023 COLEBROOK SCHOOL DISTRICT STAFF LISTING

Name	Description
WHEELOCK, KIMBERLY J	Principal (PreK-12)
PATTERSON, RONALD W	Assistant Principal (PreK-12)
DAGESSE, JESSICA L	Principal Administrative Assistant
BRITTON, ANNA M	Guidance Administrative Assistant
BOUDREAU, RENEE K	Receptionist
PHILLIPS, DEVON L	School Nurse & Health Director
CARON, AMY M	Guidance Counselor (PreK-6)
CLOUTIER, TIA A	Guidance Counselor (7-12) & CTE Director
HARRIS, CARLTON	Maintenance
DAGESSE, MAX R	Custodian
DEJACKOME, ERIC S SR	Custodian
HAMMOND, JR., STANLEY E	Custodian
HART, JANET M	Custodian
NOYES, MARIAH K	Pre-School Teacher
FRIZZELL, JENNIFER N	Kindergarten Teacher
HALEY, KYLE J	Kindergarten Teacher
WHEELOCK, KRISTEN R	Elementary Teacher Grade 1
OUIMETTE, CRYSTAL L	Elementary Teacher Grades 1 & 2
GRANT, LISA L	Elementary Teacher Grade 2
HAMELIN, TINA M	Elementary Teacher Grade 3
HASTINGS, LORI SUE	Elementary Teacher Grade 3
SLOCUM, FAITH A	Elementary Teacher Grade 4
SABOURIN, BRIANNA D	Elementary Teacher Grade 5
KLEE, JESSICA A	Mathematics & English Teacher (6-8)
LAWTON-HAYNES, KATHLEEN L	English Language Arts Teacher (6-8) & CTE Teacher
DEBLOIS, LUCAS P	Science Teacher (6-8) & Psychics (9-12)
ALLIN, THOMAS L	Technology Education Teacher (9-12)
DORMAN, KIMBERLY A	Science Teacher (9-12) & CTE Teacher
ERICKSON, HAYLEA M	English Language Arts Teacher (9-12)
FACEY, TODD D	Automotive Teacher (9-12)
GRIFFIN, ELIZABETH C	Business & Finance Teacher (9-12)
HURLEY, NICHOLAS R	Mathematics Teacher (9-12)
ROBERTSON, JAY W	English Language Arts Teacher (9-12) & CTE Teacher
SANCHEZ-ROOSA, NICOLAS	Spanish Teacher (6-12)
DESMOND, MICHELLE M	Art Teacher (PreK-12)
HALL, DAWN E	Library Media Generalist Teacher (PreK-12)
PAQUETTE, TABITHA L	Music/Band/Chorus Teacher (PreK-12)
CALL, RYAN	Physical Education Teacher (6-12) & Athletic Director
PARKER, KATIE S	Physical Education (PreK-5) & Health Teacher (6-12)
NEARY, SCOTT E	History & English Teacher (6-12)
HALL, EMILIE L	History Teacher (9-12)
SNYDER, TYLER	Science & Technology Teacher (9-12) STEM (PreK & 3-5) & CTE Teacher
DESMOND, WILLIAM S	Special Education Teacher (9-12)
HAILEY, REBECCA L	Special Education Teacher (PreK-3)
HAND, APRIL L	Special Education Teacher (4-6)
THATCHER, SAMANTHA M	Special Education Teacher (K-3)
WORTHING, ERIKA L	Special Education Teacher (6-8)

BRADY, JEANNINE F	Title I Teacher (K-5)
EAMES, RYAN E	Title I Teacher (K-5)
KENNY, LISA M	Reading Specialist Teacher
AMER, HOLLY S	One on One Para Professional
BOUCHER, JAMIE R	One on One Para Professional
COONEY, CHANDLA CH	One on One Para Professional
COX, HOLLY	Para Professional
DESAINDES, MELISSA A	Para Professional
ELLIOTT, ALLISON S	Para Professional
HOWES, BETH A	One on One Para Professional
LAPERLE, ADRIENNE C	One on One Para Professional
LECLAIR, JACIE C	One on One Para Professional
NEARY, MARYANN W	One on One Para Professional
PARKER, FRANCE E	One on One Para Professional
SMITH, KIAHNA T	One on One Para Professional
URAN, LORI A	One on One Para Professional
MARDIN, DEBRA S	Para Professional
WHEELER, ANGELA L	Para Professional
WHITNEY, CHERYL A	Para Professional
SWITSER, JEANIE MARIE	Speech Pathologist
DEVINE, LYND SAY J	Speech Assistant
PARISEAU, NICOLE M	Speech Assistant
COTE, CHRISTINE M	Occupational Therapist
MATHIEU, JENNIFER S	Curriculum Coordinator
RELLA, VALERIE C	SEL Interventionist
COVELL, BRANDI R	SAP Counselor
CASTINE, ELAINE	Bus Driver

2022-2023 SAU #7 STAFF LISTING	
Name	Description
TAYLOR, DEBRA J	Superintendent
PAQUETTE, BILLIE J	Executive Assistant to Superintendent
CROSS, BRIDGET E	Business Manager
PERREAULT, TINA E	Lead Payroll/Human Resources Coordinator
HIBBARD, CASEY J	Payroll/Human Resources Clerk
CASTONGUAY, ADRIANNA D	Bookkeeper
COVILL, CHERYL A	Business Consultant (as needed)
CLOUTIER, SHANE T	IT Director
PAQUETTE, CHRISTOPHER M	Technology Integrator
NOYES, JENNIFER A	Coordinator of Special Services
PUGLISI, BRENDA	Special Services Administrative Assistant
FOOTE, KATHLEEN M	School Psychologist
LAUGHTON, DONNA I	P/T Administrative Assistant
BROOKS, ELDONNA L	Treasurer

TUITION PUPILS & RATES 2021 - 2022			
Grade Levels	Pupils	COLUMBIA TUITION RATE	NON-AREA TUITION RATE
CAES PreSchool	2	\$4,000.00	N/A
CAES Kindergarten	10	\$15,343.00	\$15,743.00
CAES Elementary	28	\$18,151.00	\$19,009.00
CAES High School	16	\$21,661.00	\$22,596.00
As of January 1, 2022			
TUITION PUPILS & RATES 2022 - 2023			
Grade Levels	Pupils	COLUMBIA TUITION RATE	NON-AREA TUITION RATE
CAES Preschool	3	\$11,762.00	N/A
CAES Kindergarten	7	\$15,783.00	\$16,075.00
CAES Elementary	27	\$18,829.00	\$19,709.00
CAES High School	19	\$21,172.00	\$22,070.00
Estimated Rates			
TUITION PUPILS & RATES 2023 - 2024			
Grade Levels	Pupils	COLUMBIA TUITION RATE	NON-AREA TUITION RATE
CAES Preschool	1	\$13,373.00	N/A
CAES Kindergarten	2	\$17,677.00	\$17,843.00
CAES Elementary	31	\$19,770.00	\$20,497.00
CAES High School	16	\$21,595.00	\$22,511.00
Estimated Rates			
TRANSPORTATION 2022 - 2023			
TRANSPORTER	PUPILS	MILES/DAY	ROUTE
#117	30	71	Rte. 3, Meridan Hill Rd., Fish Pond Rd.

Scholarships by Student

Jacy Aldrich (3 rd Honors)	Lambert/Hastings	\$500.
	Beaton Family Trust	\$500
	Mohawk Grange	\$1,000
	Leighton J Cree	\$200
Olivia Barba (Valedictorian)	Lorence Sweatt Memorial	\$350
	News & Sentinel Valedictorian	\$500
	CA Future Leaders Scholarship	\$100
	CEA	\$500
Zachary Buchanan	Priscilla McGuire	\$500
	Richard J Moore	\$500
Matthew Crawford (Co-Salutatorian)	Wentzell/Swail Salutatorian	\$250
	David Howe	\$500
	Class of 1991	\$250
	Gordon E & Helen D Placy	\$500
	CA Alumni	\$500
Maddox Godzyk	James E Berry	\$150
	Ramsay Memorial	\$500
	Erica D White	\$1,000
Kendel Hall	Sarah Jane Cummings	\$1,000
	CA Alumni	\$500
Maya Hook	Arnold Boucher	\$100
Alexis Inkel	Leighton J Cree	\$200
Adam Kenney	Robert David King Memorial	\$1,000
	Monty Goodrum Memorial	\$500
Kyle Lebel	American Legion	\$500
Ramsey Rancourt	Richard W. Collins	\$1,000

(Co-Salutatorian)	Wentzell/Swail Salutatorian	\$250
	Eva A Owen Memorial	\$200
	Edna Greer Memorial	\$950
Sara Samson	UCVH	\$1,000
	Leighton J & Miriam Lewis Cree	\$200
	CA Alumni	\$500
Samuel Villa	Red Sox Foundation	\$1,000
	Curtis Fund Scholarship	\$3,400
	St. Brendan's	\$500
	Paul & Nancy Ames	\$500
	United Professional Horsemen	\$3,250
	Stephen Phillips Memorial	\$7,500
	I AM College Bound	\$500

Richard W. Collins

The Richard W. Collins scholarship of \$1,000 will be awarded to a Colebrook Academy graduating senior planning to attend an accredited two- or four-year college pursuing a degree in healthcare, computer related, etc., with preference given to a senior pursuing a career in Business. This year's recipient is Ramsey Rancourt

Robert David King Memorial Award

The Robert David King Memorial Award is given to a student who has surmounted enormously difficult obstacles and personal challenges or has shown improvement beyond all expectations during the final year of high school and has demonstrated great drive and determination to earn a diploma. This year's recipient in the amount of \$1,000 goes to Adam Kenney.

