

ANNUAL REPORT
Of the Town Officers
Of the Town of
COLUMBIA
NEW HAMPSHIRE



INCLUDING REPORT OF THE SCHOOL DIRECTORS

For the Year Ending December 31, 2021

Printed by:

The Colebrook Copy Center

6 Bridge Street, Colebrook, NH 03576

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Dedication



It has been a long standing tradition in Columbia to dedicate the Town Report to an individual who had served the Town and passed away during the previous year. This year, we are breaking with tradition and wish to dedicate this year's Town Report to long-time residents Kenneth and Isabelle Parkhurst.

Since 1962 Kenneth and Isabelle have served the citizens of Columbia in many capacities including Selectman, Town Clerk, Moderator, and Treasurer, just to name a few. Whenever there was a job to be done or a position to be filled, they were there. Between the two of them, they have served over 100 years with the Town. They continue to serve – Isabelle as Supervisor of the Checklist and Kenneth as Deputy Fire Warden. Their knowledge and memories of everything “Columbia” serve as a valuable resource to those of us still working for the Town.

It is with great pride, appreciation and fondness that we dedicate the 2022 Columbia Town Report to Kenneth and Isabelle Parkhurst.

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**COVER PHOTO - FALL COLORS AT THE SHRINE -
OCTOBER, 2021**

TOWN INFORMATION

PHONE NUMBER: 237-5255

FAX NUMBER: 237-8270

MAILING ADDRESS: P.O. Box 157
Colebrook, NH 03576

PHYSICAL ADDRESS:
(Town Office) 1679 US Route 3
Columbia, NH 03576
(Town Hall) 1919 US Route 3
Columbia, NH 03576

E-MAIL ADDRESS: towncolumbia@myfairpoint.net

WEBSITE ADDRESS: www.columbianh.org

BOARD OF SELECTMEN
MEETINGS: 2nd & 4th Wednesday of each
month – 6:00 pm

PLANNING BOARD MEETINGS:

2nd Wednesday of each
month – 4:30 pm

BOARD OF ADJUSTMENT

MEETINGS:

as needed

TOWN CLERK/SECRETARY

HOURS:

Monday – 10:00 – 4:00

Tuesday – 10:00 – 4:00

Wednesday – 10:00 – 4:00

Thursday – 10:00 – 4:00

Friday – 12:00 – 4:00

TAX COLLECTOR HOURS:

same as above

TOWN OFFICERS

| OFFICER | POSITION | TERM EXPIRES |
|--------------------|--|--------------|
| Norman Cloutier | Chairman-Board of Selectmen | 2022 |
| Eric Stohl | Selectman | 2024 |
| Donald Campbell | Selectman | 2023 |
| | Northern Borders Dispatch Center – Chairman | |
| Stephen Brooks | Moderator | 2022 |
| Marcia Parkhurst | Town Clerk/ Secretary | 2023 |
| Debra DeBlois | Deputy Town Clerk | 2023 |
| Carrie Klebe | Treasurer | 2023 |
| Debra DeBlois | Tax Collector | 2023 |
| Marcia Parkhurst | Deputy Tax Collector | 2023 |
| Diane Little | Supervisor of Checklist | 2022 |
| Isabelle Parkhurst | Supervisor of Checklist | 2026 |
| Stacey Campbell | Supervisor of Checklist | 2024 |
| Marcia Parkhurst | Trustee of Trust Funds | 2023 |
| Scott DeBlois | Trustee of Trust Funds | 2022 |
| Isabelle Parkhurst | Trustee of Trust Funds | 2024 |
| Peter Dion | Fire Warden | 2022 |
| Wallace Adair | Deputy Fire Warden | 2022 |
| Jonathan Fogg | Deputy Fire Warden | 2022 |
| Brett Brooks | Deputy Fire Warden | 2022 |
| Kenneth Parkhurst | Deputy Fire Warden | 2022 |

| | | |
|----------------------|---------------------------------|------|
| Robert Soucy, D.O. | Health Officer | 2022 |
| Jeffers, Clark Jr. | Road Agent | |
| Board of Selectmen | Civil Defense Director | |
| DeBlois, Scott | Planning Board - Chairman | 2024 |
| DeBlois, Debra | Planning Board - Secretary | |
| Chapple, Conrad, Sr. | Planning Board | 2022 |
| Haynes, Linda | Planning Board | 2023 |
| Rella, Paul | Planning Board | 2023 |
| Cloutier, Norman | Planning Board | 2022 |
| Foss, Carolyn | Planning Board – Alternate | 2024 |
| Sullivan, Michael | Planning Board – Alternate | 2022 |
| Alan “Bob” Baker | Board of Adjustment - Chairman | 2023 |
| Vacant | Board of Adjustment - Secretary | |
| Stohl, Eric | Board of Adjustment | 2024 |
| Grimes, Kenneth | Board of Adjustment | 2023 |
| DeBlois, Scott | Board of Adjustment | 2024 |
| Vacant | Board of Adjustment | 2023 |
| Stohl, Eric | Conservation Commission | 2024 |
| Hastings, Kenneth | Conservation Commission | 2023 |
| Brady, Joyce | Conservation Commission | 2022 |
| Fogg, Jonathan | Conservation Commission | 2022 |
| Vacant | Conservation Commission | |

SELECTMEN'S REPORT

As a Town, State and Nation, we have been overwhelmed with the pandemic in 2021. The virus continues to attack all of us and our families in one way or another. We continue to encourage our citizens to get vaccinated, wear masks, wash your hands and practice social distancing. We all hope that 2022 will be a better year.

In 2021, the Town applied for and was granted monies through the ARPA (American Rescue Plan Act) in the amount of approximately \$76,000.00. This money is to be used for specific items relating to the pandemic and/or infrastructure updates/improvements. We, as a Board, are interested in upgrading internet service in Columbia. We have started to investigate partnerships with private providers to see how we can best utilize these funds to improve broadband service to our citizens. We would welcome any suggestions that you might have.

As we discussed at Town Meeting last year, we removed the former Bovill Gift Shop building next to the Town Hall. We are very pleased with how it looks with the building gone and the increase in parking space for the Town Hall.

The Town's website continues to see a lot of use. Our "tax payment" option increases in usage all the time. Feel free to log onto the website at www.columbianh.org. If there is something that you would like to see included on the site, please let us know.

You will see that our budget for 2022 remains basically the same as in previous years. The biggest issue we face is maintaining and continually trying to improve our roads. Time and additional users causes a strain on our road system. Unfortunately, the cost of paving, gravel, etc. continues to rise as does everything else. We will continue to do everything we can to maintain our roads in a safe condition but do so at a reasonable price. However, increases may be necessary in the future.

As, always, it is a pleasure for us to serve as your Board of Selectmen. We encourage your complaints and/or suggestions at any time.

Norman Cloutier, Chairman

Eric Stohl

Donald Campbell

WARRANT

The Polls will be open from 11:00 am to 6:00 pm.

To the inhabitants of the Town of Columbia, in the County of Coos, in the State of New Hampshire, qualified to vote in Town Affairs:

You are hereby notified to meet at the Columbia Town Hall on Tuesday, the 8th day of March, next, immediately following the School District Meeting to act on the following subjects:

Article 1: To vote to bring in ballots for election of Town Officers to be elected by ballot for the year ensuing.

Article 2: To see if the Town will instruct its Selectmen to appoint all other Town Officials as required.

Article 3: To see if the Town will vote to raise and appropriate the sum of \$115,000.00 for Town Charges for the ensuing year.

Article 4: To see if the Town will vote to raise and appropriate the sum of \$15,000.00 for extinguishing fires in said Town.

Article 5: To see if the Town will vote to raise and appropriate the sum of \$21,945.00 to help support the operations of the Northern Borders Dispatch Center.

Article 6: To see if the Town will vote to raise and appropriate the sum of \$58,260.00 to help support the services of the 45th Parallel Emergency Medical Services.

Article 7: To see if the Town will vote to raise and appropriate the sum of \$2,000.00 to pay for police coverage from the Town of Colebrook.

Article 8: To see if the Town will vote to raise and appropriate the sum of \$2,200.00 for the Upper Connecticut Valley Hospital Association to cover medical emergencies.

Article 9: To see if the Town will vote to raise and appropriate the sum of \$3,000.00 for operating expenses of the North Country Home Health & Hospice.

Article 10: To see if the Town will vote to raise and appropriate the sum of \$700.00 as a contribution for the support and services of Northern Human Services.

Article 11: To see if the Town will vote to raise and appropriate the sum of \$6,000.00 for the maintenance of the Town's cemeteries.

Article 12: To see if the Town will vote to raise and appropriate the sum of \$125.00 for the support of the Geo. L. O'Neil Post 62 American Legion.

Article 13: To see if the Town will vote to raise and appropriate the sum of \$950.00 for the support of the Tri-County Community Outreach Program.

Article 14: To see if the Town will vote to raise and appropriate the sum of \$6,000.00 for the support of the poor.

Article 15: To see if the Town will vote to raise and appropriate the sum of \$180,000.00 for the maintenance of summer roads. Out of this amount approximately \$40,000 to be reimbursed by the State of New Hampshire Highway Block Grant monies.

Article 16: To see if the Town will vote to raise and appropriate the sum of \$111,000.00 for the maintenance of winter roads.

Article 17: To see if the Town will vote to raise and appropriate the sum of \$55,000.00 for solid waste disposal and recycling.

Article 18: To see if the Town will vote to raise and appropriate the sum of \$2,975.00 for the Colebrook Public Library.

Article 19: To see if the Town will vote to raise and appropriate the sum of \$30,000.00 for appraisal upkeep.

Article 20: To see if the Town will vote to raise and appropriate the sum of \$1,200.00 for maintenance of the Tax Maps.

Article 21: To see if the Town will vote to raise and appropriate the sum of \$8,000.00 for expenses of the Planning Board.

Article 22: To see if the Town will vote to raise and appropriate the sum of \$768.00 to help support the services of the American Red Cross.

Article 23: To see if the Town will vote to raise and appropriate the sum of \$500.00 to help support the Colebrook Area Food Pantry.

Article 24: To see if the Town will vote to raise and appropriate the sum of \$10,000.00 to be added to the Road Improvement Expendable Trust Fund previously established. (Board of Selectmen recommends this appropriation.)

Article 25: To see if the Town will vote to raise and appropriate the sum of \$1,000.00 to help support the services of Helping Hands North.

Article 26: To see if the Town will vote to raise and appropriate the sum of \$750.00 to help support the Kiwanis Club's 4th of July fireworks display.

Article 27: To transact any other business which may legally come before this meeting.

Given our hands and seals, this 9th day of February, A.D., 2022.

s/ Norman Cloutier
s/ Eric Stohl
s/ Donald Campbell

A True Copy – Attest
s/ Norman Cloutier
s/ Eric Stohl
s/ Donald Campbell



New Hampshire
Department of
Revenue Administration

2022
MS-636

Appropriations

| Account | Purpose | Article | Expenditures for | Appropriations | Proposed Appropriations for period | |
|--------------------------------|--|---------|------------------|-------------------|------------------------------------|-------------------|
| | | | period ending | for period ending | ending 12/31/2022 | |
| | | | 12/31/2021 | 12/31/2021 | (Recommended) | (Not Recommended) |
| General Government | | | | | | |
| 0000-0000 | Collective Bargaining | | \$0 | \$0 | \$0 | \$0 |
| 4130-4139 | Executive | 03 | \$106,504 | \$115,000 | \$115,000 | \$0 |
| 4140-4149 | Election, Registration, and Vital Statistics | | \$0 | \$0 | \$0 | \$0 |
| 4150-4151 | Financial Administration | | \$0 | \$0 | \$0 | \$0 |
| 4152 | Revaluation of Property | 19 | \$27,600 | \$30,000 | \$30,000 | \$0 |
| 4153 | Legal Expense | | \$0 | \$0 | \$0 | \$0 |
| 4155-4159 | Personnel Administration | | \$0 | \$0 | \$0 | \$0 |
| 4191-4193 | Planning and Zoning | 21 | \$6,095 | \$8,000 | \$8,000 | \$0 |
| 4194 | General Government Buildings | | \$0 | \$0 | \$0 | \$0 |
| 4195 | Cemeteries | 11 | \$3,664 | \$6,000 | \$6,000 | \$0 |
| 4196 | Insurance | | \$0 | \$0 | \$0 | \$0 |
| 4197 | Advertising and Regional Association | | \$0 | \$0 | \$0 | \$0 |
| 4199 | Other General Government | 20 | \$1,200 | \$1,575 | \$1,200 | \$0 |
| | General Government Subtotal | | \$145,063 | \$160,575 | \$160,200 | \$0 |
| Public Safety | | | | | | |
| 4210-4214 | Police | 07 | \$0 | \$2,000 | \$2,000 | \$0 |
| 4215-4219 | Ambulance | 06 | \$55,360 | \$55,360 | \$58,260 | \$0 |
| 4220-4229 | Fire | 04 | \$9,265 | \$15,000 | \$15,000 | \$0 |
| 4240-4249 | Building Inspection | | \$0 | \$0 | \$0 | \$0 |
| 4290-4298 | Emergency Management | | \$0 | \$0 | \$0 | \$0 |
| 4299 | Other (Including Communications) | 05 | \$21,597 | \$21,597 | \$21,945 | \$0 |
| | Public Safety Subtotal | | \$86,222 | \$93,957 | \$97,205 | \$0 |
| Airport/Aviation Center | | | | | | |
| 4301-4309 | Airport Operations | | \$0 | \$0 | \$0 | \$0 |
| | Airport/Aviation Center Subtotal | | \$0 | \$0 | \$0 | \$0 |
| Highways and Streets | | | | | | |
| 4311 | Administration | | \$0 | \$0 | \$0 | \$0 |
| 4312 | Highways and Streets | 15,16 | \$279,444 | \$288,000 | \$291,000 | \$0 |
| 4313 | Bridges | | \$0 | \$0 | \$0 | \$0 |
| 4316 | Street Lighting | | \$0 | \$0 | \$0 | \$0 |
| 4319 | Other | | \$0 | \$0 | \$0 | \$0 |
| | Highways and Streets Subtotal | | \$279,444 | \$288,000 | \$291,000 | \$0 |



Appropriations

| Account | Purpose | Article | Expenditures for period ending 12/31/2021 | Appropriations for period ending 12/31/2021 | Proposed Appropriations for period ending 12/31/2022 | |
|---|--|---------|---|---|---|-------------------|
| | | | | | (Recommended) | (Not Recommended) |
| Sanitation | | | | | | |
| 4321 | Administration | | \$0 | \$0 | \$0 | \$0 |
| 4323 | Solid Waste Collection | | \$0 | \$0 | \$0 | \$0 |
| 4324 | Solid Waste Disposal | 17 | \$43,830 | \$55,000 | \$55,000 | \$0 |
| 4325 | Solid Waste Cleanup | | \$0 | \$0 | \$0 | \$0 |
| 4326-4328 | Sewage Collection and Disposal | | \$0 | \$0 | \$0 | \$0 |
| 4329 | Other Sanitation | | \$0 | \$0 | \$0 | \$0 |
| | Sanitation Subtotal | | \$43,830 | \$55,000 | \$55,000 | \$0 |
| Water Distribution and Treatment | | | | | | |
| 4331 | Administration | | \$0 | \$0 | \$0 | \$0 |
| 4332 | Water Services | | \$0 | \$0 | \$0 | \$0 |
| 4335 | Water Treatment | | \$0 | \$0 | \$0 | \$0 |
| 4338-4339 | Water Conservation and Other | | \$0 | \$0 | \$0 | \$0 |
| | Water Distribution and Treatment Subtotal | | \$0 | \$0 | \$0 | \$0 |
| Electric | | | | | | |
| 4351-4352 | Administration and Generation | | \$0 | \$0 | \$0 | \$0 |
| 4353 | Purchase Costs | | \$0 | \$0 | \$0 | \$0 |
| 4354 | Electric Equipment Maintenance | | \$0 | \$0 | \$0 | \$0 |
| 4359 | Other Electric Costs | | \$0 | \$0 | \$0 | \$0 |
| | Electric Subtotal | | \$0 | \$0 | \$0 | \$0 |
| Health | | | | | | |
| 4411 | Administration | | \$0 | \$0 | \$0 | \$0 |
| 4414 | Pest Control | | \$0 | \$0 | \$0 | \$0 |
| 4415-4419 | Health Agencies, Hospitals, and Other | | \$6,668 | \$6,668 | \$0 | \$0 |
| | Health Subtotal | | \$6,668 | \$6,668 | \$0 | \$0 |
| Welfare | | | | | | |
| 4441-4442 | Administration and Direct Assistance | 14 | \$1,506 | \$6,000 | \$6,000 | \$0 |
| 4444 | Intergovernmental Welfare Payments | | \$0 | \$0 | \$0 | \$0 |
| 4445-4449 | Vendor Payments and Other | | \$0 | \$2,700 | \$0 | \$0 |
| | Welfare Subtotal | | \$1,506 | \$8,700 | \$6,000 | \$0 |
| Culture and Recreation | | | | | | |
| 4520-4529 | Parks and Recreation | | \$0 | \$0 | \$0 | \$0 |
| 4550-4559 | Library | | \$2,975 | \$2,975 | \$0 | \$0 |
| 4583 | Patriotic Purposes | | \$875 | \$875 | \$0 | \$0 |
| 4589 | Other Culture and Recreation | | \$0 | \$0 | \$0 | \$0 |
| | Culture and Recreation Subtotal | | \$3,850 | \$3,850 | \$0 | \$0 |



New Hampshire
Department of
Revenue Administration

2022
MS-636

Appropriations

| Account | Purpose | Article | Expenditures for | Appropriations | Proposed Appropriations for period | |
|-------------------------------------|--|---------|------------------|-------------------|------------------------------------|-------------------|
| | | | period ending | for period ending | ending 12/31/2022 | |
| | | | 12/31/2021 | 12/31/2021 | (Recommended) | (Not Recommended) |
| Conservation and Development | | | | | | |
| 4611-4612 | Administration and Purchasing of Natural Resources | | \$0 | \$0 | \$0 | \$0 |
| 4619 | Other Conservation | | \$0 | \$0 | \$0 | \$0 |
| 4631-4632 | Redevelopment and Housing | | \$0 | \$0 | \$0 | \$0 |
| 4651-4659 | Economic Development | | \$0 | \$0 | \$0 | \$0 |
| | Conservation and Development Subtotal | | \$0 | \$0 | \$0 | \$0 |
| Debt Service | | | | | | |
| 4711 | Long Term Bonds and Notes - Principal | | \$0 | \$0 | \$0 | \$0 |
| 4721 | Long Term Bonds and Notes - Interest | | \$0 | \$0 | \$0 | \$0 |
| 4723 | Tax Anticipation Notes - Interest | | \$0 | \$0 | \$0 | \$0 |
| 4790-4799 | Other Debt Service | | \$0 | \$0 | \$0 | \$0 |
| | Debt Service Subtotal | | \$0 | \$0 | \$0 | \$0 |
| Capital Outlay | | | | | | |
| 4901 | Land | | \$0 | \$0 | \$0 | \$0 |
| 4902 | Machinery, Vehicles, and Equipment | | \$0 | \$0 | \$0 | \$0 |
| 4903 | Buildings | | \$0 | \$0 | \$0 | \$0 |
| 4909 | Improvements Other than Buildings | | \$0 | \$0 | \$0 | \$0 |
| | Capital Outlay Subtotal | | \$0 | \$0 | \$0 | \$0 |
| Operating Transfers Out | | | | | | |
| 4912 | To Special Revenue Fund | | \$0 | \$0 | \$0 | \$0 |
| 4913 | To Capital Projects Fund | | \$0 | \$0 | \$0 | \$0 |
| 4914A | To Proprietary Fund - Airport | | \$0 | \$0 | \$0 | \$0 |
| 4914E | To Proprietary Fund - Electric | | \$0 | \$0 | \$0 | \$0 |
| 4914O | To Proprietary Fund - Other | | \$0 | \$0 | \$0 | \$0 |
| 4914S | To Proprietary Fund - Sewer | | \$0 | \$0 | \$0 | \$0 |
| 4914W | To Proprietary Fund - Water | | \$0 | \$0 | \$0 | \$0 |
| 4918 | To Non-Expendable Trust Funds | | \$0 | \$0 | \$0 | \$0 |
| 4919 | To Fiduciary Funds | | \$0 | \$0 | \$0 | \$0 |
| | Operating Transfers Out Subtotal | | \$0 | \$0 | \$0 | \$0 |
| | Total Operating Budget Appropriations | | | | \$609,405 | \$0 |



Special Warrant Articles

| Account | Purpose | Article | Proposed Appropriations for period ending 12/31/2022 | |
|--|---------------------------------------|---------|--|-------------------|
| | | | (Recommended) | (Not Recommended) |
| 4916 | To Expendable Trusts/Fiduciary Funds | 24 | \$10,000 | \$0 |
| | <i>Purpose: Road Improvement Fund</i> | | | |
| 4915 | To Capital Reserve Fund | | \$0 | \$0 |
| 4916 | To Expendable Trust Fund | | \$0 | \$0 |
| 4917 | To Health Maintenance Trust Fund | | \$0 | \$0 |
| Total Proposed Special Articles | | | \$10,000 | \$0 |



Individual Warrant Articles

| Account | Purpose | Article | Proposed Appropriations for period ending 12/31/2022 | |
|---|---------------------------------------|---|--|-------------------|
| | | | (Recommended) | (Not Recommended) |
| 4415-4419 | Health Agencies, Hospitals, and Other | 22 <i>Purpose: American Red Cross</i> | \$768 | \$0 |
| 4415-4419 | Health Agencies, Hospitals, and Other | 08 <i>Purpose: Upper Connecticut Valley Hospital Association</i> | \$2,200 | \$0 |
| 4415-4419 | Health Agencies, Hospitals, and Other | 10 <i>Purpose: Northern Human Services</i> | \$700 | \$0 |
| 4415-4419 | Health Agencies, Hospitals, and Other | 09 <i>Purpose: Northwoods Home Health & Hospice</i> | \$3,000 | \$0 |
| 4445-4449 | Vendor Payments and Other | 25 <i>Purpose: Helping Hands North</i> | \$1,000 | \$0 |
| 4445-4449 | Vendor Payments and Other | 13 <i>Purpose: Tri-County Community Action Program</i> | \$950 | \$0 |
| 4445-4449 | Vendor Payments and Other | 23 <i>Purpose: Colebrook Area Food Pantry</i> | \$500 | \$0 |
| 4550-4559 | Library | 18 <i>Purpose: Colebrook Public Library</i> | \$2,975 | \$0 |
| 4583 | Patriotic Purposes | 26 <i>Purpose: Kiwanis Club July 4th Fireworks</i> | \$750 | \$0 |
| 4583 | Patriotic Purposes | 12 <i>Purpose: Geo. L. O'Neil American Legion Post #62</i> | \$125 | \$0 |
| Total Proposed Individual Articles | | | \$12,968 | \$0 |



Revenues

| Account | Source | Article | Actual Revenues for period ending 12/31/2021 | Estimated Revenues for period ending 12/31/2021 | Estimated Revenues for period ending 12/31/2022 |
|------------------------------------|---|---------|--|---|---|
| Taxes | | | | | |
| 3120 | Land Use Change Tax - General Fund | 03 | \$16,986 | \$10,000 | \$5,000 |
| 3180 | Resident Tax | | \$0 | \$0 | \$0 |
| 3185 | Yield Tax | 03 | \$17,884 | \$16,000 | \$10,000 |
| 3186 | Payment in Lieu of Taxes | 03 | \$1,500 | \$1,500 | \$1,500 |
| 3187 | Excavation Tax | 03 | \$7 | \$7 | \$25 |
| 3189 | Other Taxes | | \$0 | \$0 | \$0 |
| 3190 | Interest and Penalties on Delinquent Taxes | 03 | \$18,803 | \$12,000 | \$12,000 |
| 9991 | Inventory Penalties | | \$0 | \$0 | \$0 |
| | Taxes Subtotal | | \$55,180 | \$39,507 | \$28,525 |
| Licenses, Permits, and Fees | | | | | |
| 3210 | Business Licenses and Permits | 03 | \$607 | \$800 | \$800 |
| 3220 | Motor Vehicle Permit Fees | 03 | \$197,349 | \$150,000 | \$150,000 |
| 3230 | Building Permits | 03 | \$3,650 | \$3,000 | \$2,000 |
| 3290 | Other Licenses, Permits, and Fees | 03 | \$1,045 | \$900 | \$900 |
| 3311-3319 | From Federal Government | | \$0 | \$0 | \$0 |
| | Licenses, Permits, and Fees Subtotal | | \$202,651 | \$154,700 | \$153,700 |
| State Sources | | | | | |
| 3351 | Municipal Aid/Shared Revenues | | \$0 | \$0 | \$0 |
| 3352 | Meals and Rooms Tax Distribution | 03 | \$57,141 | \$57,141 | \$30,000 |
| 3353 | Highway Block Grant | 03 | \$41,091 | \$41,101 | \$40,000 |
| 3354 | Water Pollution Grant | | \$0 | \$0 | \$0 |
| 3355 | Housing and Community Development | | \$0 | \$0 | \$0 |
| 3356 | State and Federal Forest Land Reimbursement | 03 | \$4,606 | \$1,338 | \$5,000 |
| 3357 | Flood Control Reimbursement | | \$0 | \$0 | \$0 |
| 3359 | Other (Including Railroad Tax) | 03 | \$2,021 | \$2,021 | \$2,000 |
| 3379 | From Other Governments | | \$0 | \$0 | \$0 |
| | State Sources Subtotal | | \$104,859 | \$101,601 | \$77,000 |
| Charges for Services | | | | | |
| 3401-3406 | Income from Departments | | \$0 | \$0 | \$0 |
| 3409 | Other Charges | | \$0 | \$0 | \$0 |
| | Charges for Services Subtotal | | \$0 | \$0 | \$0 |
| Miscellaneous Revenues | | | | | |
| 3501 | Sale of Municipal Property | | \$0 | \$0 | \$0 |
| 3502 | Interest on Investments | 03 | \$748 | \$200 | \$1,000 |
| 3503-3509 | Other | | \$0 | \$0 | \$0 |
| | Miscellaneous Revenues Subtotal | | \$748 | \$200 | \$1,000 |



New Hampshire
Department of
Revenue Administration

2022
MS-636

Revenues

| Account | Source | Article | Actual Revenues for period ending 12/31/2021 | Estimated Revenues for period ending 12/31/2021 | Estimated Revenues for period ending 12/31/2022 |
|---|--|---------|--|---|---|
| Interfund Operating Transfers In | | | | | |
| 3912 | From Special Revenue Funds | | \$0 | \$0 | \$0 |
| 3913 | From Capital Projects Funds | | \$0 | \$0 | \$0 |
| 3914A | From Enterprise Funds: Airport (Offset) | | \$0 | \$0 | \$0 |
| 3914E | From Enterprise Funds: Electric (Offset) | | \$0 | \$0 | \$0 |
| 3914O | From Enterprise Funds: Other (Offset) | | \$0 | \$0 | \$0 |
| 3914S | From Enterprise Funds: Sewer (Offset) | | \$0 | \$0 | \$0 |
| 3914W | From Enterprise Funds: Water (Offset) | | \$0 | \$0 | \$0 |
| 3915 | From Capital Reserve Funds | | \$0 | \$0 | \$0 |
| 3916 | From Trust and Fiduciary Funds | | \$0 | \$0 | \$0 |
| 3917 | From Conservation Funds | | \$0 | \$0 | \$0 |
| | Interfund Operating Transfers In Subtotal | | \$0 | \$0 | \$0 |
| Other Financing Sources | | | | | |
| 3934 | Proceeds from Long Term Bonds and Notes | | \$0 | \$0 | \$0 |
| 9998 | Amount Voted from Fund Balance | | \$0 | \$0 | \$0 |
| 9999 | Fund Balance to Reduce Taxes | | \$0 | \$0 | \$0 |
| | Other Financing Sources Subtotal | | \$0 | \$0 | \$0 |
| | Total Estimated Revenues and Credits | | \$363,438 | \$296,008 | \$260,225 |



New Hampshire
Department of
Revenue Administration

2022
MS-636

Budget Summary

| Item | Period ending 12/31/2022 |
|---|-------------------------------------|
| Operating Budget Appropriations | \$609,405 |
| Special Warrant Articles | \$10,000 |
| Individual Warrant Articles | \$12,968 |
| Total Appropriations | \$632,373 |
| Less Amount of Estimated Revenues & Credits | \$260,225 |
| Estimated Amount of Taxes to be Raised | \$372,148 |

**COMPARATIVE
STATEMENT - APPROPRIATIONS
YEAR ENDING DECEMBER 31, 2021**

| | PROPOSED BUDGET 2021 | SPENT 2021 | PROPOSED BUDGET 2022 | VARIANCE |
|--|----------------------------|---------------|----------------------------|------------|
| TOWN CHARGES: | \$115,000.00 | \$106,504.00 | \$115,000.00 | \$0.00 |
| PROTECTION OF PERSONS & PROPERTY: | | | | |
| Northern Borders Dispatch Center | \$21,597.00 | \$21,597.00 | \$21,945.00 | \$348.00 |
| Colebrook Fire Department | \$15,000.00 | \$9,265.00 | \$15,000.00 | \$0.00 |
| Colebrook Police Department | \$2,000.00 | \$0.00 | \$2,000.00 | \$0.00 |
| HEALTH & SANITATION: | | | | |
| Northern Human Services | \$700.00 | \$700.00 | \$700.00 | \$0.00 |
| North Country Home Health & Hospice | \$3,000.00 | \$3,000.00 | \$3,000.00 | \$0.00 |
| UCV Hospital Association | \$2,200.00 | \$2,200.00 | \$2,200.00 | \$0.00 |
| 45 th Parallel EMS | \$55,360.00 | \$55,360.00 | \$58,260.00 | \$2,900.00 |
| Waste Disposal & Recycling | \$55,000.00 | \$43,830.00 | \$55,000.00 | \$0.00 |
| HIGHWAYS & BRIDGES: | | | | |
| Summer Roads | \$180,000.00 | \$176,319.00 | \$180,000.00 | \$0.00 |
| Winter Roads | \$108,000.00 | \$103,125.00 | \$111,000.00 | \$3,000.00 |
| Road Improvement Trust Fund | \$10,000.00 | \$10,000.00 | \$10,000.00 | \$0.00 |
| LIBRARIES: | | | | |
| Colebrook Public Library | \$2,975.00 | \$2,975.00 | \$2,975.00 | \$0.00 |

\$25,000.00 appropriated in 2021 to
be used in 2022 for culvert replacement/
repairs to section of Gray Road.