Colebrook Alumni Association Scholarship

The Colebrook Alumni Association Scholarship is given in the amount of \$500. This year we have three recipients who will each receive \$500, Matthew Crawford, Kendel Hall and Sara Samson.

Lambert/Hastings Scholarship

The Lambert/Hastings Scholarship is given to a student that is planning to attend a two or four year college in Biological Science. This year's recipient in the amount of \$500 is Jacy Aldrich

Wentzell / Swail Salutatorian Award

The Wentzell/Swail Salutatorian Award in the amount of \$250 each goes to Ramsey Rancourt and Matthew Crawford.

UCVH

The Upper Connecticut Valley Hospital Scholarship is a \$1,000 scholarship that is given to a graduate pursuing a degree in the healthcare field, is of good character and demonstrates continued academic success. This year's recipient is Sara Samson.

Everett & Mona Eames Scholarship

The Everett & Mona Eames Scholarship is given to an Errol student graduating from Colebrook Academy who is continuing their education. Decisions are based on need and academic standing. This year's recipient in the amount of \$200 is Jacy Aldrich.

David Howe

The David Howe Memorial Scholarship is a \$500 scholarship that is given to a graduate pursuing a degree in law enforcement, forestry or agriculture at a two- or four-year college. This year's recipient is Matthew Crawford

Beaton Family Trust

The Beaton Family Trust was established in 2018 as a way to give back to the Colebrook Community. This scholarship is a \$500 scholarship that is given to a student pursuing higher education. This year's recipient is Jacy Aldrich

James E. Berry

The James E. Berry scholarship is given to an outstanding athlete who ranks high in citizenship and achievement. This year's recipient in the amount of \$150 is Maddox Godzyk.

The Red Sox Foundation New England Service Scholarship

The Red Sox Foundation New England Service Scholarship recognizes graduating high school seniors across New England who are making a meaningful impact through service in their local communities. This year's recipient in the amount of \$1,000 is Samuel Villa

Priscilla McGuire

The Priscilla McGuire scholarship is a \$500 scholarship awarded to a graduate pursuing higher education. This year's recipient is Zachary Buchanan.

Errol Bicentennial Scholarship

The Errol Bicentennial Scholarship is given to a student who is a resident of Errol for two or more years, graduated from Errol Consolidated School and is planning to continue their education. This year's recipient in the amount of \$200 is Jacy Aldrich

Class of 1991

The class of 1991 scholarship is given to a graduate who demonstrates academic effort as well as participation in activities. This year's recipient in the amount of \$250 goes to Matthew Crawford

Ramsay Memorial Scholarship

The Ramsay Memorial Scholarship is given in memory of Gordon and Bruce Ramsay from Groveton. The recipient must excel in academics, outstanding athlete who also leads by example on and off the field

and be involved in their school or community. This year's recipient in the amount of \$500 is Maddox Godzyk.

Freeman Foundation Scholarship

The Freeman Foundation Scholarship is given to a student who resides in Vermont and has a grade point average of 3.0 or higher. students must also demonstrate financial need and school/community involvement. This year's recipient in the amount of \$1,000 is Samuel Villa.

Lorence Sweatt Memorial

The Lorence Sweatt Memorial is given to a student who has a keen interest in furthering his or her education and exhibits the will to succeed. This year's recipient in the amount of \$350 is Olivia Barba

Monty Goodrum Memorial

The Monty Goodrum Memorial is given to a graduate who has an adequate academic record, financial need, and plans to attend a two-year college in any of the following fields: medical, vocational, or electrical. This year's recipient in the amount of \$500 is Adam Kenney.

Mohawk Grange/Henrietta Jackson Memorial

The Henrietta Jackson Memorial is given to a graduate who exhibits excellence both in the classroom and their community. This year's recipient in the amount of \$1,000 is Jacy Aldrich.

Erica D. White

The Erica D. White Memorial Scholarship has been established in memory of Erica White, a Colebrook Academy graduate, Class of 2005. This \$1,000 scholarship will be awarded to a Colebrook Academy graduating senior who plans to attend an accredited two or four-year college. The senior must show above average academic achievement and involvement in athletics. This year's recipient is Maddox Godzyk

The Curtis Fund Scholarship

The Curtis Fund Scholarship is given to provide educational scholarships to Vermont students pursuing a postsecondary education. Financial aid is granted to Vermont students no matter their career goals. This year's recipient in the amount of \$3,400 is Samuel Villa.

St. Brendan's - Catholic Women's Club

The St. Brendan's Catholic Women's Club offers a \$500 scholarship annually to a member of North American Martyrs Parish who is a graduating senior. This year's recipient is Samuel Villa.

Arnold Boucher Memorial Scholarship

The Arnold Boucher Memorial Scholarship is given to a graduating senior who is furthering his/her education in the field of science. This year's recipient in the amount of \$100 is Maya Hook.

Paul & Nancy Ames Scholarship

The Paul & Nancy Ames Scholarship is given to a Colebrook Academy graduating senior, who plays at least one sport, is on the honor roll, and is known for their good sportsmanship. This year's recipient in the amount of \$500 is Samuel Villa.

United Professional Horsemen's Association Chapter 14 Scholarship

The United Professional Horsemen's Association Chapter 14 Scholarship is given to Students who have at least one parent, stepparent or legal guardian who is a professional horseman and a current Professional Member of UPHA. Students must be accepted to (or currently enrolled) in an institution of higher education. This year's recipient in the amount of \$3,250 goes to Samuel Villa.

News & Sentinel Valedictorian Award

The News & Sentinel Valedictorian Award is given to the Valedictorian of the graduating class from Colebrook Academy. This year's recipient in the amount of \$500 is Olivia Barba

Eva A Owen Memorial

The Eva A Owen Memorial Scholarship is given to any business student, who has taken a minimum of three courses, and has enrolled in the business program of either a two- or four-year business college. This year's recipient in the amount of \$200 is Ramsey Rancourt.

Edna Greer Manning Memorial Scholarship

The Edna Greer Manning Memorial Scholarship is given to a deserving and capable graduate of Colebrook Academy's business department, who is pursuing a post-secondary education in business, at either a two or four-year school. This year's recipient in the amount of \$950 is Ramsey Rancourt.

Leighton J. Cree Memorial

The Leighton J. Cree Memorial Scholarship is given to a graduating senior who is attending a two or four year college in the area of agriculture, forestry, home economics, or education. This year's recipient in the amount of \$200 each is Alexis Inkel & Jacy Aldrich.

Stephen Phillips Memorial Scholarship

The Stephen Phillips Memorial Scholarship is given to students who are permanent residents of New England states, with financial need, who display academic achievement, a commitment to serving others, and a strong work ethic and leadership qualities. This year's recipient in the amount of \$7,500 is Samuel Villa

Leighton J & Miriam Lewis Cree Memorial

The Leighton J & Miriam Lewis Cree Memorial scholarship is given to a graduating senior at Colebrook Academy who, in the judgment of the Selection Committee, has best demonstrated a commitment to community service as evidenced by substantial volunteer participation. This year's recipient in the amount of \$200 is Sara Samson.

Colebrook Academy Future Leaders Scholarship

The Colebrook Academy Future Leaders Scholarship is given to a graduating senior whose probability of collegiate academic success is evident. This year's recipient in the amount of \$100 is Olivia Barba.

Richard J Moore Scholarship

The Richard J Moore Scholarship is given to an outstanding student continuing their education at a 4-year institution. This year's recipient in the amount of \$500 goes to Zachary Buchanan.

Gordon E & Helen D. Placy Memorial

The Gordon E & Helen D. Placy Memorial scholarship is given to a student based on his or her citizenship and participation in community activities. This year's recipient in the amount of \$500 is Matthew Crawford.

I AM College Bound

The I AM College Bound scholarship is given to a senior that participated in the 2021 I AM College Bound Campaign. This year's recipient in the amount of \$500 is Samuel Villa.

**COLUMBIA SCHOOL DISTRICT
DISTRICT MINUTES
The State of New Hampshire
March 8, 2022**

Eric Stohl, Moderator, opened the Columbia School District meeting at 6:00 pm. There were approximately 27 people in attendance.

1. I move to approve the salaries of the School Board and fix the compensation of any other officers or agents of the District which is included in the operating budget. The proposed salaries are included in Article 3.