**COMPARATIVE
STATEMENT - APPROPRIATIONS
YEAR ENDING DECEMBER 31, 2021**

| | PROPOSED BUDGET 2021 | SPENT 2021 | PROPOSED BUDGET | VARIANCE |
|---|----------------------------|---------------------|-----------------------|-------------------|
| PUBLIC WELFARE: | | | | |
| Town Poor | \$6,000.00 | \$1,506.00 | \$6,000.00 | \$0.00 |
| Tri-County Community Action | \$650.00 | \$650.00 | \$650.00 | \$0.00 |
| Red Cross | \$768.00 | \$768.00 | \$768.00 | \$0.00 |
| Colebrook Area Food Pantry | \$500.00 | \$500.00 | \$500.00 | \$0.00 |
| Tri-County Transit | \$250.00 | \$250.00 | \$250.00 | \$0.00 |
| ServiceLink | \$50.00 | \$50.00 | \$50.00 | \$0.00 |
| Helping Hands North | \$1,000.00 | \$1,000.00 | \$1,000.00 | \$0.00 |
| CEMETERIES: | | | | |
| Cemetery Maintenance | \$6,000.00 | \$3,664.00 | \$6,000.00 | \$0.00 |
| Geo. L. O'Neil Post 62 American Legion - Flags | \$125.00 | \$125.00 | \$125.00 | \$0.00 |
| MISCELLANEOUS: | | | | |
| Appraisal Upkeep | \$30,000.00 | \$27,600.00 | \$30,000.00 | \$0.00 |
| Tax Map & Upkeep | \$1,575.00 | \$1,200.00 | \$1,200.00 | (\$375.00) |
| Planning Board | \$8,000.00 | \$6,095.00 | \$8,000.00 | \$0.00 |
| Kiwanis Fireworks | \$750.00 | \$750.00 | \$750.00 | \$0.00 |
| | \$626,500.00 | \$579,033.00 | \$632,373.00 | \$5,873.00 |
| LESS ESTIMATED REVENUE: | | | (\$260,225.00) | |
| NET ESTIMATED TOWN APPROPRIATION: | | | \$372,148.00 | |

**COMPARATIVE STATEMENT - REVENUES
YEAR ENDING DECEMBER 31, 2021**

| | PROPOSED REVENUE 2021 | ACTUAL 2021 | PROPOSED REVENUE 2022 |
|---|--------------------------------------|------------------------|--------------------------------------|
| LOCAL: | | | |
| Yield Taxes | \$10,000.00 | \$17,884.00 | \$10,000.00 |
| Land Use Change Taxes | \$3,000.00 | \$16,986.00 | \$5,000.00 |
| Excavation Tax (\$.02/cu. yd.) | \$50.00 | \$7.00 | \$25.00 |
| Interest/Penalties on Delinquent Taxes | \$12,000.00 | \$18,803.00 | \$12,000.00 |
| Motor Vehicle Fees | \$150,000.00 | \$197,349.00 | \$150,000.00 |
| Dog License Fees | \$900.00 | \$1,045.00 | \$900.00 |
| Business Licenses, Permits & Fees | \$800.00 | \$607.00 | \$800.00 |
| Interest Received on Deposits | \$2,000.00 | \$748.00 | \$1,000.00 |
| Income from Planning Board | \$2,000.00 | \$3,650.00 | \$2,000.00 |
| Payment in Lieu of Taxes | \$1,500.00 | \$1,500.00 | \$1,500.00 |
| STATE OF NEW HAMPSHIRE: | | | |
| Block Grant Aid | \$40,000.00 | \$41,091.00 | \$40,000.00 |
| Forest Fire Reimbursement | \$1,000.00 | \$795.00 | \$1,000.00 |
| Forest Land Reimbursement | \$1,000.00 | \$1,338.00 | \$1,000.00 |
| Meals & Room Tax | \$30,000.00 | \$57,141.00 | \$30,000.00 |
| SP Railroad Tax | \$1,000.00 | \$1,962.00 | \$1,000.00 |
| MISCELLANEOUS | | | |
| US Wildlife Refugee Payment in Lieu of Taxes | \$4,000.00 | \$3,268.00 | \$4,000.00 |
| | \$259,250.00 | \$364,174.00 | \$260,225.00 |

MINUTES OF COLUMBIA TOWN MEETING

MARCH 9, 2021

Moderator Stephen Brooks called the meeting to order at 7:00 pm and led the group in the Pledge of Allegiance.

The moderator announced the results of the election as follows:

Selectman – Eric Stohl – 3-year term

Planning Board – Michael Sullivan – 3-year term (all write-ins)

Trustee of Trust Funds – Isabelle Parkhurst – 3-year term (all write-ins)

(29 voters cast ballots during the day. Approximately 20 people attended the meeting.)

Articles on the warrant were voted on as follows:

Article #2: Motion made by Carolyn Foss and seconded by Michael Sullivan to instruct the Selectmen to appoint all other Town Officials as required. Motion passed by voice vote.

Article #3: Motion made by Norman Cloutier and seconded by Carolyn Foss to raise and appropriate the sum of \$115,000.00 for Town Charges for the ensuing year. Motion passed by voice vote.

Article #4: Motion made by Eric Stohl and seconded by Carolyn Foss to raise and appropriate the sum of \$15,000.00 for extinguishing fires in said Town. Motion passed by voice vote.

Article #5: Motion made by Donald Campbell and seconded by Michael Sullivan to raise and appropriate the sum of \$21,597.00 to help support the operations of the Northern Borders Dispatch Center. Motion passed by voice vote.

Article #6: Motion made by Norman Cloutier and seconded by Eric Stohl to raise and appropriate the sum of \$55,360.00 to help support the services of the 45th Parallel Emergency Medical Services. Motion passed by voice Vote.

Article #7: Motion made by Eric Stohl and seconded by Carolyn Foss to raise and appropriate the sum of \$2,000.00 to pay for police coverage from the Town of Colebrook. Motion passed by voice vote.

Article #8: Motion made by Donald Campbell and seconded by Norman Cloutier to raise and appropriate the sum of \$2,200.00 for the Upper Connecticut Valley Hospital Association. Motion passed by voice vote.

Article #9: Motion made by Carolyn Foss and seconded by Laverna Cass to raise and appropriate the sum of \$3,000.00 for operating expenses of the North Country Home Health and Hospice. Motion passed by voice vote.

Article #10: Motion made by Eric Stohl and seconded by Michael Sullivan to raise and appropriate the sum of \$700.00 as a contribution for the support and services of Northern Human Services. Motion passed by voice vote.

Article #11: Motion made by Donald Campbell and seconded by Carolyn Foss to raise and appropriate the sum of \$6,000.00 for the maintenance of the Town's cemeteries. Motion passed by voice vote.

Article #12: Motion made by Norman Cloutier and seconded by Carolyn Foss to raise and appropriate the sum of \$125.00 for the support of the Geo. L. O'Neil Post 62 American Legion. Motion passed by voice vote.

Article #13: Motion made by Eric Stohl and seconded by Donald Campbell to raise and appropriate the sum of \$950.00 for the support of the Tri-County Community Action Outreach Program. Motion passed by voice vote.

Article #14: Motion made by Donald Campbell and seconded by Judy Sullivan to raise and appropriate the sum of \$6,000.00 for the support of the poor. Motion passed by voice vote.

Article #15: Motion made by Norman Cloutier and seconded by Carolyn Foss to raise and appropriate the sum of \$180,000.00 for the maintenance of summer roads. Out of this amount, approximately \$40,000 to be reimbursed by the State of New Hampshire Highway Block Grant monies. Motion passed by voice vote.

Article #16: Motion made by Eric Stohl and seconded by Carolyn Foss to raise and appropriate the sum of \$108,000.00 for the maintenance of winter roads. Motion passed by voice vote.

Article #17: Motion made by Donald Campbell and seconded by Carolyn Foss to raise and appropriate the sum of \$55,000.00 for solid waste disposal and recycling. Motion passed by voice vote.

Article #18: Motion made by Norman Cloutier and seconded by Michael Sullivan to raise and appropriate the sum of \$2,975.00 for the Colebrook Public Library. Motion passed by voice vote.

Article #19: Motion made by Eric Stohl and seconded by Carolyn Foss to raise and appropriate the sum of \$30,000.00 for appraisal upkeep. Motion passed by voice vote.

Article #20: Motion made by Donald Campbell and seconded by Carolyn Foss to raise and appropriate the sum of \$1,575.00 for maintenance of the tax maps. Motion passed by voice vote.

Article #21: Motion made by Norman Cloutier and seconded by Michael Sullivan to raise and appropriate the sum of \$8,000.00 for expenses of the Planning Board. Motion passed by voice vote.

Article #22: Motion made by Eric Stohl and seconded by Carolyn Foss to raise and appropriate the sum of \$768.00 to help support the services of the American Red Cross. Motion passed by voice vote.

Article #23: Motion made by Donald Campbell and seconded by Michael Sullivan to raise and appropriate the sum of \$500.00 to help support the Colebrook Area Food Pantry. Motion passed by voice vote.

Article #24: Motion made by Norman Cloutier and seconded by Daniel Lesperance to raise and appropriate the sum of \$10,000.00 to be added to the Road Improvement Expendable Trust Fund previously established. Motion passed by voice vote.

Article #25: Motion made by Eric Stohl and seconded by Norman Cloutier to raise and appropriate the sum of \$1,000.00 to help support the services of the Helping Hands North. Motion passed by voice vote.

Article #25: Motion made by Eric Stohl and seconded by Norman Cloutier to raise and appropriate the sum of \$1,000.00 to help support the services of the Helping Hands North. Motion passed by voice vote.

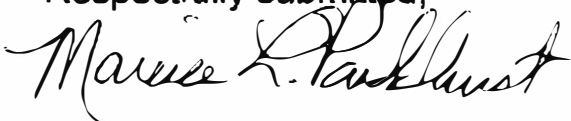
Article #26: Motion made by Carolyn Foss and seconded by Carol Dinco to raise and appropriate the sum of \$750.00 to help support the Kiwanis Club's 4th of July fireworks display. Motion passed by voice vote.

Selectman Stohl recognized Michael Collins as Columbia's new Representative to the 45th Parallel Emergency Services Board replacing Brett Brooks who had served for many years.

Jenny Mitchell asked for permission to organize a "Community Clean-Day" to be done along with Colebrook. The Board suggested that Ms. Mitchell attend their regular meeting (tomorrow night) to discuss the matter further.

There being no further items to be discussed, Moderator Stephen Brooks declared the meeting adjourned at 7:59 pm.

Respectfully submitted,



Marcia L. Parkhurst

Town Clerk

INVOICE OF PROPERTY

| LAND | ACRES | VALUE | |
|---|------------------|-----------------|--------------------------|
| Residential | 2,307.11 | \$17,161,900.00 | |
| Commercial | 184.77 | \$1,011,400.00 | |
| Discretionary Preservation Easements | 2.00 | \$1,900.00 | |
| Current Use | 30,588.99 | \$1,739,151.00 | |
| Tax Exempt | 6,559.13 | \$5,017,200.00 | |
| TOTAL OF TAXABLE LAND: | 33,082.87 | | \$19,914,351.00 |
| | | | |
| BUILDINGS | | | |
| Residential | | \$42,404,991.00 | |
| Commercial | | \$2,569,600.00 | |
| Manufactured Housing | | \$2,184,600.00 | |
| Discretionary Preservation Easement | | \$31,209.00 | |
| Tax Exempt | | \$1,147,400.00 | |
| TOTAL OF TAXABLE BUILDINGS: | | | \$47,190,400.00 |
| | | | |
| PUBLIC UTILITIES | | | |
| PSNH | | \$2,138,500.00 | |
| NHEC | | \$1,136,100.00 | |
| PNGTS | | \$23,036,800.00 | |
| TOTAL UTILITIES: | | | \$26,311,400.00 |
| | | | |
| TOTAL VALUATION BEFORE EXEMPTIONS | | | \$93,416,151.00 |
| | | | |
| Less Elderly Exemptions | | (\$43,900.00) | |
| Less Solar/Wind Exemptions | | (\$15,000.00) | |
| | | | (\$58,900.00) |
| | | | |
| NET VALUATION USED FOR COUNTY, MUNICIPAL & LOCAL EDUCATION TAX RATES | | | \$93,357,251.00 |
| | | | |
| LESS UTILITIES | | | (\$26,311,400.00) |
| | | | |
| NET VALUATION USED FOR STATE EDUCATION TAX RATE | | | \$67,045,851.00 |

2021 TAX RATE CALCULATIONS

| | |
|---------------------------------------|---------------------|
| Town Appropriations: | \$ 626,750.00 |
| Less: Revenues | (\$ 296,008.00) |
| Less: Fund Balance to Reduce Taxes | (\$ 100,000.00) |
| Add: Overlay | \$ 4,633.00 |
| Add: War Service Credits | \$ 7,100.00 |
| NET REQUIRED LOCAL TAX EFFORT: | \$242,475.00 |

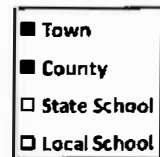
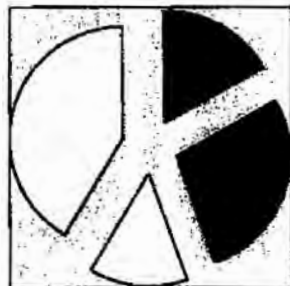
| | |
|---|---------------------|
| School Appropriations: | \$1,114,200.00 |
| Less: Adequate Education Grant | (\$ 374,499.00) |
| Less: State Education Taxes | (\$ 142,324.00) |
| NET REQUIRED LOCAL EDUCATION TAX EFFORT: | \$597,377.00 |

NET STATE EDUCATION TAX EFFORT: \$142,324.00

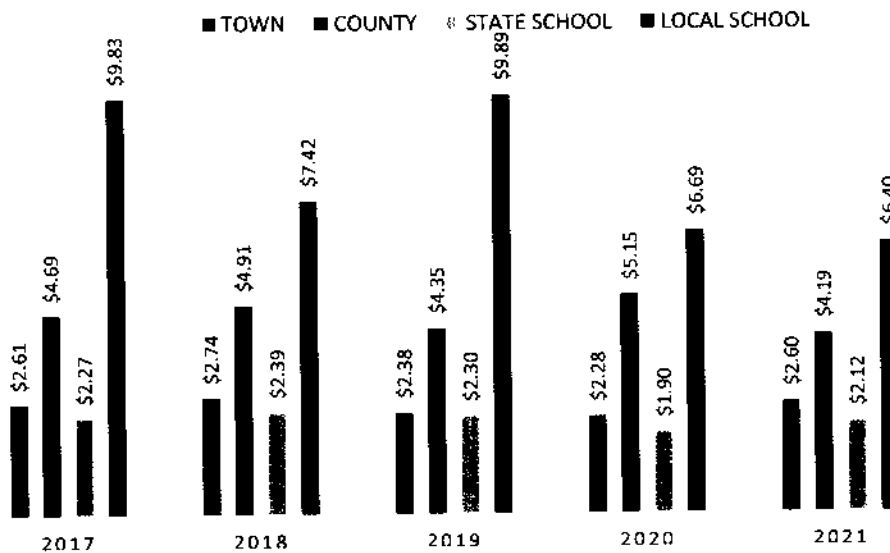
NET COUNTY APPROPRIATIONS: \$391,343.00

| | |
|------------------------|---------|
| Town Tax Rate: | \$ 2.60 |
| County Tax Rate: | \$ 4.19 |
| State School Tax Rate: | \$ 2.12 |
| Local School Tax Rate: | \$ 6.40 |

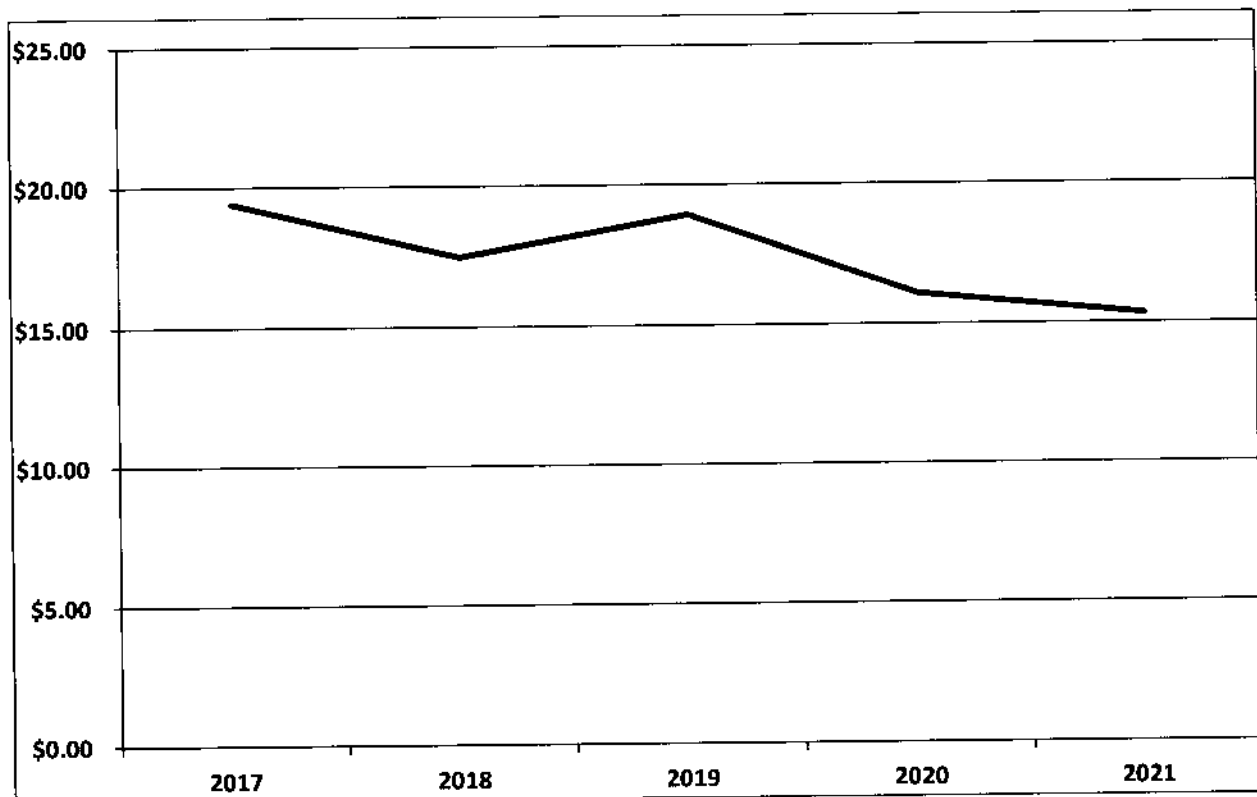
Total: \$15.31



TAX RATE BROKEN DOWN BY CATEGORIES OVER LAST FIVE YEARS



TOTAL TAX RATE COMPARISON OVER LAST FIVE YEARS



FINANCIAL STATEMENT

Cash with Treasurer, January 1, 2022: \$ 915,556.10

Unredeemed Taxes:

Levy of 2018 \$ 101.98
Levy of 2019 \$10,874.86
Levy of 2020: \$14,567.32

\$ 25,544.16

Uncollected Taxes:

2021 1st Installment: \$24,020.15
2021 2nd Installment: \$40,747.70
2021 Land Use Change \$ 1,450.00

\$ 66,217.85

Trust Funds: \$ 416,819.84

TOTAL ASSETS: \$1,424,137.95

Due School District: \$739,701.00

TOTAL LIABILITIES: \$ 739,701.00

NET ASSETS: \$ 684,426.95

SCHEDULE OF TOWN PROPERTY

| | | |
|---|-------------------|--------------|
| Town Hall & 14.77 acres | (Map 408, Lot 25) | \$250,300.00 |
| Town Office Building & | | |
| 55 acres | (Map 408, Lot 9) | \$357,700.00 |
| 17 acres | (Map 408, Lot 7) | \$ 69,100.00 |
| Furniture & Equipment | | \$104,952.00 |
| Columbia Covered Bridge | | \$390,000.00 |
| Town Garage (Keach Road – Map 420, Lot 74) | | \$ 19,500.00 |
| Lyman Falls Property | | |
| 11.9 acres | (Map 403, Lot 4) | \$ 11,300.00 |
| Boat Launch – Columbia Bridge (Map 407, Lot 5.02) | | |
| {.52 acres} | | \$ 3,500.00 |
| Tax-Deeded Property | | |
| Map 407, Lot 16.1 - .11 acres | | |
| {West River Road, LLC} | | \$ 5,300.00 |

Cemeteries:

| | |
|--|--------------|
| Lyman Cemetery (Map 403, Lot 5) | \$ 13,700.00 |
| Meridan Hill Cemetery (Map 404, Lot 32) | \$ 4,200.00 |
| Columbia Bridge Cemetery (Map 407, Lot 11) | \$ 17,600.00 |
| Keach Road Cemetery (Map 417, Lot 90) | \$ 21,700.00 |
| East Columbia Cemetery (Map 420, Lot 77) | \$ 7,700.00 |

TOWN CLERK'S REPORT

During the year ending December 31, 2021, I received and remitted to the Treasurer the following amounts:

| | |
|--------------------------------------|------------------|
| Auto Permits | \$197,573.00 |
| Dog License Fees | \$ 1,045.00 |
| Vital Statistics | |
| State | \$ 200.00 |
| Town | \$ 168.00 |
| Marriage Licenses | |
| State | \$ 86.00 |
| Town | \$ 26.00 |
| UCC Filing Fees | \$ 105.00 |
| Copy of Checklist/ Bad Check Fees | \$ 450.00 |
| TOTAL COLLECTED | \$199,653.00 |

Marcia L. Parkhurst
Town Clerk

SELECTMEN'S REPORT

SUMMARY OF RECEIPTS - 2021

| | |
|---|-----------------------|
| Avitar Associates of NE, Inc.; Software Refund | \$307.65 |
| Business, Licenses, Permits & Fees | \$196.51 |
| Citizens Bank; Interest on Deposits | \$16.81 |
| Columbia Resident, Reimbursement for Fire Calls | \$3,560.60 |
| Columbia Resident; Cemetery Plots | \$450.00 |
| Donahue, Tucker & Ciandella, PLLC; Overpayment | \$141.83 |
| History Books, Sale of | \$321.70 |
| NHPDIP; Interest on Savings Account | \$13.11 |
| Northway Bank; Interest on Deposits | \$718.44 |
| Planning Board; Fees | \$3,657.39 |
| Shallow River Properties; Payment in Lieu of Taxes | \$1,500.00 |
| State of New Hampshire; Fire Permits and mileage - State's Share | \$794.50 |
| State of New Hampshire; Forest Land Reimbursement | \$1,337.80 |
| State of New Hampshire; Highway Block Grant | \$41,090.56 |
| State of New Hampshire; Rooms & Meals Tax | \$57,140.71 |
| State of New Hampshire; Railroad Distribution | \$59.31 |
| State of New Hampshire, RR NSBF miles | \$1,962.14 |
| Tax Collector | \$1,483,766.66 |
| Tax Deeded Property, Sale of | \$18,000.00 |
| Town Clerk | \$199,653.00 |
| Transfer from Columbia Covered Bridge Trust Fund | \$2,200.00 |
| US Fish & Wildlife; Payment in Lieu of Taxes | \$3,268.00 |
| US Treasury, ARPA Funds | \$38,473.44 |
| | \$1,858,630.16 |

SELECTMEN'S REPORT

SUMMARY OF PAYMENTS - 2021

TOWN CHARGES:

| | |
|----------------------------|-------------|
| Officers' Salaries | \$35,222.14 |
| Officers' Expenses | \$49,393.99 |
| Election & Registration | \$740.16 |
| Town Buildings & Utilities | \$17,428.21 |
| Insurance | \$2,070.18 |
| Planning Board Expenses | \$6,095.18 |

PROTECTION OF PERSONS & PROPERTY:

| | |
|------------------------|-------------|
| Fire | \$8,354.20 |
| Forest Fire Wardens | \$1,588.91 |
| Radio Communications | \$21,597.28 |
| Health | \$64,477.60 |
| Sanitation & Recycling | \$43,829.60 |
| Police Coverage | \$0.00 |

HIGHWAYS & BRIDGES:

| | |
|-----------------------|----------------|
| Summer Road & Bridges | \$176,318.60 * |
| Winter Roads | \$103,125.00 |

LIBRARY:

| | |
|--------------------------|------------|
| Colebrook Public Library | \$2,975.00 |
|--------------------------|------------|

\$25,000.00 appropriated in 2021 to be used in 2022
for culvert replacement/road repairs to section of Gray Road.