Motion: Stacey Campbell Second: Chris Brady Vote: Approved

2. I move to accept the reports of Agents, Auditors, Committees or Officers chosen and pass any vote relating thereto.

Motion: Carrie Klebe Second: Stacey Campbell Vote: Approved

3. I move to raise and appropriate the sum of ONE MILLION, FOUR HUNDRED, SEVENTEEN THOUSAND, SEVEN HUNDRED AND THREE DOLLARS (\$1,417,703) for the support of schools, for the payment of salaries for the School District officials and agents, and for the payment of for the statutory obligations of the District and to withdraw \$50,000 form the Tuition Expendable Trust Fund established March 1991.

Motion: Chris Brady Second: Stacey Campbell Vote: Approved

4. To transact any other business that may legally come before this meeting.

Motion to adjourn the meeting at 7:30 pm.

Motion: Peter Rouleau Second: Sandra Cabrera Vote: Approved

Respectfully Submitted,



Jennifer Wells
School Clerk

**COLUMBIA SCHOOL DISTRICT
FINANCIAL REPORT
2021 - 2022
BALANCE SHEET
June 30, 2022**

ASSETS:

Current Assets

Cash in Bank	\$ 186,045.31	
Intergovernmental A/R	0.00	
Other Receivables	0.00	
Prepaid Expense	0.00	
	0.00	

TOTAL ASSETS

\$ 186,045.31

LIABILITIES AND FUND EQUITY

Current Liabilities

Accounts Payable	929.66	
Accrued Expenses	0.00	
Total Current Liabilities		\$ 929.66

Fund Equity

Reserve for Amounts Voted	0.00	
Unreserved Fund Balance	185,115.65	
	185,115.65	

Total Fund Equity		\$ 185,115.65
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TOTAL LIABILITIES AND FUND EQUITY

\$ 186,045.31

COLUMBIA SCHOOL DISTRICT
STATEMENT OF ANALYSIS OF CHANGES
IN FUND EQUITY
June 30, 2022

Fund Equity, July 1, 2021	346,769.86
Plus Total Revenue	1,118,268.90
Less Total Expenditures	<u>1,279,923.11</u>
Fund Equity, June 30, 2022	<u><u>185,115.65</u></u>



PLODZIK & SANDERSON

Professional Association/Certified Public Accountants

193 North Main Street • Concord • New Hampshire • 03301-5063 • 603-225-6996 • FAX- 603-224-1380

INDEPENDENT AUDITOR'S REPORT

To the Members of the School Board
Columbia School District
Columbia, New Hampshire

Report on the Audit of the Financial Statements

Opinions

We have audited the accompanying financial statements of the governmental activities and major fund of the Columbia School District as of and for the year ended June 30, 2022, and the related notes to the financial statements, which collectively comprise the School District's basic financial statements as listed in the table of contents.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities and major fund of the Columbia School District, as of June 30, 2022, the respective changes in financial position, and the respective budgetary comparison for the general fund for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinions

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Our responsibilities under those standards are further described in the "Auditor's Responsibilities for the Audit of the Financial Statements" section of our report. We are required to be independent of the Columbia School District and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Responsibilities of Management for the Financial Statements

The Columbia School District's management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Columbia School District's ability to continue as a going concern for twelve months beyond the financial statement date, including any currently known information that may raise substantial doubt shortly thereafter.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinions. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

*Columbia School District
Independent Auditor's Report*

In performing an audit in accordance with generally accepted auditing standards, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Columbia School District's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Columbia School District's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

Management's Discussion and Analysis – Management has omitted a Management's Discussion and Analysis that accounting principles generally accepted in the United States of America require to be presented to supplement the basic financial statements. Such missing information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. Our opinion on the basic financial statements is not affected by the missing information.

Supplementary Information – Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Columbia School District's basic financial statements. The individual fund schedules are presented for purposes of additional analysis and are not a required part of the basic financial statements.

The individual fund schedules are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the individual fund schedules are fairly stated, in all material respects, in relation to the basic financial statements as a whole.

February 7, 2023
Concord, New Hampshire

*Plodzik & Sanderson
Professional Association*

COLUMBIA SCHOOL DISTRICT
WARRANT
The State of New Hampshire

To the Inhabitants of the School District in the Town of Columbia qualified to vote in District affairs:

You are hereby notified to meet at the Town Hall in said District on Tuesday, the 14th day of March 2023 at **7:15pm**, to act upon the following subjects:

1. To determine the salaries of the School Board and fix the compensation of any other officers or agents of the District. (Proposed salaries of \$1,300.00 are included in Article 4)

2. To hear the reports of agents, auditors, committees or officers chosen and pass any vote relating thereto.

3. To see if the school district will vote to raise and appropriate the sum of FIFTY THOUSAND DOLLARS (\$50,000.00) to be added to the Tuition Expendable Trust Fund previously established. The School Board recommends this appropriation. (Majority Vote Required)

4. To see if the school district will vote to raise and appropriate the sum of ONE MILLION, THREE HUNDRED AND EIGHT THOUSAND, ONE HUNDRED SIXTY DOLLARS (\$1,308,160.00) for the support of schools, for the payment of salaries for the School District officials and agents, and for the payment for the statutory obligations of the District. The School Board recommends this appropriation. (Majority Vote Required)

5. To transact any other business that may legally come before this meeting.

Given under our hands at said Columbia, the 8th day of February 2023.

COLUMBIA SCHOOL BOARD:
STACEY CAMPBELL, Chairman
CARRIE KLEBE
KRISTIN BROOKS

True Copy of Warrant – Attest:

COLUMBIA SCHOOL BOARD:
STACEY CAMPBELL, Chairman
CARRIE KLEBE
KRISTIN BROOKS

Date: 1-03-2023

**COLUMBIA SCHOOL DISTRICT
SPECIAL WARRANT
The State of New Hampshire**

To the Inhabitants of the School District in the Town of Columbia qualified to vote in District affairs:

You are hereby notified to meet at the Town Hall in said District on Tuesday, the 14th day of March 2023, to act upon the following subjects:

- **School Board:** One 3-year term
- **School Board:** One 1-year term
- **School Moderator:** One 1-year term
- **School Clerk:** One 1-year term
- **School Treasurer:** One 1-year term

(Polls will be open from 11:00 o'clock in the morning until 6:00 o'clock in the evening)

Given under our hands at said Columbia, the 8th day of February 2023.

COLUMBIA SCHOOL BOARD:

Stacey Campbell Chairman
Kristen Brooks
Carrie Klebe

A true copy of the warrant, attest:

COLUMBIA SCHOOL BOARD:

Stacey Campbell, Chairman
Kristen Brooks
Carrie Klebe

COLUMBIA SCHOOL DISTRICT				
2023 - 2024				
ESTIMATED REVENUE - Revised 12/9/22				
	2021-2022	2022-2023	2023-2024	
	REVENUE RECEIVED	REVENUE	PROPOSED REVENUE	VARIANCE
Balance on Hand, June 30th	346,770.00	185,116.00	100,000.00	(85,116.00)
Adequate Education Grant	374,501.55	407,094.00	325,698.00	(81,396.00)
Kindergarten Aid	0.00	0.00	0.00	0.00
Vocational Revenue	4,030.57	0.00	0.00	0.00
Earning on Investment	35.78	10.00	10.00	0.00
Medicaid Revenue	0.00	500.00	500.00	0.00
Other Local Revenue	0.00	0.00	0.00	0.00
Other State Aid	0.00	0.00	0.00	0.00
Transfer from Tuition Expendable Trust Fund	0.00	50,000.00	0.00	(50,000.00)
TOTAL ESTIMATED REVENUE	725,337.90	642,720.00	426,208.00	(216,512.00)
BUDGET SUMMARY				
	2021-2022	2022-2023	2023-2024	
	ACTUAL	BUDGET	PROPOSED BUDGET	VARIANCE
Budget (Including Warrant Articles)	1,462,970.00	1,417,703.00	1,358,160.00	(59,543.00)
Less:				
Estimated Revenue	725,337.90	642,720.00	426,208.00	(216,512.00)
DISTRICT ASSESSMENT	737,632.10	774,983.00	931,952.00	156,969.00
State Property Tax	142,324.00	84,040.00	129,795.00	45,755.00
Local Education Tax Rate	595,308.10	690,943.00	802,157.00	111,214.00

Columbia School District

3 Year Comparison

Proposed Budget FY 24

- Print accounts with zero balance Round to whole dollars Account on new page
 Exclude inactive accounts with zero balance

Definition: Budget Comparison - School Budget Summary Report

Account 2021 - 2022 2022 - 2023 2023 - 2024 Variance
 Adopted Budget Actual Proposed Budget Budget Budget