SELECTMEN'S REPORT SUMMARY OF PAYMENTS - 2021

PUBLIC WELFARE:

| | |
|-----------|------------|
| Town Poor | \$1,505.61 |
|-----------|------------|

CEMETERIES:

| | |
|------------|------------|
| Cemeteries | \$3,664.00 |
|------------|------------|

PAYMENTS TO OTHER GOVERNMENT DIVISIONS:

| | |
|----------------|--------------|
| State & County | \$392,561.54 |
|----------------|--------------|

| | |
|--------------------------|--------------|
| Columbia School District | \$744,145.00 |
|--------------------------|--------------|

MISCELLANEOUS:

| | |
|----------------------------|-------------|
| Land & Building Appraisals | \$27,600.00 |
|----------------------------|-------------|

| | |
|-----------------------|---------|
| Regional Associations | \$60.00 |
|-----------------------|---------|

| | |
|----------------------|-------------|
| Taxes Bought By Town | \$31,943.50 |
|----------------------|-------------|

| | |
|------------------------|-------------|
| Refunds/Reimbursements | \$26,070.25 |
|------------------------|-------------|

| | |
|--------------------|----------|
| Patriotic Purposes | \$875.00 |
|--------------------|----------|

| | |
|------------------------|-------------|
| Transfer to Trust Fund | \$10,450.00 |
|------------------------|-------------|

| | |
|------------------------------|--------------|
| Transfers to NHPDIP/Citizens | \$965,717.99 |
|------------------------------|--------------|

| | |
|---------------------------------|-----------------------|
| TOTAL PAYMENTS FOR 2021: | \$2,737,808.94 |
|---------------------------------|-----------------------|

**SELECTMEN'S REPORT
DETAILED STATEMENT OF PAYMENTS - 2021**

GENERAL GOVERNMENT - TOWN CHARGES

OFFICERS' SALARIES:

| | |
|--|--------------------|
| Campbell, Donald; Selectman Salary | \$1,847.00 |
| Cloutier, Norman; Selectman Salary | \$1,847.00 |
| DeBlois, Debra; Deputy Town Clerk Salary | \$2,926.58 |
| DeBlois, Debra; Tax Collector Salary | \$4,155.75 |
| Klebe, Carrie; Treasurer Salary | \$1,847.00 |
| Parkhurst, Marcia; Town Clerk/ Secretary Salary | \$20,751.81 |
| Stohl, Eric; Selectman Salary | \$1,847.00 |
| | \$35,222.14 |

OFFICERS' EXPENSES:

| | |
|--|------------|
| Ainsworth Land Management; Perambulation of Town Line | \$4,750.00 |
| Avitar Associates of N.E., Inc.; Software Support, Tax Bills, etc. | \$4,854.81 |
| B.M.S.I.; Software Support & Updates | \$2,063.00 |
| CAI; Website Maps and Map Maintenance | \$3,700.00 |
| Citizens Bank; Fees, Check Order, etc. | \$349.38 |
| Cohos Advisors; Auditing | \$7,750.00 |
| Colebrook Copy Center; Printing | \$2,257.00 |
| DeBlois, Debra; Fees | \$1,896.00 |
| Donahue, Tucker & Ciandella, PLLC; Legal Fees | \$831.78 |
| J.P. Cooke; Town Clerk Supplies | \$101.20 |
| Jordan Associates; Notices | \$69.00 |
| Matthew Bender Co., Law Book Updates | \$975.61 |
| Mitchell, Jenny; Clean-up Day Expenses | \$111.00 |
| News & Sentinel, The; Notices, | \$1,055.00 |
| Northway Bank; Check Scanner | \$475.00 |
| Parkhurst, Marcia; Reimbursement for supplies | \$181.25 |
| Petty Cash | \$100.00 |
| Pitney Bowes Credit Corporation Postage Machine Rental and Supplies | \$1,050.52 |
| Postmaster, Colebrook; Box Rental | \$210.00 |
| Purchase Power; Postage | \$339.38 |
| Sunnvalley; Website Maintenance | \$332.54 |
| U.S. Postal Service; Refill Postage Meter | \$2,400.00 |
| U.S. Treasury; Social Security, Federal & Medicare Taxes | \$9,649.55 |

**SELECTMEN'S REPORT
DETAILED STATEMENT OF PAYMENTS - 2021**

| | |
|---------------------------------------|--------------------|
| W.B. Mason Co., Inc.; Office Supplies | \$3,264.97 |
| Waystack Frizzell; Legal Advice | \$627.00 |
| | \$49,393.99 |

ELECTION & REGISTRATION:

| | |
|--|-----------------|
| Brooks, Stephen; Moderator | \$69.27 |
| Campbell, Stacey; Supervisor of Checklist | \$83.20 |
| Dinco, Carol; Ballot Clerk | \$69.27 |
| Little, Diane; Supervisor of Checklist | \$83.20 |
| News & Sentinel; Notices | \$282.75 |
| Parkhurst, Isabelle; Supervisor of Checklist | \$83.20 |
| Sullivan, Judy; Ballot Clerk | \$69.27 |
| | \$740.16 |

TOWN BUILDINGS:

| | |
|---|--------------------|
| Boire Property Maintenance; Snowplowing | \$1,765.00 |
| Boudle, Ghislaine; Wreaths | \$40.00 |
| C.N. Brown; Fuel | \$6,270.59 |
| Campbell, Stacey; Landscaping | \$300.00 |
| Consolidated Communications; Phone & Internet | \$2,139.74 |
| Eversource; Electricity | \$1,532.32 |
| Impact Fire; Fire Extinguishers | \$896.50 |
| Komisarek, Karl; Cleaning | \$686.11 |
| Mohawk Plumbing & Heating; Furnace Repair | \$1,082.50 |
| No Sweatt Mowing; Mowing | \$1,938.00 |
| North Country Flag Co.; Flags | \$70.27 |
| P.A. Hicks & Sons, Inc.; Supplies | \$17.18 |
| Treasurer, State of NH; Furnace Inspection | \$50.00 |
| White, David; Mowing Field | \$640.00 |
| | \$17,428.21 |

INSURANCE:

| | |
|---|-------------------|
| Primex; Workmen's Compensation Insurance | \$338.29 |
| Primex; Commerical, Property & Liability and Public Officials Bond | \$1,731.89 |
| | \$2,070.18 |

**SELECTMEN'S REPORT
DETAILED STATEMENT OF PAYMENTS - 2021**

PLANNING BOARD EXPENSES:

| | |
|---|-------------------|
| Chapple, Conrad Sr.; Salary | \$461.75 |
| Cloutier, Norman; Salary | \$461.75 |
| Coos County Registry of Deeds; Recording Fees | \$106.00 |
| DeBlois, Debra; Secretary Salary | \$1,200.55 |
| DeBlois, Scott; Salary | \$1,015.85 |
| Foss, Carolyn; Salary | \$461.75 |
| Haynes, Linda; Salary | \$461.75 |
| News & Sentinel; Notices | \$257.50 |
| Rella, Paul; Salary | \$461.75 |
| Sullivan, Michael; Salary | \$461.75 |
| Waystack Frizzell; Legal Services | \$744.78 |
| | \$6,095.18 |

PROTECTION OF PERSONS & PROPERTY:

FIRE:

| | |
|--|-------------------|
| Adair, Wallace; Deputy Forest Fire Warden Reimbursement | \$355.90 |
| Brooks, Brett; Deputy Forest Fire Warden Reimbursement | \$691.02 |
| Colebrook Fire Department; Fire Protection | \$8,354.20 |
| Dion, Peter; Forest Fire Warden Reimbursement | \$172.20 |
| Fogg, Jonathan; Deputy Forest Fire Warden Reimbursement | \$198.14 |
| Parkhurst, Kenneth; Deputy Forest Fire Warden Reimbursement | \$171.65 |
| | \$9,943.11 |

RADIO COMMUNICATIONS:

| | |
|--|--------------------|
| Northern Borders Regional Dispatch Center; Communications | \$21,597.28 |
|--|--------------------|

**SELECTMEN'S REPORT
DETAILED STATEMENT OF PAYMENTS - 2021**

POLICE:

| | |
|------------------------------------|--------|
| Town of Colebrook; Police Coverage | \$0.00 |
|------------------------------------|--------|

HEALTH:

| | |
|---|--------------------|
| American Red Cross; Appropriation | \$768.00 |
| 45th Parallel EMS; Appropriation | \$55,359.60 |
| Colebrook Area Food Pantry; Appropriation | \$500.00 |
| Helping Hands North; Appropriation | \$1,000.00 |
| North Country Home, Health & Hospice; Appropriation | \$3,000.00 |
| Northern Human Services; Appropriation | \$700.00 |
| Servicelink; Appropriation | \$50.00 |
| Tri-County Community Action Program; | \$650.00 |
| Tri-County Transit; Appropriation | \$250.00 |
| U.C.V.H. Association; Appropriation | \$2,200.00 |
| | \$64,477.60 |

SANITATION:

| | |
|---|--------------------|
| AVRRD; Tipping Fees | \$12,551.70 |
| Coos County Recycling Center; Columbia's Share | \$6,582.00 |
| Coos County Transfer Station Account; Solid Waste Disposal | \$24,467.90 |
| Joos Excavating; Driveway Repairs | \$228.00 |
| | \$43,829.60 |

HIGHWAYS & BRIDGES:

MAINTENANCE - SUMMER ROADS:

| | |
|--|---------------------|
| Brooks Agway; Calcium Chloride | \$1,044.45 |
| Cloutier Sand & Gravel, Inc. Excavator, Gravel, Dump truck, Grader, labor etc. | \$52,883.50 * |
| Jeffers, Clark Jr.; Trucking & Gravel | \$3,034.50 |
| P.A. Hicks & Sons, Inc.; Culverts | \$4,703.10 |
| W.D. Dorman & Son; Paving | \$106,453.05 |
| White, David; Roadside Mowing | \$6,000.00 |
| White, John; Repairs to Columbia Covered Bridge | \$2,200.00 |
| | \$176,318.60 |

*Includes \$25,000.00 appropriated in 2021 to be used
in 2022 for culvert replacement and road repairs on section
of Gray Road.

**SELECTMEN'S REPORT
DETAILED STATEMENT OF PAYMENTS - 2021**

WINTER ROADS

| | |
|--|---------------------|
| Cargill Incorporated; Road Salt | \$2,735.68 * |
| Cloutier Sand & Gravel, Inc.; Plowing Contract and Thawing culverts | \$100,264.32 |
| News & Sentinel, The; Ads | \$125.00 |
| | \$103,125.00 |

*To be reimbursed by plowing contractor.

LIBRARY:

| | |
|---|-------------------|
| | \$2,975.00 |
| Colebrook Public Library; Appropriation | |

TOWN POOR:

| | |
|---------------------------------------|-------------------|
| Castmin Realty; Rent | \$550.00 |
| Eversource; Electricity | \$755.61 |
| Phaneuf Funeral Home; Burial Expenses | \$200.00 |
| | \$1,505.61 |

CEMETERIES:

| | |
|----------------------------|-------------------|
| Gooch, Robert, Jr.; Mowing | \$345.00 |
| News & Sentinel, The; Ad | \$125.00 |
| No Sweatt Mowing; Mowing | \$2,894.00 |
| Parkhurst, Sheila; Mowing | \$300.00 |
| | \$3,664.00 |

STATE/COUNTY:

| | |
|--|---------------------|
| Coos County; County Tax | \$391,343.00 |
| Coos County Registry of Deeds; Recording Fees, Redemptions, Postage | \$653.54 |
| Department of Agriculture; Dog Licenses | \$284.00 |
| Treasurer, State of New Hampshire; Vital Statistics | \$281.00 |
| | \$392,561.54 |

**SELECTMEN'S REPORT
DETAILED STATEMENT OF PAYMENTS - 2021**

SCHOOL DISTRICT:

Columbia School District **\$744,145.00**

MISCELLANEOUS:

LAND & BUILDING APPRAISALS:

Brett S. Purvis & Associates; Assessing
& Cyclical Evaluations \$18,600.00
Sansoucy, George; Utility Appraisals \$9,000.00

\$27,600.00

REFUNDS/ABATEMENTS:

Consolidated Communications; Property Taxes
2011 - 2019 (Court Case) \$10,579.00
CoreLogic; 2021 Property Tax Refund \$1,712.00
Eversource; Property Taxes - 2017 (Court Case) \$9,132.25
Great North Woods Center for the Arts;
2021 Property Taxes \$3,671.00
Godzyk, Lisa; Motor Vehicle Refund \$7.00
Humphrey, Roberta; 2021 Property Tax Refund \$2.00
Pariseau, Edith; Motor Vehicle Refund \$20.00
VR Concrete; Motor Vehicle Refund \$947.00

\$26,070.25

REGIONAL ASSOCIATIONS:

NH Association of Assessing Officials;
2021 Dues \$20.00
NH City and Town Clerk's Association
2021 Dues \$20.00
NH Tax Collectors' Association;
2021 Dues \$20.00

\$60.00

**SELECTMEN'S REPORT
DETAILED STATEMENT OF PAYMENTS - 2021**

TAXES BOUGHT BY TOWN:

Town of Columbia; Purchase of 2020 Tax Liens **\$31,943.50**

PATRIOTIC PURPOSES:

Geo. L. O'Neil Post #62; Flags \$125.00

Kiwanis Club; Fireworks \$750.00

\$875.00

TRANSFER MONIES:

NHPDIP; Transfer from Checking & Savings \$965,717.99

Trustees of Trust Funds \$10,000.00

Trustees of Trust Funds \$450.00

\$976,167.99

GRAND TOTAL OF PAYMENTS **\$2,737,808.94**

TREASURER'S REPORT

Balance on Hand - January 1, 2021

| | |
|---------------|--------------|
| Citizens Bank | \$386,319.19 |
| Northway Bank | \$0.00 |
| NHPDIP | \$416,260.77 |

Total Balance - January 1, 2021

\$802,579.96

Revenue Received:

| | |
|---|----------------|
| Tax Collector Deposits | \$1,483,766.66 |
| Town Clerk Deposits | \$199,653.00 |
| Selectmen's Deposits | \$24,478.29 |
| Planning Board | \$3,657.39 |
| Interest Earned - Citizens | \$16.81 |
| Interest Earned - Northway | \$718.44 |
| Interest Earned - NHPDIP | \$13.11 |
| Transferred from Trust Funds | \$2,200.00 |
| ARPA (American Rescue Plan Act) | \$38,473.44 |
| State of New Hampshire - Highway Block Grant | \$41,090.56 |
| State of New Hampshire - RR NSBF Miles | \$2,021.45 |
| State of New Hampshire - Warden Services | \$794.50 |
| State of New Hampshire - DRA Forest & Lands | \$1,337.80 |
| State of New Hampshire - Meals & Rooms | \$57,140.71 |
| US Fish & Wildlife Services, Land Reimbursement | \$3,268.00 |

TOTAL REVENUE RECEIVED

\$1,858,630.16

EXPENSES:

| | |
|---|-----------------|
| Bank Fees | -\$20.00 |
| Returned Checks | -\$380.94 |
| Deluxe - Checks and Deposit Tickets | -\$329.38 |
| Check Scanner | -\$475.00 |
| Selectmen's Payments (Checks/Manifests) | -\$1,740,024.56 |
| IRS Payments | -\$4,424.14 |

TOTAL EXPENSES:

-\$1,745,654.02

TREASURER'S REPORT

Balance on Hand - January 1, 2022

| | |
|---------------|--------------|
| Citizens Bank | \$273,853.38 |
| Northway Bank | \$1,005.89 |
| NHPDIP | \$640,696.83 |

Total Balance - January 1, 2022

\$915,556.10

Carrie Klebe, Treasurer

COOS COUNTY TRANSFER STATION JANUARY 1, 2021-DECEMBER 31, 2021

RECEIPTS:

| | |
|---|----------------|
| Town of Stewartstown | \$62,289.72 |
| Town of Columbia | \$24,467.90 |
| Town of Lemington | \$5,910.29 *** |
| Residents, Building Debris. electronics, tires, etc. | \$21,093.00 * |
| Beecher Falls Redemption | \$1,795.73 |
| All-Metals Recycling | \$2,488.66 |
| Normandeau, Container Sale | \$1,000.00 |

TOTAL RECEIPTS: **\$119,045.30**

PAYMENTS:

| | |
|--|-------------|
| Bangor Savinigs Bank; Check Order | \$128.51 ** |
| Belknap Septic; Snowplowing | \$3,265.00 |
| C.D.S. Portable Toilets; Portable Unit | \$1,440.00 |
| Caron, Philip; Compacting | \$6,530.00 |
| Coats, Allen; Supplies | \$108.00 |
| Coos County; Running Station | \$30,500.00 |
| Klebe, Carrie; Treasurer Salary | \$150.00 ** |
| Normandeau Trucking, Inc. | \$58,823.40 |
| Northeast Resource Recovery Association, Tires, electronics, etc. | \$4,209.90 |
| Rancloes, Corey; Compacting | \$320.00 |
| Wastequip; New Container | \$13,250.00 |

TOTAL PAYMENTS **\$118,724.81**

*\$599.00 to be credited to Towns in 2022.

**To be billed to Towns in 2022.

***\$413.78 Received in 2022 for 12/2021 billing.

COOS COUNTY TRANSFER STATION INFORMATIONAL SHEET

HOURS OF OPERATION:
(246-7112)

| | |
|-----------|--------------|
| Monday | 8:00 – 12:00 |
| Tuesday | CLOSED |
| Wednesday | 8:00 – 12:00 |
| Thursday | 8:00 – 12:00 |
| Friday | 12:00 – 4:00 |
| Saturday | 8:00 – 4:00 |
| Sunday | CLOSED |

FEES ARE CHARGED AS FOLLOWS:

Propane Tanks:

| | |
|--------------------------|---------|
| 1 lb. | \$ 1.00 |
| 20 lb. | \$ 2.00 |
| 30 lbs. through 100 lbs. | \$22.00 |

Tires:

| | |
|-------------------------------------|---------|
| Passenger Tires up to 24" | \$ 4.00 |
| Tractor Trailer Tires 22.5" and 24" | \$20.00 |

Televisions:

| | |
|-----------------|---------|
| 24" and smaller | \$ 5.00 |
| 25" – 37" | \$10.00 |
| 38" – 70" | \$20.00 |

Batteries

No Charge

Brush, leaves & unfinished wood No Charge (place on burn pile)

Clothes/Shoes/Bedding/Linens No Charge

Computer Screens (desktops) \$ 5.00

Computers (CPUs) \$ 5.00

Fluorescent Lamps No Charge

Mattress and Box Springs \$10.00

Plywood, painted/stained wood, treated
wood, household debris \$25.00/per cubic

Refrigerators/Air Conditioners \$20.00

Rugs \$ 5.00

Scrap Metals No Charge (place on metal pile)

Sheetrock – per cubic yard \$50.00

Shingles – per cubic yard \$50.00

Sinks/Toilets \$ 6.00

Sofas \$20.00

| | |
|------------------------------|-----------|
| Stoves/Appliances | No Charge |
| Tubs/Shower Stalls | \$10.00 |
| Upholstered Chairs/Recliners | \$10.00 |

PLEASE RECYCLE THE FOLLOWING ITEMS:

| ITEM | INCLUDES | PREPARATIONS |
|--------------------------------|--|--|
| Glass | All glass bottles & jars | Wash food out of all containers |
| Aluminum Cans | Beer, soda & food tins | Empty and rinse out Remove labels |
| Steel/Tin Cans | All steel, tin or metal cans | Empty and rinse out Remove labels |
| Plastic Bottles | Soda, water & liquor bottles | Empty and rinse out Remove caps |
| Plastic house- hold bottles | Detergent, shampoo, etc. | Empty and rinse out Remove caps |
| Plastic jugs | Milk & water jugs | Empty and rinse out Remove caps |
| Paper: | Newspaper Catalogs (soft cover books) Brown paper bags Chipboard (cereal, shoe boxes, etc.) Computer Paper Egg cartons Envelopes Fax Paper Hard cover books (with covers removed) Junk Mail Magazines Manila Envelopes Office Paper Telephone books White or colored paper | |
| Cardboard | Double walled boxes | Remove all tape and staples. Flatten boxes |

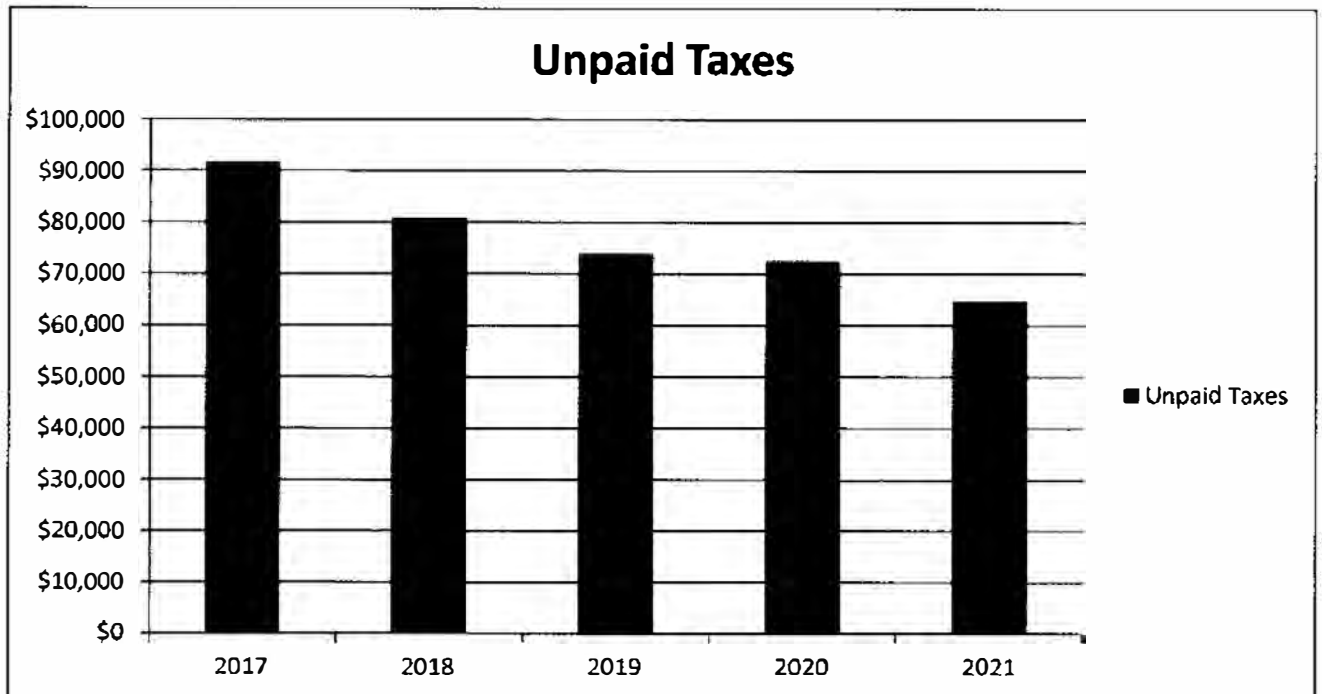
TAX COLLECTOR'S REPORT

On the following pages, is my report for the year ending December 31, 2021, along with a list of unpaid taxes as of that date.

Below is a graph showing the unpaid taxes at the end of each of the last five years. At the end of this fiscal year, we had 4% of our 2021 property taxes listed as unpaid. As you can see on the chart below, this year's outstanding taxes are the lowest it has been in five years.

As noted previously, you now have the ability to pay your taxes on line. In 2021, 150 taxpayers took advantage of this service. I hope that you find this helpful to you.

Debra DeBlois
Tax Collector





Tax Collector's Report

For the period beginning and ending

This form is due **March 1st (Calendar Year) or September 1st (Fiscal Year)**

Instructions

Cover Page

- Specify the period begin and period end dates above
- Select the entity name from the pull down menu (County will automatically populate)
- Enter the year of the report
- Enter the preparer's information

For Assistance Please Contact:

NH DRA Municipal and Property Division
Phone: (603) 230-5090
Fax: (603) 230-5947
<http://www.revenue.nh.gov/mun-prop/>

ENTITY'S INFORMATION

Municipality: County: Report Year:

PREPARER'S INFORMATION

First Name Last Name

Street No. Street Name Phone Number

Email (optional)



New Hampshire
 Department of
 Revenue Administration

MS-61

| Debits | | Prior Levies (Please Specify Years) | | | |
|-------------------------------------|---------|-------------------------------------|-------------|------------|------------|
| Uncollected Taxes Beginning of Year | Account | Levy for Year of this Report | Year: 2020 | Year: 2019 | Year: 2018 |
| Property Taxes | 3110 | | \$72,504.57 | \$5.17 | |
| Resident Taxes | 3180 | | | | |
| Land Use Change Taxes | 3120 | | | | |
| Yield Taxes | 3185 | | \$873.23 | | |
| Excavation Tax | 3187 | | | | |
| Other Taxes | 3189 | | | | |
| Property Tax Credit Balance | | (\$1,228.97) | | | |
| Other Tax or Charges Credit Balance | | | | | |

| Taxes Committed This Year | Account | Levy for Year of this Report | 2020 | Prior Levies | |
|---------------------------|---------|------------------------------|------|--------------|--|
| Property Taxes | 3110 | \$1,366,430.00 | | | |
| Resident Taxes | 3180 | | | | |
| Land Use Change Taxes | 3120 | \$20,879.70 | | | |
| Yield Taxes | 3185 | \$17,883.64 | | | |
| Excavation Tax | 3187 | \$7.20 | | | |
| Other Taxes | 3189 | | | | |
| | | | | | |

| Overpayment Refunds | Account | Levy for Year of this Report | 2020 | 2019 | 2018 |
|--|---------|------------------------------|--------------------|---------------|---------------|
| Property Taxes | 3110 | \$1,712.00 | | | |
| Resident Taxes | 3180 | | | | |
| Land Use Change Taxes | 3120 | | | | |
| Yield Taxes | 3185 | | | | |
| Excavation Tax | 3187 | | | | |
| | | | | | |
| Interest and Penalties on Delinquent Taxes | 3190 | \$817.25 | \$4,845.85 | \$0.43 | |
| Interest and Penalties on Resident Taxes | 3190 | | | | |
| Total Debits | | \$1,406,500.82 | \$78,223.65 | \$5.60 | \$0.00 |



| Credits | | | | |
|-------------------------------------|---|-------------|---------------------|-------------|
| Remitted to Treasurer | Levy for Year of this Report | 2020 | Prior Levies | |
| | | | 2019 | 2018 |
| Property Taxes | \$1,301,193.27 | \$43,280.47 | \$5.17 | |
| Resident Taxes | | | | |
| Land Use Change Taxes | \$19,429.70 | | | |
| Yield Taxes | \$17,883.64 | \$873.23 | | |
| Interest (Include Lien Conversion) | \$817.25 | \$2,340.85 | \$0.43 | |
| Penalties | | \$2,505.00 | | |
| Excavation Tax | \$7.20 | | | |
| Other Taxes | | | | |
| Conversion to Lien (Principal Only) | | \$29,224.10 | | |
| | | | | |
| Discounts Allowed | | | | |
| Abatements Made | | | | |
| | Levy for Year of this Report | 2020 | Prior Levies | |
| | | | 2019 | 2018 |
| Property Taxes | \$3,295.00 | | | |
| Resident Taxes | | | | |
| Land Use Change Taxes | | | | |
| Yield Taxes | | | | |
| Excavation Tax | | | | |
| Other Taxes | | | | |
| | | | | |
| Current Levy Deducted | | | | |



New Hampshire
 Department of
 Revenue Administration

MS-61

| Uncollected Taxes - End of Year # 1080 | Levy for Year of this Report | Prior Levies | | |
|--|---------------------------------|--------------------|---------------|---------------|
| | | 2020 | 2019 | 2018 |
| Property Taxes | \$64,767.85 | | | |
| Resident Taxes | | | | |
| Land Use Change Taxes | \$1,450.00 | | | |
| Yield Taxes | | | | |
| Excavation Tax | | | | |
| Other Taxes | | | | |
| Property Tax Credit Balance | (\$2,343.09) | | | |
| Other Tax or Charges Credit Balance | | | | |
| Total Credits | \$1,406,500.82 | \$78,223.65 | \$5.60 | \$0.00 |

| For DRA Use Only | |
|---|--------------------|
| Total Uncollected Taxes (Account #1080 - All Years) | \$63,874.76 |
| Total Unredeemed Liens (Account #1110 - All Years) | \$25,543.81 |



Lien Summary

Summary of Debits

| | Last Year's Levy | Prior Levies (Please Specify Years) | | |
|---|------------------|-------------------------------------|--------------------|--------------------|
| | | Year: 2020 | Year: 2019 | Year: 2018 |
| Unredeemed Liens Balance - Beginning of Year | | | \$32,949.87 | \$16,706.44 |
| Liens Executed During Fiscal Year | | \$31,943.50 | | |
| Interest & Costs Collected (After Lien Execution) | | \$572.72 | \$4,268.10 | \$5,246.16 |
| | | | | |
| Total Debits | \$0.00 | \$32,516.22 | \$37,217.97 | \$21,952.60 |

Summary of Credits

| | Last Year's Levy | Prior Levies | | |
|---|------------------|--------------------|--------------------|--------------------|
| | | 2020 | 2019 | 2018 |
| Redemptions | | \$17,282.61 | \$22,075.01 | \$16,604.81 |
| | | | | |
| Interest & Costs Collected (After Lien Execution) #3190 | | \$572.72 | \$4,268.10 | \$5,246.16 |
| | | | | |
| Abatements of Unredeemed Liens | | \$93.57 | | |
| Liens Deeded to Municipality | | | | |
| Unredeemed Liens Balance - End of Year #1110 | | \$14,567.32 | \$10,874.86 | \$101.63 |
| Total Credits | \$0.00 | \$32,516.22 | \$37,217.97 | \$21,952.60 |

| For DRA Use Only | |
|---|--------------------|
| Total Uncollected Taxes (Account #1080 - All Years) | \$63,874.76 |
| Total Unredeemed Liens (Account #1110 - All Years) | \$25,543.81 |



COLUMBIA (97)

1. CERTIFY THIS FORM

Under penalties of perjury, I declare that I have examined the information contained in this form and to the best of my belief it is true, correct and complete.

Preparer's First Name

Preparer's Last Name

Date

Debra

DeBlols

01/07/2022

2. SAVE AND EMAIL THIS FORM


Please save and e-mail the completed PDF form to your Municipal Bureau Advisor.

3. PRINT, SIGN, AND UPLOAD THIS FORM

This completed PDF form must be PRINTED, SIGNED, SCANNED, and UPLOADED onto the Municipal Tax Rate Setting Portal (MTRSP) at <http://proptax.org/nh/>. If you have any questions, please contact your Municipal Services Advisor.

PREPARER'S CERTIFICATION

Under penalties of perjury, I declare that I have examined the information contained in this form and to the best of my belief it is true, correct and complete.


Preparer's Signature and Title

UNPAID TAXES

UNCOLLECTED 2021 PROPERTY TAXES:

| | 1st Instalment | 2nd Installment |
|------------------------------|----------------|-----------------|
| Abbott, Valerie & Stephen | \$ 555.00 | \$ 500.00 |
| Adair, Brittnie | \$ 109.00 | \$ 98.00 * |
| Alexander, James & Laura | \$ 46.00 | \$ 41.00 |
| Alexander, James & Laura | \$ 879.46 | \$ 813.00 |
| Avery, Justin | \$ 423.00 | \$ 382.00 |
| Bayusik, John Joseph | | \$ 12.00 |
| Benevento, Robbie | \$ 406.00 | \$ 366.00 |
| Boisvert, Quinton | \$ 824.00 | \$ 742.00 |
| Boucher, Helen | | \$ 4.00 |
| Boucher, Helen | | \$ 225.00 |
| Boucher, Helen | | \$ 1.00 |
| Bulkey, Joan R. | \$ 1,399.00 | \$ 1,262.00 |
| Bulkey, Joan R. | \$ 6.00 | \$ 5.00 |
| Busfield, J. Scott | \$ 469.00 | \$ 424.00 |
| Carroll, Anna | \$ 240.00 | \$ 216.00 |
| Carter, Kim | \$ 93.00 | \$ 83.00 |
| Cass, Charles, Shawn et als | \$ 22.24 | \$ 106.00 |
| Cass, Kevin | | \$ 5.00 |
| Cass, Kevin | | \$ 166.00 |
| Chagnon, Joel | | \$ 44.78 |
| Chase, Chris | | \$ 40.00 |
| Cleveland, Paul | | \$ 551.00 |
| Corson, Scott | | \$ 733.00 |
| Day, Marcus | | \$ 191.00 |
| Delemus, Susan | | \$ 133.70 * |
| Emanuello, Joseph | | \$ 165.00 |
| Emanuello, Joseph | | \$ 458.00 |
| Emanuello, Joseph | | \$ 41.00 |
| Fagan, Sean, et als | | \$ 1,087.00 |
| Fedrick, Claire (Trustee) | \$ 208.34 | \$ 215.00 |
| Gadwah, Joseph | | \$ 379.00 |
| Garrett, Scott | | \$ 139.00 |
| Gebhard, Gary | | \$ 113.50 |
| Golden, John Charles | | \$ 60.00 |
| Grand International Holdings | | \$ 21.00 |
| Grand International Holdings | | \$ 5.00 |
| Grand International Holdings | | \$ 24.00 |
| Grover, Mona | \$ 102.00 | \$ 92.00 |
| Gould, Gregory | | \$ 608.00 |
| Haggerty, Glenn | | \$ 654.00 |
| Hall, Diane | | \$ 568.00 |
| Hamel, Derek R. | \$ 840.00 | \$ 700.00 |
| Hutchins, Trisha | \$ 34.00 | \$ 30.00 |
| Jager, Edward | | \$ 784.00 |
| Jennings, Andrew | | \$ 411.00 |
| Kaiser, Brian | | \$ 3.00 |
| Kellett, Craig | | \$ 267.00 |
| Kenison, Terry | | \$ 6.00 |

UNPAID TAXES

| | 1st Installment | 2nd Installment |
|--------------------------------|-----------------|-----------------|
| Kenney, Haynes Evelyn et als | | \$ 174.28 |
| Labrecque, Thomas | | \$ 313.00 |
| Lanciani, Kevin & Wendy | \$ 827.00 | \$ 745.00 |
| Langevin, Jonatha | | \$ 280.00 |
| Lawton, Ronald | \$ 706.05 | \$ 537.00 |
| Laycock, Barron | | \$ 205.00 |
| Laycock, Barron | | \$ 5.00 |
| Laycock, Barron | | \$ 18.00 |
| Leavenworth, Michelle | \$ 1.00 | \$ 1.00 |
| Leavenworth, Ronald & Michelle | \$ 25.00 | \$ 22.00 |
| Leavenworth, Ronald & Michelle | \$ 22.00 | \$ 19.00 |
| Lee, Robert James | | \$ 36.00 |
| Lee, Robert James | | \$ 21.00 |
| Lee, Robert James | | \$ 7.00 |
| Lentz, Dennis | \$ 4.00 | \$ 4.00 |
| Linehan, Janet | \$ 1,095.00 | \$ 1,889.00 |
| Lynch, Dana | \$ 8.00 | \$ 7.00 |
| MacFarlane, Donald | | \$ 4.00 |
| MacLure, Robert & Wendy | \$ 543.00 | \$ 489.00 |
| Mailhoit, Ryan | | \$ 792.00 |
| Marrone, Joseph A. | \$ 282.00 | \$ 254.00 |
| Mills, Ellen E. | \$ 565.00 | \$ 510.00 |
| Nall, Judith | | \$ 140.00 |
| Noklund, Sigmund | \$ 158.00 | \$ 142.00 |
| Osgood, Todd | | \$ 1,739.44 |
| Pageot, Jennifer | | \$ 485.00 |
| Paquette, Melanie | | \$ 366.00 |
| Parker, Robert | \$ 39.00 | \$ 35.00 |
| Pearson, Carleton | \$ 581.00 | \$ 524.00 |
| Perry, Wade | \$ 1,557.00 | \$ 1,404.00 |
| Piemi, Brian | \$ 348.00 | \$ 313.00 |
| Poindexter, Kelly | | \$ 198.00 |
| Poindexter, Laurence | | \$ 132.00 |
| Poindexter, Shawna | | \$ 79.00 |
| Poindexter, Tammy | | \$ 34.00 |
| Puglisi, Gary | | \$ 2.00 |
| Puglisi, Gary | | \$ 382.00 |
| Puglisi, Gary | | \$ 1.00 |
| Puglisi, Joseph | | \$ 1,121.00 |
| Quintal, Donald | | \$ 134.00 |
| Reynolds, James | | \$ 75.00 * |
| Riberdy, Maureen | \$ 1,291.00 | \$ 1,165.00 |
| Rice, Richard | | \$ 258.00 |
| Richards, Craig | \$ 293.00 | \$ 264.00 |
| Riley, Francis | \$ 733.00 | \$ 660.00 |
| Rist, Harold | | \$ 70.00 |
| Robinson, Michael | \$ 1,471.00 | \$ 1,326.00 |
| Rooney, Devan | | \$ 201.00 |
| Shimkus, Michael | | \$ 5.00 |
| Smith, Fred | \$ 1,071.00 | \$ 965.00 |
| Soucie, Thomas | \$ 64.00 | \$ 58.00 |
| St. Pierre, Baron | | \$ 1,192.00 |
| Stewart, William | | \$ 822.00 * |
| Tessier, Amy | \$ 590.06 | \$ 708.00 |

UNPAID TAXES

| | 1st Installment | | 2nd Installment |
|-----------------------------------|---------------------|--|---------------------|
| Tessier, Darlene | | | \$ 23.00 |
| Tessier, Paul | \$ 807.00 | | \$ 728.00 |
| Tessier, Paul | \$ 23.00 | | \$ 21.00 |
| Tierney, Edward III | \$ 759.00 | | |
| Tetreault, Ryan | | | \$ 1,199.00 |
| Tremblay, Norman | \$ 1,256.00 | | \$ 1,132.00 |
| Tremblay, Norman | \$ 145.00 | | \$ 131.00 |
| Tutko, Holly et als | \$ 2.00 | | \$ 1.00 |
| Tutko, Holly et als | \$ 936.00 | | \$ 843.00 |
| Wells, Daniel I. | \$ 815.00 | | \$ 736.00 |
| Wells, Daniel I. | | | \$ 36.00 |
| Wells, Daniel I. | | | \$ 31.00 |
| Wells, Daniel I. | | | \$ 4.00 |
| Williams, Brett | | | \$ 243.00 |
| Williams, Kenneth | \$ 150.00 | | \$ 135.00 |
| York, Pamela | \$ 164.00 | | \$ 148.00 |
| Zitzman, Jennifer | \$ 33.00 | | \$ 29.00 * |
| TOTAL 2021 PROPERTY TAXES: | \$ 24,020.15 | | \$ 40,747.70 |

UNCOLLECTED PROPERTY TAX LIENS:

Levy of 2018:

| | | |
|----------------------------|--|------------------|
| Carter, Kim | | \$101.98 |
| TOTAL FOR 2018 LIEN | | \$ 101.98 |

Levy of 2019

| | | |
|--------------------|----|----------|
| Boisvert, Quinton | \$ | 1,837.28 |
| Busfield, J. Scott | \$ | 1,079.78 |
| Carter, Kim | \$ | 309.89 |
| Hamel, Derek | \$ | 1,714.77 |
| Hutchins, Trisha | \$ | 149.52 |
| MacLure, Robert | \$ | 1,314.27 |

UNPAID TAXES

| | | |
|-------------------|----|----------|
| Noklund, Sigmund | \$ | 323.34 |
| Pearson, Carlton | \$ | 1,392.32 |
| Robinson, Michael | \$ | 1,698.77 |
| Soucie, Thomas | \$ | 241.61 |
| Wells, Daniel | \$ | 319.22 |
| Williams, Kenneth | \$ | 494.09 |

| | | |
|----------------------------|-----------|------------------|
| TOTAL FOR 2019 LIEN | \$ | 10,874.86 |
|----------------------------|-----------|------------------|

Levy of 2020

| | | |
|-------------------------|----|----------|
| Boisvert, Quinton | \$ | 1,750.10 |
| Busfield, J. Scott | \$ | 1,013.95 |
| Carter, Kim | \$ | 250.77 |
| Hamel, Derek | \$ | 1,783.95 |
| Hutchins, Trisha | \$ | 108.14 |
| Lanciani, Kevin & Wendy | \$ | 70.07 |
| Leavenworth, Michelle | \$ | 39.86 |
| Leavenworth, Ronald | \$ | 90.33 |
| Leavenworth, Ronald | \$ | 57.34 |
| MacLure, Robert J. | \$ | 1,186.14 |
| Mills, Ellen E. | \$ | 1,214.64 |
| Noklund, Sigmund | \$ | 364.92 |
| Pearson, Carlton | \$ | 1,247.33 |
| Puglisi, Gary L. | \$ | 13.87 |
| Robinson, Michael | \$ | 3,117.27 |
| Soucie, Thomas | \$ | 173.07 |
| Wells, Daniel L. | \$ | 1,734.39 |
| Williams, Kenneth | \$ | 351.18 |

| | | |
|-----------------------------|-----------|------------------|
| TOTAL FOR 2020 LIEN: | \$ | 14,567.32 |
|-----------------------------|-----------|------------------|

2021 LAND USE CHANGE TAX:

| | | |
|-------------|----|----------|
| Smith, Fred | \$ | 1,450.00 |
|-------------|----|----------|

| | | |
|--------------------------------------|-----------|------------------|
| TOTAL UNPAID TAXES AND LIENS: | \$ | 91,761.66 |
|--------------------------------------|-----------|------------------|

PLANNING BOARD REPORT - 2021

The Columbia Planning Board issued a total of 26 Zoning Compliance Certificates for the year 2021.

| | |
|---|-----------|
| Residential structures, including camps: | 5 |
| Accessory structures, garages, sheds, etc.: | 11 |
| Camper permits: | 4 |
| Porches, decks, additions: | 6 |
| TOTAL: | 26 |

The Planning Board also received three (3) **Lot Line Adjustments**, three (3) **Two Lot Subdivisions**, and one (1) **Site Plan Review**.

SUMMARY OF RECEIPTS - 2021

| | |
|---------------------------------|-------------------|
| Zoning Compliance Certificates: | \$1,180.00 |
| Site Plan Review: | \$148.72 |
| Lot Line Adjustment: | \$427.32 |
| Two Lot Subdivision: | \$895.50 |
| After the Fact Fees: | \$600.00 |
| Total: | \$3,251.54 |

Debra DeBlois, Secretary – Columbia Planning Board



Connecticut River Joint Commissions
10 Water Street, Suite 225
Lebanon, NH 03766
(603) 727-9484

Connecticut River – Headwaters Subcommittee Annual Report – 2021

The Headwaters Subcommittee of the Connecticut River Joint Commissions (CRJC) meets quarterly and consists of up to two volunteers nominated by participating municipalities, with allowance for alternates. During early 2021, meetings were virtual due to emergency orders in response to the COVID-19 pandemic. Since July 2021, the Subcommittee has transitioned to a hybrid meeting format where a quorum of members is required to be present in person. Current members of Vermont are Tom Caron from Canaan, with openings in Lemington, Bloomfield, Brunswick, and Maidstone. Current members of New Hampshire are Kevin McKinnon from Colebrook, Kenneth Hastings and Lucas Deblois from Columbia, Ed Mellett and Dale Covey from Northumberland, Alan R. Williams from Pittsburg, Clayton Macdonald from Stratford, Ronnie Howell from Clarksville, and openings in Stewartstown. During 2021, Ed Mellett from Northumberland served as chair. Those with only one representative have an opening for a second volunteer.

Headwaters is one of the five subcommittees a part of the Connecticut River Joint Commissions since 1989. The Subcommittees provide a local voice to help steward the resources on or affecting the Connecticut River, particularly on topics related to the maintenance of good water quality and wildlife habitat. Specific responsibilities include providing feedback on matters pertaining to the river to NH Department of Environmental Services, VT Agency of Natural Resources, and municipalities. Feedback covers comment on proposed permits and plans, and maintaining a corridor management plan. Meetings and events are open to the public.

During 2021, Headwaters engaged on a number of issues. Projects that were reviewed include the Lyman Falls Dam and Wyoming Dam removals, a floodplain restoration project in Colebrook, and maintenance work at Murphy dam. Headwaters continues to monitor a FEMA study and update being done in their region. In addition, Headwaters received held conversations about the draft Upper Connecticut River VT tactical basin plan as well as a potential conservation/restoration plan by the Nature Conservancy for the Gray Mist Farm area.

Headwaters also supported outreach efforts in service of the Connecticut River, including the distribution of an information article about the Headwaters region and participation in a new virtual speaker series (available on YouTube) that delved into conversations about river wildlife corridors, invasive species, climate migration, water quality, and a history of our River.

During 2022, Headwaters will continue their activities in management, outreach, and learning for the Connecticut River. Members welcome local participation in permit reviews, the speaker series, and water quality monitoring. If you are interested to learn more, please contact our staff support Olivia Uyizeye at uyizeye@uvlsrpc.org.



*Connecticut River Joint Commissions - FY 2021 Annual Report
July 1, 2020, through June 30, 2021*

Suite 225, 10 Water St., Lebanon, NH 03766.

Website at <https://tinyurl.com/9khrwevx>

The Connecticut River Joint Commissions (CRJC) is a bi-state commission dedicated to helping preserve the visual, ecological, and working landscape of the Connecticut River Valley while encouraging and maintaining economic viability throughout the region. With its 20-person full commission board and its five local river subcommittees (representing an additional 100 volunteers) the CRJC strives to help guide proposed watershed activities by initiating, reviewing, and commenting on a wide variety of projects and regulatory proposals such as shoreland protection, energy issues and clean water initiatives. While the Vermont and New Hampshire Commissioners and the local subcommittee volunteers often focus on independent river-based initiatives, they are all united in a shared regard and reverence for the Connecticut River, the surrounding landscape, and the regional ecosystem. This shared spirit of cooperation allows them to identify and share collaborative efforts that help safeguard the Valley.

In FY 2021 the CRJC contacted and engaged policy makers and planners from both states and the public to research and address issues such as:

- Climate Migration in the CT River Valley
- FERC hydro-power dam relicensing
- River basin planning
- River recreational concerns and opportunities
- Local and regional funding sources for economic growth
- Strengthening and supporting the Local River Subcommittees and their work



For a separate list of Local River Subcommittee locations and their 2021 activities, please email Olivia Uyizeye uyizeye@uvlsrpc.org

This commitment to bi-state interaction and sharing best practices is an integral component of the CRJC's longstanding Connecticut River Corridor Management Plan and its current 2020-2025 Strategic Plan. The strategic plan builds on over 30 years of experience in engaging communities in the Connecticut River Valley and outlines the CRJC's anticipated projects for the next five years. The actions proposed in this plan leverage the group's strongest assets: the passion and commitment of its volunteer members and its statutorily enabled purpose and connection to state government.

This multifaceted and collaborative work is exemplified within the Climate Migration project. This project addresses the widely accepted theory that the Connecticut River Valley of Vermont and New Hampshire will see substantial growth related to migration from metropolitan areas to our east and south driven by climate change and sea level rise as well as the current pandemic. It is anticipated that the need for facilitated cooperation and coordination between state and local entities and outside

organizations and educational institutions to research and address this growth and development within the watershed will increase exponentially in the coming years. The CRJC is consulting on an upcoming webinar with state and local planners, real estate experts, the Conservation Law Foundation, and Antioch University to determine the extent of this migration and the likely short and long-term impacts of climate migration growth on the region.

We are pleased that both Vermont and New Hampshire have again agreed to fund and sustain the CRJC as we move forward on this array of projects. State funding allows the CRJC to continue serving communities of the Valley by helping to guide growth and development in a way that conserves landscape integrity and the use of its natural resources while addressing individual town issues such as housing, land connectivity, energy needs, and revenue. The CRJC is well-situated to play a convening and advocating role and understands that this work is most effective in partnership with existing organizations and initiatives. The CRJC values connection, advocacy, and mutual support, and is dedicated to elevating collective efforts and collaborating with interested partners.

In the coming year, the CRJC will:

- Update the CRJC website to make it more easily accessible and informative
- Convene stakeholders to gather input on Tactical Basin Plans in Vermont
- Help create activities on water quality priorities with each of the five Local River Subcommittees
- Produce a New Hampshire Department of Environmental Services Biennial Local River Subcommittee report
- Convene VT & NH State staff to discuss coordination and management of the Connecticut River

A copy of the complete CRJC strategic plan can be viewed on the CRJC website. The CRJC acknowledges the funding assistance of the New Hampshire Charitable Foundation to complete the strategic plan and the facilitation of Emily Davis of Brattleboro, Vermont.

The following individuals comprise the current Executive Committee of the Joint Commissions: Steve Lembke, President (VT); Jennifer Griffin, Vice President (NH); Jason Rasmussen, Secretary/Treasurer (VT); Ken Hastings, (NH); Marie Caduto (VT); and Ted Cooley (NH).

If you would like more information on any of our 2021 CRJC or Local River Subcommittee projects, or if you are interested in assisting us with this important work, please e-mail us at contact@crjc.org. The Commission and subcommittees currently have openings available for residents of both New Hampshire and Vermont. We would be happy to share information on becoming a commission or subcommittee member and the appointment process.

For general information on the CRJC see <https://tinyurl.com/9khrwevx>



North Country Home Health & Hospice Agency

2021 Annual Report - Town of Columbia

North Country Home Health & Hospice Agency provides quality services that include Hospice, Home Health, Palliative, and Long-term care. Within these services we also provide nursing, rehabilitation, social services, and homemaking in 51 towns, covering all of Coos County and northern Grafton County and we've just expanded our territory south to Plymouth, NH. In 2021, for the Town of Columbia, we provided Home Health services to 151 patients, cared for 52 patients on Hospice and 11 patients on Long Term Care (sharing numbers served with Colebrook).

Hospice Care focuses on quality of life and provides support to the patient and their caregivers in achieving their goals and wishes. Our compassionate team, made up of physicians, nurse practitioners, nurses, social workers, home health aides, spiritual counselors, and volunteers, work with the patient to achieve their goal. Services provided to the patient and their caregivers include: management of pain and symptoms, assisting patients with the emotional, spiritual and psychosocial aspects of dying, and provides needed medications, medical equipment and medical supplies. Also included is family/ caregiver education on the provision of care and short-term inpatient treatment for management of symptoms that cannot be managed in the home environment or is needed for caregiver respite. Bereavement counseling for surviving family members and friends is also provided. An individual electing hospice care is not giving up on living, rather, making the decision to focus on quality of life. Hospice care provides a high level of quality medical care with a different focus from the traditional medical model.

Home Health Care is critical to serving the growing health care needs of this community. Our skilled clinical team can monitor health problems and provide disease management within the comfort of the home setting, which helps prevent more costly health care such as hospitalization and long-term institutional care. Our focus is to get patients back to their baseline utilizing our nursing team and therapists. Over the past year the demand on the hospitals has been so great that we have functioned at a higher capacity in order to provide decompression for the hospitals to free up much needed beds. This has led to an increased acuity of Home Health patients that we have never experienced before.

Long-Term Care provides home health aide, homemaking and companion services to those who are unable to perform essential activities of daily living such as bathing, dressing, meal preparation and household tasks independently. The primary reason for these services is to support individuals who have physical, medical, or mental limitations and cannot perform these basic needs any longer on their own. These services play a critical role in assisting the elderly and disabled to remain in their own homes and to avoid re-admissions to the hospital and to prevent long-term institutionalization.

Our Palliative Care Program is a new program that started as a pilot in 2019. The program started with 5 patients and has grown to now include 65 active patients. Our Palliative Care program is primarily home based; meaning, that our APRN and Social Workers visit patients in their homes to discuss their serious illness, advanced care planning, code status, goals and wishes and most of all- what is important to them. The target patient is anyone with a serious illness, it does not have to be terminal like Hospice requires. The scope of patients is broad and we have found that Palliative Care services are much needed, especially in our service territories. NCHHA provides Home Health services to patients that are recovering from an illness and are expected to get better and we provide Hospice services to patients with a terminal illness; but there is a gap in between these two programs and Palliative Care provides a bridge for the patients that have a serious illness, but are not ready for Hospice services yet.

North Country Home Health & Hospice Agency and our Board of Directors are extremely grateful to the Town of Columbia for its continued support of our agency. This allows us to fulfill our mission to provide services to all individuals regardless of their ability to pay. North Country Home Health & Hospice Agency is committed to providing services in Columbia to support clients and their families to remain in the comfort of their homes, in a safe and supportive environment, and to improve overall health outcomes in the community.

Respectfully,

Courtney Piana, Community Relations & Development Coordinator

STATE OF NEW HAMPSHIRE
Executive Council

JOSEPH D. KENNEY
EXECUTIVE COUNCILOR
DISTRICT ONE



STATE HOUSE ROOM 207
107 NORTH MAIN STREET
CONCORD, NH 03301
(603) 271-3632

As we wrap up the 2021 year and move onto 2022, we again find ourselves in a COVID-19 environment and the appearance of a new virus strain called Omicron. Our Governor, Commissioners and Executive Council have continued to support the necessary resources to assist public health in combatting the pandemic: vaccines, vaccine sites, testing kits, health care workforce and stipends. We have lost loved ones, key members of our communities, but we continue to press forward with our best efforts and thank the people who are on the front lines.

While much of our attention has been on the pandemic, we know the opioid threat is still real, and that there is a need for further funding for drug prevention, treatment, and recovery programs. NH has lost a lot of its healthcare and small business workforce. As a state, we need more employment recruitment, housing and childcare opportunities. Our mental health system needs our continued support. State travel and tourism has been strong as people continue to recreate outdoors and enjoy NH.