000.1100.561.00.000.0000	Tuition to Other NH LEAs	\$1,146,301.00	\$988,683.56	\$1,159,678.00	\$1,028,307.00	(\$131,371.00) A.
FUNCTION:	Regular Education Programs - 1100	\$1,146,301.00	\$988,683.56	\$1,159,678.00	\$1,028,307.00	(\$131,371.00)
000.1210.323.00.000.0504	Professional Services - Pupil	\$0.00	\$30,356.88	\$0.00	\$0.00	\$0.00
000.1210.323.00.000.1200	Professional Services - Pupil	\$23,586.00	\$0.00	\$27,660.00	\$48,384.00	\$20,724.00
000.1210.561.00.000.1200	Tuition to Other NH LEAs	\$100.00	\$0.00	\$100.00	\$100.00	\$0.00
000.1210.564.00.000.1200	Tuition to Private Schools	\$100.00	\$0.00	\$100.00	\$100.00	\$0.00
FUNCTION:	Special Education Programs - 1210	\$23,786.00	\$30,356.88	\$27,860.00	\$48,584.00	\$20,724.00 B.
000.1300.562.00.000.0000	Tuition to LEAs Outside of N	\$10,000.00	\$30,000.00	\$21,000.00	\$22,000.00	\$1,000.00 C.
FUNCTION:	Vocational Education - 1300	\$10,000.00	\$30,000.00	\$21,000.00	\$22,000.00	\$1,000.00
000.2140.323.00.000.1200	Professional Services - Pupil	\$1,000.00	\$0.00	\$1,000.00	\$1,000.00	\$0.00
FUNCTION:	Psychological Services - 2140	\$1,000.00	\$0.00	\$1,000.00	\$1,000.00	\$0.00
000.2150.260.00.000.1200	Worker's Compensation	\$167.00	\$0.00	\$137.00	\$0.00	(\$137.00)
000.2150.323.00.000.0504	Professional Services - Pupil	\$12,209.00	\$5,511.87	\$0.00	\$0.00	\$0.00
000.2150.323.00.000.1200	Professional Services - Pupil	\$15,636.00	\$3,472.80	\$22,849.00	\$15,111.00	(\$7,738.00)
FUNCTION:	Speech Pathology & Audiology Services - 2150	\$28,012.00	\$8,984.67	\$22,986.00	\$15,111.00	(\$7,875.00) D.
000.2160.260.00.000.0504	Worker's Compensation	\$0.00	\$0.00	\$152.00	\$0.00	(\$152.00)
000.2160.260.00.000.1200	Worker's Compensation	\$233.00	\$0.00	\$0.00	\$0.00	\$0.00
000.2160.323.00.000.0504	Professional Services - Pupil	\$0.00	\$6,499.44	\$0.00	\$0.00	\$0.00

Columbia School District

3 Year Comparison

Proposed Budget FY 24

Print accounts with zero balance Round to whole dollars Account on new page

Exclude inactive accounts with zero balance

Definition: Budget Comparison - School Budget Summary Report
2023 - 2024

Account	2021 - 2022 Adopted Budget	2022 - 2023 Actual Expenditures	2022 - 2023 Budget	Proposed Budget	Variance
000.2160.323.00.000.1200	\$23,934.00	\$5,822.71	\$13,779.00	\$5,523.00	(\$8,256.00)
FUNCTION: Physical & Occupational Therapy Services - 2160	\$24,167.00	\$12,322.15	\$13,931.00	\$5,523.00	(\$8,408.00) D.
000.2190.323.00.000.0000	\$3,050.00	\$0.00	\$3,050.00	\$3,050.00	\$0.00
000.2190.580.00.000.0000	\$264.00	\$0.00	\$264.00	\$336.00	\$72.00
FUNCTION: Other Support Services - Students - 2190	\$3,314.00	\$0.00	\$3,314.00	\$3,386.00	\$72.00 E.
000.2310.110.00.000.0000	\$2,050.00	\$2,000.00	\$2,050.00	\$2,050.00	\$0.00
000.2310.220.00.000.0000	\$157.00	\$153.00	\$157.00	\$157.00	\$0.00
000.2310.260.00.000.0000	\$400.00	\$400.00	\$400.00	\$12.00	(\$388.00)
000.2310.320.00.000.0000	\$0.00	\$292.00	\$0.00	\$0.00	\$0.00
000.2310.330.00.000.0000	\$5,200.00	\$5,100.00	\$6,500.00	\$7,740.00	\$1,240.00 F.
000.2310.521.00.000.0000	\$1,435.00	\$1,523.00	\$1,935.00	\$3,435.00	\$1,500.00 F.
000.2310.540.00.000.0000	\$1,000.00	\$268.70	\$1,000.00	\$1,000.00	\$0.00
000.2310.580.00.000.0000	\$150.00	\$0.00	\$150.00	\$150.00	\$0.00
000.2310.610.00.000.0000	\$0.00	\$38.43	\$0.00	\$0.00	\$0.00
000.2310.810.00.000.0000	\$3,100.00	\$2,767.63	\$2,556.00	\$2,600.00	\$44.00
000.2310.890.00.000.0000	\$200.00	\$0.00	\$200.00	\$200.00	\$0.00
FUNCTION: School Board Services - 2310	\$13,692.00	\$12,542.76	\$14,948.00	\$17,344.00	\$2,396.00
000.2321.339.00.000.0000	\$74,038.00	\$74,038.29	\$69,348.00	\$77,031.00	\$7,683.00 G.
FUNCTION: Office of the Superintendent - 2321	\$74,038.00	\$74,038.29	\$69,348.00	\$77,031.00	\$7,683.00
000.2329.580.00.000.0000	\$250.00	\$0.00	\$100.00	\$100.00	\$0.00
FUNCTION: Coordinator of Special Services - 2329	\$250.00	\$0.00	\$100.00	\$100.00	\$0.00

Columbia School District

3 Year Comparison

Proposed Budget FY 24

- Print accounts with zero balance Round to whole dollars Account on new page
 Exclude inactive accounts with zero balance

Definition: Budget Comparison - School Budget Summary Report

2021 - 2022 2022 - 2023 2023 - 2024

Adopted Budget Actual Expenditures Proposed Budget Variance

Description

000.2721.519.00.000.0000	Purchased Transportation S	\$71,532.00	\$72,994.80	\$73,061.00	\$82,946.00	\$9,885.00	H.
FUNCTION: Student Transportation - Regular Programs - 2721		\$71,532.00	\$72,994.80	\$73,061.00	\$82,946.00	\$9,885.00	
000.2722.511.00.000.1200	Transportation Purchased Fro	\$8,128.00	\$0.00	\$4,064.00	\$100.00	(\$3,964.00)	I.
FUNCTION: Student Transportation - Special Programs - 2722		\$8,128.00	\$0.00	\$4,064.00	\$100.00	(\$3,964.00)	
000.2743.511.00.000.0000	Transportation Purchased Fro	\$2,500.00	\$0.00	\$100.00	\$100.00	\$0.00	
FUNCTION: Vocational Transportation - 2743		\$2,500.00	\$0.00	\$100.00	\$100.00	\$0.00	
000.5225.930.00.000.0000	Transfer to Expendable Trust	\$50,000.00	\$0.00	\$0.00	\$50,000.00	\$50,000.00	J.
FUNCTION: Transfer to Expendable Trust - 5225		\$50,000.00	\$0.00	\$0.00	\$50,000.00	\$50,000.00	
000.5252.930.00.000.0000	Fund Transfers	\$0.00	\$50,000.00	\$0.00	\$0.00	\$0.00	
FUNCTION: Transfer to Other Expendable Trust Funds - 5252		\$0.00	\$50,000.00	\$0.00	\$0.00	\$0.00	
000.5310.569.00.000.0000	Charter School Tuition	\$0.00	\$0.00	\$0.00	\$6,628.00	\$6,628.00	K.
000.5310.810.00.000.0000	Dues & Fees	\$6,250.00	\$0.00	\$6,313.00	\$0.00	(\$6,313.00)	K.
FUNCTION: Allocations to Charter Schools - 5310		\$6,250.00	\$0.00	\$6,313.00	\$6,628.00	\$315.00	
Grand Total:		\$1,462,970.00	\$1,279,923.11	\$1,417,703.00	\$1,358,160.00	(\$59,543.00)	

End of Report

**COLUMBIA SD PROPOSED BUDGET FY 24
CHANGES**

<u>Letter/Account</u>	<u>Explanation of Increase/Decrease</u>	<u>Dollar Amount</u>
A. (1100-561)	Tuition for students based on current students enrolled, 5 Seniors graduating 2023	(\$131,371.00)
B. (1210)	Special Education costs anticipated to increase based on student needs and services	\$20,724.00
C. (1300-562)	Canaan CTE Center Anticipated Tuition Increase	\$1,000.00
D. (2150 & 2160)	Speech, OT, and PT Services anticipated to decrease due to student needs and the receiving school can no longer bill for 504 services, only IEP's	(\$16,283.00)
E. (2190-580)	Support Services Mileage increase due to increase in federal mileage rate	\$72.00
F. (2310-330 & 521)	School Board-Legal/Audit Fees Increase, Minimum amount charged with new carrier for insurance is higher than original premiums	\$2,740.00
G. (2321-339)	SAU Appropriation to cover costs for SAU Office	\$7,683.00
H. (2721)	Bus Transportation Contract and additional for fuel overage	\$9,885.00
I. (2722)	No Special Programs Transportation Cost Anticipated	(\$3,964.00)
J. (5225)	Depositing \$50,000 into the Tuition Expendable Trust, had to withdraw \$50,000 in FY 23 even though it isn't needed, this will replenish what was withdrawn prior year. Estimated balance in January was \$274,052	\$50,000.00
K. (5310)	Charter School Tuition increase-1 student anticipated	\$315.00