Between January to December 2021, the Executive Council has conducted 25 separate public hearings to include the following: 1 Supreme Court (Chief Justice); 4 Superior Court; 13 Circuit Court; Attorney General; 3 Public Utility Commissioner; Department of Energy Commissioner, Department of Banking Commissioner. The total contract items approved were approximately 2000 to include late items during 24 meetings of which one was canceled. Of the 271 confirmations of board and commissions, 58 were from District 1.

The Governor's Advisory Commission on Intermodal Transportation (GACIT) completed its work on The Ten-Year Transportation Improvement Draft Plan (The Ten Year Plan), working with the NHDOT and the Regional Planning Commissions while conducting 22 statewide public hearings. The Ten Year Plan now goes before the Governor for his review and then it will be presented to the Legislature for hearings and comments prior to the Governor's signature in June of 2022. GACIT took into consideration the passage of the Infrastructure Investment and Jobs Act (IIJA) by Congress to modify The Ten Year Plan. GACIT directed \$242 million in additional new federal funds for bridges (\$22 million total/\$45 million per year) and electric vehicles charging (\$17 million) as part of the IIJA. Fifteen percent (\$6.75 million annually) of the bridge funds will be allocated to the municipal bridge program, and the remainder to existing bridge projects to free up funds that have greater spending flexibility. Contact William Watson at NHDOT for any additional details at 271-3344.

Economic Development is always a top priority for my District 1 office, and I shall continue to work with community and business leaders to assist in the creation of jobs and economic opportunity. Some of District 1 action this year has included: the sale of the Shelburne Rest Stop, the demolition of Westboro Yard in Lebanon, the brokerage contract to sell the Laconia State Property, the start of the Pathway Project in North Conway, securing the area liquor licenses in Pittsburg and Errol, funding for New Durham Fish Hatchery Study, and funding to improve the Ray Burton Fire and EMS Academy in Bethlehem. Additionally we in state government have an additional \$22.5 million going to our state park system to restore and improve capital infrastructure to include Mount Washington work.

The Governor and Council are always looking for volunteers to serve on the dozens of state boards and commissions. If you are interested, please send your resume to Governor Chris Sununu, State House, 107 North Main Street, Concord, NH 03301 attention Jonathan Melanson, Director of Appointments/Liaison or call at (603) 271-2121. A complete list of all state boards and commissions are available at the NH Secretary of State website: www.sos.nh.gov/redbook/index.htm

My office is open to receive state constitutions, tourist maps, consumer handbooks, etc. I periodically email my weekly schedule and Wrap Up Newsletter. If you would like to be included on this list, contact me at joseph.d.kenney@nh.gov. I also have an internship program for college students. My office number is 271-3632. Please stay in touch.

Serving you, Executive Councilor Joe Kenney, District 1

Entire Counties of Coos and Grafton, the incorporated place of Hale's Location, the towns of Albany, Alton, Andover, Bartlett, Brookfield, Center Harbor, Chatham, Conway, Comish, Croydon, Danbury, Eaton, Effingham, Freedom, Gilford, Grantham, Hart's Location, Hill, Jackson, Madison, Meredith, Middleton, Milton, Moultonborough, New Durham, New Hampton, New London, Newport, Ossipee, Plainfield, Sanbornton, Sandwich, Springfield, Sunapee, Tamworth, Tilton, Tuftonboro, Wakefield, Wilmot, and Wolfeboro, and the cities of Claremont and Laconia.

45th Parallel Emergency Medical Services

2021 Annual Report



Proudly serving the Communities of:
Canaan, Clarksville, Colebrook, Columbia, Dixville, Lemington,
Norton, Pittsburg, Stewartstown, and the United Towns and
Gores

January 2022

A Note from the Chief


It is a pleasure to present the 2021 Annual Report for the 45th Parallel Emergency Medical Services. It has been an honor and a pleasure to serve this community for another year. The ongoing Covid-19 pandemic continues to present new challenges in healthcare and the field of EMS. Nationwide staffing shortages and rapidly rising inflation that affects operational costs continue to strain the healthcare system. The 45th Parallel EMS has only continued to operate and grow during this time thanks to the dedication and hard work of our employees, and the overwhelming community support we receive.

2021 was a busy year for the 45th Parallel EMS, with a 13% increase in total call volume from 2020. A total of 1,272 ambulance calls were handled by our staff. This is an 11% increase in 911 emergency responses, and a 33% increase in interfacility transports between hospitals for advanced or specialty medical care. The ongoing Covid-19 pandemic has drastically reduced bed availability at tertiary care centers such as Dartmouth Hitchcock Medical Center. As a result, many interfacility transports have been pushed to hospitals further away. It is now becoming routine to transport patients as far away as Boston or Springfield, Massachusetts, Portland or Bangor, Maine, or Burlington, Vermont. We have even received requests to transport patients to Connecticut, Rhode Island, and New York.

Over the past 3 budget years, our Board of Directors, administrators, and staff have managed to keep budget increases to a minimum, averaging a 1% increase in requested appropriations from our core towns. We have also increased our efforts to seek other sources of revenue to offset costs. This effort includes expanding our interfacility transport business to a larger number of facilities, improving revenues from patient billing. Despite these efforts, the current economic climate and inflation has caused some significant increases in expenses. From fuel prices to the cost of medical supplies and insurances, all operational costs have gone up. As a result, this year's budget includes a 10% increase in our appropriation request. We understand that these are difficult financial times for everyone. Our staff and our Board of Directors will continue to work diligently to keep further cost increases to a minimum, and seek additional alternative methods of funding.

Thank you for your continued support of the 45th Parallel EMS. For more information on our CPR, First Aid and Stop the Bleed classes, Public Access Defibrillator Program, 911 sign campaign, or to learn how you can get involved, please contact us at (603) 237-5593, or feel free to stop by our station at 46 Ramsey Road, Colebrook, NH 03576.

Respectfully submitted,



Nathan J. Borland, NRP, CACP
Chief Executive Officer
45th Parallel EMS

Introduction

The 45th Parallel EMS is a 501-C-3 nonprofit corporation that was founded in 2008 to provide emergency medical services to Beecher Falls, Canaan, Clarksville, Colebrook, Columbia, Dixville, Lemington, Norton, Pittsburg, Stewartstown, and the United Towns and Gores. The agency started as a mix of volunteer and paid staff and has steadily grown over the years. The 45th Parallel EMS is now a full-time paramedic level service, offering the highest available Advanced Life Support services to the member towns, and critical care transport services between local hospitals and larger specialty care and trauma centers.

The 45th Parallel EMS has a Medical Resource Hospital Agreement (MHRA) with Upper Connecticut Valley Hospital in Colebrook, NH, and a transport contract with North Country Hospital in Newport, VT. The 45th Parallel EMS also provides interfacility transport services to Androscoggin Valley Hospital, Cottage Hospital, Littleton Regional Hospital, Memorial Hospital, Northeastern Vermont Regional Hospital, Spere Memorial Hospital and Weeks Medical Center.

2021 Ambulance Activity

| | |
|-------------------------------------|------|
| • 911 Responses | 719 |
| • Interfacility Transport Responses | 553 |
| • Total Call Volume | 1272 |

Responses by Town

| Town | 2020 Call Volume | 2021 Call Volume | % Change since 2020 |
|--------------|------------------|------------------|---------------------|
| Canaan | 45 | 66 | 46.67% |
| Clarksville | 30 | 25 | -16.67% |
| Colebrook | 278 | 302 | 8.63% |
| Columbia | 62 | 61 | -1.61% |
| Dixville | 6 | 1 | -83.33% |
| Lemington | 9 | 15 | 66.67% |
| Norton | 21 | 18 | -14.29% |
| Pittsburg | 84 | 116 | 38.10% |
| Stewartstown | 113 | 69 | -38.94% |
| UTG | 3 | 5 | 66.67% |

Equipment

The 45th Parallel EMS currently owns and operates a fleet of 5 ambulances:

- **45A1** – 2012 AEV type III Ford E450
- **45A2** – 2017 AEV Type 1 F-550 4x4
- **45A3** – 2015 AEV Type 1 F-550 4x4
- **45A4** – 2016 AEV Type 1 F-550 4x4
- **45A5** – 2020 Demers Type II Ford Transit

Personnel

The 45th Parallel EMS strives to provide the highest quality of patient care possible. Maintaining a highly educated, skilled and competent staff are critical to our mission. We currently employ:

- 8 Emergency Medical Technicians (EMT)
- 2 Advanced Emergency Medical Technicians (AEMT)
- 7 Nationally Registered Paramedics (NRP).
 - All paramedics have completed either the Certified Intensive Care Provider (CICP) program, or the CCEMT-P Critical Care Paramedic class.

Due to significant shortages in EMS staffing nationwide, we have expanded our search for employees beyond the local community. As a result of these efforts, the 45th Parallel EMS has recruited talented and highly qualified staffing from all over New England. At the time of this writing, approximately 40% of our staff commutes long distances to provide care to the community. The average commute time is one hour and 15 minutes. Without these providers, we would not be able to offer adequate services. The members of the 45th Parallel EMS would like to extend the invitation to any community members that may be interested in learning about EMS and helping the community.

Community Education and Involvement

The 45th Parallel EMS offers CPR and First Aid training through the American Heart Association. Classes are available for healthcare workers, daycare providers, and community members. In addition to Basic Life Support (BLS) classes, the 45th Parallel EMS now has instructors trained to teach Advanced Cardiac Life Support (ACLS), Pediatric Advanced Life Support (PALS), and International Trauma Life Support (ITLS). For more information on these classes, please contact or visit our station.

The 45th Parallel EMS continues to work with area schools and law enforcement agencies to provide "Stop the Bleed" classes to healthcare professionals and community members. Stop the Bleed is intended to cultivate grassroots efforts that encourage bystanders to become trained, equipped, and empowered to help in a bleeding emergency before professional help arrives.

Public Access Defibrillators

The 45th Parallel EMS maintains Public Access Defibrillators in local businesses, schools, public buildings and churches. As part of an Emergency Response Plan, the importance of Public Access Defibrillators cannot be stressed enough.

- Defibrillation within three minutes of sudden cardiac arrest increases the chances of survival to 70 percent. Shock within one minute of collapse raises the survival rate to 90 percent.
- Calling 911 is necessary, but the wait for first responders can take too long. The national average call-to-shock time is nine minutes.
- OSHA now recommends AEDs in the workplace, and recent legislation requires many workplaces to provide them.

The 45th Parallel EMS would like to extend our thanks to **Bangor Savings Bank** for providing a grant to help maintain this program.

911 Signs

Being able to easily identify the address of the incident is of vital importance in an emergency. Having a reflective 911 sign that is clearly visible from the road helps improve our ability to respond. The 45th Parallel EMS can provide you with a 6" x 18" reflective sign to mark your address. These signs are sold by donation, and readily available at our station.

Board of Directors

As a non-profit organization, the 45th Parallel EMS is governed by a Board of Directors. Members are appointed from every town, fire department and Upper Connecticut Valley Hospital. The Board of Directors meets 6 times a year to oversee the business operation of the company. The board currently has openings for two "at large members". These positions are perfect for community members that are interested in getting involved.

Edward Lavery, Chairman
Steve Young, Vice Chairman
Greg Placy, 2nd Vice Chair
Michel Dionne, Treasurer
Mike Collins, Secretary
Anthony Soldo (alternate rep)
Arnold Gray
Barbara Nolan
Dan Keenan
David White
Dwayne Covell
Earl Bunnell
Jennifer Fish
Richard Judd
Robert Couture
Scott Colby

Upper Connecticut Valley Hospital
Beecher Falls Volunteer Fire Department
Town of Colebrook
Town of Clarksville
Town of Columbia
United Towns and Gores
Pittsburg Fire Department
United Towns and Gores
Town of Norton
Town of Lemington
Town of Stewartstown
Colebrook Fire Department
Town of Dixville
Town of Pittsburg
Town of Canaan
Upper Connecticut Valley Hospital



ACCOUNTANTS' COMPILATION REPORT

To the Board of Selectmen,
Town of Columbia:

Management is responsible for the accompanying financial statements of Town of Columbia, which comprise the balance sheet as of December 31, 2020, and the related statements of revenue and expenditures for the year then ended, included in the accompanying prescribed form MS-535. We have performed a compilation engagement in accordance with Statements on Standards for Accounting and Review Services promulgated by the Accounting and Review Services Committee of the AICPA. We did not audit or review the financial statements included in the accompanying prescribed form MS-535 nor were we required to perform any procedures to verify the accuracy or completeness of the information provided by management. Accordingly, we do not express an opinion, a conclusion, nor provide any form of assurance on the financial statements included in the accompanying prescribed form MS-535.

The financial statements included in the accompanying prescribed form MS-535 are intended to comply with the requirements of New Hampshire Department of Revenue Administration and are not intended to be a presentation in accordance with accounting principles generally accepted in the United States of America.

Cohos Advisors PLLC

July 16, 2021

REPORT OF COMMON TRUST FUND INVESTMENTS FOR TOWN OF COLUMBIA YEAR ENDING DECEMBER 31, 2021

| DESCRIPTION OF INVESTMENTS | BEGINNING BALANCE | FUNDS ADDED | ***** PRINCIPAL ***** | | INCOME DURING YEAR | INCOME EXPENDED DURING YEAR | ENDING BALANCE | GRAND TOTAL |
|----------------------------|-------------------|-------------|-----------------------|----------------|--------------------|-----------------------------|----------------|--------------|
| | | | WITHDRAWALS | ENDING BALANCE | | | | |
| Ellen Cleveland Cem. | \$101.08 | \$0.00 | \$0.00 | \$101.08 | \$0.12 | \$0.00 | \$0.12 | \$101.20 |
| Hattie Chamberlain Cem. | \$230.63 | \$0.00 | \$0.00 | \$230.63 | \$0.12 | \$0.00 | \$0.12 | \$230.75 |
| Henry Forristall Cem. | \$201.86 | \$0.00 | \$0.00 | \$201.86 | \$0.12 | \$0.00 | \$0.12 | \$201.98 |
| Mary Walker Cem. | \$403.18 | \$0.00 | \$0.00 | \$403.18 | \$0.12 | \$0.00 | \$0.12 | \$403.30 |
| Mrs. Warren Marshall Cem. | \$75.98 | \$0.00 | \$0.00 | \$75.98 | \$0.12 | \$0.00 | \$0.12 | \$76.10 |
| Percy H. Titus Cem. | \$1,009.17 | \$0.00 | \$0.00 | \$1,009.17 | \$0.12 | \$0.00 | \$0.12 | \$1,009.29 |
| Thomas Wallace Cem. | \$1,009.17 | \$0.00 | \$0.00 | \$1,009.17 | \$0.12 | \$0.00 | \$0.12 | \$1,009.29 |
| Cemetery Maintenance | \$21,227.44 | \$450.00 | \$0.00 | \$21,677.44 | \$5.48 | \$0.00 | \$5.48 | \$21,682.92 |
| Columbia Covered Bridge | \$3,018.51 | \$0.00 | -\$2,200.00 | \$818.51 | \$0.74 | \$0.00 | \$0.74 | \$819.25 |
| Road Improvement | \$503.13 | \$10,000.00 | \$0.00 | \$10,503.13 | \$0.12 | \$0.00 | \$0.12 | \$10,503.25 |
| School District Tuition | \$268,602.29 | \$50,000.00 | \$0.00 | \$318,602.29 | \$58.47 | \$0.00 | \$58.47 | \$318,660.76 |
| Bridge Improvement Fund | \$62,108.62 | \$0.00 | \$0.00 | \$62,108.62 | \$13.13 | \$0.00 | \$13.13 | \$62,121.75 |
| | \$358,491.06 | \$60,450.00 | -\$2,200.00 | \$416,741.06 | \$78.78 | \$0.00 | \$78.78 | \$416,819.84 |

**RESIDENT MARRIAGE REPORT
JANUARY 1, 2021 - DECEMBER 31, 2021**

| DATE | PERSON A | PERSON A'S RESIDENCE | PERSON B | PERSON B'S RESIDENCE | PLACE OF MARRIAGE |
|-------------------|---------------------------------------|------------------------------|---|-------------------------------|-------------------------------|
| 9/3/21 9/18/21 | Phillips, Robert D. Cass, Shawn A. | Columbia, NH Columbia, NH | Colcord, Jessica L. Martin, Karen A. | Haverhill, MA Columbia, NH | Colebrook, NH Columbia, NH |

**RESIDENT BIRTH REPORT
JANUARY 1, 2021 - DECEMBER 31, 2021**

| DATE OF BIRTH | CHILD'S NAME | BIRTH PLACE | FATHER'S NAME | MOTHER'S NAME |
|----------------------|---------------------|--------------------|----------------------|----------------------|
| 6/15/2021 | McKinnon, Myla Rose | Littleton, NH | McKinnon, Sedrick | McKinnon, Alexyss |

RESIDENT DEATH REPORT JANUARY 1, 2021 - DECEMBER 31, 2021

| DATE OF DEATH | DECEDENT'S NAME | PLACE OF DEATH | FATHER'S NAME | MOTHER'S NAME |
|---------------|------------------------------|-------------------|-----------------------|---------------------|
| 1/4/2021 | Bulkley, Joan R. | No. Stratford, NH | Rebo, Joseph | Chencharick, Anna |
| 1/15/2021 | Smith, Ayrton D. | Columbia, NH | Smith, Vernon | Ordway, Sandra |
| 3/7/2021 | Pires, Barbara Louise | Columbia, NH | Garcia, Manuel | Weir, Anne |
| 4/29/2021 | Chapple, Nancy | Colebrook, NH | Chapple, Francis | Washburn, Mary |
| 5/18/2021 | Marquis, Nicholas Paul Andre | Columbia, NH | Marquis, Andre | Hebert, Brenda |
| 6/13/2021 | Gendreau, Luanne E. | Columbia, NH | Keezer, James | Bunnell, Bernardine |
| 6/22/2021 | Leonard, Joseph A. | Columbia, NH | Leonard, Sr. Robert | Avery, Adaline |
| 7/5/2021 | Flanders, Clayton Edward Jr. | Columbia, NH | Flanders, Sr. Clayton | Phillips, Thelma |
| 7/21/2021 | Clancy, Lillian Mae | Columbia, NH | Pecore, Trefelis | Soucie, Lillian |
| 7/22/2021 | Smith, Kenneth Wentworth | Lebanon, NH | Smith, Wentworth | Sperry, Nadine |
| 8/25/2021 | Gray, Francis J. | Colebrook, NH | Gray, Everett | Daley, Mary Ellen |
| 9/9/2021 | Sanborn, Dori-Rae | Manchester, NH | Eason, Leon | Unknown, Dorothy |
| 9/18/2021 | Smith, Gordon Howard | Columbia, NH | Smith, George | Higgins, Lillian |
| 11/6/2021 | Grandmaison, Michel A. | Columbia, NH | Grandmaison, Louis | Lemieux, Berthe |
| 11/7/2021 | Stewart, Casey John | Lebanon, NH | Stewart, Timothy | Dollard, Pamela |
| 11/25/2021 | St. Pierre, Baron R. | Colebrook, NH | St. Pierre, George | Johnson, Georgette |
| 11/25/2021 | Durette, Arthur L. | Rochester, NH | Durette, Oliver | Drake, Clara |

School Officials' Annual Report
Columbia School District
2020-2021



Annual Meeting
Tuesday, March 8, 2022
7:15 pm
Columbia Town Hall

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Report of
COLUMBIA SCHOOL DISTRICT

OFFICERS

MODERATOR

Eric Stohl

CLERK

Jennifer Wells

TREASURER

Amanda Gaeb

SCHOOL BOARD

Christopher Brady, Chairman

Stacey Campbell

Carrie Klebe

Term Expires 2024

Term Expires 2022

Term Expires 2023

SUPERINTENDENT OF SCHOOLS

Dr. Debra J. Taylor

BUSINESS ADMINISTRATOR

Cheryl A. Covill

COORDINATOR OF SPECIAL SERVICES

Jennifer Noyes

**COLUMBIA SCHOOL DISTRICT
WARRANT
The State of New Hampshire**

To the Inhabitants of the School District in the Town of Columbia qualified to vote in District affairs:

You are hereby notified to meet at the Columbia Town Hall in said District on Tuesday the 8th day of March 2022 at 7:15 pm to act upon the following subjects:

01. To determine the salaries of the School Board and fix the compensation of any other officers or agents of the District which is included in the operating budget. The proposed salaries are included in Article #3.
02. To hear the reports of agents, auditors, committees, or officers chosen and pass any vote relating thereto.
03. To see if the School District will vote to raise and appropriate the sum of ONE MILLION, FOUR HUNDRED, SEVENTEEN THOUSAND, SEVEN HUNDRED AND THREE DOLLARS (\$1,417,703.00) for the support of schools, for the payment of salaries for the School District officials and agents, and for the payment for the statutory obligations of the district and to withdraw \$50,000 from the Tuition Expendable Trust Fund established March 1991. The School Board recommends this article. (Majority Vote Required)
04. To transact any other business that may legally come before this meeting.

Given under our hands at said Columbia, the 2nd of February 2022.

COLUMBIA SCHOOL BOARD:

Christopher Brady, Chairman
Stacey Campbell
Carrie Klebe

**A true copy of warrant, attest:
COLUMBIA SCHOOL BOARD:**

Christopher Brady, Chairman
Stacey Campbell
Carrie Klebe

**COLUMBIA SCHOOL DISTRICT
SPECIAL WARRANT
The State of New Hampshire**

To the Inhabitants of the School District in the Town of Columbia qualified to vote in district affairs:

You are hereby notified to meet at the Town Hall in said District on Tuesday, the 8th day of March 2022, to act upon the following subject: (Polls will be open from 11:00 am to 6:00 pm)

To bring in your ballots for the election of School District Officers to be elected by ballot for the ensuing year(s).

Given under our hands at said Columbia, the 2nd day of February 2022.

COLUMBIA SCHOOL BOARD:

CHRISTOPHER BRADY, Chairman
STACEY CAMPBELL
CARRIE KLEBE

A true copy of warrant, attest:

COLUMBIA SCHOOL BOARD:

CHRISTOPHER BRADY, Chairman
STACEY CAMPBELL
CARRIE KLEBE



21 Academy Street, Colebrook, New Hampshire 03576
603-237-5571 / 603-237-4961 / fax: 603-237-5126

Debra J. Taylor, Ph.D.
Superintendent of Schools
dtaylor@sau7.org

Dear School Community Members,

January 2022

We truly are a community-centered and community-supported school system, and it is a privilege and honor to serve as your Superintendent. As a school system, we are proud of each unique learning community united together under School Administrative Unit # 7 including Clarksville, Colebrook, Columbia, Pittsburg, and Stewartstown.

In Stewartstown, we celebrated the successful career of Jennifer Mathieu, who transitioned to the role of Director of Curriculum and Assessment, after serving for six years as principal there. In July 2021, Stephanie Humphrey joined the Stewartstown Community School as Principal. Mrs. Humphrey comes to us from Maine where she served as an elementary teacher for 12 years in the Sacopee Valley School District. Ms. Humphrey served as interim Assistant Principal there and led Professional Learning Communities to establish essential standards. She has worked with teachers on different types of assessments to utilize in their classrooms including a Multi-Tiered System of Support framework to ensure continuous improvement. Welcome, Mrs. Humphrey!

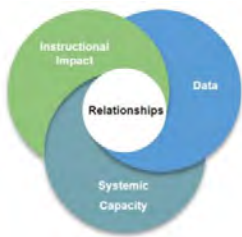
The pandemic propelled us in the direction of updating technology and embedding it into the curricula. In November 2021, we welcomed Shane Cloutier, SAU 7 Technology Director, to oversee the technology services and supports in our schools. Mr. Cloutier replaces Mr. Justin Falconer, who worked with the school system during the 20-21 school year and left his position to take on a role in the private sector. Mr. Cloutier comes to us with a strong skillset in Google, Computer Programs, Networking, Web Development, Cybersecurity, Software Implementation, and Training. He recently served as Director of Technology in SAU 58 for five years and as a Programmer Analyst and Data Technician in the public sector for ten years. He has also served in the military. Last year we updated our technology equipment and programming thanks to additional funding available from federal grants. In 2022, our focus shifts to support, train, and ensure that our students benefit from the technology tools.

As your Superintendent, I am proud of the SAU 7 Strategic Plan which has reimagined our school system. We are implementing comprehensive curriculum, instruction, and assessments in alignment with NH personalized competency-based education. We are developing and expanding career and technical education, and growing community partnerships. As expressed in our vision, “We believe in a future where our entire school community – in commitment to the success of every student – will leverage the

power of collaborative relationships to advance our education system and will serve as vital and supportive advocates for educational equity and opportunity.”

During 2021, our school community - teachers, support staff, and administrators - designed new ways to teach and support students learning both in school and remotely which was a tremendous undertaking; providing flexible options for student supports; developing new athletic and co-curricular protocols, and many other changes. The pandemic situation constantly changed causing us to re-examine the data, re-plan, and respond on a daily, if not hourly, basis.

Our focus on academic achievement and building our professional learning community continues. Our K-12 teachers and administrators have been working throughout the past year to make positive growth in both teaching and learning. Our goal is to close our achievement gaps for all students and work toward making our vision a reality. We believe one of the best ways to accomplish this is by focusing on student learning in teams called professional learning communities (PLC). National data and research strongly supports this strategy. All educators work in close collaboration during PLC time. During this time teams are dedicated to developing common assessments, examining student work, and collaborating on instructional targets and strategies.



While there have been challenges during the pandemic, we have heard success stories and seen happy learners. We know there were students who have not engaged and we know of students who have excelled. Our teachers have had to learn a whole new set of skills and I am so proud of the work they have done. We have implemented a COVID Recovery Plan to address academics, social and emotional learning, and attendance and we offered summer school.

Our proposed 2022-23 budgets, I am proud to share, have a strong focus on learning. There is an urgency to address our literacy and mathematics achievement gap which has been exacerbated by the pandemic. All of our students deserve high-quality classroom instruction and a system that responds to their needs if they don't learn. Our schools not only provide a strong educational experience, they provide a nurturing environment, where we care for the whole child academically, physically, socially, and emotionally.

Lastly, thank you to School Board Members, the Administrative Leadership Team, and all Staff Members for their outstanding dedication and support of our children and families. During this pandemic, there have been many signs of people reaching out to help one another across the region and within our communities. Expressing gratitude in many ways is most appropriate, and I am ever so grateful to live and work here.

Respectfully submitted,

Debra Taylor

Debra Taylor, PhD.
Superintendent of Schools

Colebrook Academy & Elementary School

27 Dumont Street

Colebrook, New Hampshire 03576

(603) 237-4801 or (603) 237-4270

School Website: www.csd.sau7.org



Principal Report

After much planning going into the fall of the 2020-2021 school year and opening the year with in-person learning, CAES shifted to remote learning in the middle of October. However, this shift proved more organized than being thrown into remote learning the previous spring. Our teachers were well equipped to make the remote shift, students had one-to-one devices and the digital tools necessary to make the best of online, remote learning.

Though our focus remained on students' physical health due to Covid, we also recognized the toll that remote learning took on students socially and emotionally. For this reason, we safely implemented programming to meet these needs of students; we provided services for students and families as necessary. In the spring, we were able to safely hold some traditional awards banquets in new and unique ways.