Appropriations

Account	Purpose	Article	Expenditures for period ending 6/30/2022	Appropriations for period ending 6/30/2023	Appropriations for	
					period ending 6/30/2024 (Recommended)	period ending 6/30/2024 (Not Recommended)
Instruction						
1100-1199	Regular Programs	04	\$988,684	\$1,159,678	\$1,028,307	\$0
1200-1299	Special Programs	04	\$30,357	\$27,860	\$48,584	\$0
1300-1399	Vocational Programs	04	\$30,000	\$21,000	\$22,000	\$0
1400-1499	Other Programs		\$0	\$0	\$0	\$0
1500-1599	Non-Public Programs	04	\$0	\$0	\$0	\$0
1600-1699	Adult/Continuing Education Programs		\$0	\$0	\$0	\$0
1700-1799	Community/Junior College Education Programs		\$0	\$0	\$0	\$0
1800-1899	Community Service Programs		\$0	\$0	\$0	\$0
	Instruction Subtotal		\$1,049,041	\$1,208,538	\$1,098,891	\$0
Support Services						
2000-2199	Student Support Services	04	\$21,307	\$41,231	\$25,020	\$0
2200-2299	Instructional Staff Services		\$0	\$0	\$0	\$0
	Support Services Subtotal		\$21,307	\$41,231	\$25,020	\$0
General Administration						
2310 (840)	School Board Contingency		\$0	\$0	\$0	\$0
2310-2319	Other School Board	04	\$12,543	\$14,948	\$17,344	\$0
	General Administration Subtotal		\$12,543	\$14,948	\$17,344	\$0
Executive Administration						
2320 (310)	SAU Management Services		\$0	\$0	\$0	\$0
2320-2399	All Other Administration	04	\$74,038	\$69,448	\$77,131	\$0
2400-2499	School Administration Service		\$0	\$0	\$0	\$0
2500-2599	Business		\$0	\$0	\$0	\$0
2600-2699	Plant Operations and Maintenance		\$0	\$0	\$0	\$0
2700-2799	Student Transportation	04	\$72,995	\$77,225	\$83,146	\$0
2800-2999	Support Service, Central and Other		\$0	\$0	\$0	\$0
	Executive Administration Subtotal		\$147,033	\$146,673	\$160,277	\$0
Non-Instructional Services						
3100	Food Service Operations		\$0	\$0	\$0	\$0
3200	Enterprise Operations		\$0	\$0	\$0	\$0
	Non-Instructional Services Subtotal		\$0	\$0	\$0	\$0



Appropriations

Account	Purpose	Article	Expenditures for period ending 6/30/2022	Appropriations for period ending 6/30/2023	Appropriations for	
					period ending 6/30/2024 (Recommended)	period ending 6/30/2024 (Not Recommended)
Facilities Acquisition and Construction						
4100	Site Acquisition		\$0	\$0	\$0	\$0
4200	Site Improvement		\$0	\$0	\$0	\$0
4300	Architectural/Engineering		\$0	\$0	\$0	\$0
4400	Educational Specification Development		\$0	\$0	\$0	\$0
4500	Building Acquisition/Construction		\$0	\$0	\$0	\$0
4600	Building Improvement Services		\$0	\$0	\$0	\$0
4900	Other Facilities Acquisition and Construction		\$0	\$0	\$0	\$0
Facilities Acquisition and Construction Subtotal			\$0	\$0	\$0	\$0
Other Outlays						
5110	Debt Service - Principal		\$0	\$0	\$0	\$0
5120	Debt Service - Interest		\$0	\$0	\$0	\$0
Other Outlays Subtotal			\$0	\$0	\$0	\$0
Fund Transfers						
5220-5221	To Food Service		\$0	\$0	\$0	\$0
5222-5229	To Other Special Revenue		\$0	\$0	\$0	\$0
5230-5239	To Capital Projects		\$0	\$0	\$0	\$0
5254	To Agency Funds		\$0	\$0	\$0	\$0
5310	To Charter Schools	04	\$0	\$6,313	\$6,628	\$0
5390	To Other Agencies		\$0	\$0	\$0	\$0
9990	Supplemental Appropriation		\$0	\$0	\$0	\$0
9992	Deficit Appropriation		\$0	\$0	\$0	\$0
Fund Transfers Subtotal			\$0	\$6,313	\$6,628	\$0
Total Operating Budget Appropriations					\$1,308,160	\$0



Special Warrant Articles

Account	Purpose	Article	Appropriations for	
			period ending 6/30/2024 (Recommended)	period ending 6/30/2024 (Not Recommended)
5252	To Expendable Trusts/Fiduciary Funds	03	\$50,000	\$0
<i>Purpose: Appropriate and Raise Sum of \$50,000 to add to Tui</i>				
5251	To Capital Reserve Fund		\$0	\$0
5252	To Expendable Trust Fund		\$0	\$0
5253	To Non-Expendable Trust Fund		\$0	\$0
Total Proposed Special Articles			\$50,000	\$0



New Hampshire
 Department of
 Revenue Administration

**2023
MS-26**

Individual Warrant Articles

Appropriations for period ending 6/30/2024 (Recommended) Appropriations for period ending 6/30/2024 (Not Recommended)

Account	Purpose	Article	Appropriations for period ending 6/30/2024 (Recommended)	Appropriations for period ending 6/30/2024 (Not Recommended)
Total Proposed Individual Articles			\$0	\$0



Revenues

Account	Source	Article	Actual Revenues for Period ending 6/30/2022	Revised Estimated Revenues for Period endin 6/30/2023	Estimated Revenues for Period ending 6/30/2024
Local Sources					
1300-1349	Tuition		\$0	\$0	\$0
1400-1449	Transportation Fees		\$0	\$0	\$0
1500-1599	Earnings on Investments	04	\$36	\$10	\$10
1600-1699	Food Service Sales		\$0	\$0	\$0
1700-1799	Student Activities		\$0	\$0	\$0
1800-1899	Community Services Activities		\$0	\$0	\$0
1900-1999	Other Local Sources		\$0	\$0	\$0
Local Sources Subtotal			\$36	\$10	\$10
State Sources					
3210	School Building Aid		\$0	\$0	\$0
3215	Kindergarten Building Aid		\$0	\$0	\$0
3220	Kindergarten Aid		\$0	\$0	\$0
3230	Special Education Aid		\$0	\$0	\$0
3240-3249	Vocational Aid		\$4,031	\$0	\$0
3250	Adult Education		\$0	\$0	\$0
3260	Child Nutrition		\$0	\$0	\$0
3270	Driver Education		\$0	\$0	\$0
3290-3299	Other State Sources		\$0	\$0	\$0
State Sources Subtotal			\$4,031	\$0	\$0
Federal Sources					
4100-4539	Federal Program Grants		\$0	\$0	\$0
4540	Vocational Education		\$0	\$0	\$0
4550	Adult Education		\$0	\$0	\$0
4560	Child Nutrition		\$0	\$0	\$0
4570	Disabilities Programs		\$0	\$0	\$0
4580	Medicaid Distribution	04	\$0	\$500	\$500
4590-4999	Other Federal Sources (non-4810)		\$0	\$0	\$0
4810	Federal Forest Reserve		\$0	\$0	\$0
Federal Sources Subtotal			\$0	\$500	\$500



Revenues

Account	Source	Article	Actual Revenues for Period ending 6/30/2022	Revised Estimated Revenues for Period ending 6/30/2023	Estimated Revenues for Period ending 6/30/2024
Other Financing Sources					
5110-5139	Sale of Bonds or Notes		\$0	\$0	\$0
5140	Reimbursement Anticipation Notes		\$0	\$0	\$0
5221	Transfers from Food Service Special Revenues Fund		\$0	\$0	\$0
5222	Transfer from Other Special Revenue Funds		\$0	\$0	\$0
5230	Transfer from Capital Project Funds		\$0	\$0	\$0
5251	Transfer from Capital Reserve Funds		\$0	\$0	\$0
5252	Transfer from Expendable Trust Funds		\$0	\$50,000	\$0
5253	Transfer from Non-Expendable Trust Funds		\$0	\$0	\$0
5300-5699	Other Financing Sources		\$0	\$0	\$0
9997	Supplemental Appropriation (Contra)		\$0	\$0	\$0
9998	Amount Voted from Fund Balance		\$0	\$0	\$0
9999	Fund Balance to Reduce Taxes	04	\$346,770	\$0	\$100,000
Other Financing Sources Subtotal			\$346,770	\$50,000	\$100,000
Total Estimated Revenues and Credits			\$350,837	\$50,510	\$100,510



Budget Summary

Item	Period ending 6/30/2024
Operating Budget Appropriations	\$1,308,160
Special Warrant Articles	\$50,000
Individual Warrant Articles	\$0
Total Appropriations	\$1,358,160
Less Amount of Estimated Revenues & Credits	\$100,510
Less Amount of State Education Tax/Grant	\$0
Estimated Amount of Taxes to be Raised	\$1,257,650