Despite the challenge of the 2020-2021 school year, we were able to have a parade and other activities for our senior class. Thank you to our community partners for your continued support each year in making our seniors feel special through parades and recognition: Colebrook Recreation, Colebrook Library, Kiwanis Club, Colebrook Police, Colebrook Fire Dept, Tillotson North Country Foundation, UCVH, ISHC, Colebrook River Walk Committee, 45 Parallel, Border Patrol, Beecher Falls Fire Dept., and all our local businesses.

I am grateful for and proud of the families and community who support the students and staff ever day in a myriad of ways. I wish you continued health and happiness.

Respectfully Submitted,
Kimberly Wheelock
Principal

Colebrook Academy & Elementary School

27 Dumont Street

Colebrook, New Hampshire 03576

(603) 237-4801 or (603) 237-4270

School Website: www.csd.sau7.org



SCHOOL COUNSELING REPORT

CAES graduated 21 seniors in 2021, 13 were New Hampshire Scholars. This program encourages and motivates all high school students to complete a rigorous course of study that prepares them for a successful transition to college coursework or technical training necessary to enter today's competitive job market. In addition, 12 seniors were silver cord recipients, completing more than 100 hours of community service, and 9 were inducted into the National Honor Society.

The 21 members of the class of 2021 had diverse post-secondary plans. 81% plan to continue their education in some way with 62% attending 4-year schools (all but 2 are going out-of-state), and 10% respectively going to 2-year schools (1 in-state and 1 out-of-state) and certificate programs. 14% are entering the workforce, working locally for employers in our community. 5% are undecided.

All but 2 members of the class of 2021 have engaged in dual enrollment learning opportunities; 86% of the class of 2021 are leaving CAES with college credits. They earned these credits in various ways including Running Start, estart, and early college programs. In total, these students earned 329 college credits. One student earned the highest amount, 32 credits.

Running Start (RS) is one avenue for our students to earn college credits. CAES has a relationship with WMCC to offer courses in our building, taught by our instructors, for college credit. This year we offered five RS courses (Chemistry, Physics, Business Law, Quantitative Reasoning, and Anatomy & Physiology).

The class of 2021 learned outside of the traditional classroom as well. 5 took advantage of the Connecticut River Collaborative and traveled to Canaan Schools in Canaan, Vermont to take courses. 1 completed the LNA program at the Coos County Nursing Hospital. 3 participated in School-To-Work. 10 took online courses - 3 through the Virtual Learning Academy Charter School (VLACS) and 7 via the Odyssey program.

CAES is located in New Hampshire's Region 1 and can participate in the area's Career & Technical Education Center (CTE). Our region's center is located in Vermont; it's the Canaan Career Center. This year we enrolled 12 CTE students - twice as many as last year. We had 3 Full-time Fire & Emergency Services students, 1 part-time Fire & Emergency Services Student (focus on firefighting), 3 Building Trades & Restoration Carpentry students, 4 full-time Diversified Agriculture & Natural Resources students, and 1 Advanced Integrated Manufacturing student.

*Principal
Kim Wheelock*

*Asst. Principal PreK-12
Ron Patterson*

*Counselor PreK-6
Amy Caron*

*Counselor 7-12
Tia Cloutier*

This year CAES continued its relationship with the Connecticut River Collaborative (CTRC), an effort between us, Canaan Schools, and Pittsburg School aimed at providing more courses to our students. Students from the three schools can elect to take a ½ day of classes at any school, regardless of where they are enrolled. Throughout the year, 26 (5 more than last year) CAES students took advantage of the CTRC. 2 took classes at Pittsburg High School and 24 attended Canaan Schools. Three students went to Canaan Schools for courses each semester and one student spent their full day, for half the year, at Canaan Schools.

We support students in completing Advanced Placement coursework outside the classroom. This year one student did so and took two courses independently - Statistics and US History. CAES administered exams to the student in May.

4 members of the class of 2021 enrolled in Career & Technical Education courses at the Canaan Career Center in Canaan, Vermont. 2 were program completers, both finishing two years of the Diversified Agriculture and Natural Resources program. These students earned several industry-recognized credentials (IRCs) including OSHA 10, Game of Logging I - IV, Welding 30, Welding 60, and Tractor & Machinery Training.

School-to-Work (STW) provides a unique opportunity to see if a career in a certain field is something students truly want to pursue. This past year 5 students enrolled in STW learning. These students worked with All About Kids Learning Center, Upper Connecticut Valley Hospital, and the Colebrook School District.

CAES continues to participate in the Educational Talent Search (ETS) program. Rob Troon continued this year as our ETS Counselor, meeting monthly (sometimes bi-weekly) with students virtual in groups and one-on-one. 6 new students joined ETS this year.

The seniors took the SAT School Day test in the Fall, in place of the one missing last Spring because of Covid. 43% of the 21 students met both English and Math benchmarks. Overall, 81% met the benchmark in English and 43% met the benchmark in Math. The students scored slightly better than the state average total score but were below the statewide average in the Math sub-score. We were higher than the district in total score and sub-scores which includes one other high school.

Juniors took the PSAT/NMSQT in October. Five sophomores elected to take the test as well. These juniors also took the SAT School Day test in May.

Respectfully submitted by,
Colleen J. Clogston, M.Ed
School Counselor

Colebrook Academy & Elementary School

27 Dumont Street

Colebrook, New Hampshire 03576

(603) 237-4801 or (603) 237-4270

School Website: www.csd.sau7.org



Title I

The Title I program ensures that all children have fair, equal, and significant opportunities for high-quality education. Colebrook Elementary School is a targeted-assisted school which offers intervention services in reading and math to grades kindergarten through six. This support includes small group instruction, co-taught instruction, and consultation services to the classroom teachers. This year our full-time staff consisted of our full-time teacher Mrs. Deborah Dionne and Mrs. Misty Blais served as the halftime Project Manager/Teacher.

Using a combination of AIMSweb Plus (a benchmark and progress monitoring system based on direct, frequent, and continuous student assessment), the STAR assessment, and formative assessment in the classroom we were able to identify and focus on student deficiency areas to guide instruction. The Title I staff provided supplemental instruction to at-risk students during Response to Intervention (RtI) services and were able to provide additional supplemental support at other times of the day.

Title I provided a four-week “Summer Learning Camp” in July 2021 for 15 students in grades Kindergarten – Three. The teachers were Kyle Haley, Kristen Wheelock and the Paraprofessional was Lynn Thompson. The students attended four days a week for 3 ½ hours a day and bus transportation was provided for all students who were interested. Students participated in both reading and math activities, walked to the Public Library for different activities with the Summer Reading Program, and participated in the Walk to Read program at the park. We feel that this program is a great way to build camaraderie among the students and to learn from each other.

I thank everyone for their continued support of this program. The Title I Team looks forward to another wonderful year providing supplemental services to the children in Colebrook.

Respectfully submitted,
Misty Blais
Title I Project Manager

*Principal
Kim Wheelock*

*Asst. Principal PreK-12
Ron Patterson*

*Counselor PreK-6
Amy Caron*

*Counselor 7-12
Tia Cloutier*



*21 Academy Street, Colebrook, New Hampshire 03576
603-237-5571 / 603-237-4961 / fax: 603-237-5126*

Debra J. Taylor, Ph.D.
Superintendent of Schools
dtaylor@sau7.org

Cheryl Covill
Business Administrator
ccovill@sau7.org

Dear Residents,

The role of the nurse continues to evolve and change over time, but there are some characteristics of nurses that have remained untouched and unchanged for hundreds of years. At the core of the nurse is an unwavering level of compassion, empathy, and a selfless devotion to the nursing field. With a collective 88 years of varied nursing experience, the school health team continues to solidify these traits over lengthy careers. As this uniquely challenging school year comes to a close, it would suffice to say that in 25 years of collective school health service, our inner values have been and will continue to be challenged as never before.

For school nurses, the demand increased to a seemingly unattainable level in the shadow of COVID-19. Resigned from seeing the typical, expected course of student and staff visits, school nurses were given the highest level of responsibility to manage foreign, daunting tasks. In addition to treating injuries, managing minor illnesses, providing reassurance, and promoting education, school nurses became responsible for conducting contact tracing, interpreting ever-changing guidelines, mitigating the potential for transmission, assisting families with navigating newly implemented processes, and handling new, often cumbersome, reporting requirements. With no end in sight, countless hours, nights, weekends, and vacation days were surrendered to fulfill these needs, including examining seating charts and class lists to identify potential close contacts to positive cases, notifying students and parents of exposures, determining isolation and quarantine requirements, implementing increased mitigation strategies to contain the spread of illness, coordinating vaccine clinics for staff, engaging in remote health lessons, and much more.

Now, as the lingering implications of the COVID-19 pandemic bear down upon the world, perseverance is not a choice for school health staff or for our school communities. Schools have been compelled to become innovators, relentless in the journey to overcome adversity, and thus we have realized several common truths. Our spirit cannot be broken because we are capable of overcoming whatever obstacles lie in our paths. We cannot be discouraged in the face of challenge, rather we are disciplined to embrace challenge and persist until we achieve our means. United together as Mohawks, Panthers, and Bulldogs, we have proven again that we are, and will always be, a force to be reckoned with.

Respectfully submitted,

The SAU #7 School Health Team
Devon Phillips, RN, CEN; Barbara Pires Lynch; RN Tanya Young, RN

Mission Statement

To prepare all SAU 7 students for success in whatever path they choose.

CLARKSVILLE – COLEBROOK – COLUMBIA – PITTSBURG – STEWARTSTOWN

Equal Opportunity Employer – Equal Education Opportunities



*21 Academy Street, Colebrook, New Hampshire 03576
603-237-5571 / 603-237-4961 / fax: 603-237-5126*

Debra J. Taylor, Ph.D.
Superintendent of Schools
dtaylor@sau7.org

Cheryl Covill
Business Administrator
ccovill@sau7.org

CURRICULUM DEPARTMENT

The launch of the Curriculum Department has been a whirlwind! Approximately 45 Teachers from SAU #7 and ENSU (Canaan) ended their 2020-2021 school year and kicked off their summer by participating in a “Design Studio” workshop with consultants from V & S Solutions, who led participants in understanding and applying the work that we must put into motion to move forward with competency-based learning. As a follow-up, schedules were prepared for teachers to be able to continue with this work and tasks throughout the school year, planning for them to successfully collaborate with their colleagues without missing a great deal of time in the classroom with students.

Several other tasks were addressed over the summer in preparation for and to be as effective and efficient as possible in this new role. Such tasks included, but are not limited to:

- Creation and implementation of a Teacher Mentor Program, including monthly meetings to check in with mentors and mentees, addressing challenges and concerns, and providing further assistance as needed, which will provide a multitude of supports for our new teachers, whether they are new to the profession or to our district;
- Grant planning & writing, completion and submission of proper paperwork associated with grant activities, and collaborative team meetings to ensure this work is being implemented and followed through on;
- Planning, development, and facilitation of early release, administrative, and other professional development activities for teachers as well as administrators;
- Creation of a Curriculum Department website as a reference for administrators and teachers to access information, resources, and exemplars;
- Provision of assistance and guidance with the use of data within each school, helping teachers access and understand the data, look for patterns, determine needs, set goals, and utilize the information to set up appropriate interventions;
- Researching district needs (i.e., information on a comprehensive Reading curriculum for elementary students) and providing opportunities for stakeholder groups to view, collaborate, provide feedback, and assist with attaining proper materials to ensure smooth and successful implementation;
- Continued collaboration with administration as well as a Teacher Leadership Team to ensure consistency and continuity.

Mission Statement

To prepare all SAU 7 students for success in whatever path they choose.

CLARKSVILLE – COLEBROOK – COLUMBIA – PITTSBURG – STEWARTSTOWN

Equal Opportunity Employer – Equal Education Opportunities

I am thoroughly enjoying my new role as Curriculum Director! It allows me to assist our very busy principals and teachers, still spend time with students, and help move our district forward with the long-and-short term goals outlined in the Strategic Plan. I look forward to the continuation of this work and what great opportunities it will open for our staff and students.

Respectfully,

Mrs. Jennifer Mathieu
Curriculum Director
SAU7 & ENSU

Columbia School District

PROPOSED BUDGET

| Description | 2020 - 2021 | | 2020 - 2021 | | 2021 - 2022 | | 2022 - 2023 | |
|---|-----------------------|---------------------|-----------------------|-----------------------|----------------------|----------|-------------|-----------|
| | Budget | Expenditures | Budget | Budget | Budget | Budget | Variance | Footnotes |
| | | | | | | | | |
| Regular Education Programs | | | | | | | | |
| 000.1100.561.00.000.0000 Tuition to Other NH LEAs | \$1,114,620.00 | \$872,494.64 | \$1,146,301.00 | \$1,159,678.00 | \$13,377.00 | | | |
| Total Regular Education Programs | \$1,114,620.00 | \$872,494.64 | \$1,146,301.00 | \$1,159,678.00 | \$13,377.00 | A | | |
| Special Education Programs | | | | | | | | |
| 000.1210.323.00.000.0000 Professional Services - Pupils | \$17,888.00 | \$15,046.48 | \$23,586.00 | \$27,660.00 | \$4,074.00 | | | |
| 000.1210.561.00.000.0000 Tuition to Other NH LEAs | \$100.00 | \$0.00 | \$100.00 | \$100.00 | \$0.00 | | | |
| 000.1210.564.00.000.0000 Tuition to Private Schools | \$56,700.00 | \$0.00 | \$100.00 | \$100.00 | \$0.00 | | | |
| Total Special Education Programs | \$74,688.00 | \$15,046.48 | \$23,786.00 | \$27,860.00 | \$4,074.00 | B | | |
| Vocational Education | | | | | | | | |
| 000.1300.562.00.000.0000 Tuition to LEAs Outside of NH | \$7,800.00 | \$3,900.00 | \$10,000.00 | \$21,000.00 | \$11,000.00 | | | |
| Total Vocational Education | \$7,800.00 | \$3,900.00 | \$10,000.00 | \$21,000.00 | \$11,000.00 | C | | |
| Psychological Services | | | | | | | | |
| 000.2140.323.00.000.0000 Professional Services - Pupils | \$1,000.00 | \$0.00 | \$1,000.00 | \$1,000.00 | \$0.00 | | | |
| Total Psychological Services | \$1,000.00 | \$0.00 | \$1,000.00 | \$1,000.00 | \$0.00 | | | |
| Speech Pathology & Audiology Services | | | | | | | | |
| 000.2150.260.00.000.0000 Worker's Compensation | \$191.00 | \$77.12 | \$167.00 | \$137.00 | (\$30.00) | | | |
| 000.2150.323.00.000.0000 Professional Services - Pupils | \$31,863.00 | \$18,333.95 | \$27,845.00 | \$22,849.00 | (\$4,996.00) | | | |
| Speech Pathology & Audiology Services | \$32,054.00 | \$18,411.07 | \$28,012.00 | \$22,986.00 | (\$5,026.00) | D | | |
| Physical & Occupational Therapy Services | | | | | | | | |
| 000.2160.260.00.000.0000 Worker's Compensation | \$228.00 | \$93.88 | \$233.00 | \$152.00 | (\$81.00) | | | |
| 000.2160.323.00.000.0000 Professional Services - Pupils | \$23,216.00 | \$11,176.54 | \$23,934.00 | \$13,779.00 | (\$10,155.00) | | | |
| Total Physical & Occupational Therapy Services | \$23,444.00 | \$11,270.42 | \$24,167.00 | \$13,931.00 | (\$10,236.00) | E | | |

| Description | 2020 - 2021 | | 2020 - 2021 | | 2021 - 2022 | | 2022 - 2023 | |
|--|--------------------|--------------------|--------------------|--------|--------------------|--------|---------------------|-----------|
| | Budget | Expenditures | Budget | Budget | Budget | Budget | Variance | Footnotes |
| Other Support Services - Students | | | | | | | | |
| 000.2190.323.00.000.0000 | \$3,050.00 | \$0.00 | \$3,050.00 | | \$3,050.00 | | \$0.00 | |
| 000.2190.580.00.000.0000 | \$264.00 | \$0.00 | \$264.00 | | \$264.00 | | \$0.00 | |
| 000.2190.810.00.000.0000 | \$275.00 | \$0.00 | \$0.00 | | \$0.00 | | \$0.00 | |
| 000.2190.930.00.000.0000 | \$0.00 | \$11,800.00 | \$0.00 | | \$0.00 | | \$0.00 | |
| Total Other Support Services - Students | \$3,589.00 | \$11,800.00 | \$3,314.00 | | \$3,314.00 | | \$0.00 | |
| School Board Services | | | | | | | | |
| 000.2310.110.00.000.0000 | \$2,050.00 | \$1,866.60 | \$2,050.00 | | \$2,050.00 | | \$0.00 | |
| 000.2310.220.00.000.0000 | \$157.00 | \$142.80 | \$157.00 | | \$157.00 | | \$0.00 | |
| 000.2310.260.00.000.0000 | \$400.00 | \$164.29 | \$400.00 | | \$400.00 | | \$0.00 | |
| 000.2310.320.00.000.0000 | \$0.00 | \$568.00 | \$0.00 | | \$0.00 | | \$0.00 | |
| 000.2310.330.00.000.0000 | \$5,200.00 | \$5,000.00 | \$5,200.00 | | \$5,200.00 | | \$1,300.00 | |
| 000.2310.521.00.000.0000 | \$2,035.00 | \$2,315.00 | \$1,435.00 | | \$1,935.00 | | \$500.00 | |
| 000.2310.540.00.000.0000 | \$500.00 | \$519.00 | \$1,000.00 | | \$1,000.00 | | \$0.00 | |
| 000.2310.580.00.000.0000 | \$150.00 | \$0.00 | \$150.00 | | \$150.00 | | \$0.00 | |
| 000.2310.610.00.000.0000 | \$0.00 | \$29.87 | \$0.00 | | \$0.00 | | \$0.00 | |
| 000.2310.810.00.000.0000 | \$2,500.00 | \$2,817.24 | \$3,100.00 | | \$2,556.00 | | (\$544.00) | |
| 000.2310.890.00.000.0000 | \$200.00 | \$0.00 | \$200.00 | | \$200.00 | | \$0.00 | |
| Total School Board Services | \$13,192.00 | \$13,422.80 | \$13,692.00 | | \$14,948.00 | | \$1,256.00 | F |
| Office of the Superintendent | | | | | | | | |
| 000.2321.339.00.000.0000 | \$58,734.00 | \$58,734.00 | \$74,038.00 | | \$69,348.00 | | (\$4,690.00) | |
| Total Office of the Superintendent | \$58,734.00 | \$58,734.00 | \$74,038.00 | | \$69,348.00 | | (\$4,690.00) | G |
| Coordinator of Special Services | | | | | | | | |
| 000.2329.580.00.000.0000 | \$250.00 | \$0.00 | \$250.00 | | \$100.00 | | (\$150.00) | |
| Total Coordinator of Special Services | \$250.00 | \$0.00 | \$250.00 | | \$100.00 | | (\$150.00) | |

| | | 2020 - 2021 | | 2020 - 2021 | | 2021 - 2022 | | 2022 - 2023 | |
|--|---|-----------------------|-----------------------|-----------------------|-----------------------|----------------------|-----------|-------------|--|
| Description | | Budget | Expenditures | Budget | Budget | Variance | Footnotes | | |
| Student Transportation - Regular Programs | | | | | | | | | |
| 000.2721.519.00.000.0000 | Purchased Transportation Services | \$70,139.00 | \$69,636.92 | \$71,532.00 | \$73,061.00 | \$1,529.00 | | | |
| Total Student Transportation - Regular Programs | | \$70,139.00 | \$69,636.92 | \$71,532.00 | \$73,061.00 | \$1,529.00 | H | | |
| Student Transportation - Special Programs | | | | | | | | | |
| 000.2722.511.00.000.0000 | Transportation Purchased From Other LEA | \$7,249.00 | \$2,806.56 | \$8,128.00 | \$4,064.00 | (\$4,064.00) | | | |
| Total Student Transportation - Special Programs | | \$7,249.00 | \$2,806.56 | \$8,128.00 | \$4,064.00 | (\$4,064.00) | H | | |
| Vocational Transportation | | | | | | | | | |
| 000.2743.511.00.000.0000 | Transportation Purchased From Other LEA | \$2,500.00 | \$0.00 | \$2,500.00 | \$100.00 | (\$2,400.00) | | | |
| Total Vocational Transportation | | \$2,500.00 | \$0.00 | \$2,500.00 | \$100.00 | (\$2,400.00) | H | | |
| Transfer to Expendable Trust | | | | | | | | | |
| 000.5225.930.00.000.0000 | Transfer to Expendable Trust | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | | | |
| Total Transfer to Expendable Trust | | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | | | |
| Transfer to Other Expendable Trust Funds | | | | | | | | | |
| 000.5252.930.00.000.0000 | Fund Transfers | \$50,000.00 | \$50,000.00 | \$50,000.00 | \$0.00 | (\$50,000.00) | | | |
| Total Transfer to Other Expendable Trust Funds | | \$50,000.00 | \$50,000.00 | \$50,000.00 | \$0.00 | (\$50,000.00) | I | | |
| Allocations to Charter Schools | | | | | | | | | |
| 000.5310.810.00.000.0000 | Dues & Fees | \$6,200.00 | \$0.00 | \$6,250.00 | \$6,313.00 | \$63.00 | | | |
| Total Allocations to Charter Schools | | \$6,200.00 | \$0.00 | \$6,250.00 | \$6,313.00 | \$63.00 | | | |
| Grand Total: | | \$1,465,459.00 | \$1,127,522.89 | \$1,462,970.00 | \$1,417,703.00 | (\$45,267.00) | | | |

COLUMBIA SCHOOL DISTRICT
2022 - 2023
BUDGET FOOTNOTES

Footnotes delineated in the far-right hand column of the Proposed Budget pages:

- A. Regular Education Programs – Increase of \$13,377**
Tuition – Projected a slight increase in students over the prior year. The estimated tuition rate reflects a projected increase in preschool, elementary and high school. A decrease is projected in kindergarten.
- B. Special Education Programs – Increase of \$4,074**
Increase based on student needs.
- C. Vocational Education Programs – Increase of \$11,000**
Increase in the tuition rate and the number of students in CTE programs.
- D. Speech/Audiology Services – Decrease of \$5,026**
Services are based on student needs.
- E. Physical & Occupational Therapy Services – Decrease of \$10,236**
Reduction in students and services.
- F. School Board Services – Increase of \$1,256**
Increase for auditing and legal services.
- G. Office of the Superintendent – Decrease of \$4,690**
Change in Columbia’s apportionment.
- H. Student Transportation – Decrease of \$4,935**
Increase of 2% per contract with WW Berry.
Reduction of services projected for Vocational transportation and Special Programs.
- I. Tuition Expendable Trust Fund –Decrease of \$50,000**
Reduction in contribution for the 22-23 school year.
Will be withdrawing \$50,000 from the Tuition fund to offset the projected tuition costs for the 22-23 school year. Current Balance, as of December 31, 2021 is \$318,660.76.

| COLUMBIA SCHOOL DISTRICT | | | | |
|---|-------------------------|---------------------|-------------------------|-----------------------|
| 2022 - 2023 | | | | |
| ESTIMATED REVENUE | | | | |
| | 2020 - 2021 | 2021 - 2022 | 2022 - 2023 | VARIANCE |
| | REVENUE RECEIVED | REVENUE | PROPOSED REVENUE | |
| Balance on Hand, June 30th | \$338,911.00 | \$346,770.00 | \$110,000.00 | (\$236,770.00) |
| Adequate Education Grant | \$375,802.58 | \$374,499.00 | \$402,644.00 | \$28,145.00 |
| Kindergarten Aid | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| Vocational Revenue | \$3,617.31 | \$0.00 | \$0.00 | \$0.00 |
| Earning on Investment | \$14.24 | \$500.00 | \$10.00 | (\$490.00) |
| Medicaid Revenue | \$0.00 | \$1,500.00 | \$500.00 | (\$1,000.00) |
| Other Local Revenue | \$2.40 | \$0.00 | \$0.00 | \$0.00 |
| Other State Aid | \$11,800.00 | \$0.00 | \$0.00 | \$0.00 |
| Transfer from Tuition Expendable Trust Fund | \$0.00 | \$0.00 | \$50,000.00 | \$50,000.00 |
| TOTAL ESTIMATED REVENUE | \$730,147.53 | \$723,269.00 | \$563,154.00 | (\$160,115.00) |
| BUDGET SUMMARY | | | | |
| | 2020 - 2021 | 2021 - 2022 | 2022 - 2023 | VARIANCE |
| | ACTUAL | BUDGET | PROPOSED BUDGET | |
| Budget (Including Warrant Articles) | \$1,465,459.00 | \$1,462,970.00 | \$1,417,703.00 | (\$45,267.00) |
| Less: | | | | |
| Estimated Revenue | \$730,147.53 | \$723,269.00 | \$563,154.00 | (\$160,115.00) |
| DISTRICT ASSESSMENT | \$615,492.00 | \$739,701.00 | \$854,549.00 | \$114,848.00 |
| State Property Tax | \$128,653.00 | \$142,324.00 | \$84,040.00 | (\$58,284.00) |
| Local Education Tax Rate | \$850,347.00 | \$597,377.00 | \$770,509.00 | \$173,132.00 |



Proposed Budget
Columbia Local School

Appropriations and Estimates of Revenue for the Fiscal Year from:
July 1, 2022 to June 30, 2023

Form Due Date: **20 Days after the Annual Meeting**

This form was posted with the warrant on: February 11, 2022

SCHOOL BOARD CERTIFICATION

Under penalties of perjury, I declare that I have examined the information contained in this form and to the best of my belief it is true, correct and complete.

| Name | Position | Signature |
|-------------------|-----------------------|-----------|
| Christopher Brady | School Board Chairman | |
| Stacey Campbell | School Board Member | |
| Carrie Klebe | School Board Member | |

This form must be signed, scanned, and uploaded to the Municipal Tax Rate Setting Portal:
<https://www.proptax.org/>

For assistance please contact:
NH DRA Municipal and Property Division
(603) 230-5090
<http://www.revenue.nh.gov/mun-prop/>