SCHOOL ADMINISTRATIVE UNIT #7

2023 - 2024

APPROVED BUDGET

CATEGORY	TOTAL	COLE	PITTS	STEW	COLU	CLARKS
		45.36%	30.91%	13.81%	6.10%	3.82%
Psychological Services	\$96,902.00	\$43,954.75	\$29,951.41	\$13,382.17	\$5,911.02	\$3,702.66
Other Support Services	\$18,337.50	\$8,317.89	\$5,668.12	\$2,532.41	\$1,118.59	\$700.49
Technology Services	\$229,003.50	\$103,874.99	\$70,783.98	\$31,625.38	\$13,969.21	\$8,749.93
Improvement of Instruction	\$13,000.00	\$5,896.80	\$4,018.30	\$1,795.30	\$793.00	\$496.60
Office of Superintendent	\$289,692.00	\$131,402.29	\$89,542.80	\$40,006.47	\$17,671.21	\$11,069.23
Coordinator of Special Services	\$212,579.00	\$96,424.83	\$65,708.17	\$29,357.16	\$12,967.32	\$8,121.52
Fiscal Services	\$453,844.00	\$205,860.64	\$140,283.18	\$62,675.86	\$27,684.48	\$17,339.84
Plant Services	\$23,350.00	\$10,591.56	\$7,217.49	\$3,224.64	\$1,424.35	\$891.97
Information Systems	\$66,449.00	\$30,141.27	\$20,538.39	\$9,176.61	\$4,053.39	\$2,539.35
TOTAL	\$1,403,157.00	\$636,465.02	\$433,711.83	\$193,775.98	\$85,592.58	\$53,611.60
Total Estimated Revenue	\$ 140,352.50	\$63,663.89	\$43,382.96	\$19,382.68	\$8,561.50	\$ 5,361.47
Net Appropriation FY 2024	\$1,262,804.50	\$572,801.12	\$390,328.87	\$174,393.30	\$77,031.07	\$48,250.13
District Share - Prior Year	\$ 1,185,443.00	\$545,777.95	\$362,034.29	\$164,302.40	\$69,348.42	\$43,979.94
Increase (Decrease) over FY23	\$77,361.50	\$27,023.17	\$28,294.58	\$10,090.90	\$7,682.65	\$4,270.19

SCHOOL ADMINISTRATIVE UNIT #7

ESTIMATED REVENUE

2023 - 2024

	Budget	Revenue Received	Adopted Budget	Proposed Budget	
	2021 - 2022	2021 - 2022	2022 - 2023	2023 - 2024	Variance
Unreserved Fund Balance(carryover applied)	\$100,000.00	\$0.00	\$100,000.00	\$100,000.00	\$0.00
IDEA Grant-Pd from District Directly FY23	\$43,960.00	\$55,696.93	\$25,000.00	\$22,000.00	(\$3,000.00)
Other Grants	\$14,966.00	\$2,107.83	\$18,308.00	\$18,337.50	\$29.50
Interest	\$15.00	\$31.22	\$15.00	\$15.00	\$0.00
Refund of Prior Years' Expenses	\$0.00	\$37,732.05	\$0.00	\$0.00	\$0.00
Other Local Income	\$5,000.00	\$7,235.46	\$8,000.00	\$0.00	(\$8,000.00)
District Assessment	\$1,092,203.00	\$1,092,203.48	\$1,185,443.00	\$1,262,804.50	\$77,361.50
TOTAL ESTIMATED REVENUE	\$1,256,144.00	\$1,195,006.97	\$1,336,766.00	\$1,403,157.00	\$66,391.00
Total Expenditures/Appropriations	\$1,256,144.00	\$1,238,924.97	\$1,336,766.00	\$1,403,157.00	\$66,391.00

School Administrative Unit #7

Budget Comparison

APPROVED BUDGET FY 24

Print accounts with zero balance Round to whole dollars Account on new page

Exclude inactive accounts with zero balance

Definition: Budget Comparison -School Board Summary

2021 - 2022 BUDGET 2021 - 2022 YTD 2022 - 2023 BUDGET 2023 - 2024 PROPOSED BUDGET

Account	Description	2021 - 2022 BUDGET	2021 - 2022 YTD Expenditures	2022 - 2023 BUDGET	2023 - 2024 PROPOSED BUDGET	Variance
000.2140.110.00.000.0000	Salaries	\$63,731.00	\$38,847.80	\$65,961.00	\$69,322.00	\$3,361.00
000.2140.211.00.000.0000	Health Insurance	\$16,380.00	\$0.00	\$17,139.00	\$0.00	(\$17,139.00)
000.2140.213.00.000.0000	Life Insurance	\$150.00	\$30.00	\$72.00	\$72.00	\$0.00
000.2140.220.00.000.0000	Social Security Tax	\$4,875.00	\$5,010.32	\$5,046.00	\$5,532.00	\$486.00
000.2140.232.00.000.0000	Retirement	\$13,396.00	\$13,230.69	\$13,865.00	\$13,615.00	(\$250.00)
000.2140.260.00.000.0000	Worker's Compensation	\$255.00	\$136.00	\$264.00	\$416.00	\$152.00
000.2140.270.00.000.0000	HRA	\$0.00	\$0.00	\$3,000.00	\$0.00	(\$3,000.00)
000.2140.290.00.000.0000	Employee Benefit	\$4,645.00	\$5,033.88	\$145.00	\$3,145.00	\$3,000.00
000.2140.320.00.000.0000	Contracted Services	\$650.00	\$716.00	\$0.00	\$0.00	\$0.00
000.2140.323.00.000.0000	Professional Services	\$18,315.00	\$0.00	\$800.00	\$800.00	\$0.00
000.2140.580.00.000.0000	Travel	\$2,050.00	\$1,175.00	\$2,050.00	\$2,050.00	\$0.00
000.2140.610.00.000.0000	Supplies	\$1,060.00	\$369.20	\$1,029.00	\$1,200.00	\$171.00
000.2140.641.00.000.0000	Books	\$50.00	\$0.00	\$50.00	\$100.00	\$50.00
000.2140.650.00.000.0000	Software	\$767.00	\$928.40	\$767.00	\$0.00	(\$767.00)
000.2140.739.00.000.0000	Equipment	\$0.00	\$0.00	\$100.00	\$0.00	(\$100.00)
000.2140.810.00.000.0000	Dues and Fees	\$650.00	\$620.20	\$650.00	\$650.00	\$0.00
FUNCTION: Psychological Services - 2140		\$126,974.00	\$66,097.49	\$110,938.00	\$96,902.00	(\$14,036.00)
000.2190.211.00.000.0000	Health Insurance	\$0.00	\$20,198.47	\$0.00	\$0.00	\$0.00
000.2190.580.00.000.0000	Travel	\$0.00	(\$870.44)	\$0.00	\$0.00	\$0.00
000.2190.810.00.000.0000	Dues & Fees	\$0.00	\$105.00	\$0.00	\$0.00	\$0.00
FUNCTION: OtherSupport Services - 2190		\$0.00	\$19,433.03	\$0.00	\$0.00	\$0.00
000.2191.110.00.000.0000	Salaries - Tech	\$120,135.00	\$119,058.44	\$125,908.00	\$133,965.00	\$8,057.00