Proposed Budget

| Account | Purpose | Article | Expenditures for period ending 6/30/2021 | Appropriations for period ending 6/30/2022 | Appropriations for | |
|--|--|---------|--|--|---|---|
| | | | | | period ending 6/30/2023 (Recommended) | period ending 6/30/2023 (Not Recommended) |
| Instruction | | | | | | |
| 1100-1199 | Regular Programs | 03 | \$872,495 | \$1,146,301 | \$1,159,678 | \$0 |
| 1200-1299 | Special Programs | 03 | \$15,046 | \$23,786 | \$27,860 | \$0 |
| 1300-1399 | Vocational Programs | 03 | \$3,900 | \$10,000 | \$21,000 | \$0 |
| 1400-1499 | Other Programs | | \$0 | \$0 | \$0 | \$0 |
| 1500-1599 | Non-Public Programs | 03 | \$0 | \$0 | \$0 | \$0 |
| 1600-1699 | Adult/Continuing Education Programs | | \$0 | \$0 | \$0 | \$0 |
| 1700-1799 | Community/Junior College Education Programs | | \$0 | \$0 | \$0 | \$0 |
| 1800-1899 | Community Service Programs | | \$0 | \$0 | \$0 | \$0 |
| | Instruction Subtotal | | \$891,441 | \$1,180,087 | \$1,208,538 | \$0 |
| Support Services | | | | | | |
| 2000-2199 | Student Support Services | 03 | \$41,481 | \$56,493 | \$41,231 | \$0 |
| 2200-2299 | Instructional Staff Services | | \$0 | \$0 | \$0 | \$0 |
| | Support Services Subtotal | | \$41,481 | \$56,493 | \$41,231 | \$0 |
| General Administration | | | | | | |
| 0000-0000 | Collective Bargaining | | \$0 | \$0 | \$0 | \$0 |
| 2310 (840) | School Board Contingency | | \$0 | \$0 | \$0 | \$0 |
| 2310-2319 | Other School Board | 03 | \$13,423 | \$13,692 | \$14,948 | \$0 |
| | General Administration Subtotal | | \$13,423 | \$13,692 | \$14,948 | \$0 |
| Executive Administration | | | | | | |
| 2320 (310) | SAU Management Services | | \$0 | \$0 | \$0 | \$0 |
| 2320-2399 | All Other Administration | 03 | \$58,734 | \$74,288 | \$69,448 | \$0 |
| 2400-2499 | School Administration Service | | \$0 | \$0 | \$0 | \$0 |
| 2500-2599 | Business | | \$0 | \$0 | \$0 | \$0 |
| 2600-2699 | Plant Operations and Maintenance | | \$0 | \$0 | \$0 | \$0 |
| 2700-2799 | Student Transportation | 03 | \$72,443 | \$82,160 | \$77,225 | \$0 |
| 2800-2999 | Support Service, Central and Other | | \$0 | \$0 | \$0 | \$0 |
| | Executive Administration Subtotal | | \$131,177 | \$156,448 | \$146,673 | \$0 |
| Non-Instructional Services | | | | | | |
| 3100 | Food Service Operations | | \$0 | \$0 | \$0 | \$0 |
| 3200 | Enterprise Operations | | \$0 | \$0 | \$0 | \$0 |
| | Non-Instructional Services Subtotal | | \$0 | \$0 | \$0 | \$0 |
| Facilities Acquisition and Construction | | | | | | |
| 4100 | Site Acquisition | | \$0 | \$0 | \$0 | \$0 |
| 4200 | Site Improvement | | \$0 | \$0 | \$0 | \$0 |
| 4300 | Architectural/Engineering | | \$0 | \$0 | \$0 | \$0 |
| 4400 | Educational Specification Development | | \$0 | \$0 | \$0 | \$0 |



Proposed Budget

| | | | | | | |
|-----------------------|---|----|------------|----------------|--------------------|------------|
| 4500 | Building Acquisition/Construction | | \$0 | \$0 | \$0 | \$0 |
| 4600 | Building Improvement Services | | \$0 | \$0 | \$0 | \$0 |
| 4900 | Other Facilities Acquisition and Construction | | \$0 | \$0 | \$0 | \$0 |
| | Facilities Acquisition and Construction Subtotal | | \$0 | \$0 | \$0 | \$0 |
| Other Outlays | | | | | | |
| 5110 | Debt Service - Principal | | \$0 | \$0 | \$0 | \$0 |
| 5120 | Debt Service - Interest | | \$0 | \$0 | \$0 | \$0 |
| | Other Outlays Subtotal | | \$0 | \$0 | \$0 | \$0 |
| Fund Transfers | | | | | | |
| 5220-5221 | To Food Service | | \$0 | \$0 | \$0 | \$0 |
| 5222-5229 | To Other Special Revenue | | \$0 | \$0 | \$0 | \$0 |
| 5230-5239 | To Capital Projects | | \$0 | \$0 | \$0 | \$0 |
| 5254 | To Agency Funds | | \$0 | \$0 | \$0 | \$0 |
| 5310 | To Charter Schools | 03 | \$0 | \$6,250 | \$6,313 | \$0 |
| 5390 | To Other Agencies | | \$0 | \$0 | \$0 | \$0 |
| 9990 | Supplemental Appropriation | | \$0 | \$0 | \$0 | \$0 |
| 9992 | Deficit Appropriation | | \$0 | \$0 | \$0 | \$0 |
| | Fund Transfers Subtotal | | \$0 | \$6,250 | \$6,313 | \$0 |
| | Total Operating Budget Appropriations | | | | \$1,417,703 | \$0 |



Proposed Budget

| Account | Purpose | Article | Appropriations for | |
|--|------------------------------|---------|---|---|
| | | | period ending 6/30/2023 (Recommended) | period ending 6/30/2023 (Not Recommended) |
| 5251 | To Capital Reserve Fund | | \$0 | \$0 |
| 5252 | To Expendable Trust Fund | | \$0 | \$0 |
| 5253 | To Non-Expendable Trust Fund | | \$0 | \$0 |
| Total Proposed Special Articles | | | \$0 | \$0 |



Proposed Budget

| Account | Source | Article | Actual Revenues for Period ending 6/30/2021 | Revised Estimated Revenues for Period ending 6/30/2022 | Estimated Revenues for Period ending 6/30/2023 |
|---------------------------------|---|---------|--|--|---|
| Local Sources | | | | | |
| 1300-1349 | Tuition | | \$0 | \$0 | \$0 |
| 1400-1449 | Transportation Fees | | \$0 | \$0 | \$0 |
| 1500-1599 | Earnings on Investments | 03 | \$14 | \$500 | \$10 |
| 1600-1699 | Food Service Sales | | \$0 | \$0 | \$0 |
| 1700-1799 | Student Activities | | \$0 | \$0 | \$0 |
| 1800-1899 | Community Services Activities | | \$0 | \$0 | \$0 |
| 1900-1999 | Other Local Sources | | \$2 | \$0 | \$0 |
| Local Sources Subtotal | | | \$16 | \$500 | \$10 |
| State Sources | | | | | |
| 3210 | School Building Aid | | \$0 | \$0 | \$0 |
| 3215 | Kindergarten Building Aid | | \$0 | \$0 | \$0 |
| 3220 | Kindergarten Aid | | \$0 | \$0 | \$0 |
| 3230 | Special Education Aid | | \$0 | \$0 | \$0 |
| 3240-3249 | Vocational Aid | | \$3,617 | \$0 | \$0 |
| 3250 | Adult Education | | \$0 | \$0 | \$0 |
| 3260 | Child Nutrition | | \$0 | \$0 | \$0 |
| 3270 | Driver Education | | \$0 | \$0 | \$0 |
| 3290-3299 | Other State Sources | | \$0 | \$0 | \$0 |
| State Sources Subtotal | | | \$3,617 | \$0 | \$0 |
| Federal Sources | | | | | |
| 4100-4539 | Federal Program Grants | | \$0 | \$0 | \$0 |
| 4540 | Vocational Education | | \$0 | \$0 | \$0 |
| 4550 | Adult Education | | \$0 | \$0 | \$0 |
| 4560 | Child Nutrition | | \$0 | \$0 | \$0 |
| 4570 | Disabilities Programs | | \$0 | \$0 | \$0 |
| 4580 | Medicaid Distribution | 03 | \$0 | \$1,500 | \$500 |
| 4590-4999 | Other Federal Sources (non-4810) | | \$11,800 | \$0 | \$0 |
| 4810 | Federal Forest Reserve | | \$0 | \$0 | \$0 |
| Federal Sources Subtotal | | | \$11,800 | \$1,500 | \$500 |
| Other Financing Sources | | | | | |
| 5110-5139 | Sale of Bonds or Notes | | \$0 | \$0 | \$0 |
| 5140 | Reimbursement Anticipation Notes | | \$0 | \$0 | \$0 |
| 5221 | Transfers from Food Service Special Revenues Fund | | \$0 | \$0 | \$0 |
| 5222 | Transfer from Other Special Revenue Funds | | \$0 | \$0 | \$0 |
| 5230 | Transfer from Capital Project Funds | | \$0 | \$0 | \$0 |
| 5251 | Transfer from Capital Reserve Funds | | \$0 | \$0 | \$0 |
| 5252 | Transfer from Expendable Trust Funds | | \$0 | \$0 | 50,000 |
| 5253 | Transfer from Non-Expendable Trust Funds | | \$0 | \$0 | \$0 |
| 5300-5699 | Other Financing Sources | | \$0 | \$0 | \$0 |



Proposed Budget

| Account | Purpose | Article | Appropriations for | |
|---------|------------------------------------|---------|---|---|
| | | | period ending 6/30/2023 (Recommended) | period ending 6/30/2023 (Not Recommended) |
| | Total Proposed Individual Articles | | \$0 | \$0 |



Proposed Budget

| | | | | | |
|------|---|----|------------------|------------------|------------------|
| 9997 | Supplemental Appropriation (Contra) | | \$0 | \$0 | \$0 |
| 9998 | Amount Voted from Fund Balance | | \$0 | \$0 | \$0 |
| 9999 | Fund Balance to Reduce Taxes | 03 | \$338,911 | \$346,770 | \$110,000 |
| | Other Financing Sources Subtotal | | \$338,911 | \$346,770 | \$110,000 |
| | Total Estimated Revenues and Credits | | \$354,344 | \$348,770 | \$160,510 |



Proposed Budget

| Item | Period ending 6/30/2023 |
|---|------------------------------------|
| Operating Budget Appropriations | \$1,417,703 |
| Special Warrant Articles | \$0 |
| Individual Warrant Articles | \$0 |
| Total Appropriations | \$1,417,703 |
| Less Amount of Estimated Revenues & Credits | \$160,510 |
| Less Amount of State Education Tax/Grant | \$486,684 |
| Estimated Amount of Taxes to be Raised | \$770,509 |

**COLUMBIA SCHOOL DISTRICT
DISTRICT MINUTES
The State of New Hampshire
March 17, 2021**

Eric Stohl, Moderator, opened the Columbia School District meeting at 6:00 pm. There were approximately 10 people in attendance.

1. I move to approve the salaries of the School Board and fix the compensation of any other officers or agents of the District as outlined in the operating budget included in Article 5.

Motion: Stacey Campbell Second: Chris Brady Vote: Approved

2. I move to accept the reports of Agents, Auditors, Committees or Officers chosen and pass any vote relating thereto.

Motion: Carrie Klebe Second: Stacey Campbell Vote: Approved

3. I move to raise and appropriate the sum of SIXTEEN THOUSAND DOLLARS (\$16,000) for preschool students from Columbia to attend the Colebrook School District preschool program in accordance with the AREA Agreement between Columbia and Colebrook. The School Board recommends this appropriation. (Majority Vote Required)

Motion: Chris Brady Second: Stacey Campbell Vote: Approved

4. I move to raise and appropriate the sum of FIFTY THOUSAND DOLLARS (\$50,000) to be added to the School Tuition Expendable Trust Fund previously established. The School Board recommends this appropriation. (Majority Vote Required)

Motion: Chris Brady Second: Carrie Klebe Vote: Approved

5. I move to raise and appropriate the sum of ONE MILLION, THREE HUNDRED, NINETY-SIX THOUSAND, NINE HUNDRED SEVENTY DOLLARS (\$1,396,970) for the support of schools, for the payment of salaries for the School District officials and agents, and for the payment for the statutory obligations of the District. The School Board recommends this appropriation. (Majority Vote Required)

Motion: Stacey Campbell Second: Carrie Klebe Vote: Approved

6. To transact any other business that may legally come before this meeting.

VOTING RESULTS:

| <u>SCHOOL POSITIONS</u> | <u>NAME</u> | <u>VOTES</u> |
|----------------------------|-------------------|--------------|
| School Board: 3-year term: | Christopher Brady | 29 |
| School Treasurer: | Amanda Gaeb | 28 |
| School Moderator: | Eric Stohl | 29 |
| School Clerk: | Jennifer Wells | 6 |

The meeting was adjourned at 6:15 pm.

Respectfully Submitted,



Marcia Parkhurst
Acting School Clerk

FOTHERGILL SEGALE & VALLEY

Certified Public Accountants



INDEPENDENT AUDITOR'S REPORT

To the School Board
Columbia School District
Columbia, New Hampshire

Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities and each major fund of Columbia School District as of and for the year ended June 30, 2021, and the related notes to the financial statements, which collectively comprise Columbia School District's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of the financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities and each major fund of Columbia School District, as of June 30, 2021, and the respective changes in financial position, and the respective budgetary comparison for the General Fund for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matters

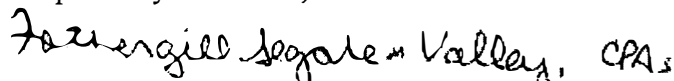
Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis on pages 3-7 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated January 10, 2022, on our consideration of the School District's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the School District's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the School District's internal control over financial reporting and compliance.

Respectfully submitted,


FOTHERGILL SEGALE & VALLEY, CPAs
Montpelier, Vermont
Vermont Public Accountancy License #110

January 10, 2022

| SCHOOL ADMINISTRATIVE UNIT #7 | | | | | | | |
|--------------------------------------|----------------|---------------|---------------|---------------|--------------|---------------|--|
| 2022 - 2023 | | | | | | | |
| ADOPTED BUDGET | | | | | | | |
| CATEGORY | TOTAL | COLE | PITTS | STEW | COLU | CLARKS | |
| | | 46.04% | 30.54% | 13.86% | 5.85% | 3.71% | |
| Psychological Services | \$110,938.00 | \$51,074.86 | \$33,880.47 | \$15,376.01 | \$6,489.87 | \$4,115.80 | |
| Other Support Services | \$18,308.00 | \$8,429.00 | \$5,591.26 | \$2,537.49 | \$1,071.02 | \$679.23 | |
| Technology Services | \$210,780.00 | \$97,040.11 | \$64,372.21 | \$29,214.11 | \$12,330.63 | \$7,819.94 | |
| Improvement of Instruction | \$7,050.00 | \$3,245.82 | \$2,153.07 | \$977.13 | \$412.43 | \$261.56 | |
| Office of Superintendent | \$301,788.00 | \$138,941.20 | \$92,166.06 | \$41,827.82 | \$17,654.60 | \$11,196.33 | |
| Coordinator of Special Services | \$180,504.00 | \$83,104.04 | \$55,125.92 | \$25,017.85 | \$10,559.48 | \$6,696.70 | |
| Fiscal Services | \$416,310.00 | \$191,669.12 | \$127,141.07 | \$57,700.57 | \$24,354.14 | \$15,445.10 | |
| Plant Services | \$23,200.00 | \$10,681.28 | \$7,085.28 | \$3,215.52 | \$1,357.20 | \$860.72 | |
| Information Systems | \$67,888.00 | \$31,255.64 | \$20,733.00 | \$9,409.28 | \$3,971.45 | \$2,518.64 | |
| TOTAL | \$1,336,766.00 | \$615,447.07 | \$408,248.34 | \$185,275.77 | \$78,200.81 | \$49,594.02 | |
| Total Estimated Revenue | \$151,323.00 | \$69,669.11 | \$46,214.04 | \$20,973.37 | \$8,852.40 | \$5,614.08 | |
| Net Appropriation FY 2023 | \$1,185,443.00 | \$545,777.96 | \$362,034.30 | \$164,302.40 | \$69,348.42 | \$43,979.94 | |
| District Share FY 2021- 2022 | \$1,092,203.00 | \$512,902.53 | \$315,554.00 | \$152,749.82 | \$74,038.29 | \$36,958.84 | |
| Increase (Decrease) over FY22 | \$93,240.00 | \$32,875.43 | \$46,480.30 | \$11,552.58 | (\$4,689.87) | \$7,021.10 | |

School Administrative Unit #7

Proposed Budget

| | | 2020 - 2021 | 2020 - 2021 | 2021 - 2022 | 2022 - 2023 | Variance |
|--|-----------------------|--------------------|--------------------|--------------------|---------------------|--------------------|
| Account | Description | Budget | Expenditure | Budget | Proposed Budget | |
| Psychological Services | | | | | | |
| 000.2140.110.00.000.0000 | Salaries | \$34,389.00 | \$34,490.55 | \$38,231.00 | \$65,961.00 | \$27,730.00 |
| 000.2140.211.00.000.0000 | Health Insurance | \$30,755.00 | \$0.00 | \$16,380.00 | \$17,139.00 | \$759.00 |
| 000.2140.213.00.000.0000 | Life Insurance | \$96.00 | \$30.00 | \$150.00 | \$72.00 | (\$78.00) |
| 000.2140.220.00.000.0000 | Social Security Tax | \$4,582.00 | \$4,526.71 | \$4,875.00 | \$5,046.00 | \$171.00 |
| 000.2140.232.00.000.0000 | Retirement | \$10,660.00 | \$10,611.95 | \$13,396.00 | \$13,865.00 | \$469.00 |
| 000.2140.260.00.000.0000 | Worker's Compensation | \$240.00 | \$108.51 | \$255.00 | \$264.00 | \$9.00 |
| 000.2140.270.00.000.0000 | HRA | \$0.00 | \$0.00 | \$0.00 | \$3,000.00 | \$3,000.00 |
| 000.2140.290.00.000.0000 | Employee Benefit | \$145.00 | \$3,000.00 | \$4,645.00 | \$145.00 | (\$4,500.00) |
| 000.2140.320.00.000.0000 | Contracted Services | \$650.00 | \$0.00 | \$650.00 | \$0.00 | (\$650.00) |
| 000.2140.323.00.000.0000 | Professional Services | \$0.00 | \$0.00 | \$0.00 | \$800.00 | \$800.00 |
| 000.2140.580.00.000.0000 | Travel | \$2,050.00 | \$736.57 | \$2,050.00 | \$2,050.00 | \$0.00 |
| 000.2140.610.00.000.0000 | Supplies | \$2,528.00 | \$2,382.59 | \$1,060.00 | \$1,029.00 | (\$31.00) |
| 000.2140.641.00.000.0000 | Books | \$190.00 | \$247.60 | \$50.00 | \$50.00 | \$0.00 |
| 000.2140.650.00.000.0000 | Software | \$0.00 | \$0.00 | \$767.00 | \$767.00 | \$0.00 |
| 000.2140.739.00.000.0000 | Equipment | \$0.00 | \$0.00 | \$0.00 | \$100.00 | \$100.00 |
| 000.2140.810.00.000.0000 | Dues and Fees | \$1,417.00 | \$390.00 | \$650.00 | \$650.00 | \$0.00 |
| Total Psychological Services | | \$87,702.00 | \$56,524.48 | \$83,159.00 | \$110,938.00 | \$27,779.00 |
| Other Support Services | | | | | | |
| 000.2190.323.00.000.0000 | Professional Services | \$0.00 | \$263.45 | \$0.00 | \$0.00 | \$0.00 |
| 000.2190.641.00.000.0000 | Books | \$500.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| 000.2190.810.00.000.0000 | Dues & Fees | \$0.00 | \$7,398.00 | \$0.00 | \$0.00 | \$0.00 |
| Total Other Support Services - Students | | \$500.00 | \$7,661.45 | \$0.00 | \$0.00 | \$0.00 |
| Technological Services | | | | | | |
| 000.2191.110.00.000.0000 | Salaries - Tech | \$139,437.00 | \$116,072.00 | \$120,135.00 | \$125,908.00 | \$5,773.00 |
| 000.2191.211.00.000.0000 | Health Insurance | \$61,510.00 | \$41,297.84 | \$38,493.00 | \$46,275.00 | \$7,782.00 |
| 000.2191.213.00.000.0000 | Life Insurance | \$192.00 | \$144.00 | \$192.00 | \$144.00 | (\$48.00) |

| | | 2020 - 2021 | | 2020 - 2021 | | 2021 - 2022 | | 2022 - 2023 | |
|--|------------------------|---------------------|---------------------|---------------------|---------------------|--------------------|----------|-------------|--|
| Account | Description | Budget | Expenditure | Budget | Budget | Proposed Budget | Variance | | |
| 000.2191.220.00.000.0000 | Social Security | \$10,667.00 | \$8,308.44 | \$9,190.00 | \$9,632.00 | \$442.00 | | | |
| 000.2191.232.00.000.0000 | Retirement | \$15,575.00 | \$12,965.40 | \$16,915.00 | \$17,727.00 | \$812.00 | | | |
| 000.2191.260.00.000.0000 | Worker's Compensation | \$558.00 | \$238.71 | \$481.00 | \$504.00 | \$23.00 | | | |
| 000.2191.270.00.000.0000 | HRA | \$0.00 | \$0.00 | \$0.00 | \$7,500.00 | \$7,500.00 | | | |
| 000.2191.290.00.000.0000 | Employee Benefit | \$290.00 | \$0.00 | \$7,790.00 | \$290.00 | (\$7,500.00) | | | |
| 000.2191.580.00.000.0000 | Travel | \$1,000.00 | \$0.00 | \$1,000.00 | \$1,000.00 | \$0.00 | | | |
| 000.2191.610.00.000.0000 | Supplies | \$1,000.00 | \$0.00 | \$1,000.00 | \$1,000.00 | \$0.00 | | | |
| 000.2191.650.00.000.0000 | Software | \$0.00 | \$725.92 | \$0.00 | \$0.00 | \$0.00 | | | |
| 000.2191.734.00.000.0000 | Computer Equipment | \$0.00 | \$6,583.18 | \$0.00 | \$0.00 | \$0.00 | | | |
| 000.2191.810.00.000.0000 | Dues and Fees | \$800.00 | \$307.50 | \$800.00 | \$800.00 | \$0.00 | | | |
| Total Technology Services | | \$231,029.00 | \$186,642.99 | \$195,996.00 | \$210,780.00 | \$14,784.00 | | | |
| Improvement of Instruction | | | | | | | | | |
| 000.2210.240.00.000.0000 | Course Reimbursement | \$3,000.00 | \$0.00 | \$3,000.00 | \$3,000.00 | \$0.00 | | | |
| 000.2210.323.00.000.0000 | Contracted Services | \$1,800.00 | \$5,850.00 | \$2,000.00 | \$2,500.00 | \$500.00 | | | |
| 000.2210.580.00.000.0000 | Travel | \$500.00 | \$0.00 | \$500.00 | \$500.00 | \$0.00 | | | |
| 000.2210.810.00.000.0000 | Dues and Fees | \$400.00 | \$301.42 | \$400.00 | \$1,050.00 | \$650.00 | | | |
| Total Improvement of Instruction Services | | \$5,700.00 | \$6,151.42 | \$5,900.00 | \$7,050.00 | \$1,150.00 | | | |
| Office of Superintendent | | | | | | | | | |
| 000.2321.110.00.000.0000 | Salaries | \$132,309.00 | \$157,151.74 | \$152,145.00 | \$188,193.00 | \$36,048.00 | | | |
| 000.2321.211.00.000.0000 | Health Insurance | \$45,562.00 | \$33,823.04 | \$30,304.00 | \$25,708.00 | (\$4,596.00) | | | |
| 000.2321.213.00.000.0000 | Life Insurance | \$192.00 | \$144.00 | \$192.00 | \$192.00 | \$0.00 | | | |
| 000.2321.220.00.000.0000 | Social Security Tax | \$10,122.00 | \$11,391.88 | \$11,639.00 | \$14,397.00 | \$2,758.00 | | | |
| 000.2321.232.00.000.0000 | Retirement | \$14,779.00 | \$17,615.77 | \$21,392.00 | \$26,498.00 | \$5,106.00 | | | |
| 000.2321.260.00.000.0000 | Worker's Compensation | \$529.00 | \$227.86 | \$609.00 | \$753.00 | \$144.00 | | | |
| 000.2321.270.00.000.0000 | HRA | \$0.00 | \$0.00 | \$0.00 | \$6,000.00 | \$6,000.00 | | | |
| 000.2321.290.00.000.0000 | Employee Benefit | \$0.00 | \$0.00 | \$6,000.00 | \$0.00 | (\$6,000.00) | | | |
| 000.2321.322.00.000.0000 | Contract Services | \$0.00 | \$1,796.00 | \$0.00 | \$0.00 | \$0.00 | | | |
| 000.2321.329.00.000.0000 | Professional Services | \$8,000.00 | \$11,118.69 | \$6,000.00 | \$3,500.00 | (\$2,500.00) | | | |
| 000.2321.421.00.000.0000 | Copier Lease | \$0.00 | \$0.00 | \$0.00 | \$520.00 | \$520.00 | | | |
| 000.2321.430.00.000.0000 | Repair and Maintenance | \$1,075.00 | \$0.00 | \$1,075.00 | \$925.00 | (\$150.00) | | | |
| 000.2321.442.00.000.0000 | Postage Rental | \$720.00 | \$840.00 | \$720.00 | \$864.00 | \$144.00 | | | |