School Administrative Unit #7

Budget Comparison

APPROVED BUDGET FY 24

Print accounts with zero balance Round to whole dollars Account on new page

Exclude inactive accounts with zero balance

Definition: Budget Comparison - School Board Summary

Account	2021 - 2022 BUDGET	2022 YTD Expenditures	2022 - 2023 BUDGET	2023 - 2024 PROPOSED BUDGET	Variance
FUNCTION: Technology Services - 2191					
000.2191.211.00.000.0000	\$38,493.00	\$35,903.77	\$46,275.00	\$50,837.00	\$4,562.00
000.2191.213.00.000.0000	\$192.00	\$144.00	\$144.00	\$144.00	\$0.00
000.2191.220.00.000.0000	\$9,190.00	\$8,542.52	\$9,632.00	\$10,248.00	\$616.00
000.2191.232.00.000.0000	\$16,915.00	\$16,357.44	\$17,727.00	\$18,125.00	\$398.00
000.2191.260.00.000.0000	\$481.00	\$314.00	\$504.00	\$804.00	\$300.00
000.2191.270.00.000.0000	\$0.00	\$0.00	\$7,500.00	\$9,000.00	\$1,500.00
000.2191.290.00.000.0000	\$7,790.00	\$632.17	\$290.00	\$0.00	(\$290.00)
000.2191.580.00.000.0000	\$1,000.00	\$428.60	\$1,000.00	\$4,605.50	\$3,605.50
000.2191.610.00.000.0000	\$1,000.00	\$0.00	\$1,000.00	\$0.00	(\$1,000.00)
000.2191.650.00.000.0000	\$0.00	\$1,769.11	\$0.00	\$0.00	\$0.00
000.2191.734.00.000.0000	\$0.00	\$5,819.05	\$0.00	\$0.00	\$0.00
000.2191.810.00.000.0000	\$800.00	\$0.00	\$800.00	\$1,275.00	\$475.00
FUNCTION: Technology Services - 2191	\$195,996.00	\$188,969.10	\$210,780.00	\$229,003.50	\$18,223.50
FUNCTION: Improvement of Instruction Services - 2210					
000.2210.240.00.000.0000	\$3,000.00	\$0.00	\$3,000.00	\$10,000.00	\$7,000.00
000.2210.323.00.000.0000	\$2,000.00	\$364.80	\$2,500.00	\$2,500.00	\$0.00
000.2210.580.00.000.0000	\$500.00	\$0.00	\$500.00	\$500.00	\$0.00
000.2210.810.00.000.0000	\$400.00	\$164.58	\$1,050.00	\$0.00	(\$1,050.00)
FUNCTION: Improvement of Instruction Services - 2210	\$5,900.00	\$529.38	\$7,050.00	\$13,000.00	\$5,950.00
000.2321.110.00.000.0000	\$152,145.00	\$157,946.02	\$188,193.00	\$173,677.00	(\$14,516.00)
000.2321.120.00.000.0000	\$0.00	\$0.00	\$0.00	\$10,348.00	\$10,348.00
000.2321.211.00.000.0000	\$30,304.00	\$24,221.88	\$25,708.00	\$18,829.00	(\$6,879.00)
000.2321.213.00.000.0000	\$192.00	\$144.00	\$192.00	\$144.00	(\$48.00)

School Administrative Unit #7

Budget Comparison

APPROVED BUDGET FY 24

Print accounts with zero balance Round to whole dollars Account on new page

Exclude inactive accounts with zero balance

Definition: Budget Comparison -School Board Summary
2023 - 2024
2021 - 2022 YTD 2022 - 2023
BUDGET Expenditures BUDGET PROPOSED
BUDGET

Account	Description	2021 - 2022 YTD BUDGET	2022 - 2023 BUDGET	2023 - 2024 PROPOSED BUDGET	Variance
000.2321.220.00.000.0000	Social Security Tax	\$11,786.17	\$14,397.00	\$14,460.00	\$63.00
000.2321.232.00.000.0000	Retirement	\$21,392.00	\$26,498.00	\$23,498.00	(\$3,000.00)
000.2321.260.00.000.0000	Worker's Compensation	\$609.00	\$753.00	\$1,104.00	\$351.00
000.2321.270.00.000.0000	HRA	\$0.00	\$6,000.00	\$3,000.00	(\$3,000.00)
000.2321.290.00.000.0000	Employee Benefit	\$688.60	\$0.00	\$5,000.00	\$5,000.00
000.2321.329.00.000.0000	Professional Services	\$6,000.00	\$3,500.00	\$6,494.00	\$2,994.00
000.2321.421.00.000.0000	Copier Lease	\$0.00	\$520.00	\$525.00	\$5.00
000.2321.430.00.000.0000	Repair and Maintenance	\$1,075.00	\$925.00	\$925.00	\$0.00
000.2321.442.00.000.0000	Postage Rental	\$720.00	\$864.00	\$288.00	(\$576.00)
000.2321.521.00.000.0000	Insurance	\$4,200.00	\$5,200.00	\$2,500.00	(\$2,700.00)
000.2321.531.00.000.0000	Communication	\$1,500.00	\$1,500.00	\$1,800.00	\$300.00
000.2321.534.00.000.0000	Postage	\$2,000.00	\$2,000.00	\$2,000.00	\$0.00
000.2321.540.00.000.0000	Advertising	\$5,000.00	\$5,000.00	\$5,000.00	\$0.00
000.2321.550.00.000.0000	Printing and Binding	\$800.00	\$800.00	\$800.00	\$0.00
000.2321.580.00.000.0000	Travel	\$8,753.00	\$8,753.00	\$10,550.00	\$1,797.00
000.2321.610.00.000.0000	Supplies	\$2,000.00	\$3,500.00	\$3,500.00	\$0.00
000.2321.630.00.000.0000	Food	\$1,500.00	\$1,500.00	\$2,500.00	\$1,000.00
000.2321.640.00.000.0000	Super Office-Books	\$0.00	\$0.00	\$300.00	\$300.00
000.2321.641.00.000.0000	Books	\$300.00	\$300.00	\$0.00	(\$300.00)
000.2321.739.00.000.0000	Equipment	\$0.00	\$0.00	\$0.00	\$0.00
000.2321.810.00.000.0000	Dues and Fees	\$5,490.00	\$5,685.00	\$2,450.00	(\$3,235.00)
FUNCTION: Office of the Superintendent - 2321		\$261,619.00	\$301,788.00	\$289,692.00	(\$12,096.00)
000.2332.110.00.000.0000	Salaries - Regular Employees	\$94,433.30	\$102,990.00	\$118,444.00	\$15,454.00

School Administrative Unit #7

Budget Comparison

APPROVED BUDGET FY 24

Print accounts with zero balance Round to whole dollars Account on new page

Exclude inactive accounts with zero balance

Definition: Budget Comparison -School Board Summary
2023 - 2024
2021 - 2022 YTD 2022 - 2023 PROPOSED
BUDGET Expenditures BUDGET BUDGET

Account	Description	2021 - 2022 BUDGET	2021 - 2022 YTD Expenditures	2022 - 2023 BUDGET	2022 - 2023 BUDGET	Variance
000.2332.211.00.000.0000	Health Insurance	\$30,303.00	\$23,363.88	\$26,137.00	\$34,833.00	\$8,696.00
000.2332.213.00.000.0000	Life Insurance	\$150.00	\$150.00	\$144.00	\$144.00	\$0.00
000.2332.220.00.000.0000	Social Security Tax	\$7,195.00	\$6,960.51	\$7,880.00	\$9,061.00	\$1,181.00
000.2332.232.00.000.0000	Retirement	\$17,592.00	\$17,146.42	\$19,258.00	\$20,424.00	\$1,166.00
000.2332.260.00.000.0000	Worker's Compensation	\$376.00	\$205.00	\$412.00	\$711.00	\$299.00
000.2332.270.00.000.0000	HRA	\$0.00	\$0.00	\$6,000.00	\$6,000.00	\$0.00
000.2332.290.00.000.0000	Employee Benefit	\$6,000.00	\$642.94	\$0.00	\$0.00	\$0.00
000.2332.329.00.000.0000	Professional Services	\$0.00	\$2,535.44	\$0.00	\$1,494.00	\$1,494.00
000.2332.421.00.000.0000	Lease Copier	\$0.00	\$0.00	\$520.00	\$0.00	(\$520.00)
000.2332.430.00.000.0000	Repair & Maintenance	\$950.00	\$819.39	\$900.00	\$900.00	\$0.00
000.2332.442.00.000.0000	Special Services-Postage Rer	\$0.00	\$0.00	\$0.00	\$288.00	\$288.00
000.2332.443.00.000.0000	Lease/Purchase	\$0.00	\$0.00	\$0.00	\$521.00	\$521.00
000.2332.521.00.000.0000	Insurance - Other	\$2,900.00	\$3,645.34	\$3,645.00	\$3,000.00	(\$645.00)
000.2332.531.00.000.0000	Communications	\$960.00	\$769.14	\$1,020.00	\$1,560.00	\$540.00
000.2332.534.00.000.0000	Postage	\$1,300.00	\$735.62	\$1,500.00	\$2,000.00	\$500.00
000.2332.540.00.000.0000	Advertising	\$800.00	\$1,425.14	\$1,200.00	\$1,200.00	\$0.00
000.2332.550.00.000.0000	Printing & Binding	\$200.00	\$0.00	\$200.00	\$200.00	\$0.00
000.2332.580.00.000.0000	Travel	\$3,350.00	\$1,666.50	\$3,350.00	\$2,700.00	(\$650.00)
000.2332.610.00.000.0000	Supplies	\$1,000.00	\$2,277.98	\$1,500.00	\$1,100.00	(\$400.00)
000.2332.641.00.000.0000	Books	\$300.00	\$178.00	\$300.00	\$300.00	\$0.00
000.2332.650.00.000.0000	Software	\$0.00	\$199.00	\$1,097.00	\$0.00	(\$1,097.00)
000.2332.733.00.000.0000	Furniture & Fixtures	\$0.00	\$0.00	\$0.00	\$5,249.00	\$5,249.00
000.2332.739.00.000.0000	Special Services-Other Equip	\$350.00	\$122.75	\$1.00	\$0.00	(\$1.00)
000.2332.810.00.000.0000	Dues & Fees	\$3,450.00	\$2,189.00	\$2,450.00	\$2,450.00	\$0.00
FUNCTION: Coordinator of Special Services - 2332		\$171,236.00	\$159,465.35	\$180,504.00	\$212,579.00	\$32,075.00

School Administrative Unit #7

Budget Comparison

APPROVED BUDGET FY 24

Print accounts with zero balance Round to whole dollars Account on new page

Exclude inactive accounts with zero balance

Definition: Budget Comparison -School Board Summary

2021 - 2022 BUDGET 2021 - 2022 YTD 2022 - 2023 BUDGET 2023 - 2024 PROPOSED BUDGET

Account	Description	2021 - 2022 BUDGET	2021 - 2022 YTD Expenditures	2022 - 2023 BUDGET	2023 - 2024 PROPOSED BUDGET	Variance
000.2520.110.00.000.0000	Salaries	\$212,632.00	\$220,516.70	\$234,534.00	\$248,577.00	\$14,043.00
000.2520.120.00.000.0000	Part-time Salaries	\$700.00	\$700.00	\$700.00	\$11,098.00	\$10,398.00
000.2520.211.00.000.0000	Health Insurance	\$63,063.00	\$53,063.76	\$71,983.00	\$81,905.00	\$9,922.00
000.2520.213.00.000.0000	Life Insurance	\$288.00	\$288.00	\$288.00	\$288.00	\$0.00
000.2520.220.00.000.0000	Social Security Tax	\$18,001.00	\$18,710.77	\$17,995.00	\$19,865.00	\$1,870.00
000.2520.232.00.000.0000	Retirement	\$37,512.00	\$35,232.92	\$37,423.00	\$38,765.00	\$1,342.00
000.2520.240.00.000.0000	Tuition Reimbursement	\$0.00	\$1,374.20	\$0.00	\$0.00	\$0.00
000.2520.260.00.000.0000	Worker's Compensation	\$941.00	\$424.00	\$941.00	\$1,558.00	\$617.00
000.2520.270.00.000.0000	HRA	\$0.00	\$0.00	\$12,000.00	\$13,500.00	\$1,500.00
000.2520.290.00.000.0000	Employee Benefit	\$34,415.00	\$31,518.70	\$6,607.00	\$145.00	(\$6,462.00)
000.2520.329.00.000.0000	Other Professional Services	\$17,500.00	\$24,445.86	\$8,500.00	\$14,572.00	\$6,072.00
000.2520.330.00.000.0000	Professional Services	\$0.00	\$2,350.00	\$0.00	\$0.00	\$0.00
000.2520.430.00.000.0000	Repair and Maintenance	\$1,275.00	\$835.09	\$1,275.00	\$1,275.00	\$0.00
000.2520.442.00.000.0000	Fiscal-Postage Rental	\$0.00	\$0.00	\$0.00	\$288.00	\$288.00
000.2520.521.00.000.0000	Insurance	\$4,800.00	\$5,111.33	\$4,800.00	\$3,300.00	(\$1,500.00)
000.2520.531.00.000.0000	Communication	\$1,500.00	\$863.94	\$1,500.00	\$1,800.00	\$300.00
000.2520.534.00.000.0000	Postage	\$1,200.00	\$696.25	\$1,200.00	\$2,000.00	\$800.00
000.2520.540.00.000.0000	Advertising	\$1,500.00	\$3,361.42	\$1,500.00	\$1,500.00	\$0.00
000.2520.550.00.000.0000	Printing and Binding	\$200.00	\$0.00	\$200.00	\$200.00	\$0.00
000.2520.580.00.000.0000	Travel	\$4,116.00	\$2,638.31	\$4,116.00	\$4,200.00	\$84.00
000.2520.610.00.000.0000	Supplies	\$5,500.00	\$6,094.88	\$5,500.00	\$5,500.00	\$0.00
000.2520.630.00.000.0000	Food	\$0.00	\$56.49	\$0.00	\$0.00	\$0.00
000.2520.641.00.000.0000	Books	\$300.00	\$157.25	\$300.00	\$300.00	\$0.00
000.2520.650.00.000.0000	Software	\$0.00	\$0.00	\$1,098.00	\$1,098.00	\$0.00

School Administrative Unit #7

Budget Comparison

APPROVED BUDGET FY 24

- Print accounts with zero balance
 Round to whole dollars
 Account on new page
 Exclude inactive accounts with zero balance

Definition: Budget Comparison - School Board Summary

Account	2021 - 2022 BUDGET	2021 - 2022 YTD Expenditures	2022 - 2023 BUDGET	2023 - 2024 PROPOSED BUDGET	Variance
FUNCTION: Fiscal Services - 2520					
000.2520.733.00.000.0000	\$0.00	\$224.77	\$0.00	\$400.00	\$400.00
000.2520.738.00.000.0000	\$500.00	\$0.00	\$500.00	\$500.00	\$0.00
000.2520.810.00.000.0000	\$3,350.00	\$2,935.25	\$3,350.00	\$1,210.00	(\$2,140.00)
000.2520.890.00.000.0000	\$0.00	\$30.00	\$0.00	\$0.00	\$0.00
FUNCTION: Operation & Maintenance of Plant Services - 2600					
000.2600.421.00.000.0000	\$800.00	\$656.16	\$1,100.00	\$1,200.00	\$100.00
000.2600.430.00.000.0000	\$413.00	\$377.00	\$600.00	\$500.00	(\$100.00)
000.2600.441.00.000.0000	\$18,000.00	\$18,000.00	\$18,000.00	\$18,000.00	\$0.00
000.2600.521.00.000.0000	\$2,000.00	\$1,960.00	\$2,000.00	\$3,000.00	\$1,000.00
000.2600.610.00.000.0000	\$500.00	\$293.75	\$500.00	\$500.00	\$0.00
000.2600.739.00.000.0000	\$11,395.00	\$20,062.90	\$10.00	\$150.00	\$140.00
000.2600.810.00.000.0000	\$0.00	\$374.90	\$990.00	\$0.00	(\$990.00)
FUNCTION: Informational Systems - 2829					
000.2829.329.00.000.0000	\$4,700.00	\$5,775.00	\$0.00	\$0.00	\$0.00
000.2829.532.00.000.0000	\$22,440.00	\$24,270.74	\$24,000.00	\$30,000.00	\$6,000.00
000.2829.610.00.000.0000	\$400.00	\$0.00	\$400.00	\$1,390.00	\$990.00
000.2829.650.00.000.0000	\$4,942.00	\$5,698.27	\$0.00	\$26,094.00	\$26,094.00
000.2829.734.00.000.0000	\$0.00	\$490.05	\$0.00	\$0.00	\$0.00
000.2829.739.00.000.0000	\$1,000.00	\$0.00	\$16,000.00	\$8,965.00	(\$7,035.00)
000.2829.810.00.000.0000	\$3,425.00	\$0.00	\$27,488.00	\$0.00	(\$27,488.00)
FUNCTION: Informational Systems - 2829					
	\$36,907.00	\$36,234.06	\$67,888.00	\$66,449.00	(\$1,439.00)

School Administrative Unit #7

Budget Comparison

APPROVED BUDGET FY 24

Print accounts with zero balance Round to whole dollars Account on new page

Exclude inactive accounts with zero balance

Definition: Budget Comparison -School Board Summary
 2023 - 2024
 2021 - 2022 YTD 2022 - 2023 PROPOSED
 BUDGET Expenditures BUDGET BUDGET Variance

Account	Description	2021 - 2022 BUDGET	2021 - 2022 YTD Expenditures	2022 - 2023 BUDGET	2023 - 2024 PROPOSED BUDGET	Variance
016.2190.110.00.000.0100	Employee Salary	\$12,000.00	\$0.00	\$15,000.00	\$15,000.00	\$0.00
016.2190.220.00.000.0100	Social Security Tax	\$918.00	\$0.00	\$1,148.00	\$1,147.50	(\$0.50)
016.2190.260.00.000.0100	Worker's Compensation	\$48.00	\$0.00	\$60.00	\$90.00	\$30.00
016.2190.580.00.000.0100	Travel	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
016.2190.610.00.000.0100	Supplies	\$2,000.00	\$1,352.62	\$100.00	\$100.00	\$0.00
016.2190.739.00.000.0100	Equipment	\$0.00	\$0.00	\$1,000.00	\$1,000.00	\$0.00
016.2190.810.00.000.0100	Dues and Fees	\$145.00	\$0.00	\$1,000.00	\$1,000.00	\$0.00
FUNCTION: OtherSupport Services - Students - 2190		\$15,111.00	\$1,352.62	\$18,308.00	\$18,337.50	\$29.50
Grand Total:		\$1,256,144.00	\$1,181,120.21	\$1,336,766.00	\$1,403,157.00	\$66,391.00

End of Report



James A. Sojka, CPA*

Sheryl A. Pratt, CPA**

Michael J. Campo, CPA, MACCY

Karen M. Lascelle, CPA, CVA, CFE

February 7, 2023

* Also licensed in Maine

** Also licensed in Vermont

Members of the School Board
School Administrative Unit 7
21 Academy Street
Colebrook, NH 03576

To the Members of the School Board:

This is to advise you that as of February 7, 2023, the audit of the financial statements for the year ending June 30, 2022, has been substantially completed and we are in the process of finalizing the audit. A completed audit report will be sent to you by end of February 2023.

Sincerely,

Sheryl A. Pratt, CPA
Director

PLODZIK & SANDERSON, P.A.
Certified Public Accountants

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