| | | 2020 - 2021 | | 2020 - 2021 | | 2021 - 2022 | | 2022 - 2023 | |
|---|------------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|--------------------|--------------------|
| Account | Description | Budget | Expenditure | Budget | Expenditure | Budget | Expenditure | Proposed Budget | Variance |
| 000.2321.521.00.000.0000 | Insurance | \$3,500.00 | \$2,469.60 | \$4,200.00 | \$4,200.00 | \$5,200.00 | \$5,200.00 | \$1,000.00 | \$1,000.00 |
| 000.2321.531.00.000.0000 | Communication | \$1,800.00 | \$1,863.89 | \$1,500.00 | \$1,500.00 | \$1,500.00 | \$1,500.00 | \$0.00 | \$0.00 |
| 000.2321.534.00.000.0000 | Postage | \$1,600.00 | \$2,447.35 | \$2,000.00 | \$2,000.00 | \$2,000.00 | \$2,000.00 | \$0.00 | \$0.00 |
| 000.2321.540.00.000.0000 | Advertising | \$5,000.00 | \$2,757.50 | \$5,000.00 | \$5,000.00 | \$5,000.00 | \$5,000.00 | \$0.00 | \$0.00 |
| 000.2321.550.00.000.0000 | Printing and Binding | \$800.00 | \$1,681.19 | \$800.00 | \$800.00 | \$800.00 | \$800.00 | \$0.00 | \$0.00 |
| 000.2321.580.00.000.0000 | Travel | \$8,753.00 | \$1,511.68 | \$8,753.00 | \$8,753.00 | \$8,753.00 | \$8,753.00 | \$0.00 | \$0.00 |
| 000.2321.610.00.000.0000 | Supplies | \$4,500.00 | \$5,505.96 | \$2,000.00 | \$2,000.00 | \$3,500.00 | \$3,500.00 | \$1,500.00 | \$1,500.00 |
| 000.2321.630.00.000.0000 | Food | \$0.00 | \$994.50 | \$1,500.00 | \$1,500.00 | \$1,500.00 | \$1,500.00 | \$0.00 | \$0.00 |
| 000.2321.641.00.000.0000 | Books | \$300.00 | \$0.00 | \$300.00 | \$300.00 | \$300.00 | \$300.00 | \$0.00 | \$0.00 |
| 000.2321.650.00.000.0000 | Software | \$500.00 | \$130.81 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| 000.2321.733.00.000.0000 | Furniture | \$0.00 | \$341.94 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| 000.2321.810.00.000.0000 | Dues and Fees | \$4,190.00 | \$8,735.77 | \$5,490.00 | \$5,490.00 | \$5,685.00 | \$5,685.00 | \$195.00 | \$195.00 |
| Total Office of the Superintendent | | \$244,231.00 | \$262,549.17 | \$261,619.00 | \$261,619.00 | \$301,788.00 | \$301,788.00 | \$40,169.00 | \$40,169.00 |
| Coordinator of Special Services | | | | | | | | | |
| 000.2332.110.00.000.0000 | Salaries - Regular Employees | \$95,352.00 | \$83,998.34 | \$94,060.00 | \$94,060.00 | \$102,990.00 | \$102,990.00 | \$8,930.00 | \$8,930.00 |
| 000.2332.211.00.000.0000 | Health Insurance | \$37,285.00 | \$20,903.14 | \$30,303.00 | \$30,303.00 | \$26,137.00 | \$26,137.00 | (\$4,166.00) | (\$4,166.00) |
| 000.2332.213.00.000.0000 | Life Insurance | \$150.00 | \$72.00 | \$150.00 | \$150.00 | \$144.00 | \$144.00 | (\$6.00) | (\$6.00) |
| 000.2332.220.00.000.0000 | Social Security Tax | \$7,295.00 | \$5,853.46 | \$7,195.00 | \$7,195.00 | \$7,880.00 | \$7,880.00 | \$685.00 | \$685.00 |
| 000.2332.232.00.000.0000 | Retirement | \$10,650.00 | \$11,479.20 | \$17,592.00 | \$17,592.00 | \$19,258.00 | \$19,258.00 | \$1,666.00 | \$1,666.00 |
| 000.2332.260.00.000.0000 | Worker's Compensation | \$381.00 | \$162.76 | \$376.00 | \$376.00 | \$412.00 | \$412.00 | \$36.00 | \$36.00 |
| 000.2332.270.00.000.0000 | HRA | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$6,000.00 | \$6,000.00 | \$6,000.00 | \$6,000.00 |
| 000.2332.290.00.000.0000 | Employee Benefit | \$0.00 | \$0.00 | \$6,000.00 | \$6,000.00 | \$0.00 | \$0.00 | (\$6,000.00) | (\$6,000.00) |
| 000.2332.329.00.000.0000 | Professional Services | \$0.00 | \$3,102.55 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| 000.2332.421.00.000.0000 | Lease Copier | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$520.00 | \$520.00 | \$520.00 | \$520.00 |
| 000.2332.430.00.000.0000 | Repair & Maintenance | \$950.00 | \$0.00 | \$950.00 | \$950.00 | \$900.00 | \$900.00 | (\$50.00) | (\$50.00) |
| 000.2332.521.00.000.0000 | Insurance - Other | \$2,900.00 | \$1,019.58 | \$2,900.00 | \$2,900.00 | \$3,645.00 | \$3,645.00 | \$745.00 | \$745.00 |
| 000.2332.531.00.000.0000 | Communications | \$960.00 | \$1,226.80 | \$960.00 | \$960.00 | \$1,020.00 | \$1,020.00 | \$60.00 | \$60.00 |
| 000.2332.534.00.000.0000 | Postage | \$1,300.00 | \$1,474.00 | \$1,300.00 | \$1,300.00 | \$1,500.00 | \$1,500.00 | \$200.00 | \$200.00 |
| 000.2332.540.00.000.0000 | Advertising | \$800.00 | \$1,316.35 | \$800.00 | \$800.00 | \$1,200.00 | \$1,200.00 | \$400.00 | \$400.00 |
| 000.2332.550.00.000.0000 | Printing & Binding | \$500.00 | \$0.00 | \$200.00 | \$200.00 | \$200.00 | \$200.00 | \$0.00 | \$0.00 |
| 000.2332.580.00.000.0000 | Travel | \$3,350.00 | \$420.48 | \$3,350.00 | \$3,350.00 | \$3,350.00 | \$3,350.00 | \$0.00 | \$0.00 |

| Account | | Description | 2020 - 2021 Budget | 2020 - 2021 Expenditure | 2021 - 2022 Budget | 2022 - 2023 Proposed Budget | Variance |
|--|--|----------------------------------|---------------------|-------------------------|---------------------|-----------------------------|-------------------|
| 000.2332.610.00.000.0000 | | Supplies | \$1,650.00 | \$1,280.58 | \$1,000.00 | \$1,500.00 | \$500.00 |
| 000.2332.641.00.000.0000 | | Books | \$500.00 | \$0.00 | \$300.00 | \$300.00 | \$0.00 |
| 000.2332.650.00.000.0000 | | Software | \$110.00 | \$0.00 | \$0.00 | \$1,097.00 | \$1,097.00 |
| 000.2332.733.00.000.0000 | | Furniture & Fixtures | \$0.00 | \$156.99 | \$0.00 | \$0.00 | \$0.00 |
| 000.2332.739.00.000.0000 | | Special Services-Other Equipment | \$0.00 | \$0.00 | \$350.00 | \$1.00 | (\$349.00) |
| 000.2332.810.00.000.0000 | | Dues & Fees | \$3,250.00 | \$1,120.02 | \$3,450.00 | \$2,450.00 | (\$1,000.00) |
| Total Coordinator of Special Services | | | \$167,383.00 | \$133,586.25 | \$171,236.00 | \$180,504.00 | \$9,268.00 |
| Fiscal Services | | | | | | | |
| 000.2520.110.00.000.0000 | | Salaries | \$191,621.00 | \$212,087.08 | \$212,632.00 | \$234,534.00 | \$21,902.00 |
| 000.2520.120.00.000.0000 | | Part-time Salaries | \$650.00 | \$700.00 | \$700.00 | \$700.00 | \$0.00 |
| 000.2520.211.00.000.0000 | | Health Insurance | \$68,344.00 | \$43,984.43 | \$63,063.00 | \$71,983.00 | \$8,920.00 |
| 000.2520.213.00.000.0000 | | Life Insurance | \$288.00 | \$360.00 | \$288.00 | \$288.00 | \$0.00 |
| 000.2520.220.00.000.0000 | | Social Security Tax | \$14,708.00 | \$15,882.19 | \$18,001.00 | \$17,995.00 | (\$6.00) |
| 000.2520.232.00.000.0000 | | Retirement | \$17,454.00 | \$23,903.35 | \$37,512.00 | \$37,423.00 | (\$89.00) |
| 000.2520.260.00.000.0000 | | Worker's Compensation | \$769.00 | \$347.22 | \$941.00 | \$941.00 | \$0.00 |
| 000.2520.270.00.000.0000 | | HRA | \$0.00 | \$0.00 | \$0.00 | \$12,000.00 | \$12,000.00 |
| 000.2520.290.00.000.0000 | | Employee Benefit | \$0.00 | \$126.00 | \$34,415.00 | \$6,607.00 | (\$27,808.00) |
| 000.2520.329.00.000.0000 | | Other Professional Services | \$16,000.00 | \$42,934.47 | \$17,500.00 | \$8,500.00 | (\$9,000.00) |
| 000.2520.430.00.000.0000 | | Repair and Maintenance | \$1,275.00 | \$0.00 | \$1,275.00 | \$1,275.00 | \$0.00 |
| 000.2520.521.00.000.0000 | | Insurance | \$4,800.00 | \$1,259.57 | \$4,800.00 | \$4,800.00 | \$0.00 |
| 000.2520.531.00.000.0000 | | Communication | \$1,140.00 | \$1,311.29 | \$1,500.00 | \$1,500.00 | \$0.00 |
| 000.2520.534.00.000.0000 | | Postage | \$1,200.00 | \$1,359.25 | \$1,200.00 | \$1,200.00 | \$0.00 |
| 000.2520.540.00.000.0000 | | Advertising | \$1,500.00 | \$2,628.65 | \$1,500.00 | \$1,500.00 | \$0.00 |
| 000.2520.550.00.000.0000 | | Printing and Binding | \$200.00 | \$691.09 | \$200.00 | \$200.00 | \$0.00 |
| 000.2520.580.00.000.0000 | | Travel | \$4,116.00 | \$2,550.95 | \$4,116.00 | \$4,116.00 | \$0.00 |
| 000.2520.610.00.000.0000 | | Supplies | \$5,500.00 | \$7,467.89 | \$5,500.00 | \$5,500.00 | \$0.00 |
| 000.2520.630.00.000.0000 | | Food | \$0.00 | \$219.63 | \$0.00 | \$0.00 | \$0.00 |
| 000.2520.641.00.000.0000 | | Books | \$300.00 | \$0.00 | \$300.00 | \$300.00 | \$0.00 |
| 000.2520.650.00.000.0000 | | Software | \$130.00 | \$11,250.38 | \$0.00 | \$1,098.00 | \$1,098.00 |
| 000.2520.734.00.000.0000 | | Electronic Equipment | \$0.00 | \$725.92 | \$0.00 | \$0.00 | \$0.00 |

| Account | | Description | 2020 - 2021 Budget | 2020 - 2021 Expenditure | 2021 - 2022 Budget | 2022 - 2023 Proposed Budget | Variance |
|--|--|-------------------------------------|-----------------------|-------------------------|-----------------------|-----------------------------|---------------------|
| 000.2520.738.00.000.0000 | | Replacement of Electronic Equipment | \$0.00 | \$338.13 | \$0.00 | \$0.00 | \$0.00 |
| 000.2520.739.00.000.0000 | | Equipment-New | \$3,000.00 | \$0.00 | \$500.00 | \$500.00 | \$0.00 |
| 000.2520.810.00.000.0000 | | Dues and Fees | \$3,372.00 | \$1,988.98 | \$3,350.00 | \$3,350.00 | \$0.00 |
| Total Fiscal Services | | | \$336,367.00 | \$372,116.47 | \$409,293.00 | \$416,310.00 | \$7,017.00 |
| Plant Services | | | | | | | |
| 000.2600.421.00.000.0000 | | Rubbish Removal | \$1,140.00 | \$1,025.09 | \$800.00 | \$1,100.00 | \$300.00 |
| 000.2600.430.00.000.0000 | | Repair and Maintenance | \$413.00 | \$867.21 | \$413.00 | \$600.00 | \$187.00 |
| 000.2600.441.00.000.0000 | | Rental Charge | \$18,000.00 | \$18,000.00 | \$18,000.00 | \$18,000.00 | \$0.00 |
| 000.2600.521.00.000.0000 | | Property Insurance | \$2,000.00 | \$764.25 | \$2,000.00 | \$2,000.00 | \$0.00 |
| 000.2600.610.00.000.0000 | | Supplies | \$500.00 | \$80.98 | \$500.00 | \$500.00 | \$0.00 |
| 000.2600.739.00.000.0000 | | Equipment | \$0.00 | \$0.00 | \$11,395.00 | \$10.00 | (\$11,385.00) |
| 000.2600.810.00.000.0000 | | Dues and Fees | \$0.00 | \$0.00 | \$0.00 | \$990.00 | \$990.00 |
| Total Operation & Maintenance of Plant Services | | | \$22,053.00 | \$20,737.53 | \$33,108.00 | \$23,200.00 | (\$9,908.00) |
| Informational Systems | | | | | | | |
| 000.2829.329.00.000.0000 | | Contracted Services | \$3,500.00 | \$6,937.50 | \$4,700.00 | \$0.00 | (\$4,700.00) |
| 000.2829.532.00.000.0000 | | Data Communications | \$30,000.00 | \$19,323.50 | \$22,440.00 | \$24,000.00 | \$1,560.00 |
| 000.2829.610.00.000.0000 | | Supplies | \$400.00 | \$22.98 | \$400.00 | \$400.00 | \$0.00 |
| 000.2829.650.00.000.0000 | | Licenses | \$0.00 | \$0.00 | \$4,942.00 | \$0.00 | (\$4,942.00) |
| 000.2829.734.00.000.0000 | | Computer Equipment | \$0.00 | \$1,709.16 | \$0.00 | \$0.00 | \$0.00 |
| 000.2829.739.00.000.0000 | | Equipment | \$3,500.00 | \$0.00 | \$1,000.00 | \$16,000.00 | \$15,000.00 |
| 000.2829.810.00.000.0000 | | Dues & Fees | \$10,525.00 | \$1,200.00 | \$3,425.00 | \$27,488.00 | \$24,063.00 |
| Total Informational Systems | | | \$47,925.00 | \$29,193.14 | \$36,907.00 | \$67,888.00 | \$30,981.00 |
| TOTAL GENERAL FUND | | | \$1,142,890.00 | \$1,075,162.90 | \$1,197,218.00 | \$1,318,458.00 | \$121,240.00 |
| SPECIAL REVENUE FUNDS | | | | | | | |
| Special Education Programs | | | | | | | |
| 000.1210.580.00.000.1200 | | Travel | \$0.00 | \$62.50 | \$0.00 | \$0.00 | \$0.00 |
| 000.1210.810.00.000.1200 | | Dues and Fees | \$0.00 | \$62.50 | \$0.00 | \$0.00 | \$0.00 |
| Total Special Education Programs | | | \$0.00 | \$125.00 | \$0.00 | \$0.00 | \$0.00 |

| Account | Description | 2020 - 2021 Budget | 2020 - 2021 Expenditure | 2021 - 2022 Budget | 2022 - 2023 Proposed Budget | Variance |
|--|--------------------------------|-----------------------|----------------------------|-----------------------|--------------------------------|----------------------|
| Psychological Services | | | | | | |
| 000.2140.110.00.000.3000 | Salaries - Regular Employees | \$25,500.00 | \$0.00 | \$25,500.00 | \$0.00 | (\$25,500.00) |
| 000.2140.220.00.007.3328 | Social Security Tax | \$0.00 | \$154.83 | \$0.00 | \$0.00 | \$0.00 |
| 000.2140.232.00.007.3328 | Retirement | \$0.00 | \$172.52 | \$0.00 | \$0.00 | \$0.00 |
| 000.2140.323.00.000.3000 | Professional Services - Pupils | \$18,315.00 | \$0.00 | \$18,315.00 | \$0.00 | (\$18,315.00) |
| Total Psychological Services | | \$43,815.00 | \$327.35 | \$43,815.00 | \$0.00 | (\$43,815.00) |
| Other Support Services | | | | | | |
| 000.2190.110.00.000.3000 | Salaries | \$11,625.00 | \$411.78 | \$12,000.00 | \$15,000.00 | \$3,000.00 |
| 000.2190.220.00.000.3000 | Social Security Tax | \$889.00 | \$0.00 | \$918.00 | \$1,148.00 | \$230.00 |
| 000.2190.260.00.000.3000 | Worker's Compensation | \$47.00 | \$0.00 | \$48.00 | \$60.00 | \$12.00 |
| 000.2190.610.00.000.3000 | supplies | \$2,000.00 | \$0.00 | \$2,000.00 | \$100.00 | (\$1,900.00) |
| 000.2190.739.00.000.3000 | Equipment | \$0.00 | \$0.00 | \$0.00 | \$1,000.00 | \$1,000.00 |
| 000.2190.810.00.000.3000 | Dues and Fees | \$145.00 | \$0.00 | \$145.00 | \$1,000.00 | \$855.00 |
| Total Other Support Services - Students | | \$14,706.00 | \$411.78 | \$15,111.00 | \$18,308.00 | \$3,197.00 |
| Improvement of Instruction | | | | | | |
| 000.2210.580.00.000.3000 | Travel | \$500.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| Total Improvement of Instruction Services | | \$500.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| TOTAL SPECIAL REVENUE FUNDS | | | | | | |
| | | \$59,021.00 | \$864.13 | \$58,926.00 | \$18,308.00 | (\$40,618.00) |
| GRAND TOTAL ALL FUNDS | | | | | | |
| | | \$1,201,911.00 | \$1,076,027.03 | \$1,256,144.00 | \$1,336,766.00 | \$80,622.00 |

| SCHOOL ADMINISTRATIVE UNIT #7 | | | | | |
|--|-----------------------|-------------------------|-----------------------|------------------------|--------------------|
| ESTIMATED REVENUE | | | | | |
| 2022 - 2023 | | | | | |
| | Budget | Revenue Received | Adopted Budget | Proposed Budget | Variance |
| | 2020 - 2021 | 2020 - 2021 | 2021 - 2022 | 2022 - 2023 | |
| Unreserved Fund Balance(carryover applied) | \$90,000.00 | \$0.00 | \$100,000.00 | \$100,000.00 | \$0.00 |
| PL 94-142 Grant | \$42,460.00 | \$48,194.80 | \$43,960.00 | \$25,000.00 | (\$18,960.00) |
| Other Grants | \$14,549.00 | \$33,690.81 | \$14,966.00 | \$18,308.00 | \$3,342.00 |
| Interest | \$15.00 | \$37.83 | \$15.00 | \$15.00 | \$0.00 |
| Refund of Prior Years' Expenses | \$0.00 | \$36,617.79 | \$0.00 | \$0.00 | \$0.00 |
| Other Local Income | \$5,000.00 | \$20,814.76 | \$5,000.00 | \$8,000.00 | \$3,000.00 |
| District Assessment | \$1,049,887.00 | \$1,049,887.00 | \$1,092,203.00 | \$1,185,443.00 | \$93,240.00 |
| TOTAL ESTIMATED REVENUE | \$1,201,911.00 | \$1,189,242.99 | \$1,256,144.00 | \$1,336,766.00 | \$80,622.00 |
| Total Expenditures/Appropriations | \$1,201,911.00 | \$1,076,027.03 | \$1,256,144.00 | \$1,336,766.00 | \$80,622.00 |

FOTHERGILL SEGALE & VALLEY

Certified Public Accountants



INDEPENDENT AUDITOR'S REPORT

To the School Board
School Administrative Unit #7
Colebrook, New Hampshire

Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities and each major fund of School Administrative Unit #7 as of and for the year ended June 30, 2021, and the related notes to the financial statements, which collectively comprise the School Administrative Unit #7's basic financial statements as listed in the Table of Contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of the financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Governmental Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities and each major fund of School Administrative Unit #7, as of June 30, 2021, and the respective changes in financial position and the respective budgetary comparison for the General Fund and Grant Revenue Fund for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis on pages 3-8, the schedule of governmental unit's proportionate share of the net OPEB liability and governmental unit's OPEB contributions on page 36, the schedule of changes in the governmental unit's total OPEB liability and related ratios on page 37, and the schedule of governmental unit's proportionate share of the net pension liability and governmental unit's pension contributions on page 38 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated February 2, 2022 on our consideration of School Administrative Unit #7's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Governmental Unit's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Governmental Unit's internal control over financial reporting and compliance.

Respectfully submitted,



FOTHERGILL SEGALE & VALLEY, CPAs
Montpelier, Vermont
Vermont Public Accountancy License #110

February 2, 2022

**COLUMBIA SCHOOL DISTRICT
FINANCIAL REPORT
2020 - 2021
BALANCE SHEET
June 30, 2021**

ASSETS:

Current Assets

| | | |
|-----------------------|---------------|--|
| Cash in Bank | \$ 149,176.75 | |
| Intergovernmental A/R | 199,943.29 | |
| Other Receivables | 0.00 | |
| Prepaid Expense | 675.00 | |
| | | |

TOTAL ASSETS

\$ 349,795.04

LIABILITIES AND FUND EQUITY

Current Liabilities

| | | |
|---------------------------|----------|-------------|
| Accounts Payable | 3,025.18 | |
| Accrued Expenses | 0.00 | |
| Total Current Liabilities | | \$ 3,025.18 |

Fund Equity

| | | |
|---------------------------|------------|--|
| Reserve for Amounts Voted | 0.00 | |
| Unreserved Fund Balance | 346,769.86 | |
| | | |

| | | |
|-------------------|--|---------------|
| Total Fund Equity | | \$ 346,769.86 |
|-------------------|--|---------------|

TOTAL LIABILITIES AND FUND EQUITY

\$ 349,795.04

**COLUMBIA SCHOOL DISTRICT
FINANCIAL REPORT
2020 - 2021
STATEMENT OF REVENUES
June 30, 2021**

REVENUE FROM LOCAL SOURCES

| | |
|-------------------------|------------|
| Current Appropriations | 615,492.00 |
| Earnings on Investments | 14.24 |
| Other Local Revenue | - |
| Refunds Prior Year | 2.40 |

| | |
|-----------------------------------|-----------------------------|
| <u>TOTAL LOCAL REVENUE</u> | <u>\$ 615,508.64</u> |
|-----------------------------------|-----------------------------|

REVENUE FROM STATE SOURCES

| | |
|---|-------------|
| State of New Hampshire - Adequacy Aid Grant | 375,802.58 |
| State of New Hampshire - Adequacy Aid (State Tax) | 128,653.00 |
| State of New Hampshire - Kindergarten Aid | - |
| State of New Hampshire - Vocational Education | \$ 3,617.31 |

| | |
|-----------------------------------|-----------------------------|
| <u>TOTAL STATE REVENUE</u> | <u>\$ 508,072.89</u> |
|-----------------------------------|-----------------------------|

REVENUE FROM FEDERAL SOURCES

| | |
|--------------------------------------|--------------|
| From the Federal Gov't through State | \$ 11,800.00 |
| State of New Hampshire - Medicaid | - |

| | |
|-------------------------------------|----------------------------|
| <u>TOTAL FEDERAL REVENUE</u> | <u>\$ 11,800.00</u> |
|-------------------------------------|----------------------------|

| | |
|--|-------------------------------|
| <u>TOTAL REVENUE FROM ALL SOURCES</u> | <u>\$ 1,135,381.53</u> |
|--|-------------------------------|

| COLUMBIA SCHOOL DISTRICT | |
|---|-----------------------|
| 2020-2021 | |
| DETAILED STATEMENT OF EXPENDITURES | |
| | |
| PAYROLL | AMOUNT |
| BRADY, CHRISTOPHER M | \$500.00 |
| CAMPBELL, STACEY | \$500.00 |
| DEBLOIS, DEBRA J | \$133.32 |
| GAEB, AMANDA A | \$266.68 |
| KLEBE, CARRIE A | \$416.60 |
| PARKHURST, MARCIA L | \$50.00 |
| | |
| TOTAL OF SALARIES | \$1,866.60 |
| | |
| EXPENSES | AMOUNT |
| | |
| CANAAN SCHOOL DISTRICT | \$3,900.00 |
| COLEBROOK CHRONICLE | \$207.00 |
| COLEBROOK SCHOOL DISIRICT | \$930,359.17 |
| CROSS INSURANCE AGENCY | \$1,640.00 |
| | |
| E-THERAPY LLC | \$1,299.00 |
| | |
| FOTHERGILL SEGALE & VALLEY | \$5,000.00 |
| | |
| INTERNAL REVENUE SERVICE | \$142.80 |
| | |
| LIBERTY MUTUAL INSURANCE COMPANY | \$675.00 |
| | |
| NEW HAMPSHIRE MUNICIPAL ASSOCIATION | \$55.00 |
| NEWS & SENTINEL, INC | \$312.00 |
| NHSBA | \$2,555.36 |
| NIMBUS LOGIC LLC | \$206.88 |
| | |
| PRIMEX | \$335.29 |
| | |
| SCHOOL ADMINISTRATIVE UNIT 7 | \$58,763.87 |
| SOULE LESLIE KIDDER SAYWARD & LOUGHMAN | \$568.00 |
| | |
| TRUSTEE OF TRUST FUNDS | \$50,000.00 |
| | |
| W W BERRYS TRANSPORTATION INC. | \$69,636.92 |
| | |
| TOTAL OF EXPENDITURES | \$1,125,656.29 |
| | |
| GRAND TOTAL | \$1,127,522.89 |

**COLUMBIA SCHOOL DISTRICT
STATEMENT OF ANALYSIS OF CHANGES
IN FUND EQUITY
June 30, 2021**

| | |
|----------------------------|----------------------------|
| Fund Equity, July 1, 2020 | \$338,911.22 |
| Plus Total Revenue | \$1,135,381.53 |
| Less Total Expenditures | <u>\$1,127,522.89</u> |
| Fund Equity, June 30, 2021 | <u><u>\$346,769.86</u></u> |

| ACTUAL EXPENDITURES | | |
|--|---------------------------|---------------------------|
| FOR | | |
| SPECIAL EDUCATION PROGRAMS AND SERVICES | | |
| Description | 2019 - 2020 | 2020 - 2021 |
| Expenses: | | |
| Instructional Programs | \$15,350.40 | \$15,046.48 |
| Related Services: | | |
| Speech, OT, Psychological & Other | \$4,992.60 | \$19,201.36 |
| Administration | \$18,206.23 | \$4,678.00 |
| Transportation | <u>\$1,768.32</u> | <u>\$2,806.56</u> |
| Total Expenses | <u>\$40,317.55</u> | <u>\$41,732.40</u> |
| Revenue: | | |
| Special Ed. Allocation of | | |
| Adequacy State Grant | \$22,395.63 | \$24,147.23 |
| Medicaid | \$0.00 | \$0.00 |
| Catastrophic Aid | \$0.00 | \$0.00 |
| Total Revenue | <u>\$22,395.63</u> | <u>\$24,147.23</u> |
| Net Cost for Special Education | (\$17,921.92) | (\$17,585.17) |

| TUITION PUPILS & RATES 2020 - 2021 | | | |
|---|---------------|----------------------------------|----------------------------------|
| Grade Levels | Pupils | COLUMBIA TUITION RATE | NON-AREA TUITION RATE |
| Colebrook PreSchool | 1 | \$3,738.00 | N/A |
| Colebrook Kindergarten | 6 | \$9,285.00 | \$9,578.00 |
| Colebrook Elementary | 30 | \$15,219.00 | \$15,980.00 |
| Colebrook Academy | 18 | \$20,379.00 | \$21,258.00 |
| As of June 2021 | | | |
| TUITION PUPILS & RATES 2021 - 2022 | | | |
| Grade Levels | Pupils | COLUMBIA TUITION RATE | NON-AREA TUITION RATE |
| Colebrook Elementary - Preschool | 2 | \$4,000.00 | N/A |
| Colebrook Kindergarten | 10 | \$15,343.00 | \$15,743.00 |
| Colebrook Elementary | 28 | \$18,151.00 | \$19,009.00 |
| Colebrook Academy | 16 | \$21,661.00 | \$22,596.00 |
| As of January 1, 2022 | | | |
| TUITION PUPILS & RATES 2022 - 2023 | | | |
| Grade Levels | Pupils | COLUMBIA TUITION RATE | NON-AREA TUITION RATE |
| Colebrook Elementary - Preschool | 3 | \$13,373.00 | N/A |
| Colebrook Kindergarten | 2 | \$14,642.00 | \$14,924.00 |
| Colebrook Elementary | 33 | \$18,218.00 | \$19,014.00 |
| Colebrook Academy | 19 | \$22,422.00 | \$23,292.00 |
| Estimated Rates | | | |
| TRANSPORTATION 2021 - 2022 | | | |
| TRANSPORTER | PUPILS | ROUTE | MILES/DAY |
| WW Berry's Transportation Inc. | 4 | E. Columbia** | 47.0 |
| WW Berry's Transportation Inc. | 26 | S. Columbia | 76.0 |
| **Combined route with Colebrook - share costs | | | |

| SAU #7 STAFF LISTING 2021-2022 | |
|---------------------------------------|---|
| NAME | POSITION |
| CLOUTIER, SHANE | Technology Director |
| COVILL, CHERYL A | Business Administrator |
| CRAWFORD, TANYA | Bookkeeper |
| FOOTE, KATHLEEN M | School Psychologist |
| FULLER, ELISE N | Special Services Administrative Assistant |
| HIBBARD, CASEY J | Payroll/Human Resources Clerk |
| NOYES, JENNIFER A | Coordinator of Special Services |
| PAQUETTE, CHRISTOPHER M | Technology Integrator |
| PERREAULT, TINA E | Lead Payroll/Human Resources Coordinator |
| SMART, VICTORIA L | Administrative Assistant |
| TAYLOR, DEBRA J | Superintendent |

